

FISCAL YEAR 2024-2025

# Tentative Budget Submission

August 1, 2024

Pursuant to Section 373.536, Florida Statutes





# SOUTH FLORIDA WATER MANAGEMENT DISTRICT

August 1, 2024

The Honorable Ron DeSantis  
Governor of Florida  
The Capitol  
Tallahassee, Florida 32399-0001

The Honorable Kathleen Passidomo  
President of the Florida Senate  
409 The Capitol  
404 South Monroe Street  
Tallahassee, FL 32399-1100

The Honorable Paul Renner  
Speaker of the Florida House of Representatives  
420 The Capitol  
402 South Monroe Street  
Tallahassee, FL 32399-1300

**Subject: South Florida Water Management District Tentative Budget Submission for Fiscal Year 2024-2025**

Dear Governor DeSantis, President Passidomo, and Speaker Renner:

The South Florida Water Management District (District) respectfully submits its Tentative Budget for October 1, 2024 – September 30, 2025 (Fiscal Year 2024-25) of \$1,630,332,002 pursuant to Section 373.536, Florida Statutes (F.S.). Section 373.536, F.S., provides an opportunity for review of the District's budget by the Governor and Legislature to support accountability of District expenditures and transparency in the District's budgeting process. Our Tentative Budget supports Governor DeSantis' *Achieving Even More Now for Florida's Environment* Executive Order 23-06 to advance South Florida Ecosystem and Everglades restoration and improve water quality. By collaborating with the Florida Department of Environmental Protection (DEP), to date, more than 70 ecosystem restoration projects have been completed, broken ground or hit a major milestone since January 2019. These projects improve the resiliency of the region's water resources and support the economies of many communities.

With historic support from Governor DeSantis and the Florida Legislature, the Tentative Budget for Fiscal Year 2024-25 includes 60 percent in state revenues which allows the District to expedite progress on critical Everglades restoration and water quality projects. The generous state revenues also allow the District to continue to deliver on management of South Florida's primary water management critical flood control infrastructure that provides flood control and water supply for over 9 million residents and tens of millions of visitors. The Fiscal Year 2024-25 Tentative Budget supports the agency's mission: ***"To safeguard and restore South Florida's water resources and ecosystems, protect our communities from flooding, and meet the region's water needs while connecting with the public and stakeholders."***

This is accomplished through mission-critical functions including:

- **Restoration and Water Resource Protection by Safeguarding and Restoring South Florida's Delicate Ecosystem**, expediting critical Everglades and estuaries restoration projects, and supporting a robust scientific monitoring network;
- **Flood Protection by Operating and Maintaining the Region's Primary Canal System** with a focus on refurbishing, replacing, and upgrading the components of the region's 60+ year old primary water management system which is challenged by sea level rise; and
- **Water Supply by Ensuring Water for Communities** by meeting the water needs of the environment and preparing for current and future demands of water users.

The agency's work is accomplished with a combination of ad valorem property taxes, state appropriations, federal and local sources, permitting and other fees, investment earnings and privilege taxes. The Fiscal Year 2024-25 Tentative Budget contains more than **\$900 million** in state revenues from the Florida Legislature to support South Florida Ecosystem and Everglades restoration and the operations and maintenance of one of the largest critical water management systems in the world.

Through strong oversight of operating costs, the District has ensured that its fiscal resources for Fiscal Year 2024-25 support its mission-critical functions and very low administrative overhead at 2.61%.

### **Fiscal Year 2024-25 Budget Highlights**

The Governing Board has dedicated over **92 percent** of the Fiscal Year 2024-25 Tentative Budget to the advancement of ecosystem restoration and water quality projects for South Florida and America's Everglades in addition to the operations, maintenance, and upgrade of critical flood control infrastructure.

The Tentative Budget supports implementing priority projects in support of Governor DeSantis' Executive Order 23-06. Some of the major projects in Fiscal Year 2024-25 include:

- **Over \$700 million** to continue the Comprehensive Everglades Restoration Plan (CERP) for projects such as the Everglades Agricultural Area (EAA) Reservoir Project's Conveyance Improvements, Stormwater Treatment Area (STA) and Reservoir Pump Station, Caloosahatchee (C-43) Reservoir, Central Everglades Planning Projects, Lake Okeechobee Watershed Restoration Project, Biscayne Bay Coastal Wetlands, Loxahatchee River Watershed Restoration Project and Indian River Lagoon-South Project;
- **Over \$134 million** for Northern Everglades & Estuaries Protection Program (NEEPP) including such projects as Dispersed Water Storage and Nutrient Reduction Projects, Expanded Water Quality Monitoring, Grassy Island, Lake Hicpochee Restoration, Boma FEB, C-43 Water Quality Treatment and Testing Facility, and Water Quality and Innovative Technology Grant requests;
- **\$22 million** for Alternative Water Supply to continue a water supply and water resource development grant program through DEP to help communities plan for and implement conservation, reuse and other water supply and water resource development projects.

Additionally, significant investment of funding in support of South Florida's extensive critical flood protection system including:

- **Over \$136 million** for Operations and Maintenance Capital Rehabilitation, Refurbishment, and Replacement of the 60+ year old critical flood control infrastructure that serves South Florida; and in support of making South Florida's water management system more resilient;
- **Over \$153 million** for necessary investments to address loss of flood protection due to sea level rise and ensure resiliency in flood control, water supply, water quality and the environment for the future that includes \$100 million in federal FEMA BRIC grant awards;
- **Over \$200 million** for ongoing operations and maintenance (including harmful exotic species control) of the Central and Southern Florida Project (C&SF), Big Cypress Basin, Recreational and Conservation Areas, and Stormwater Treatment Areas; and
- **\$58.9 million** for hurricane/tropical weather impacts or unanticipated flood protection emergencies.

The District welcomes feedback from the Executive Office of the Governor and Legislative Budget Commission on the District's Tentative Budget. Comments by the Executive Office of the Governor and Legislative Budget Commission should be sent to the District by September 17, 2024, as provided for by state law. The chairs of each legislative committee and subcommittee having substantive or fiscal jurisdiction may also transmit feedback to the District by September 5, 2024, as provided for by state law.

Public hearings are scheduled for 5:15 p.m. on September 12, 2024, to adopt tentative millage rates and budget, and on September 24, 2024, to adopt final millage rates and budget. Feedback from the Governor, Legislature, and public will be reviewed and incorporated prior to the final adoption of the District's budget for Fiscal Year 2024-25. Detailed preliminary and tentative budgets are available on the District's website at [sfwmd.gov](http://sfwmd.gov).

Our Governing Board continues its commitment to increase transparency, accountability and fiscal discipline while maintaining the necessary public service needed to protect and improve South Florida's communities and water resources. Thank you for taking the time to review our budget, and please feel free to contact me or Candida Heater at [cheater@sfwmd.gov](mailto:cheater@sfwmd.gov) or (561) 682-6486 if you have any questions.

Sincerely,



Drew Bartlett  
Executive Director

Enclosure

c: SFWMD Governing Board  
BCB Governing Board  
The Honorable Shawn Hamilton, Secretary of Florida Department of Environmental Protection  
Legislative Committee and Subcommittee Chairs  
County Governing Body Members



Pursuant to Section 373.536, Florida Statutes, the South Florida Water Management District's Fiscal Year 2024-2025 tentative budget has been distributed to the following individuals.

**Executive Office of the Governor**

Governor Ron DeSantis; [desantis.opengov@eog.myflorida.com](mailto:desantis.opengov@eog.myflorida.com)

**Office of Policy & Budget**

Kim Cramer; [kim.cramer@laspbs.state.fl.us](mailto:kim.cramer@laspbs.state.fl.us)

Gerri Hall; [gerri.hall@laspbs.state.fl.us](mailto:gerri.hall@laspbs.state.fl.us)

**Florida Senate - Office of Senate President**

Senator Kathleen Passidomo, President: [passidomo.kathleen.web@flsenate.gov](mailto:passidomo.kathleen.web@flsenate.gov)

Senator Dennis Baxley, President Pro Tempore: [baxley.dennis.web@flsenate.gov](mailto:baxley.dennis.web@flsenate.gov)

Andrew Mackintosh, Chief of Staff: [Mackintosh.Andrew@flsenate.gov](mailto:Mackintosh.Andrew@flsenate.gov)

Reynold Meyer, Deputy Chief of Staff: [meyer.reynold@flsenate.gov](mailto:meyer.reynold@flsenate.gov)

Katie Betta, Deputy Chief of Staff for Communications: [betta.katherine@flsenate.gov](mailto:betta.katherine@flsenate.gov)

Senator Ben Albritton, Majority Leader: [Albritton.ben.web@flsenate.gov](mailto:Albritton.ben.web@flsenate.gov)

Senator Lauren Book, Minority Leader: [book.lauren.web@flsenate.gov](mailto:book.lauren.web@flsenate.gov)

**Senate Committee on Appropriations**

Senator Doug Broxson, Chair (Alternating Chair of Joint Legislative Budget Commission):

[broxson.doug.web@flsenate.gov](mailto:broxson.doug.web@flsenate.gov)

Senator Darryl Rouson, Vice Chair: [rouson.darryl.web@flsenate.gov](mailto:rouson.darryl.web@flsenate.gov)

Tim Sadberry, Staff Director: [Tim.Sadberry@laspbs.state.fl.us](mailto:Tim.Sadberry@laspbs.state.fl.us)

John Shettle, Deputy Staff Director: [john.shettle@laspbs.state.fl.us](mailto:john.shettle@laspbs.state.fl.us)

Tonya Money, Deputy Staff Director: [tonya.money@laspbs.state.fl.us](mailto:tonya.money@laspbs.state.fl.us)

**Senate Appropriations Committee on Agriculture, Environment & General Government**

Senator Jason Brodeur, Chair: [Brodeur.Jason.web@flsenate.gov](mailto:Brodeur.Jason.web@flsenate.gov)

Senator Lori Berman, Vice Chair: [berman.lori.web@flsenate.gov](mailto:berman.lori.web@flsenate.gov)

Giovanni Betta, Staff Director: [Gino.Betta@laspbs.state.fl.us](mailto:Gino.Betta@laspbs.state.fl.us)

**Senate Committee on Environment and Natural Resources**

Senator Ana Maria Rodriguez, Chair: [Rodriguez.Anamaria.web@flsenate.gov](mailto:Rodriguez.Anamaria.web@flsenate.gov)

Senator Gayle Harrell, Vice Chair: [Harrell.Gayle.web@flsenate.gov](mailto:Harrell.Gayle.web@flsenate.gov)

Ellen Rogers, Staff Director: [rogers.ellen@flsenate.gov](mailto:rogers.ellen@flsenate.gov)

**Senate Committee on Ethics and Elections**

Senator Danny Burgess, Chair: [burgess.danny.web@flsenate.gov](mailto:burgess.danny.web@flsenate.gov)

Senator Darryl Ervin Rouson, Vice Chair: [rouson.darryl.web@flsenate.gov](mailto:rouson.darryl.web@flsenate.gov)

Dawn Roberts, Staff Director: [Roberts.Dawn@flsenate.gov](mailto:Roberts.Dawn@flsenate.gov)

**Senate Committee on Governmental Oversight and Accountability**

Senator Bryan Avila, Chair: [Avila.Bryan.web@flsenate.gov](mailto:Avila.Bryan.web@flsenate.gov)

Senator Tina Scott Polsky, Vice Chair: [polsky.tina.web@flsenate.gov](mailto:polsky.tina.web@flsenate.gov)

Tamra Redig, Administrative Assistant: [Redig.Tamra@flsenate.gov](mailto:Redig.Tamra@flsenate.gov)

Joe McVaney, Staff Director: [mcvaney.ioe@flsenate.gov](mailto:mcvaney.ioe@flsenate.gov)

### **Senate Select Committee on Resiliency**

Senator Ben Albritton, Chair: [albritton.ben.web@flsenate.gov](mailto:albritton.ben.web@flsenate.gov)  
Senator Jason Pizzo, Vice Chair: [pizzo.jason.web@flsenate.gov](mailto:pizzo.jason.web@flsenate.gov)  
Tom Yeatman, Staff Director: [Yeatman.Tom@flsenate.gov](mailto:Yeatman.Tom@flsenate.gov)

### **House Majority Office**

Representative Paul Renner, Speaker: [paul.renner@myfloridahouse.gov](mailto:paul.renner@myfloridahouse.gov)  
Representative Chuck Clemons, Speaker Pro Tempore: [chuck.clemons@myfloridahouse.gov](mailto:chuck.clemons@myfloridahouse.gov)  
Allison Carter, Chief of Staff: [allison.carter@myfloridahouse.gov](mailto:allison.carter@myfloridahouse.gov)  
Tom Hamby, Deputy Chief of Staff, Policy: [Tom.Hamby@myfloridahouse.gov](mailto:Tom.Hamby@myfloridahouse.gov)  
Celeste Lewis-Hermanes, Deputy Chief of Staff, Operations: [Celeste.Lewis-Hermanes@myfloridahouse.gov](mailto:Celeste.Lewis-Hermanes@myfloridahouse.gov)  
Kristi Dodson, Special Assistant to the Speaker: [Kristi.Dodson@myfloridahouse.gov](mailto:Kristi.Dodson@myfloridahouse.gov)  
Representative Michael Grant, Majority Leader: [michael.grant@myfloridahouse.gov](mailto:michael.grant@myfloridahouse.gov)  
Representative Fentrice Driskell, Minority Leader: [Fentrice.Driskell@myfloridahouse.gov](mailto:Fentrice.Driskell@myfloridahouse.gov)

### **House Appropriations Committee**

Representative Thomas J. Leek, Chair: [tom.leek@myfloridahouse.gov](mailto:tom.leek@myfloridahouse.gov)  
Representative Lawrence McClure, Vice Chair: [Lawrence.McClure@myfloridahouse.gov](mailto:Lawrence.McClure@myfloridahouse.gov)  
Eric Pridgeon, Staff Director: [Eric.Pridgeon@laspbs.state.fl.us](mailto:Eric.Pridgeon@laspbs.state.fl.us)  
Alicia Trexler, Deputy Staff Director: [Alicia.Trexler@laspbs.state.fl.us](mailto:Alicia.Trexler@laspbs.state.fl.us)  
Michael Willson, Deputy Staff Director: [Michael.Wilson@myfloridahouse.gov](mailto:Michael.Wilson@myfloridahouse.gov)  
Kheva Stenson, Budget Analyst: [Kheva.Stenson@myfloridahouse.gov](mailto:Kheva.Stenson@myfloridahouse.gov)

### **House Agricultural and Natural Resources Appropriations Subcommittee**

Representative Thad Altman, Chair: [Thad.Altman@myfloridahouse.gov](mailto:Thad.Altman@myfloridahouse.gov)  
Representative Melony M. Bell, Vice Chair: [Melony.Bell@myfloridahouse.gov](mailto:Melony.Bell@myfloridahouse.gov)  
Dawn Pigott, Budget Chief: [Dawn.Pigott@laspbs.state.fl.us](mailto:Dawn.Pigott@laspbs.state.fl.us)  
Deshawn Byrd, Budget Analyst: [Deshawn.Byrd@laspbs.state.fl.us](mailto:Deshawn.Byrd@laspbs.state.fl.us)

### **House State Affairs Committee**

Representative Lawrence McClure, Chair: [Lawrence.McClure@myfloridahouse.gov](mailto:Lawrence.McClure@myfloridahouse.gov)  
Representative Michael A. Caruso, Vice Chair: [Mike.Caruso@myfloridahouse.gov](mailto:Mike.Caruso@myfloridahouse.gov)  
Heather Williamson, Staff Director: [Heather.Williamson@myfloridahouse.gov](mailto:Heather.Williamson@myfloridahouse.gov)

### **House Agriculture, Conservation and Resiliency Subcommittee**

Representative James Buchanan, Chair: [James.Buchanan@myfloridahouse.gov](mailto:James.Buchanan@myfloridahouse.gov)  
Representative Rick Roth, Vice Chair: [Rick.Roth@myfloridahouse.gov](mailto:Rick.Roth@myfloridahouse.gov)  
Alexandra Moore, Policy Chief: [Alexandra.Moore@myfloridahouse.gov](mailto:Alexandra.Moore@myfloridahouse.gov)

### **House Select Committee on Hurricane Resiliency and Recovery**

Representative Michael Grant, Chair: [michael.grant@myfloridahouse.gov](mailto:michael.grant@myfloridahouse.gov)  
Representative Adam Botana, Vice Chair: [Adam.Botana@myfloridahouse.gov](mailto:Adam.Botana@myfloridahouse.gov)  
Tiffany Harrington, Staff Director: [Tiffany.Harrington@myfloridahouse.gov](mailto:Tiffany.Harrington@myfloridahouse.gov)

### **House Water Quality, Supply, and Treatment Subcommittee**

Representative Cyndi Stevenson, Chair: [cyndi.stevenson@myfloridahouse.gov](mailto:cyndi.stevenson@myfloridahouse.gov)  
Representative Randy Maggard, Vice Chair: [randy.maggard@myfloridahouse.gov](mailto:randy.maggard@myfloridahouse.gov)  
Jeanne Curtin, Policy Chief: [Jeanne.Curtin@myfloridahouse.gov](mailto:Jeanne.Curtin@myfloridahouse.gov)

### **House Infrastructure Strategies Committee**

Representative Bobby Payne, Chair: [bobby.payne@myfloridahouse.gov](mailto:bobby.payne@myfloridahouse.gov)  
Representative Jennifer Canady, Vice Chair: [jennifer.canady@myfloridahouse.gov](mailto:jennifer.canady@myfloridahouse.gov)



Tiffany Harrington, Staff Director: [Tiffany.Harrington@myfloridahouse.gov](mailto:Tiffany.Harrington@myfloridahouse.gov)

### **Joint Legislative Budget Commission**

Senator Doug Broxson, Alternating Chair: [broxson.doug.web@flsenate.gov](mailto:broxson.doug.web@flsenate.gov)  
Representative Tom Leek, Alternating Chair: [tom.leek@myfloridahouse.gov](mailto:tom.leek@myfloridahouse.gov)  
Senator Ben Albritton: [Albritton.ben.web@flsenate.gov](mailto:Albritton.ben.web@flsenate.gov)  
Representative Robert A. Andrade: [alex.andrade@myfloridahouse.gov](mailto:alex.andrade@myfloridahouse.gov)  
Senator Lauren Book: [book.lauren.web@flsenate.gov](mailto:book.lauren.web@flsenate.gov)  
Representative Robert C. Brannan, III: [chuck.brannan@myfloridahouse.gov](mailto:chuck.brannan@myfloridahouse.gov)  
Representative Demi Busatta Cabrera: [Demi.BusattaCabrera@myfloridahouse.gov](mailto:Demi.BusattaCabrera@myfloridahouse.gov)  
Representative Sam Garrison: [Sam.Garrison@myfloridahouse.gov](mailto:Sam.Garrison@myfloridahouse.gov)  
Senator Travis Hutson: [hutson.travis.web@flsenate.gov](mailto:hutson.travis.web@flsenate.gov)  
Representative Christine Hunschofsky: [C.Hunschofsky@myfloridahouse.gov](mailto:C.Hunschofsky@myfloridahouse.gov)  
Senator Debbie Mayfield: [mayfield.debbie.web@flsenate.gov](mailto:mayfield.debbie.web@flsenate.gov)  
Senator Keith Perry: [perry.keith.web@flsenate.gov](mailto:perry.keith.web@flsenate.gov)  
Senator Bobby Powell: [powell.bobby.web@flsenate.gov](mailto:powell.bobby.web@flsenate.gov)  
Representative David Silvers: [David.Silvers@myfloridahouse.gov](mailto:David.Silvers@myfloridahouse.gov)

### **Florida Department of Environmental Protection**

Shawn Hamilton, Secretary: [shawn.hamilton@floridadep.gov](mailto:shawn.hamilton@floridadep.gov)  
Anna DeCerchio, Chief of Staff: [Anna.DeCerchio@floridadep.gov](mailto:Anna.DeCerchio@floridadep.gov)  
Brett Tubbs, Director of Legislative Affairs: [Brett.Tubbs@FloridaDEP.gov](mailto:Brett.Tubbs@FloridaDEP.gov)  
Alex Cronin, Deputy Director of Legislative Affairs: [Alex.Cronin@floridadep.gov](mailto:Alex.Cronin@floridadep.gov)  
Adam Blalock, Deputy Secretary, Ecosystem Restoration: [adam.blalock@floridadep.gov](mailto:adam.blalock@floridadep.gov)  
Kristine Morris, Assistant Deputy Secretary, Division of Ecosystems Restoration:  
[Kristine.P.Morris@FloridaDEP.gov](mailto:Kristine.P.Morris@FloridaDEP.gov)  
Edward C. Smith, Director, Water Policy and Ecosystems Restoration: [edward.c.smith@floridadep.gov](mailto:edward.c.smith@floridadep.gov)  
Pamela Flores, Chief of Natural Sciences, Water Policy and Ecosystems Restoration:  
[Pamela.Flores@FloridaDEP.gov](mailto:Pamela.Flores@FloridaDEP.gov)  
Jennifer G. Adams, Environmental Administrator, Water Policy and Ecosystems Restoration;  
[Jennifer.G.Adams@FloridaDEP.gov](mailto:Jennifer.G.Adams@FloridaDEP.gov)

### **County Commission Chairs & Mayors**

Broward County, Lamar P. Fisher, Mayor; [LFisher@Broward.org](mailto:LFisher@Broward.org)  
Charlotte County, Bill Truex, Chair; [Bill.Truex@CharlotteCountyFL.gov](mailto:Bill.Truex@CharlotteCountyFL.gov)  
Collier County, Rick LoCastro, Chair; [Rick.LoCastro@colliercountyfl.gov](mailto:Rick.LoCastro@colliercountyfl.gov)  
Glades County, Tim Stanley, Chair; [TStanley@myglades.com](mailto:TStanley@myglades.com)  
Hendry County, Emma Byrd, Chair; [bocc1@hendryfla.net](mailto:bocc1@hendryfla.net)  
Highlands County, Chris Campbell, Chair; [CCampbell@highlandsfl.gov](mailto:CCampbell@highlandsfl.gov)  
Lee County, Brian Hamman, Chair; [dist4@leegov.com](mailto:dist4@leegov.com)  
Martin County, Edward V. Ciampi, Chair; [eciampi@martin.fl.us](mailto:eciampi@martin.fl.us)  
Miami-Dade County, Oliver G. Gilbert, III, Chair; [District1@miamidade.gov](mailto:District1@miamidade.gov)  
Miami-Dade County, Daniella Levine Cava, Mayor, [mayor@miamidade.gov](mailto:mayor@miamidade.gov)  
Monroe County, Craig Cates, Mayor; [boccds1@monroecounty-fl.gov](mailto:boccds1@monroecounty-fl.gov)  
Okeechobee County, David Hazellief; [dhazellief@co.okeechobee.fl.us](mailto:dhazellief@co.okeechobee.fl.us)  
Orange County, Jerry Demings, Mayor; [Mayor@ocfl.net](mailto:Mayor@ocfl.net)  
Osceola County, Viviana Janer, Chair; [Viviana.Janer@osceola.org](mailto:Viviana.Janer@osceola.org)  
Palm Beach County, Greg K. Weiss, Mayor; [GWeiss@pbcgov.org](mailto:GWeiss@pbcgov.org)  
Polk County, George Lindsey, Chair; [georgelindsey@polk-county.net](mailto:georgelindsey@polk-county.net)  
St. Lucie County, Cathy Townsend, Chair; [TownsendC@stlucieco.org](mailto:TownsendC@stlucieco.org)

## TABLE OF CONTENTS

<b>I. FOREWORD</b> .....	<b>1</b>
<b>II. INTRODUCTION</b> .....	<b>2</b>
A. HISTORY OF WATER MANAGEMENT DISTRICTS .....	2
B. OVERVIEW OF THE DISTRICT .....	4
C. MISSION AND GUIDING PRINCIPLES OF THE DISTRICT .....	15
D. DEVELOPMENT OF THE DISTRICT BUDGET.....	17
E. BUDGET GUIDELINES .....	19
F. BUDGET DEVELOPMENT CALENDAR AND MILESTONES.....	21
<b>III. BUDGET HIGHLIGHTS</b> .....	<b>23</b>
A. CURRENT YEAR ACCOMPLISHMENTS AND EFFICIENCIES.....	23
B. GOALS, OBJECTIVES, AND PRIORITIES.....	69
C. BUDGET SUMMARY.....	71
1. Overview .....	71
2. Adequacy of Fiscal Resources.....	75
3. Source of Funds Three-Year Comparison .....	84
4. Major Source of Funds Variances.....	86
5. Source of Funds by Program (Actual – Audited) .....	89
6. Proposed Millage Rates .....	92
7. Use of Funds by Program Three-Year Comparison .....	96
8. Major Use of Funds Variances.....	98
<b>IV. PROGRAM ALLOCATIONS</b> .....	<b>100</b>
A. PROGRAM AND ACTIVITY DEFINITIONS, DESCRIPTIONS AND BUDGET.....	100
Program 1.0 Water Resources Planning and Monitoring .....	103
Program 2.0 Land Acquisition, Restoration and Public Works .....	130
Program 3.0 Operation and Maintenance of Works and Lands .....	164
Program 4.0 Regulation .....	203
Program 5.0 Outreach.....	218
Program 6.0 District Management and Administration .....	230
B. DISTRICT SPECIFIC PROGRAMS.....	258
1. District Springs Program .....	258
2. District Everglades Program (Only SFWMD).....	259
3. Comprehensive Everglades Restoration Plan (CERP).....	264
C. PROGRAM ALLOCATIONS BY AREA OF RESPONSIBILITY.....	270
<b>V. SUMMARY OF STAFFING LEVELS</b> .....	<b>274</b>
<b>VI. PERFORMANCE MEASURES</b> .....	<b>275</b>



A.	NATURAL SYSTEMS .....	275
B.	WATER QUALITY.....	276
C.	WATER SUPPLY.....	276
D.	MISSION SUPPORT .....	277
<b>VII.</b>	<b>BASIN BUDGETS .....</b>	<b>278</b>
A.	BIG CYPRESS BASIN.....	279
B.	OKEECHOBEE BASIN.....	285
<b>VIII.</b>	<b>APPENDICES .....</b>	<b>291</b>
A.	RELATED REPORTS .....	291
B.	ALTERNATIVE WATER SUPPLY FUNDING .....	301
C.	PROJECT WORKSHEETS .....	302
D.	OUTSTANDING DEBT.....	306
E.	CONSISTENCY ISSUES FOR FISCAL YEAR 2024-25.....	307
1.	Prior Fiscal Years' Summary.....	307
2.	Current Fiscal Years' Summary .....	308
<b>IX.</b>	<b>CONTACTS.....</b>	<b>310</b>

## I. FOREWORD

This Tentative Budget report has been prepared to satisfy the requirements of Section 373.536, Florida Statutes (F.S.), which authorizes the Executive Office of the Governor (EOG) to approve or disapprove water management district (WMD) budgets, in whole or in part, and ensures the fiscal accountability of the water management districts. Section 373.536, F.S., also directs the WMD's to submit the Tentative Budget and a description of any significant changes from the Preliminary Budget by August 1 in a standard format prescribed by the EOG. The content and format of this report were developed collaboratively by the staff of the EOG, Senate, House of Representatives, Department of Environmental Protection (DEP), and all five WMDs. The report's standardized format utilizes six statutorily identified District program areas listed below.

1. Water Resource Planning and Monitoring
2. Land Acquisition, Restoration, and Public Works
3. Operation and Maintenance of Works and Lands
4. Regulation
5. Outreach
6. Management and Administration

In compliance with statutory requirements, on July 11, 2024, the Budget Officer of the District submitted to the Governing Board for consideration this Tentative Budget covering the District's proposed operations and funding requirements for the ensuing fiscal year. The District now submits this August 1 Tentative Budget and a description of any significant changes from the Preliminary Budget for review by the Governor, the President of the Senate, the Speaker of the House of Representatives, the Legislative Budget Commission, the chairs of all legislative committees and subcommittees having substantive or fiscal jurisdiction over water management district as determined by the President of the Senate or the Speaker of the House of Representatives, as applicable, the Secretary of DEP, and the governing body of each county in which the District has jurisdiction or derives any funds for the operations of the District.

The Fiscal Year 2024-25 Tentative Budget is scheduled for two public hearings before final adoption. The first hearing will take place September 12, 2024, and the final hearing will take place on September 24, 2024. Because this August 1 submission is a Tentative Budget, readers are advised to obtain a copy of the District's final budget when it becomes available after September 24, 2024, on the District's website: <https://www.sfwmd.gov>

Standardized definitions and acronyms that may help the reader in reviewing this document have been provided on DEP's website at <https://floridadep.gov/water-policy/water-policy/documents/wmd-budget-definitions-and-acronyms>.



## II. INTRODUCTION

### A. History of Water Management Districts

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972: the Environmental Land and Water Management Act, the Comprehensive Planning Act, the Land Conservation Act, and the Water Resources Act. Collectively, these policy initiatives reflected the philosophy that land use, growth management and water management should be joined.

Florida's institutional arrangement for water management is unique. The Florida Water Resources Act of 1972 (WRA) (Chapter 373, F.S.) granted Florida's five water management districts broad authority and responsibility. Two of the five districts existed prior to the passage of the WRA (South Florida and Southwest Florida), primarily as flood control agencies. Today, however, the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection and floodplain management, and natural systems.

The five regional water management districts, established by the Legislature and recognized in the Florida Constitution, are set up largely on hydrologic boundaries. Water management districts are funded by ad valorem taxes normally reserved for local governments using taxing authority which emanates from a constitutional amendment passed by Floridians in 1976. The water management districts are governed regionally by boards appointed by the Governor and confirmed by the Senate. There is also general oversight at the state level by DEP.

In Florida, water is a resource of the state, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. Florida law recognizes the importance of balancing human needs for water with those of Florida's natural systems.

Each of Florida's five water management districts has a history that cannot be completely detailed here. South Florida's subtropical extremes of hurricane, flood, and drought, combined with efforts to populate this "new frontier," led the U.S. Congress to adopt legislation creating the Central and Southern Florida Flood Control (C&SF) Project in 1948, the largest civil works project in the country at that time.

The C&SF Project's primary goal was to serve the needs of the region's growing agricultural and urban populations and to protect and manage water resources. The United States Army Corp of Engineers (USACE) would, over the following decades, design and build a vast network of levees, canals and other improved waterways, and water control structures designed to help manage the often-unpredictable weather extremes of the region. Construction began in 1949 and continued for more than 20 years.

In 1949, the Florida Legislature created the Central and Southern Florida Flood Control District (FCD) to act as the local sponsor for this federal project by operating and maintaining the water control network system.

Throughout its history, the agency evolved to meet gubernatorial and legislative direction. After the Florida Water Resources Act of 1972 greatly expanded the responsibilities of the existing FCD, it was renamed the South Florida Water Management District in 1976, and new boundaries were drawn to encompass the region's primary watersheds.

## II. INTRODUCTION

Together, these unique organizations work with state agencies and local governments to ensure there are adequate water supplies to meet growing demands while: protecting and restoring the water resources of the state; addressing water quality issues; protecting natural systems in Florida through land acquisition, land management, and ecosystem restoration; and promoting flood protection. For additional information, interested readers should review the districts' websites and contact officials at each District. The South Florida Water Management District's website is [sfwmd.gov](http://sfwmd.gov).



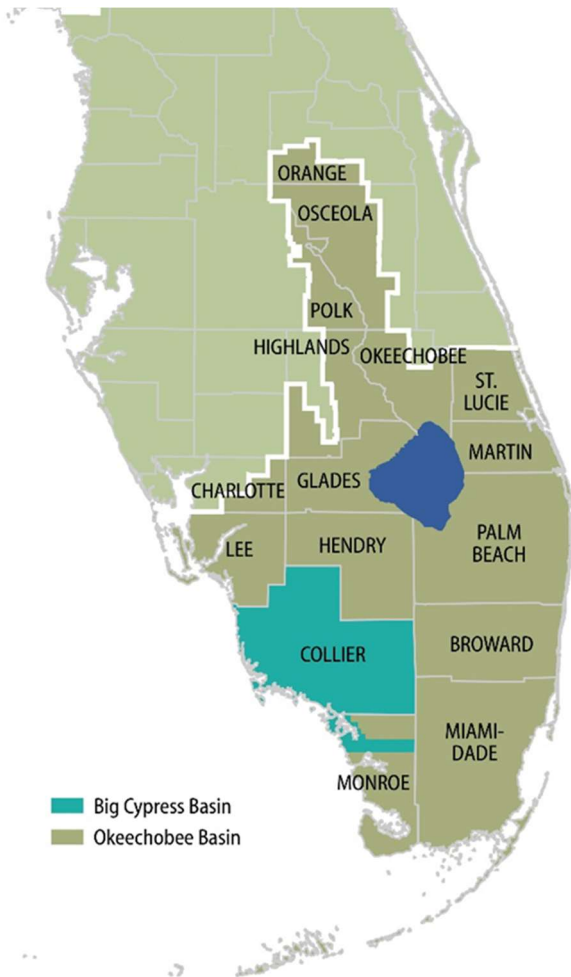
## II. INTRODUCTION

### B. Overview of the District

The South Florida Water Management District includes about 30 percent of the state’s total area, 18,000 square-miles, serving and protecting over 9 million people. The District encompasses all or part\* of the 16 counties, as further illustrated in Figures 1 and 2 below, spanning from Orlando to Key West including:

Broward	Charlotte*	Collier	Glades
Hendry	Highlands*	Lee	Martin
Miami-Dade	Monroe	Okeechobee*	Orange*
Osceola *	Palm Beach	Polk*	St. Lucie

**Figure 1. District Map**



**Figure 2. District Map**



## II. INTRODUCTION

There are two primary basins contained within the District's boundaries, the **Okeechobee Basin**, and the **Big Cypress Basin**. The Okeechobee Basin is based on the sprawling Kissimmee-Okeechobee-Everglades ecosystem, which stretches from Central Florida's Chain of Lakes to Lake Okeechobee and south to the Florida Keys. It includes the 700,000 acres within the Everglades Agricultural Area, the heavily developed southeast coast, and the Everglades National Park. The Okeechobee Basin includes 15 of the 16 counties. The Okeechobee Basin excludes Collier County and a small portion of mainland Monroe County.

The Big Cypress Basin includes all of Collier County and a small portion of mainland Monroe County, including the Big Cypress National Preserve and the 10,000 Islands. The Big Cypress Basin primarily provides flood control and stormwater management to the citizens of Collier County and works in cooperation with Collier County and other local governments on water resource management, water resource development, and alternative water supply issues.

### *Governing Board*

The District's Governing Board sets policy and direction for the entire agency. The Governing Board is composed of nine members appointed from specific geographic areas within the District. The members are appointed by the Governor and confirmed by the Florida Senate. Appointments are made on a staggered basis as vacancies occur. Board members serve without salary for a term of four years. The Governing Board elects its own officers, including a chairman and vice-chairman.

Legislation creating water management districts established two basin boards within the boundaries of the District. The Big Cypress Basin Board oversees water resource issues within Collier County and a small portion of mainland Monroe County. It is chaired by the District's Governing Board member representing that area along with five Basin residents appointed by the Governor and confirmed by the Florida Senate. Big Cypress Basin Board members serve terms of three years and receive no compensation. The Okeechobee Basin Board (the District's nine-member Governing Board) oversees water resource issues within the remaining counties.

### *Executive Office*

The Governing Board appoints the agency's Executive Director and the Inspector General. The Florida Senate confirms the Executive Director. The Executive Director is responsible for administering the directives of the board and managing day-to-day District activities. The Inspector General is responsible for reviewing and evaluating internal controls to ensure the fiscal accountability of the agency, and for conducting financial and performance audits.

### *General Responsibilities*

The District's responsibilities have expanded significantly since 1949 when it was originally created by the legislature as the Central and Southern Florida Flood Control District tasked with providing flood control at the core of its mission. The District now operates and maintains the C&SF Project, develops, and implements water supply plans, conducts ecosystem research and monitoring, regulates water use, manages land acquisition, and implements water quality improvement and ecosystem restoration plans.

To meet these core mission responsibilities, the District's proposed staffing for the Fiscal Year 2024-25 Tentative Budget is 1,547 regular full-time equivalent (FTE) positions. District staff are located at facilities across the District's 16-county jurisdiction to provide the public with more direct and responsive access to permitting, flood control, and outreach. These facilities include

## II. INTRODUCTION

eight field stations located in Big Cypress Basin (Naples), Clewiston, Ft. Lauderdale, Homestead, Miami, Okeechobee, St. Cloud, and West Palm Beach and four service centers located in Big Cypress Basin (Naples), Ft. Myers, Okeechobee, and Orlando. The District's central headquarters are in West Palm Beach. The District's annual budget is funded predominantly by state sources and property taxes as well as federal and local revenue, licenses, permit fees, grants, investment earnings, and reserve balances.

***The District's major responsibilities are highlighted below:***

### ***Operations and Maintenance***

The District's operations and maintenance consists of activities to effectively manage the primary canals and associated structures in South Florida. Operation and maintenance program activities include the C&SF Project, as well as the Big Cypress Basin, as authorized by Chapter 373, F.S. and as directed by the USACE Regulation Schedule. Activities include the operation and maintenance of a multi-purpose water management system comprising of approximately 2,175 miles of canals and 2,130 miles of levees/berms, 89 pumping stations, 915 water control structures, and 620 project culverts, which send water south and through waterways eastward and westward to both coasts.

### ***Regulatory Programs***

The District has several regulatory programs designed to manage and protect regional water resources, including wetlands, rivers, lakes, estuaries, and groundwater supplies. The District's responsibilities are shared with DEP and other state and local governments.

The types of permits issued by the District are listed below.

- **Environmental Resource Permits (ERPs)** regulate certain land use or construction activities that could affect wetlands or alter surface water flows that can contribute to water pollution. The District regulates residential and commercial developments, roadway construction and agriculture while the DEP regulates power plants, ports, wastewater treatment plants and single-family home projects.

An ERP covers activities such as dredging and filling in wetlands or surface waters, constructing flood protection facilities, providing storm water containment and treatment, site grading, building dams or reservoirs and other activities affecting state waters.

- **Everglades Works of the District (EWOD) Permits** are required of landowners discharging to the Everglades Agricultural Area (EAA) or C-139 Basins to reduce phosphorus in discharges flowing from the EAA or C-139 Basins and ultimately into the Everglades. The EWOD program defines phosphorus reductions to be achieved in these basins by implementing permit-approved best management practices as well as monitoring requirements.
- **Consumptive Water Use Permits (CUPs)** allow the holder to withdraw a specified amount of water, either from the ground (aquifers), or a canal, lake, or river (surface waters). These water-use permits are typically used for public supply, agricultural and nursery plant irrigation, golf course irrigation, commercial use, dewatering/mining activities and power generation. Water uses not covered by these permits include Domestic Self Supply, and water used for firefighting.
- **Well Construction Permits** ensure that wells are built by licensed water well contractors and conform to water well construction permit standards. Unless exempt, a



## II. INTRODUCTION

well construction permit must be obtained from the District or an agency delegated by the District prior to the construction, repair, modification, or abandonment of any water well, test well or monitor well within the District's jurisdiction. A consumptive use permit (CUP) may be required before the well construction permit can be issued. The District regulates the location, construction, repair, and abandonment of water wells in Monroe and Charlotte Counties, and for wells larger than 12 inches in diameter in Broward County. The District has delegated the location construction, repair, and abandonment of water wells in its remaining counties to their respective health departments or other delegated agencies. The dates when these agreements were signed between the District and the Health Departments or other delegated agencies are listed in Chapter 40E-3 and provided below:

- Hendry – April 18, 2005
  - Collier, Glades, Orange, Osceola, Palm Beach, Polk – May 11, 2005
  - Broward – June 8, 2005
  - Miami-Dade – August 10, 2005
  - City of Cape Coral – August 10, 2005
  - Lee – September 13, 2005
  - Highlands, Okeechobee, Martin, St. Lucie – May 13, 2010
- **Right of Way Permits** protect the District's ability to use the canal and levee rights of way effectively and safely in the regional system while providing for compatible public and private uses such as docks, fences, or walkways. The regional system includes canals and levees, major rivers and lakes, water conservation areas, the works of the Big Cypress Basin and certain other canals and rights of way.

### ***Water Resource System***

The **Kissimmee Basin** encompasses more than two dozen lakes in the Kissimmee Chain of Lakes, their tributary streams and associated marshes and the Kissimmee River and floodplain. The basin, which defines the northern-most region of the District, forms the headwaters of Lake Okeechobee and the Everglades. Major initiatives in the Kissimmee Basin include: the Kissimmee River Restoration Project which includes construction projects, the Kissimmee River Restoration Evaluation Program, and the Kissimmee Chain of Lakes and Kissimmee Upper Basin Monitoring and Assessment Project. Other programs and activities are associated with these projects, including ecosystem restoration, evaluation of restoration efforts, aquatic plant management, land management, water quality improvement, and water supply planning. The 56-mile channelized (C-38) Kissimmee River connects Lake Kissimmee and Lake Okeechobee. So far, three backfilling phases are now complete, and continuous water flow has been re-established to 24 miles of the meandering Kissimmee River.

**Lake Okeechobee**—meaning “big water” in the Seminole Indian language—spans 730 square-miles and is the largest lake in the southeastern United States. Lake Okeechobee and its wetlands are at the center of the Greater Everglades Watershed, which stretches from the headwaters of the Kissimmee River, through the Everglades and, finally, into Florida Bay. Lake Okeechobee restoration efforts are underway pursuant to the Northern Everglades and Estuaries Protection Program, under which the Lake Okeechobee Protection Program was expanded to strengthen protection for the Northern Everglades, restoring and preserving the Lake Okeechobee watershed and the Caloosahatchee and St. Lucie estuaries.

The **Caloosahatchee River and Estuary** extends 70 miles, from Lake Okeechobee west to San Carlos Bay on Florida's southwest coast. Programs to improve the estuarine habitat, water

## II. INTRODUCTION

quality, and water supply include minimum flows and minimum water levels, the Northern Everglades and Estuaries Protection Program, implementation of the Comprehensive Everglades Restoration Plan, as well as local BMPs and stormwater retrofit projects.

The **Lower Charlotte Harbor** watershed covers more than 2,230 square-miles in the lower west coast region of Florida, including the Cape Coral and Ft. Myers metropolitan areas. Goals for restoring, protecting, and managing the surface water resources of the watershed are outlined in the lower Charlotte Harbor watershed SWIM plan.

The **Estero Bay** watershed includes Central and Southern Lee County, and parts of Northern Collier and Western Hendry counties. The Estero Bay watershed assessment contains proposed management practices to improve water quality and to improve the timing and volume of freshwater inputs.

The **Indian River Lagoon** is a series of three distinct, but interconnected, estuarine systems, which extend 156 miles from Ponce Inlet to Jupiter Inlet on Florida's east coast. The South Florida and the St. Johns River Water Management Districts share responsibility for restoring and protecting this lagoon. Components of the Indian River Lagoon – South Restoration Project will benefit the quantity, quality, and timing and flows of water for the Indian River Lagoon and the St. Lucie River and Estuary.

The **St. Lucie River and Estuary** includes the north fork and south fork of the St. Lucie River. The south fork of the St. Lucie River connects with the 152-mile Okeechobee waterway. The north fork of the St. Lucie River is Federally designated as wild and scenic. Programs and initiatives to improve the timing, distribution, quality, and volume of freshwater entering the estuary include the Indian River Lagoon - South Restoration Project and the Northern Everglades and Estuaries Protection Program, as well as local BMPs and stormwater retrofit projects.

The 240 square-mile **Loxahatchee River** watershed covers parts of Palm Beach and Martin Counties and includes the communities of Hobe Sound, Tequesta, Jupiter, Jupiter Island, Jupiter Inlet Colony, Jupiter Farms, Juno Beach, and Palm Beach Gardens. To improve and protect the Loxahatchee River and Estuary, the District is implementing plans and initiatives in partnership with other agencies and organizations, including the DEP, the Loxahatchee River Management Coordinating Council, and the Loxahatchee River District. These include the Loxahatchee River Preservation Initiative, the 2010 Loxahatchee River National Wild and Scenic River Management Plan, the 2003 technical documentation to support development of minimum flows and levels for the northwest fork of the Loxahatchee River, and the 2010 Loxahatchee River Science Plan. In addition, the CERP Loxahatchee River Watershed Restoration Project Implementation Report and Environmental Impact Statement (completed April 2020) outlines a plan for providing watershed habitat restoration and a means to restore adequate flows to the river in keeping with the recommendations of the 2006 Restoration Plan for the Northwest Fork of the Loxahatchee River and its 2011 addendum.

The **Lake Worth Lagoon** watershed covers more than 450 square miles that contributes to Lake Worth and South Lake Worth in Palm Beach County. Goals for restoring and managing the watershed are found in the Lake Worth Lagoon Management Plan.

Within the historical **Everglades**, three **Water Conservation Areas** (WCAs) and the Everglades National Park preserve about half of the original Everglades, which covers nearly 11,000 square-miles of South Florida. The WCAs are in the western portions of Palm Beach, Broward

## II. INTRODUCTION

and Miami-Dade Counties and encompass 1,337 square-miles. Everglades restoration programs and projects include: research projects; implementation of the Comprehensive Everglades Restoration Plan (CERP); RECOVER (REstoration COordination and VERification); the Long-Term Plan for Achieving Water Quality Goals for the Everglades Protection Area Tributary Basins, the Northern Everglades and Estuaries Protection Program; Restoration Strategies, which includes additional water quality improvement projects to assist existing stormwater treatment areas to achieve the Everglades phosphorus criterion; and water supply planning.

**Biscayne Bay** is a subtropical estuary that includes 428 square-miles of marine ecosystem and 938 square-miles of watershed along the coast of Miami-Dade and northeastern Monroe counties. Projects to restore and preserve Biscayne Bay are included in the implementation of the Comprehensive Everglades Restoration Plan. The Nearshore Central Biscayne Bay Water Reservation has been adopted as part of CERP.

**Florida Bay and Estuary** comprise a shallow inner-shelf lagoon between the southern tip of the Florida mainland and the Florida Keys where fresh water from the Everglades mixes with the salty waters from the Gulf of Mexico to form an estuary. There are nearly 1,000 square-miles of interconnected basins and 200 mangrove islands in the bay and estuary. Through implementation of the Comprehensive Everglades Restoration Plan, the District is focused on changing freshwater flow and improving the water quality and ecology of Florida Bay.

The **Big Cypress Basin** includes the natural lands of the Corkscrew Swamp and Sanctuary, the Big Cypress National Preserve, the Florida Panther National Wildlife Refuge, the Fakahatchee Strand, the Corkscrew Regional Ecosystem Watershed, Picayune Strand State Forest, and the 10,000 Islands. Programs include the Big Cypress Basin Watershed Management Plan, stormwater projects, and other capital improvements projects to store additional water, recharge groundwater, and improve water quality in Naples Bay.

The **Western Basins** region, comprised of the Feeder Canal Basin and the C-139 Annex, is part of a Water Resource Evaluation effort to evaluate potential hydrologic and water quality improvements in upstream flows from lands and water bodies within the Feeder Canal drainage basin, C-139 Annex drainage basin.

### ***Comprehensive Everglades Restoration Plan (CERP)***

The Comprehensive Everglades Restoration Plan provides a framework and guide to restore, protect, and preserve the water resources of central and southern Florida, including the Everglades. It covers 16 counties over an 18,000 square-mile area and centers on an update of the C&SF Project. The goal of CERP is to capture fresh water that now flows unused to the ocean and the gulf and redirect it to areas that need it most. Most of the water will be devoted to environmental restoration; the remaining water will benefit cities and farmers by enhancing water supplies for the South Florida economy.

For more than fifty years, the C&SF Project has performed its designed function well, but it has had unintended adverse effects on the unique and diverse South Florida ecosystem. Improvements through structural and operational modifications to the C&SF Project will improve the quality, quantity, timing, and distribution of water deliveries for the environment; improve protection of the aquifer; improve the integrity, capability, and conservation of urban and agricultural water supplies.

The Water Resources Development Acts provided the USACE with the authority to reevaluate the performance and impacts of the C&SF Project, to recommend improvements and/or



## II. INTRODUCTION

modifications to the project, to restore the South Florida ecosystem, and to provide for other water resource needs. The resulting plan was designed to capture, store, and redistribute fresh water previously lost to tide and to regulate the quality, quantity, timing, and distribution of water flows.

The CERP was approved by Congress as a framework for Everglades restoration under Title VI, Section 601 of the Water Resources Development Act (WRDA) of 2000. The CERP includes more than 60 major components and will vastly increase storage and water supply for the environment, as well as for urban and agricultural needs, while maintaining the current levels of service for flood control provided by the C&SF Project. In the WRDA of 2007, Congress authorized the following CERP Projects for construction – Indian River Lagoon South – Phase 1, Site 1 Impoundment (Fran Reich Preserve), Picayune Strand Restoration and the *Melaleuca* Eradication Facility. In WRDA of 2014, Congress authorized another four CERP Projects for construction - Caloosahatchee River (C-43) West Basin Storage Reservoir, Biscayne Bay Coastal Wetlands, Broward County Water Preserve Areas, and C-111 Spreader Canal Western Project.

In the WRDA of 2016, Congress authorized the Central Everglades Planning Project (CEPP) that was subsequently modified by the CEPP Post Authorization Change Report (PACR) in WRDA 2018 and modified in WRDA 2020 to include the Everglades Agricultural Area (EAA) Reservoir. This project implements increments of six components included in the Comprehensive Everglades Restoration Plan to accomplish the restoration objectives by improving the quantity, quality, timing, and distribution of water flows to Water Conservation Area 3, Everglades National Park and Florida Bay, with ancillary benefits to the St. Lucie and Caloosahatchee estuaries, while increasing water supply for municipal and agricultural users while maintaining flood protection. In WRDA 2020, Congress also authorized the Loxahatchee River Watershed Restoration Project and modifications to the Caloosahatchee River West Basin Storage Reservoir. WRDA 2022 authorized expedited completion of the EAA Reservoir Project including the inflow pump station.

Section 373.1501, F.S., provides a legislative finding that the CERP is important for restoring the Everglades ecosystem and for sustaining the environment, economy, and social well-being of South Florida. Furthermore, this section ensures that all project components are consistent with the balanced policies and purposes of Chapter 373, F.S., and specifically Section 373.026, F.S. In Subsection 373.026(8)(b), F.S., the DEP is directed to collaborate with the District and approve each project component with or without amendments within a specified time frame. CERP components will be implemented through the execution of multiple projects. The project components will take more than 30 years to construct and will be cost-shared equally among the federal government and local sponsors, of which the District is the major local sponsor.

### ***Northern Everglades and Estuaries Protection Program***

During the 2016 Legislative Session, the Florida legislature amended the Northern Everglades and Estuaries Protection Program (NEEPP) to strengthen provisions for implementing Basin Management Action Plans (BMAPs) in the Northern Everglades watersheds. The legislation also clarified the roles and responsibilities, coordination, implementation, and reporting efforts of the Coordinating Agencies (the District, DEP and Florida Department of Agriculture and Consumer Services [FDACS]). In accordance with NEEPP, DEP takes the lead on water quality protection measures through BMAPs adopted pursuant to Section 403.067, F.S.; the District takes the lead on hydrologic improvements pursuant to the Watershed Protection Plans

## II. INTRODUCTION

(WPPs); and FDACS takes the lead on agricultural interim measures, best management practices (BMPs), and other measures adopted pursuant to Section 403.067, F.S.

NEEPP requires the Coordinating Agencies to cooperatively develop WPPs for the Lake Okeechobee, St. Lucie, and Caloosahatchee River watersheds that identify and implement programs and projects to assist in achieving Total Maximum Daily Loads (TMDLs) established by DEP, consistent with the BMAPs. The most recent annual WPP reviews were published by the District in Chapters 8B, 8C and 8D of the Final 2024 South Florida Environmental Report (SFER) – Volume I ([sfwmd.gov/SFER](http://sfwmd.gov/SFER)).

On July 1, 2024, DEP published the *2023 Statewide Annual Report on Total Maximum Daily Loads, Basin Management Action Plans, Minimum Flows or Minimum Water Levels and Recovery or Prevention Strategies*. This annual report includes the status of protection and restoration actions through TMDLs, BMAPs, minimum flows or minimum water levels and recovery or prevention strategies. Visit [floridadep.gov/STAR](http://floridadep.gov/STAR) for more information.

Also on July 1, 2024, FDACS published the *2023 Status of Implementation of Agricultural Nonpoint Source Best Management Practices Report*, which includes annual progress reporting on the Northern Everglades watersheds. For more information, visit [fdacs.gov/Divisions-Offices/Agricultural-Water-Policy](http://fdacs.gov/Divisions-Offices/Agricultural-Water-Policy).

### **District Everglades**

The Everglades Construction Project was the first major step in Everglades restoration and a requirement of the Everglades Forever Act (EFA), passed by the Florida Legislature in 1994. It is also one of the largest environmental restoration public works projects in the nation. The cost associated with implementing the Everglades Construction Project is shared among the District, state, and federal governments. The major funding sources identified in the Everglades Forever Act were ad valorem property taxes, agricultural privilege taxes, state land funds, federal funds, Alligator Alley toll revenues, and other environmental mitigation funds.

The EFA directed the District to implement regulatory source control programs in all areas tributary to the Everglades Protection Area (EPA) to reduce phosphorus in stormwater runoff. The District was also required to acquire land, then design, permit, construct and operate a series of treatment wetlands, referred to as Everglades stormwater treatment areas (STAs), to reduce phosphorus levels from stormwater runoff and other sources before it enters the EPA. The STAs, which were originally planned to consist of approximately 40,000 acres, were expanded by approximately 5,000 acres in 2006 and 12,000 acres in 2012 for a total of approximately 57,000 acres of effective treatment area.

Despite the success of the STAs and source control programs in removing phosphorus from stormwater, the existing STAs in combination with Best Management Practices had not achieved compliance with the Everglades numeric phosphorus criterion. To address this issue, the District, DEP, and the United States Environmental Protection Agency (USEPA) engaged in technical discussions starting in 2010. The primary objectives were to establish a Water Quality Based Effluent Limit (WQBEL) for phosphorus in discharges from Everglades STA that would achieve compliance with the State of Florida's numeric phosphorus criterion in the EPA and to identify a suite of additional water quality projects to work in conjunction with the existing STAs to meet the WQBEL.

Based on this collaborative effort, a suite of projects that would achieve the WQBEL were identified in 2012 and are prescribed by DEP consent orders associated with EFA and National Pollutant Discharge Elimination System permits. Under the District's Restoration Strategies

## II. INTRODUCTION

Program, the projects have been divided into three flow paths - Eastern, Central, and Western. The identified projects primarily consist of Flow Equalization Basins (FEBs), STA expansions, and associated infrastructure and conveyance improvements. The primary purpose of FEBs is to attenuate peak stormwater flows prior to delivery to STAs, while the primary purpose of STAs is to utilize biological processes to reduce phosphorus concentrations to achieve the WQBEL. Some of the key components are listed below, all of which are operational, in the design phase, or under construction:

- The Eastern flow path contains STA-1E and STA-1W. The additional water quality projects for this flow path include the L-8 FEB with approximately 45,000 acre-feet of storage and an STA expansion of approximately 6,500 acres (5,900 acres of effective treatment area) that will operate in conjunction with STA-1W. The L-8 FEB was complete in 2017 and is operating. The first phase of the STA-1W Expansion (4,300 acres of effective treatment area) was completed in December 2020. The second phase of the STA-1W Expansion is currently in construction. Four conveyance improvement projects have been completed to date: S-5AS Structure Modifications were completed in May 2016, the L-8 Divide Structure (G-541) was completed in July 2016, the S-375 Expansion (G-716) was completed in April 2017, and G-341 (Bolles East Canal) Related Conveyance Improvements was completed in August 2023. Construction of STA-1E Repairs and Modifications was completed in March 2023.
- The Central flow path contains STA-2 (including Compartment B) and STA-3/4. The additional project for this flow path is the A-1 FEB with approximately 60,000 acre-feet of storage that attenuates peak stormwater flows prior to delivery to STA-2 and STA-3/4. A-1 FEB operations began in November 2015.
- The Western flow path contains STA-5/6 (including Compartment C). There are two additional projects planned, the C-139 FEB which will have approximately 11,000 acre-feet of storage and internal improvements within STA-5/6 to increase the effective treatment area by approximately 800 acres. The C-139 FEB is under construction. Earthwork for STA-5/6 internal improvements were completed ahead of schedule, using district in-house staffing resources and equipment, providing a significant cost savings versus contracting the project out to external vendors. The optimization period for the STA-5/6 improvements is ongoing.

In Fiscal Year 2019-20, the District initiated construction on a suite of STA Refurbishment projects that are being completed in addition to the projects included in the Restoration Strategies Regional Water Quality Plan. The STA Refurbishment projects will improve the hydraulics, vegetation conditions, and treatment performance of the existing STAs. They are being completed as a proactive measure to ensure the facilities are poised to achieve compliance with the WQBEL once all the Restoration Strategies projects are complete.

- The Eastern Flow Path consists of STA-1E and STA-1W. A Refurbishment project in STA-1E was completed in Fiscal Year 2020-21 that consisted of degrading remnant farm roads and filling the adjacent remnant farm ditches in Cell 6 that were causing short-circuiting in some areas and blocking flow in other areas of the cell. Refurbishment projects in STA-1W include work in all three flow-ways to address inefficient hydraulics and topographic issues that affect the vegetation conditions and treatment performance of the existing treatment cells. The STA-1W Refurbishment projects, except for the replacement of the G-253 structures, were completed in May 2022.
- The Central Flow Path consists of STA-2 and STA-3/4. The STA-2 Refurbishment project consists of earthwork in Cells 2 and 3 to address poor vegetation conditions and

## II. INTRODUCTION

reduced treatment performance caused by short-circuits and highly uneven topography. The project also includes reinforcing the deteriorated plugs in the eastern borrow canals which will help reduce short-circuiting along the east side of each cell. The Cell 3 project consists of placing cuts in the remnant farm roads that were left in place during the original construction. The STA-2 Refurbishment project was completed in October 2023. The STA-3/4 Refurbishment project was completed in Fiscal Year 2020-21 and consisted of the installation of riprap to serve as energy dissipators or flow deflectors downstream of all seventeen gated box culverts that control flows from the STA-3/4 Inflow Canal into Cells 1A, 2A, and 3A.

- The Western Flow Path consists of STA-5/6. The STA-5/6 Refurbishment project, STA-5/6 Connection Lake Okeechobee, will be constructed in two phases. Phase 1 consists of making enhancement of STA-5/6 North Seepage Canal, and structural improvements from west of G-348 structure to L-3 Canal immediately to the north of STA-5/6. Phase 1 will prevent or minimize dry-out of STA-5/6, help optimize water quality treatment performance, and provide additional capacity to move lake water south to the Everglades. Design of Phase 1 started in February 2022 and is expected to be complete by May 2025. Phase 2 will consist of conveyance enhancements east of G-348 that eliminate dependence on the STA-5/6 Outflow Canal and allow year-round connection to Lake Okeechobee.

### ***Water Supply***

The District encompasses nearly 18,000 square miles divided into five distinct planning regions: Upper Kissimmee (included in the Central Florida Water Initiative [CFWI] planning area), Lower Kissimmee, Upper East Coast, Lower East Coast and Lower West Coast. Development of comprehensive water supply plans customized to each region is key to identifying and understanding current and future water needs. Based on a 20-year outlook, these plans provide detailed, basin-specific information and recommended actions. The plans highlight areas where historically used sources of water will not be adequate to meet future demands and evaluate several options for water sources— including water conservation and alternative water supply – to meet those demands.

To support diversification of supply sources, cost-share funding is made available in coordination with the State to assist local governments and water users in the development of alternative water supplies. Data collection to monitor conditions and increase knowledge of water sources is integral to the sustainability of these resources. The District conducts groundwater monitoring and aquifer system research through installation and testing of new wells. Groundwater models are also developed and applied to identify potential impacts of projected withdrawals, and to identify strategies for the sustainability of water resources.

### ***Other District Programs***

The District's responsibilities extend far beyond regulatory programs, Everglades restoration, water supply plan implementation, and flood control operations.

Partnership and coordination with other levels of government and other agencies help to support water resource development projects, development of alternative water supplies, water conservation, reuse, and stormwater management goals.

Research, data collection, and analysis help ensure District projects and programs are effective. Emergency operations and management is a cornerstone of District operations, especially



## II. INTRODUCTION

during the hurricane season or in times of drought. The District is also a leader in the treatment of *Melaleuca*, aquatic weed, and other exotic species and plant control.

## II. INTRODUCTION

### C. Mission and Guiding Principles of the District

The Governing Board has adopted the following Mission Statement and has made it an integral part of its overall strategic budget philosophy and structure:

***The Mission of the South Florida Water Management District is to safeguard and restore South Florida's water resources and ecosystems, protect our communities from flooding, and meet the region's water needs while connecting with the public and stakeholders.***

The District has established a goal that acts as a guiding principle for each of the four areas of responsibility (AORs). To guide the agency in meeting its mission-critical responsibilities, strategic priorities support core missions encompassing the AORs and include:

Restoration of Water Resources and Ecosystems – Safeguarding and Restoring South Florida's Delicate Ecosystem (Natural Systems / Water Quality) through the strategic priority:

Expediting restoration results in the Everglades by:

- Advancing the projects identified by Governor DeSantis,
- Maximizing use of available water storage features, such as reservoirs and flow equalization basins (FEBs),
- Implementing solutions to improve water quality treatment, reduce nutrient loads and reduce the likelihood of harmful algal blooms,
- Managing invasive exotic and nuisance vegetation and species, and
- Increasing access and recreational opportunities on public lands when it does not conflict with ecosystem goals.

Flood Protection – Protecting South Florida's Communities from Flooding, Ensuring and Managing Water Flow through the strategic priority:

Refurbishing, replacing, improving, and managing the components of our water management system by:

- Implementing flood protection infrastructure refurbishment projects,
- Incorporating New Works into water management system operations,
- Assessing and operating the water management system to meet flood protection and water supply needs into the future considering sea level rise and the impacts of a changing climate,
- Coordinating with the U.S. Army Corps of Engineers (USACE) on infrastructure inspections and results,
- Coordinating with state/federal partners and assisting local governments to maintain the level of flood protection,
- Optimizing infrastructure maintenance by adhering to, or exceeding, industry standards and best management practices,
- Assessing sea level rise and changing weather patterns to determine impacts of future conditions on District mission,

## II. INTRODUCTION

- Advancing adaptation strategies and infrastructure investments, in coordination with local, regional, state and federal partners, to continue to increase resiliency of its flood protection system and other mission critical services.

Water Supply – Ensuring Water for South Florida’s Communities through the strategic priority:

Meeting the water needs of the environment and preparing for current and future demands of water users by:

- Developing and implementing regional water supply plans in coordination with local governments, utilities, stakeholders, and the public,
- Planning for region’s water resource needs with consideration of climate change and sea level rise challenges,
- Encouraging development of alternative water supply projects to diversify water supply,
- Promoting water conservation measures,
- Utilizing regulatory permitting and compliance authority, and
- Using water reservation and minimum flow and minimum water level authority to protect water for natural systems.

In addition to the Areas of Responsibility (AORs), described above, the District has an additional strategic priority:

Public Engagement & Administration – Delivering efficient and cost-effective services on behalf of South Florida citizens through the strategic priority:

Ensuring South Florida taxpayers receive efficient and effective customer service by:

- Focusing resources on core functions, minimizing administrative costs, and measuring performance,
- Ensuring accountability, transparency, and public involvement in agency decisions, and
- Employing and developing a high-quality, diverse workforce.

## II. INTRODUCTION

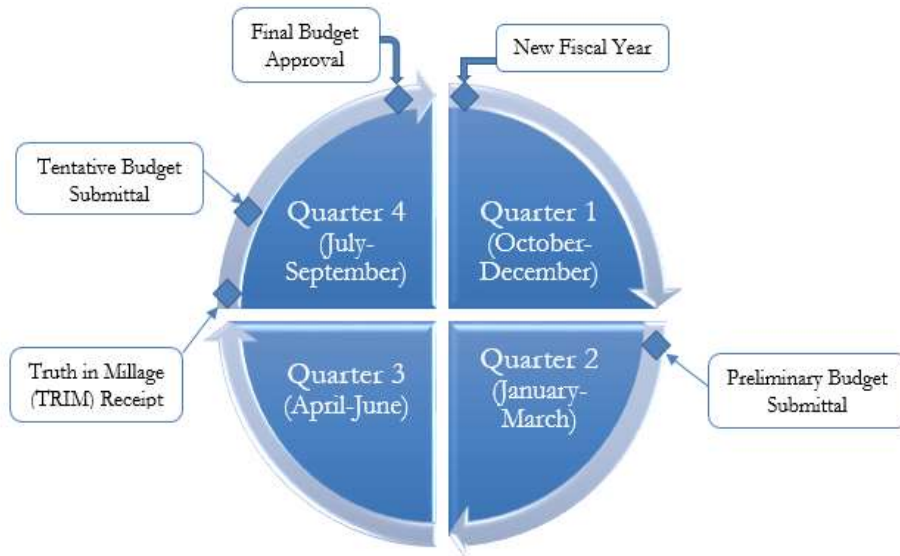
### D. Development of the District Budget

This District's fiscal year runs from October 1 through September 30. The budget development process takes place throughout the fiscal year with guidance from the Governing Board. All meetings of the Governing Board, its committees and subcommittees are advertised to provide the public with an opportunity to discuss issues and concerns prior to the adoption of the budget. Figure 3 shows the cyclical nature of this process.

**Figure 3: Budget Process**

## South Florida Water Management District

### Annual Budgeting Cycle



Prior to adoption of the final budget and in compliance with Section 200.065, F.S., the District will advise all county property appraisers within its jurisdiction, as required by the Truth in Millage (TRIM) process, of the proposed millage rate for Fiscal Year 2024-25, as well as the rolled-back rate and the date, time, and location of the public hearing on the matter.

The District will hold two TRIM public hearings in September. The first public hearing will take place on Thursday, September 12, 2024, at 5:15 P.M., at District Headquarters located at 3301 Gun Club Road, West Palm Beach, FL. The second and final public hearing will take place on Tuesday, September 24, 2024, at 5:15 P.M., at the District Headquarters located at 3301 Gun Club Road, West Palm Beach, FL 33406. Written disapprovals of any provision in the Tentative Budget by the EOG or Legislative Budget Commission must be received at least five business days prior to the final budget adoption hearing.

The District's Tentative Fiscal Year 2024-25 Budget is designed to live within the District's means and meet statutory mandates. The District continues to operate on a pay-as-you-go basis without new debt. The Tentative Budget maintains an operating profile consistent with Fiscal Year 2023-24 and in-line with current revenue levels to ensure sustainability except for:



## II. INTRODUCTION

additional expenses required to support new Everglades restoration infrastructure turned over for operations, operational changes attributed to inflationary increases, such as fuel, service contracts, and commodities necessary for repairs to aging water management infrastructure that provides critical flood control as a part of the Central and Southern Flood Control System (C&SF). Everglades restoration projects construction activities are typically funded by state appropriations. District ad valorem revenues pay for operations and maintenance of the Everglades restoration projects and operations and maintenance of the existing water management infrastructure. The aging infrastructure and new Everglades restoration projects coming online require additional resources to ensure flood control, ecosystem restoration and water supply needs are met. To deliver on SFWMD's commitment to our core mission functions while delivering efficient and cost-effective services on behalf of South Florida taxpayer investments, it is necessary to maintain the current millage rate for the upcoming fiscal year. This supports the state's significant investments in expedited Everglades and water quality projects, which will be operated and maintained by the District. Additionally, for operations and maintenance of the Districts aging Critical Flood Control Infrastructure.

## II. INTRODUCTION

### E. Budget Guidelines

The District developed its budget under the guidelines established by the EOG and DEP, which include:

- Reviewing, on an ongoing basis, personnel, programs, and activities to ensure that each District is meeting its core mission areas;
- Ensuring that District employee benefits are consistent with those provided to state employees;
- Continuing District implementation plans for the beneficial use of excess fund balances; and
- Avoiding new debt.

The District's specific guidelines developed by the Governing Board and management staff include budget preparation assumptions approved by the Governing Board and include:

- Focus on core mission to safeguard and restore South Florida's water resources and ecosystems while protecting communities from flooding and meeting the region's present and future water supply needs through activities and projects supporting Governor DeSantis' Executive Order 19-12 - *Achieving More Now for Florida's Environment* and his historic Executive Order 23-06 - *Achieving Even More Now for Florida's Environment*, such as restoration of water resources and ecosystems, flood protection, water supply and natural systems/water quality;
- Implement efficiencies that reduce operational expenses, non-core costs, and administrative overhead;
- Direct funding to restoration, public works, and operations and maintenance of lands and works;
- Continue implementation plans for beneficial use of Fund Balance,
- Maintain an adequate fund balance for emergencies; and
- Issue no additional debt.

Statutory authority in section 373.536(5)(c), F.S., states that the Legislative Budget Commission (LBC) may reject district budget proposals based on the statutory thresholds described below.

- A single purchase of land in excess of \$10 million, except for land exchanges.
  - The District does not have a single purchase of land in excess of \$10 million in the Tentative Budget.
- Any cumulative purchase of land during a single fiscal year in excess of \$50 million.
  - The District does not have a cumulative purchase of land in excess of \$50 million in the Tentative Budget.
- Any issuance of debt on or after July 1, 2012.
  - The District does not have any issuance of debt in the Tentative Budget.
- Any individual variances in a district's Tentative Budget in excess of 25 percent from a district's Preliminary Budget.

## II. INTRODUCTION

- The District does not have any individual variances in excess of 25% from the Preliminary Budget.
- Any program expenditures as described in section 373.536(5)(e) 4.e, (Outreach) and f. (Management and Administration) in excess of 15 percent of a district's total budget.
  - The District's Outreach and Management and Administration programs **do not** exceed 15 percent of the District's total budget as illustrated below.

### Outreach and Management & Administration Percent of Budget

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

Fiscal Year 2024-25 Tentative Budget

State Program	Fiscal Year 2024-25 Tentative Budget	% of Total Tentative Budget
5.0 Outreach	\$ 1,510,255	0.09%
6.0 District Management and Administration	\$ 41,047,839	2.52%
<b>5.0 and 6.0 TOTAL</b>	<b>\$ 42,558,094</b>	<b>2.61%</b>
<b>GRAND TOTAL (Programs 1.0 through 6.0)</b>	<b>\$ 1,630,332,002</b>	<b>100.00%</b>

## II. INTRODUCTION

### F. Budget Development Calendar and Milestones

Date	Activity
October 1 <sup>st</sup>	New Fiscal Year Begins
October	Preliminary Budget Development Begins
October – December	Present draft Preliminary Budget to Governing Board
December	Preliminary Budget due to DEP for review
January 1 <sup>st</sup>	Truth in Millage (TRIM) Certification of Compliance or Noncompliance with Section 200.065, F.S. due to the Department of Financial Services (373.503(6), F.S.).
January 15 <sup>th</sup>	Preliminary Budget due to Legislature (373.535(1)(a), F.S.)
March 1 <sup>st</sup>	Legislative Preliminary Budget comments due to the districts (373.535(2)(b), F.S.)
March 15 <sup>th</sup>	Districts must provide written response to any legislative comments (373.535(2)(b), F.S.)
April – May	District continues evaluation and refinement of the budget
June 1 <sup>st</sup>	Estimates of taxable values from the county property appraisers
July 1 <sup>st</sup>	If no action is taken by the Legislature, development of the Tentative Budget proceeds (373.535(2)(c), F.S.) Property Appraisers provide certified taxable values to Districts – TRIM (193.023(1) & 200.065(1), F.S)
July 11 <sup>th</sup>	District Governing Board adopts the proposed millage rates and approves the August 1 <sup>st</sup> submittal of the Tentative Budget (373.536(2), F.S.)
July 12 <sup>th</sup>	Tentative Budget due to DEP for review. Please see annual calendar for specific date requirements
August 1 <sup>st</sup>	Tentative Budget due to the Governor and Legislature as well as Secretary of the DEP and governing bodies of each county in the District (373.536(5)(d), F.S.)
August (TBD)	Tentative Budget presented to legislative staff.

## II. INTRODUCTION

Date	Activity
August 4 <sup>th</sup> (35 days of TRIM above)	TRIM – DR-420 forms submitted to county property appraisers (200.065(2)(b), F.S.)
September 5 <sup>th</sup>	Comments on the Tentative Budget due from legislative committees and subcommittees (373.536(5)(f), F.S.)
September 10 <sup>th</sup>	The Tentative Budget is posted on the District's official website (373.536(5)(d), F.S.)
September 12 <sup>th</sup>	Public hearing to adopt the millage rate and the Tentative Budget at District Headquarters located at 3301 Gun Club Road, West Palm Beach, FL 33406 (373.536(3) and 200.065(2)(c), F.S.)
September 15 <sup>th</sup>	Certify by resolution the Everglades and C-139 agricultural privilege tax roll to the tax collector of each county in which a portion of the EAA/C-139 is located (373.4592(6)(b) and 373.4592(7)(b), F.S.) Submit DR-408A Certificate to Non-Ad Valorem Assessment Rolls to the county tax collectors.
September 24 <sup>th</sup>	Public hearing to adopt the final millage rate and Final Budget at District Headquarters located at 3301 Gun Club Road, West Palm Beach, FL 33406 (373.536(3) and 200.065(2)(d), F.S.)
September 27 <sup>th</sup>	Send copies of the resolutions adopting the millage rates and budget to the property appraisers/tax collectors within 3 days after adoption (200.065(4), F.S.)
September 30 <sup>th</sup>	District Fiscal Year Ends.
October 1 <sup>st</sup>	District Fiscal Year Begins.
October 4 <sup>th</sup>	District submits Adopted Budget for current fiscal year to the Governor and the Legislature (373.536(6)(a)1, F.S.)
October 24 <sup>th</sup>	District submits TRIM certification package to the Department of Revenue (200.068, F.S.)



### III. BUDGET HIGHLIGHTS

#### A. Current Year Accomplishments and Efficiencies

Below are highlights of accomplishments this fiscal year to date and what is anticipated to occur during the remainder of Fiscal Year 2023-24.

#### Accomplishments

##### **1.0 Water Resources Planning and Monitoring**

*This program includes all water management planning, including water supply planning, development of minimum flows and levels, and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review).*

##### Big Cypress Basin

- Completed a canal bank study with the Naples Botanical Garden which evaluated different ground plant cover could be used on canals throughout the Big Cypress Basin (BCB). Results were presented to the Big Cypress Basin Board in October 2023.
- Implemented new operational criteria for the recently refurbished CORK2 structure. The new operational criteria reduced freshwater discharges from the system, increased the hydro period in the Corkscrew swamp, and increased the flood control response and timing during storm events.
- Improved resiliency for flood control operations with the creation of a storm operation center that provides a secure backup location for employees to work during storm events while overseeing the operations of the flood control system. This activity ensures continued reliable operations and makes operations more resilient.
- Finalized construction of three new canal water level monitoring stations critical to successfully operating the BCB flood control system. These enhance the system operations by gaining the ability to make more real-time decisions.
- Finalized remote control operation upgrades on the CORK1 water control structure that capitalize on the recent electrification project. Upgrades include the ability to operate the site remotely. This site is critical in balancing the flood control releases from the Corkscrew Canal and adjoining natural areas.
- Started design to replace the Gordon River and Palm River water control structures to provide increased flood control and resiliency for this coastal region of BCB. This remote-control structure will provide faster and more consistent flood control for the region.
- Completed upgrades to the CR951N water control structure to allow for remote operations which reduces flood response times while also providing a connection between watersheds to send water discharges to the correct basin.
- Kicked off a design project for canal improvements on portions of the Faka Union and I-75 canals. The project will enhance flood protection level of service by removing flood water conveyance impediments in over 8 miles of canals.
- Started design of a new water level monitoring station at the I75W3 water control structure. The new station will provide real-time data on water levels to ensure rapid and

### III. BUDGET HIGHLIGHTS

accurate flood control operational decisions are being made with the best and most accurate information.

Planned for the remainder of Fiscal Year 2023-24:

- Kicked off a multiyear canal bank assessment program to ensure the BCB is restoring canals and shorelines to protect the most vulnerable and critical areas first.
- Commenced hydrologic study and design of the upper Faka Union canal watershed and associated water control structures. This provides a roadmap for the improvements for the northern 15 miles of the canal and associated water control structures.
- Supported water quality improvement for Naples Bay by partnering with the City of Naples on an Oyster Restoration project May 2024. The construction was completed earlier this year and currently is in the monitoring phase. The City will present the project's results at the Basin Board meeting in August 2025. This initiative aims to improve water quality and enhance shoreline resiliency.
- Kicked off the 12-month BCB Mowing Reduction Study located at the CYPRESS1 water control structure that will evaluate the current mowing and spraying frequencies along the canal banks to reduce maintenance costs.
- The Audubon is actively monitoring and documenting their marsh restoration efforts, which involved removing over 200 acres of willow and woody vegetation during Fiscal Year 2023-2024. This monitoring phase will conclude in August, followed by a presentation to the Basin Board in October 2024. The mechanical removal of woody vegetation is part of their long-term strategy to restore the marsh and prairie areas on the property.

#### Water Supply Planning

- Water Supply Plan Updates
  - Lower Kissimmee Basin (LKB): Initiated the five-year LKB Water Supply Plan update with demand projections through 2045. Conducted two stakeholder meetings. A Draft Plan has been posted for public review and comment, with anticipated approval by the Governing Board in December 2024.
  - Lower East Coast (LEC): The five-year LEC Water Supply Plan update with demand projections through 2045 is anticipated to be approved by the Governing Board in October 2024. In support of LEC planning efforts, staff completed development of the new East Coast Surficial Aquifer System Model (ECSM), including an independent scientific peer review. This is a density-dependent groundwater model that evaluates the potential for saltwater intrusion and the effects of sea-level rise. Water supply simulations using the ECSM will be initiated by the end of 2024.
  - Central Florida Water Initiative (CFWI): This a cooperative effort with the St. Johns River Water Management District, Southwest Florida Water Management District and South Florida Water Management District (Districts) and is the five-year water supply plan update with demand projections through 2045. The Districts conducted two public meetings, including a technical methods workshop. The Districts completed groundwater modeling simulations using the East-Central Florida Transient Expanded (ECFTX) model. The Districts anticipate that the update will be approved by the three Districts' Governing Boards in November 2025.

### III. BUDGET HIGHLIGHTS

- Documented and published maps of the position of the saltwater interface in coastal aquifers within St. Lucie, Martin, Palm Beach, Broward, Collier, and Lee counties. The United States Geological Survey (USGS) conducts saltwater interface mapping for Miami-Dade County. The District developed maps for each aquifer within the surficial and intermediate aquifer systems (SAS and IAS). The District began mapping the approximate location of the saltwater interface in 2009, with updated maps every 5 years.

#### Development of Minimum Flows and Minimum Water Levels, Water Reservations, Research, Data Collection, Analysis, and Monitoring

- Continued monitoring of Lake Okeechobee algal bloom potential, with analyses of water samples for chlorophyll, microcystin, dominant algal taxa, and a suite of other water quality parameters through the end of the 2024 bloom season (approximately October 2024); produced a weekly Lake Okeechobee Harmful Algal Bloom report; and produced the United States Army Corps of Engineers (USACE) Daily Structure Algae. Continued partnership with the National Oceanic and Atmospheric Administration for their development of a short-term bloom prediction model using satellite imagery, a District lake circulation model, and weather forecasts.
- For the first nine months of Fiscal Year 2023-24, the District Laboratory posted to the Laboratory Information Management System (LIMS) 103,502 results and closed 2,453 work orders. The District Laboratory also loaded 185,631 results to DBHYDRO and 80,108 results to the DEP's Watershed Information Network (WIN). Additionally, the District Laboratory posted 27,300 continuous monitoring data points and validated hundreds of these for the Expanded Monitoring initiative. The District Laboratory anticipates 14,000 more tests will be posted to LIMS monthly and uploaded to the appropriate database through the remainder of the fiscal year.
- The multi-agency S-333 working group recommendations approved by the agency leaders were kicked off. Tasks accomplishments include a preliminary survey, geotechnical investigation, round one modeling, permit acquisitions, and a draft monitoring and assessment plan.
- Updated and improved graphics and data summaries for monthly Governing Board reporting and weekly Operations reporting of Florida Bay environmental status.
- Groundwater Exchange Monitoring and Modeling (GEMM) Hydrogeology: Completed a comprehensive evaluation of historical wells and collected groundwater samples from all accessible wells and created a communication pipeline with Everglades National Park (ENP). This open communication allowed the Hydrogeology Unit to investigate and sample 20 wells within ENP to characterize the groundwater chemistry beneath ENP. For the remainder of the fiscal year, the District will initiate the drilling and installation of two well clusters in WCA-3B to track ground water movement and chemistry as a function of Everglades restoration and water supply demands.
- GEMM Connectivity Study: Completed the placement of 48 data sondes in the ENP to document flow patterns from Shark River Slough into Taylor River Slough. For the remainder of this fiscal year, the first of three data downloads from the GEMM Connectivity Study data sondes will be complete.
- Completed all the analyses, graphics and text associated with the 2023/2024 Wading Bird Report and submitted the Report to the Water Resources Department's editorial team for final formatting.

### III. BUDGET HIGHLIGHTS

- Initiated a new water management study utilizing continuous water quality loggers to identify how changes in hydrology influence water quality in North Central Florida Bay.
- Completed and published a study showing how hyper salinity contributes to seagrass death in Florida Bay.
- Completed and published a study showing how the distribution of high levels of sulfide in estuarine sediments act as an early warning for potential seagrass.
- Contributed to the Biennial Indicators report showing that Florida Bay seagrasses are slowly recovering from Hurricane Irma.
- Completed compilation of Florida Bay ecological parameter quarterly survey datasets from 2013 to the present and developed documentation for sampling methods and parameters. Data will be analyzed to examine patterns in water quality, effects of water management, and disturbances on Florida Bay ecology across various timescales and events.
- Continued an algal monitoring and prediction tool development, a 3-year project with the University of South Florida and the University of Florida, as part of a United States Army Corps of Engineers (USACE) Engineer Research and Development Center (ERDC) grant. The work leverages existing studies conducted in the estuaries for water quality and algal community monitoring, Southeastern Regional Floral Information System, and St. Lucie Estuary Phytoplankton. The final product will be an end-user algal prediction tool that can be used to assist with weekly operational decisions.
- Completed a NASA-funded study in cooperation with University of South Florida and Florida Atlantic University – Harbor Branch to build algal prediction models for the northern estuaries and Lake Okeechobee using remote sensing and field data.
- Submitted a final draft of the updated Loxahatchee River National Wild and Scenic Management Plan to the Loxahatchee River Management Coordinating Council addressing all Council comments and plan to submit the final draft to the District Governing Board for review in September 2024.
- Implemented the Everglades Protection Area (EPA) grant for oyster restoration modeling in the Caloosahatchee River Estuary. The team includes the University of South Florida, the Sanibel Captiva Conservation Foundation (SCCF) and Ecological Science Associates (ESA). A particle tracking model will be built to predict where oyster spat is likely to settle based on flow conditions. This information will be used to target suitable oyster reef restoration locations. The USF Statement of Work was presented to the District Governing Board for approval in May 2024. The Statements of Work for SCCF and ESA will be finalized by September 2024.
- Began wet season sampling for a one-year study to use a combination of field data to characterize salinity gradients, water mass attributes, and water quality patterns in Lake Worth Lagoon to better understand canal inflow impacts on lagoon water quality.
- Engaged with Google Cloud Professional Services (Google) to develop a cloud-based data and computing platform that allows scientists to explore, transform, and analyze data more efficiently. Multiple machine learning and remote sensing projects are in varying stages of development including Kissimmee River floodplain inundation mapping and vegetation classification, coastal mangrove inland migration monitoring and bald cypress habitat classification, and prediction of cyanobacteria harmful algal blooms occurrences in Lake Okeechobee and the northern estuaries.

### III. BUDGET HIGHLIGHTS

- Continued a 2-year blue-green algae study with USACE ERDC grant funding to work with Florida Gulf Coast University and Nova Southeastern University, assessing treatment efficacy under flowing and not-flowing conditions at lake water control structures.
- Continued collection and analysis of macroinvertebrate samples taken from sediments in Lake Okeechobee's pelagic and nearshore zones. The project evaluates community composition and distribution, and whether changes have occurred since the last study 15 years ago.
- Continued analysis of 280 Lake Okeechobee plankton samples in Fiscal Year 2023-24.
- The annual Snail Kite population and nest survey of the Kissimmee Chain of Lakes, Everglades stormwater treatment areas (STAs), and other District waterbodies will be completed by September 2024.
- Continued annual monitoring of Lake Okeechobee submerged aquatic vegetation (SAV), assessing coverage and health of the community. Monitoring will be conducted in the spring and fall of 2024.
- Initiated a new turbidity control project as a pilot study in two areas of Lake Okeechobee's western shoreline to observe wet season conditions and collect in-situ data on improving light penetration behind turbidity curtains, with the ultimate goal of helping to improve SAV germination and survival. Curtains are being installed in summer 2024 and planned to be maintained through late 2024, followed by reporting on study findings.
- Executed a new contract with the Water School at Florida Gulf Coast University to conduct a study of the health and ecosystem of Lake Okeechobee. In accordance with CS/SB 1638 (2024) – Funding for Environmental Resource Management, the study will consider the health of plants, fish, and wildlife to be used for future planning of invasive plant control, replanting of native vegetation, and fish and game management. A report will be prepared and submitted to the Executive Office of the Governor, the President of the Senate, and the Speaker of the House of Representatives by January 1, 2025.
- Completed regional modeling in support of water supply planning to help establish storage goals needed to improve water supply and Minimum Flows & Minimum Water Level (MFL) performance system wide.

#### Water Management Planning, Other Water Resources Planning, and Technical Assistance (including Local and Regional Plan and Program Overview)

- The Compliance Assessment and Reporting Section of the Water Quality Bureau is responsible for the overall production of the annual South Florida Environmental Report (SFER). Completed publication of the 2024 SFER in compliance with Section 373.036(7), F.S, which consolidated more than 85 individual mandated reports and plans, including those required by state-issued permits, into a single document. The report contained three volumes and accompanying supporting materials with an overall page count of 2,991 pages. Work on all three volumes of the draft 2025 SFER is currently under progress. The Second SFER Science Open House for the Governing Board Members and public took place in April 2024 with 35 illustrated posters.

#### Hydrology and Hydraulics

### III. BUDGET HIGHLIGHTS

- Ongoing efforts to maintain and develop updated versions of enterprise modeling tools used to support District priorities. This includes the improvements to the code and implementations of the Regional Simulation Model (RSM).
- Integrated simulation of distributed storage (such as Dispersed Water Management projects) into the RSM planning models to support concurrent storage evaluation of both capital and distributed solutions.

#### **2.0 Land Acquisition, Restoration, and Public Works**

*This program includes the development and construction of all capital projects (except for those contained in Program 3.0), including water resource development projects/water supply development assistance, water control projects, and support and administrative facilities construction; cooperative projects; land acquisition and the restoration of lands and water bodies.*

#### Everglades and Local Projects Water Quality Improvement

- Restoration Strategies (RS) Consent Order milestones achieved or expected to be achieved in the current fiscal year, for which milestone compliance reports have been or will be submitted to DEP:
  - Completed construction of the C-139 Flow Equalization Basin (FEB) expected by 4th quarter.
  - Continued initial optimization for the STA-5/6 Internal Improvements in Cells 2A and 3A.
  - Tracking compliance of all permits issued to the District for C-139 FEB Construction, STA-1W Expansion #2, and C-139 Annex wetland restoration.
  - Completed construction of the G-341 Canal Conveyance Improvements Project - L-16 Bolles Canal Segment 5 for 9 miles and 5 bridges.
- Stormwater Treatment Area (STA) refurbishments are a District initiative to make repairs of long-standing issues in the STAs:
  - Continued construction of an Emergency backup generator at S-365B in STA-1E. The project is scheduled to be completed by January 2025.
  - Completed design and initiated construction of the STA-1E Central Flow Way - Cells 3 and 4N Regrade. The project is scheduled to be completed by May 2026.
  - Completed design of STA-1W Structure Repairs for a series of culverts at G-253/G-304/G-306. Construction is expected to start in October 2024 and be completed by December 2026.
  - Initiated design of STA-2 Cell 1 dredging of spreader canal. The design is scheduled to be completed by September 2024.
  - Completed construction of STA-2 Cell 2 and 3 Refurbishments to make cuts through remnant agricultural berms, raise ground elevation in a 500 acre-foot area, and repair plugs along borrow canals.



### III. BUDGET HIGHLIGHTS

- Completed design and initiated construction to raise Florida Power and Light's access pads as part of STA-2 Cell 8 Improvements. The project is scheduled to be completed by December 2024
- Continued the design of four remaining components to improve conveyance along the STA-5/6 north seepage canal and build a pump station near the west end of that canal. The design for three conveyance packages and one pump station package are expected to be completed by October 2024 and May 2025, respectively.
- Completed articles for a special issue in the Ecological Engineering journal on the STAs, consisting of 20 manuscripts evaluating phosphorus (P) cycling in the STAs. The final manuscript was accepted and added to the special issue last month. The complete set of publications in the special issue can be found here:

[Ecological Engineering | Everglades Stormwater Treatment Areas: Science and Management | ScienceDirect.com by Elsevier](#)

- Completed the Ecotopes Study. The final report is currently under development. This study found that there are seasonal effects with higher total phosphorus (TP) concentrations in the dry season. It also found that various ecotopes had varying levels of TP reduction.
- Completed the Periphyton Study. The final report is under review and documents the role of STA periphyton in P cycling. Metagenomics, DNA, microscopy, lab nutrient addition incubations, and sheer stress studies were conducted to identify the periphyton community composition and how water velocity stress resuspends particles.
- Completed the P Dynamics Study. The final reports are under review. The study objectives were to examine the mechanisms and factors influencing outflow TP concentrations with the STA flow-ways that are not currently meeting the required water quality-based effluent limit (WQBEL). Historical analysis highlighted underperformance being associated with high external P loads, dry out and reflow, damage or loss of vegetation, and construction activities. The studied FWs produced outflow concentrations less than 13  $\mu\text{L}$  during the wet season, however during the dry season, outflow TP concentrations were higher. No flow conditions resulted in higher particulate P in the water column with flow conditions being dominated by soluble reactive phosphorus. The decline of TP along the transects was not linear and all FWs experienced some form of localized TP spikes, internal phosphorus loading was also found to have potentially significant contributions to TP in the water column during no flow conditions. Other results will be forthcoming once all final reports are completed.
- Completed the Data Integration Study. The final reports are under review. The study objectives were to compile all Restoration Strategies Science Plan (RSSP) study results and develop potential options to optimize P removal in the STAs and also to identify gaps in research. Two models were developed consisting of a biogeochemical model and food web model. These models are in the final stages of validation.
- Completed a Landscape Study. This project is quantifying the flow effects on hydraulic mixing given different plant densities and water depths in controlled flumes. The project is near completion and will be finished by July 2024, with the final reports completed by September 2024.

### III. BUDGET HIGHLIGHTS

- Two additional RSSP studies will be completed through the remainder of Fiscal Year 2023-24: Faunal Effects on STAs Study to evaluate the potential of aquatic fauna to affect P reduction in STA surface waters, and Marl Study to Assess Feasibility and Benefits of Consolidating Accrued Marl in the STAs.

#### Comprehensive Everglades Restoration Plan

- For the Central Everglades Planning Project (CEPP), design continues for the CEPP EAA Canal Conveyance Miami Canal Improvements. Beginning construction on CEPP EAA North New River Canal Conveyance Improvements. Amended the Project Partnership Agreement for CEPP EAA to identify the EAA Pump Station for SFWMD construction crediting and continued design of the EAA S-263 Pump Station. Completed construction of the CEPP New Water Seepage Barrier Wall. Continued construction of the EAAA-2 STA. Beginning construction of S-8 Pump Station Modification Phase 1. Continued construction of the CEPP North S-620 Structure, and continued design of the CEPP North L-4, L-5, Miami Canal Backfill, and S-8 Complex. Continued negotiating agreements with the Florida Department of Transportation for CEPP South. Completed initial round of future scenarios for the Blue Shanty Flow-way model to review optimal L-67C backfill options associated with CEPP-South implementation and adaptive management.
- For the CEPP Operational Plan (CEPP 1.0), created ecologically beneficial hydrologic times-series for gauges in WCA-3 and BCA9 in ENP. The time-series data will be used as targets when evaluating different operational scenarios to optimize the restoration of the ridge-slough landscape. Evaluation of the CEPP model output is planned for completion by fiscal year-end. Completed the revised regulation schedule for WCA-2A. Once finalized, the updated regulation schedule will be incorporated into CEPP 1.0 modeling.
- Continued Construction of Package 4 of the C-43 Reservoir Project to increase overall productivity while making gains on an inherited protracted schedule. This includes the initiation of the inline Alum Injection system at the G-470 Pump Station.
- Continued preliminary design of the Loxahatchee River Watershed Restoration Project features within Flow-way 3 and C-18W Impoundment in Flow-way 2.
- Continued operational testing of the Indian River Lagoon (IRL) South C-44 Reservoir and STA. Continued construction of the C-23 to C-44 Estuary Discharge Diversion project. Amended the Project Partnership Agreement with the USACE for IRL South to identify the C-23/C-24 South Reservoir for SFWMD construction crediting. Started Construction of Package I of the IRL C-23/C-24 South Reservoir Project while moving toward the final design of Package II. Assessed the feasibility of Index-Velocity monitoring at Gordy Road to collect flow data needed for the C23/C24 STA and Reservoir. Completed the Final Design Package I of the C-25 RSTA and started procurement while the Final Design of Package II is being developed. Completed design of C-44 recreation plan. Continued design of the C23/C24 reconnaissance, surveillance and target acquisition (RSTA) telecommunications tower. Acquired 1 tract containing 8.06 acres in the C-23/C-24 North Reservoir Project (St. Lucie County).
- Continued coordination with USACE on the Project Partnership Agreement for the IRL-South Phase 2 project natural lands component after reaching a consensus with USACE

### III. BUDGET HIGHLIGHTS

that existing District consumptive use permitting criteria provide sufficient water resource protection for the project component.

- Completed Aquifer Storage and Recovery (ASR) Test Wells 1 & 2 at C-38N and C-38S, continued construction of the ASR Test Wells at L-63N and preliminary design complete on the pilot water quality treatment facility.
- Continue to assist with the implementation of the District's Aquifer Storage and Recovery Science Plan to develop the next treatments and studies that will address the knowledge gaps and uncertainties identified in prior, smaller-scale studies. Efforts for Fiscal Year 2024 include completing the first year of pre-project ecological monitoring in and around the Kissimmee River ASR study site, and completion of the 2024 ASR Science Plan.
- Delivered the Lake Okeechobee Component A Reservoir (LOCAR) Section 203 Feasibility Study to the Assistant Secretary of the Army for Civil Works to be considered for authorization in a Water Resources Development Act (WRDA) of 2024.
- Completed the Final Project Implementation Report and Environmental Impact Statement for the Lake Okeechobee Watershed Restoration Project to be considered in WRDA of 2024 for authorization of the wetlands restoration portion. Executed an agreement with the USACE ERDC for additional science plan studies and treatment technologies for ASR wells.
- Continued construction of the S-701 Pump Station for the Biscayne Bay Coastal Wetlands Phase 1, Cutler Flow-way and initiated construction of the Phase I conveyance features. Acquired 2 tracts containing 0.07 acres in the Biscayne Bay Coastal Wetlands – Phase 1 Project (Miami-Dade County). Continued plan formulation for the Biscayne Bay and Southeastern Everglades Ecosystem Restoration (BBSEER).
- Completed design of the Clewiston Field Station Relocation and started construction of the service packages for the microwave tower and IT facilities. Started construction of the Okeechobee Field Station relocation early works packages and continued design of new facility using design build method of procurement.
- Continued design to replace the S-332B and S-332C temporary pump stations and the revised Integral Determination Report.
- Completed site preparation and utility relocations for the Broward County Water Preserve Area C-11 Impoundment.
- Continued coordination with the USACE on the construction of the Picayune Strand Restoration Project (PSRP); completed the Miller Tram and Road removal project, plugging of the Faka Union Canal, and the US 41 Conveyance facilities; continuing progress on the Southwest Protection Features Levee and County Road 92 culvert. Continuing the start-up sampling for the Picayune Strand Faka Union Pump Station, including the collection of water, fish, and sediment, to confirm that the project does not increase mercury and toxicants above basin background levels. Acquired 1 tract containing 2.50 acres in the Picayune Strand Restoration – Fakahatchee Project (Collier County).
- Prepared the draft and final Project Implementation Report and Environmental Impact Statement for the Western Everglades Restoration Project (WERP) and executing a

### III. BUDGET HIGHLIGHTS

Pre-Project Crediting Agreement and beginning construction of three gated culverts in the L-28 South levee. Beginning design of the 11 Mile Road and Loop Road culverts.

- Implemented new water management study in Loxahatchee Impoundment Landscape Assessment (LILA) and completed spring sampling for amphibians, fish, apple snails, and soil microbiome.
- Applied for and received permits from DEP and USACE for construction and operations activities, including but not limited to, CERP and CEPP projects such as A-2 STA, L-28 Culverts WERP, CEPP North S-620 Structure project, EAA North New River Canal Conveyance Project, Biscayne Bay Coastal Wetlands (BBCW) Cutler Flow-way Project, and CEPP New Water Seepage Wall project. Tracking compliance of all permits issued to the District for various projects, including C-43 Reservoir construction, 8.5 SMA Curtain wall project, BBCW Cutler Flow way Project, IRL C-23/C-44 Interconnect Project, and several other operations and maintenance projects.

#### Northern Everglades and Estuaries Protection Program (NEEPP)

- Published the NEEPP Annual Progress Report in the Final 2024 South Florida Environmental Report (SFER) – Volume I, Chapter 8A in close collaboration with the Coordinating Agencies, along with the Watershed Protection Plan (WPP) annual reviews for the Lake Okeechobee Watershed (Chapter 8B), St. Lucie River Watershed (Chapter 8C), and Caloosahatchee River Watershed (Chapter 8D) and supporting appendices on the District's Research and Water Quality Monitoring Program efforts—on March 1, 2024 in accordance with Section 373.4595(6), F.S.
- Prepared the NEEPP Annual Progress Report for the Draft 2025 SFER – Volume I, Chapters 8A, 8B, 8C, and 8D, as directed by Section 373.4595(6), F.S., for public and peer review planned in fall 2024. The draft report will also include the 5-Year (2025) Updates for the WPPs to maintain transparency and accountability in the Basin Management Action Plan (BMAP) process and to assist the state in focused efforts toward achieving Total Maximum Daily Loads (TMDLs). For each of the three Northern Everglades watersheds, this year's reporting will also cover our agency's modeling efforts using the Regional Simulation Model Basins (RSMBN) to evaluate and update watershed-specific storage targets, in collaboration with the Modeling Section (Appendix 8A-1). Other supplemental appendices will summarize upstream monitoring-level water quality data, long-term trend analyses, and watershed basin assessments in support of their respective Watershed Research and Water Quality Monitoring Program.
- Collaborated closely with the Coordinating Agencies on the second annual NEEPP Public Workshop to be held at the District's Headquarters in September 2024. As outlined in the Interagency Agreement for NEEPP (May 2023), the purpose of this workshop is to collectively summarize NEEPP efforts accomplished during the previous year and to present key information from our agencies' annual progress reports. It is intended to provide transparency and accountability regarding the implementation of NEEPP and to offer the public an opportunity to comment and provide input on the planning process and future agency reporting.
- Continued basin-specific water quality assessments in areas identified to be the highest priority for action in the Northern Everglades as part of the watershed protection planning process. Prepared the final report for the West Caloosahatchee Basin in the

### III. BUDGET HIGHLIGHTS

Caloosahatchee River Watershed, which will be available in 2024. Developed planning targets for the St. Lucie River Watershed in concert with the Coordinating Agencies in support of the C-24 Basin Assessment Report. Information from the assessments will be used to update the WPPs and help inform future BMAP updates.

- Continued design of the Taylor Creek Nubbin Slough (TCNS) 214 Storage and Treatment Project in the high priority S-191 Basin, upstream of Lake Okeechobee. The project entails constructing a shallow storage basin to allow water to be diverted from the TCNS 214 ditch and treated through a water treatment system before being released into Taylor Creek. Design is planned through 2025, to be followed by construction completion in 2027.
- Initiated design of the Basinger Dairy Legacy Phosphorus Removal Project for the phytoremediation phase. Design is expected to be completed by fall 2024, followed by site construction through spring 2025 and then three years of operations. This project will remediate a source of legacy phosphorus in the Lower Kissimmee sub-watershed and provide an in-situ location to conduct legacy phosphorus and innovative technology studies and nutrient remediation. The project site is ~950 acres in the S-65D priority basin, about 2 miles upstream of the Kissimmee River. Planned studies and remediation work is scheduled to be conducted at the Basinger Dairy property through May 2028.
- Completed final conceptual design and initiated preliminary design of the Brady Ranch and Grassy Island FEBs. These two priority projects, 1,800-acre Brady Ranch adjacent to Lakeside Ranch STA and 2,400-acre Grassy Island adjacent to Taylor Creek STA, will provide regional storage and assist with STA operations. Construction is anticipated between 2026 and 2029.
- Progressed with final design of the Lower Kissimmee Basin STA Project, including expanding the project area by 1,400 acres to increase water storage and treatment capacity. This project will help improve regional water quality by treating water from the Kissimmee River, L-62 Canal, and Lake Okeechobee. Construction is anticipated to be complete in 2029.
- Initiated operations of the Lake Okeechobee Watershed Phosphorus Removal Project at S-191, which is planned to continue through 2026. This innovative treatment project is designed to remove phosphorus from the S-191 Basin in the Taylor Creek/Nubbin Slough Sub-watershed prior to discharge to Lake Okeechobee.
- Continued construction of the El Maximo Ranch DWM Project, with operations anticipated to commence by fall 2024. This public-private partnership priority project will provide water storage and nutrient removal in the Lower Kissimmee sub-watershed, upstream of Lake Okeechobee.
- Continued design of the C-23/C-24 District Lands Hydrologic Enhancements Project. Site construction is planned from January through September 2025. This project has a newly executed grant agreement with DEP's Nonpoint Source Management Program, including \$1M of federal Section 319(h) grant funding award. The project will inform the benefits of District-owned properties from improvement of storage and water quality.
- Completed final design of the Lake Hicpochee Hydrologic Enhancement Project (Phase II); construction planned to start in late 2024 and scheduled to be substantially complete

### III. BUDGET HIGHLIGHTS

by December 2026. Building on Phase I, this priority project is intended to enhance the hydration of the historic lakebed of Lake Hicpochee through storage and water quality improvement. Acquired 1 tract containing 3.0 acres in Glades County for the Lake Hicpochee Hydrologic Enhancement Project.

- Completed final design of the Boma Flow Equalization Basin (FEB). This 1,800-acre project will attenuate high flows and store excess run-off to reduce harmful discharges to the Caloosahatchee Estuary. Construction is planned from early 2025 through spring 2027.
- Continued construction of the test cells facility for the C-43 Water Quality Treatment and Testing Project – Phase II, which is co-located with the planned Boma FEB. Operations and research are scheduled through 2029. Scaling up the most successful treatments of the Phase I mesocosms, Phase II will evaluate the effectiveness of constructed wetland treatment systems in the Caloosahatchee River in reducing nitrogen at a test scale.
- Prepared ready-to-advertise design package for the C-43 West Basin Storage Reservoir Water Quality Component Project in-reservoir alum injection system. Construction is anticipated from fall 2024 through summer 2025, followed by operations to begin in fall 2025.
- Complete Fiscal Year 2023-24 Kissimmee River Restoration Evaluation Program data collection, sampling, and reporting by September 30, 2024, including hydrologic data collection to assess restoration targets and needs, geomorphic data collection and analysis, annual sampling for the bass population monitoring study, dissolved oxygen data collection for exploration of the causes of anoxic conditions in the project area, aerial and satellite imagery for vegetation mapping, and avian data collection to assess habitat use by wetland-dependent species.
- In collaboration with Florida Fish and Wildlife Conservation Commission (FWC), implement the second largemouth bass movement cooperative agreement to assess how sportfish respond to changes in dissolved oxygen within reconstructed portions of the Kissimmee River.

#### Water Resource Development and Other Cooperative Projects

- Cooperative Funding Program (CFP) – Continued project management for the DEP Alternative Water Supplies (AWS) Grant Program and the Water Protection and Sustainability Grant Program for Fiscal Year 2019-20 through Fiscal Year 2022-23, which provided cost-share funding for 12 AWS and 11 Water Conservation projects. Initiated the Fiscal Year 2023-24 funded project contracts for 11 projects. Completed 3 AWS and 4 Water Conservation projects in Fiscal Year 2023-24; and 3 Water Conservation projects were canceled. Completed the application process for the DEP AWS Grant Program for Fiscal Year 2024-25, and transmitted project list to DEP for funding allocations.



### III. BUDGET HIGHLIGHTS

#### **3.0 Operations and Maintenance of Lands and Works**

*This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, Florida Statutes.*

##### Field Operations

- Provided water movement in support of the District ecological and flood control missions. Field Operations recorded 50,608 hours of pumping and 1,110 hours of gate operations, during the first three quarters of Fiscal Year 2024-25. Estimated 60,000 hours of pumping and 1,500 hours of gate operations by the end of Fiscal Year 2023-24.
- An estimated 30,000 activities are planned for preventative maintenance on District infrastructure including pump stations, water control structures, electrical and instrumentation components, canals, levees, fleet vehicles, and heavy equipment during Fiscal Year 2023-24.
- Ensured repair part supply chain was maintained to eliminate negative impacts to ongoing maintenance operations. Activities included the creation of 15,055 purchase requisitions across 52 individual requestors for a total value of \$48.9 million, which included \$12.2 million in off-road diesel purchases associated with pumping operations and heavy equipment usage in the first three quarters of Fiscal Year 2023-24. Estimated to spend all funds within the budget by the end of Fiscal Year 2023-24.
- Removed approximately 15,855 cubic yards of aquatic vegetation and debris from canals to ensure proper operation of the district flood control system. The total estimate for the remainder of Fiscal Year 2023-24 is approximately 2,000 cubic yards.
- Completed 3 mowing cycles of SFWMD's right of ways and facilities including 2,100 miles of Canals/Levees, stormwater treatment areas (STAs), and water impoundments during the first three quarters of Fiscal Year 2023-24. To complete 1 additional cycle by the end of Fiscal Year 2023-24.
- Right of Way (ROW) Permitting: reviewed 300 applications and issued 262 permits during the Fiscal Year 2023-24 to date. ROW plans to review 414 applications and issue 362 permits by the end of Fiscal Year 2023-24.
- Complete 10yr/5000hr major component overhaul of one B407 helicopter and begin the same process for the second B407 helicopter to be completed before the Fiscal Year end.
- Complete 359 flight missions totaling 1100 flight hours.
- Fleet Purchase/Replacement of Fiscal Year 2023-24 includes 95 on-road vehicles, 48 off Road, including trailers, outboards, ATV, tractors and heavy equipment, and a total of 8 Vessels.

##### St. Cloud Field Station:

- Completed acquisition of the 404/408 permit and armored C32G canal in February 2024 to protect it from erosion.

### III. BUDGET HIGHLIGHTS

- Completed 6-mile Rolling Meadow Road repair for public use and District access during the first quarter of Fiscal Year 2023-24.
- Completed the negotiations for a new lock tender contract for Okeechobee, Clewiston, and Saint Cloud Field Station AOR's (Contract 4600004833, \$5,896,640).
- Completed the negotiations for a new flat mowing contract for Saint Cloud AOR (Contract 4600004883, \$511,808).
- Testing drone delivered treatment for West Indian Marsh Grass for the first time in Saint Cloud Field Station AOR. Site mapping began November 30, 2023.
- Continuing Tree Management Program on C29 (Moss Park) & C32C.
- Continuing G103 Maintenance Shoal Removal.
- Replaced 1,461 ft of Fencing at S61 Navigational Lock and Spillway.

#### Okeechobee Field Station:

- Completed C-23 Canal Maintenance Dredging Phase 3, which dredged 34,825 cubic yards of material and reshaped 10,200 linear feet of the spoil pile. Started Phase 4 to dredge 10,000 cubic yards of material by the end of Fiscal Year 2023-24.
- Completed 39% of work on C-40 bank stabilization Highway 721 to S-72 project. Installed 10,000 linear feet of sod and 10,000 feet of the bank was reshaped and armored with rip rap or sodded during Fiscal Year 2023-24.
- Completed construction work on C-332C canal for Homestead Field Station in Fiscal Year 2023-24.
- Replaced 600 feet. of Curd Float boat barrier at various canals/structures throughout Fiscal Year 2023-24.
- Pumping operations for the North Shore Pump Stations pumped 2,763 hours throughout Fiscal Year 2023-24.
- Pumping operations for the STA pump stations pumped 755 hours throughout Fiscal Year 2023-24.
- Replacement of electric motor soft starts at S-383 Fiscal Year 2023-24.
- Complete overhaul of main pump unit #3 at S-382. Replaced carbon steel enclosure tube with 3-piece flanged stainless steel tube this Fiscal Year 2023-24.
- Remove/secure S-401T pumps and delivered to MWI for refurbishment throughout Fiscal Year 2023-24.
- Replacement of sheet pile cap on pump station S-127 discharge during Fiscal Year 2023-24.
- To reduce herbicide usage, mechanically removed 1,750 cubic yards of vegetation during Fiscal Year 2023-24.

### III. BUDGET HIGHLIGHTS

- Remove, overhaul, and reinstall hydraulic cylinder for S-65D gate 2 during Fiscal Year 2023-24.
- Rebuilt 1,300 ft of safety handrails at S-153 and S-65E during Fiscal Year 2023-24.
- Replaced 1,500 ft of guardrail and 15 access gates throughout Fiscal Year 2023-24.
- Replaced cable drum gate cables at S-82 this Fiscal Year 2023-24.
- Installed new automatic vehicle security barrier arm gate at S-127 Command Center this Fiscal Year 2023-24.
- Replaced electrical panels S-424 canal pumps this Fiscal Year 2023-24.

#### Big Cypress Basin Field Station:

- Completed upgrading generator Liquid Propane tanks from 250-gallon to 500-gallon tanks at GG-1, Coco-1, Coco-2 and Coco-3 structures. This will lengthen generator run times after a storm event.
- Completed automation of the 951-north structure. Work will be completed in the fourth quarter of Fiscal Year 2023-24. The upgrade will change the structure from a manual structure to a fully automated structure.
- Completed major gate overhaul on Coco-2 structure gate one. Gate one completed in the first quarter of Fiscal Year 2023-24. Gate two will be completed in the second quarter of Fiscal Year 2023-24.
- Started Structure Inspection Program repairs in the first quarter of Fiscal Year 2023-24 at structures and pump stations. Repairs will continue and be completed by the fourth quarter of Fiscal Year 2024-25.
- Completed one mowing cycle of 176 acres in the first quarter of Fiscal Year 2023-24, this included flat and side slope mowing. Three more cycles will be completed by the end of Fiscal Year 2023-24.

#### Clewiston Field Station:

- Due to component failures at G-370 and G-372, completed ongoing major engine repairs/overhauls by the end of the second quarter of Fiscal Year 2023-24.
- Dependent on supply chain impacts, install ongoing replacement of the four-engine control panels at S-8 will be complete by the end of the fourth quarter of Fiscal Year 2023-24.
- Plan to complete the replacement of standard clutches with hydraulic ones at Pump Station G-508 will allow staff to disengage pumps and exercise engines during the dry season. This was completed at the end of the second quarter of Fiscal Year 2023-24
- Installed one of three main engines at Pump Station G-404, final installation will be completed by the third quarter of Fiscal Year 2023-24.

### III. BUDGET HIGHLIGHTS

- Completed S3 Pump Station fuel farm and pump station concrete repairs and painting refurbishment.
- Completed fuel system overhaul at Pump Station G-507.
- Completed trash rake system conveyor belt replaced at Pump Station G-509.
- Completed replacement of G-508 Pump Station air conditioning systems, replacing old chiller units with new high efficiency units.
- Completed ring replacement and general overhaul of ME #4 at S-8 Pump Station.
- Completed installation of temporary pump station G-775.

#### West Palm Field Station:

- Continue the rewiring and rebuilding of Pump # 1 for G-539 pump station.
- Continuing S-319 automation refresh to be completed by end of Fiscal Year 2023-24.
- Completed G-251 Main Control Panel (MCP) rebuild of damaged equipment.
- Assisted the Clewiston Field Station in the first quarter of Fiscal Year 2023-24 with their G-775 Pump Station installation by providing electrical support to mount panels, install conduit, pull and terminate feed, and control wiring.
- Completed repairs to the G-539 pump station after several control circuits were damaged by lightning strikes in the first quarter of Fiscal Year 2023-24.
- Installed 2 pumps at G-539. Waiting to install 2 additional pumps which are being overhauled with the vendor Tripp Motors.
- Continue assisting Clewiston Field Station as needed for the overhaul of the G372 #3 pump. Expected completion by third quarter of Fiscal Year 2023-24.
- Initiated pump overhaul at S-361 pump station.
- Currently assisting Engineering & Construction with cell rehydration on cells 9, 10 and 11 for STA2 Expansion #2 project.

#### Ft. Lauderdale Field Station:

- Created a schedule and ordered parts for the yearly Major Pump and Engine Refurbishment Program during the first quarter of Fiscal Year 2023-24. Estimated completion of 10 engine overhauls, 4 pump refurbishments, and 3 gearbox refurbishments from various pump stations located throughout the 16-county area of responsibility by the end of Fiscal Year 2023-24
- Upgrade the PLC systems on Main Engines 1 & 2 at S-7
- Assist Fairbanks Morse with Piston Ring replacement at S-7
- Upgrade lube water pump at S-13
- Remodel Office and Kitchen at S-9

### III. BUDGET HIGHLIGHTS

- Install LED exterior lighting on B-225 front office.
- Installed cooling fans in building B-226 shop area.
- Replaced 2 trade support engine storage trailers.
- Performed 300 ft. of bank stabilization on G-08
- Cleared 50 acres of the right of way on C-13.
- Performed 4,152 ft of tree canopy uplifting on the C-10 Spur canal.
- Performed 2,923 ft. of tree canopy uplifting on the C-12 canal.
- Completed slope mowing of 1,372 acres of levee.
- Completed flat mowing of 4,488 Acres of right of way.
- Completed 86 miles of terrestrial spraying,
- Completed 225 miles of aquatic spraying.

#### Miami Field Station:

- Completed overhaul of pumps #3 & #4 and gearboxes at S-356.
- Flygt pumps installed in bay #1 & #2 at S-25BP.
- MWI pump overhauled and installed in bay #3 at S-25BP.
- Completed overhaul of MWI pumps #1 & #2 at S-26P.
- Completed warranty repairs of Flygt Pump #3 at S-26P.
- Completed manatee bumper replacement at S-27.
- Completed fence replacement at S-333 and S-334 structures.
- Completed fuel tank upgrade at G-420.
- Supported the Miccosukee Tribe of Indians by installing, operating, and removing a temporary pump to alleviate flooding.
- Supported the City of Miami Beach by installing, operating, and removing a temporary pump to alleviate flooding.
- Completed the overhaul of gate #4 at S-29.
- Replaced trash rake at S-380.
- Ongoing replacement of SOFT STARTS system at G-420 and G-422.
- Installed manual transfer switch at S-25BP and S-26P.
- Ongoing installation of new manatee panel at G-93.
- Ongoing installation of backup generator at G-93.
- Completed generator installation at B-322 and S-25.

### III. BUDGET HIGHLIGHTS

#### Homestead Field Station:

- Completed start-up and functional performance testing of Biscayne Bay Coastal Wetlands Restoration Pump Station S-703.
- Completed major gate overhaul for S-20F gate #1.
- Scrapped 11,968 cubic yards of sediment from the S-357 flow-way.
- Homeless encampment cleanup at C-1N & turnpike.
- Completed replacement of PC-05 along C-111.
- Treated 350 acre feet of submersed aquatic vegetation along C-113 canal.
- Treated 1,198 acre feet of submersed aquatic vegetation along C-111 canal.
- Treated 222 acre feet of submersed aquatic vegetation along the C-111E canal.
- Trimmed overgrown mangroves along L-31E at S-706B and S-712B structures.
- Completed three tree removal projects along portions of the C-1, C-103, and C-103N canals.
- Treated 364 acre feet of submersed aquatic vegetation along the L31N canal from S-332C to S-332D pump stations.
- Completed pump overhaul for S-199 pump#2, S-200 pump#1, and S-332B pump#3.
- Working with Okeechobee Field Station construction team to remove five deteriorated discharge pipes of the S-332C pump station and constructing a new flow-way.
- Scrapped 21,614 cubic yards of sediment from the S-332C retention area.
- Continue construction of new access ramp for the S-705 pump station.

#### Land Resources

- Swept 432,093 acres of natural areas and restoration project lands to control invasive plant species and maintain native habitat on conservation lands during Fiscal Year 2023-24. These efforts resulted in the control of 11,698 acres of invasive vegetation. By the end of Fiscal Year 2023-24, the District expects to sweep an additional 20,000 acres resulting in the removal of approximately 1,100 acres of invasive plants.
- Completed 27 aerial helicopter herbicide application treatments to control nuisance and invasive plant species in the Fiscal Year 2023-24. The District also conducted six small scale aerial drone herbicide applications.
- Treated 8,555 acres of invasive or nuisance vegetation and planted 508 acres of desirable vegetation to optimize water quality improvement in the District's Stormwater Treatment Areas (STAs) and Flow Equalization Basins (FEBs). The District estimates an additional 5,090 acres of undesirable vegetation will be controlled and 288 acres will be planted in the STAs & FEBs by the end of Fiscal Year 2023-24.



### III. BUDGET HIGHLIGHTS

- Removed 703 pythons so far in Fiscal Year 2023-24, bringing the total number of pythons removed to 8,796 since the District's python contracted removal project's inception. The program goal for Fiscal Year 2023-24 is 1,200 pythons removed.
- Maintained a network of 80 traps and removed 137 Argentine black and white tegus from the Redland Agricultural Area in Fiscal Year 2023-24 in collaboration with the University of Florida. This project aims to reduce the source population to minimize the impacts of tegus on adjacent natural areas.
- During Fiscal Year 2023-24, SFWMD's Invasive Animal Team funded and collaborated with researchers on five invasive reptile monitoring and adaptive management research projects: Everglades Invasive Reptile and Amphibian Monitoring Program (University of Florida), Python Lures Project (University of Florida), Python Telemetry Project (US Geological Survey, University of Florida), Environmental DNA Monitoring Project (University of Florida), and Opossums to Pythons Project (US Fish and Wildlife Service, North Carolina Museum of Natural History).
- Conducted 19 algaecide treatments to remove harmful algal blooms at Lake Okeechobee. Plan to conduct up to an additional 30 algaecide treatments in Fiscal Year 2023-24.
- Controlled over 229 acres of invasive aquatic plants, in coordination with the Florida Fish and Wildlife Commission. Invasive aquatic plants were managed on the Alligator Chain of Lakes (East Lake Toho, Lake Hart, Lake Mary Jane, Lake Marian, Lake Jackson). The program goal for Fiscal Year 2023-24 is to control approximately 311 acres of invasive aquatic plants, utilizing both chemical and mechanical control methods.
- The District swept 12,898 acres of the flood control/water supply system for nuisance and invasive plant species resulting in the treatment of 2,837 acres of undesirable vegetation. The program goal for Fiscal Year 2023-24 is to sweep 19,761 acres of the flood control/water supply system for nuisance and invasive plant species resulting in the treatment of 5,840 acres of undesirable vegetation.
- Cleared 14 Supervisory Control and Data Acquisition (SCADA) sites for access and sunlight to solar panels. Plan to clear an additional 4 SCADA sites in the remainder of Fiscal Year 2023-24.
- Released 16,000 sterile triploid grass carp in Miami, Homestead, and Ft. Lauderdale Field Station canals for biological control of nuisance and invasive aquatic plants.
- Conducted 21 hazardous and invasive tree removal projects resulting in the clearance of 16 miles of District canal rights of way. The District also completed seven hazardous and invasive tree removal projects along Lee County waterways resulting in three miles of trees removed to assist with flood water conveyance. The program goal for Fiscal Year 2023-24 is to complete 27 hazardous and invasive tree removal projects resulting in 25 miles of District canal rights of way and 7 tree removal projects along Lee County waterways resulting in 4.5 miles of trees removed to assist with flood control in the flood plain.
- Applied prescribed fire on 9,781 acres of fire dependent plant communities and wetlands on District managed conservation and project lands during the first quarter to maintain and improve the ecological values associated with these habitat types. Acres of

### III. BUDGET HIGHLIGHTS

prescribed burning completed to date represent 49% of the established prescribed burn goal for the year. Most prescribed burning efforts will be made during the dry season in the second and third quarter of the fiscal year.

- Abiaki Prairie Wetland Restoration Project (C-139 Annex Restoration): Completed 540 acres of an estimated 980 acres of citrus grove vegetation clearing and irrigation removal in Phase 2, implemented the 2024 invasive species and nuisance vegetation treatment plan for Phase 1 and Phase 2 of the restoration project, and operated and maintained the surface water drainage system for Phase 1 and Phase 2. Monitored wildlife utilization throughout the project area and observed 111 different wildlife species since the inception of the project. In the remaining Fiscal Year 2023-24, operation and maintenance of the surface water drainage system for Phase 1 and Phase 2 will continue.
- Administered 37 cattle grazing leases on conservation and project lands as a cost-effective land management tool to manage herbaceous vegetation on public lands. Monitored BMP compliance to assure grazing activities are carried out in an environmentally appropriate manner.
- Relocated two tortoises from District project land sites to the Fort Basinger Gopher Tortoise Recipient site in the first quarter. Provided site management and monitoring of the District's Fort Basinger Gopher Tortoise Recipient site.

Planned activities for the remainder of Fiscal Year 2023-24:

- Control of invasive plant species on approximately 21,780 acres of conservation lands to maintain the ecological function and values of the native plant communities.
- Mechanically treat 1,046 acres targeting woody vegetation to improve habitat structure and composition, access, and with prescribed fire application.
- Complete approximately 170 acres of native plantings to enhance the vegetation community in Rocky Glades. Plant 23 acres with native trees and shrubs to reestablish riparian vegetation on land formerly grazed by cattle within the Kissimmee River Floodplain.
- Maintain 442 miles of fire breaks through disking and mowing, mow 454 miles of grassy roads, levees, and trails, install an additional 2.3 miles of fire breaks to support the District's prescribed fire program.
- Replace 8.5 miles of boundary fences, maintain (grade, re-shape) 304 miles of gravel roads, and improve 4 miles of road by repairing potholes, washouts, and ruts.
- Provide recreation opportunities including hiking, camping, hunting, fishing, bicycling, wildlife viewing, and equestrian use on 734,563 acres of public lands titled to the District.
- Replace 3 new public use restrooms, parking area re-sealing, split-rail fencing, and signage at STA -1 West, 3/4 East, and 3/4 Harold A. Campbell public use areas.
- Refurbish 0.5 acres of the Nine Gems public use area parking.
- Install one new storage building at Dupuis for tools, equipment, and supplies to facilitate and maintain public use facilities throughout the District.

### III. BUDGET HIGHLIGHTS

- Complete the engineered drawings for the replacement of the CREW Brid Rookery public use boardwalk.
- Install new kiosks, picnic tables, and camping fire rings throughout the Kissimmee River public use areas.
- Provide response to manatee events within the District's water control system.
- Conduct over 50 Avian Protection Plan surveys on District stormwater treatment areas (STAs) to ensure minimal impacts to protected bird species.
- Provided one quarterly aerial survey of non-native deer population at the Brady Ranch Preserve to ensure a reduction of the population, plan to conduct three more quarterly surveys by the end of the fourth quarter.
- Plan to conduct over 50 Avian Protection Plan surveys on District stormwater treatment areas (STAs) to ensure minimal impacts to protected bird species by the end of the fourth quarter.

#### Engineering and Construction

- Completed design and procurement for L-15 Culvert Replacements.
- Completed procurement of B-134 Air Compressor and Blast Media Contract 1 Direct Purchase of the Electrical Units at the West Palm Beach Field Station.
- Completed construction of G-370 and G-372 critical roof replacement projects.
- Obtained Substantial Completion for C-139 Annex Project and for the C-139.
- Completed the Big Cypress Basin (BCB) SCADA Phase 2 Stilling Well Projects.
- Completed dredging and bank stabilization of the BCB Curry Canal/ Cypress Canal junction for efficient hydraulic connection to the Golden Gate complex.
- Completed the refurbishment of the S-5A Pump station and decommissioned the temporary pumps at the station. Provided a new ventilation system for the S-5A building.
- Substantially completed the S-9 & S-9A Trash Rake and Pump Station Refurbishment.
- Substantially completed the S-6 access bridge project.
- Completed the West Palm Beach Field Station lightning protection for the B-181 building project.
- Initiated construction for G-370 and G-372 pump station concrete refurbishment and coating.
- Completed design for S-2 and S-4 pump station concrete refurbishment project.
- Substantially completed S-331 Command and Control Communication System Upgrade Project.
- Substantially completed construction of civil works at STA 1-W Expansion #2.
- Developed cost estimates for District construction project for yearly budget, including: C-1N Pricing Options, BCB I-75 W2 Structure Replacement Preliminary Design Review,

### III. BUDGET HIGHLIGHTS

BCB I-75 W2 Structure Replacement Preliminary Design Review, BBCW Trash Rake, C-25 R/STA Package 2 - RSTA - Estimate Questions, S-71 Cost Options Review.

- Prepared cost estimates due to Hurricane Damages including: Cost Estimate Subsection Resiliency Plan, Prepared Cost Estimates for FEMA using their Project Worksheet folder for Hurricane Damages projects, and internal cost estimates for hurricane damages; S-333N structure, S-58, S-58 temporary pump station, S-61 two gated spillway, S-59 two gated spillway structure, S-61 spillway replacement, Corbett box culverts, Kissimmee River Restoration Project scour repair.
- Completed phase 1 construction, completed design and started construction of phase 2 construction of the Homestead Field Station.
- J.W. Corbett Levee Improvements Phase 2 executed construction contract and issued notice to proceed.
- Performed improvements to trash-rake and waterproofing at G-335 pump station, executed construction contract and issued notice to proceed.
- Completion of the design of Lake Trafford telecommunications tower.

#### Operations

- Assess and operate the water management system 24 hours a day, 7 days a week, 365 days to meet flood control, water supply and ecological needs.
- Assess and modify water control operations in response to Blue Green Algae alerts.
- Continue to enhance weather products and applications to leverage the advances in weather reporting and forecasting and to make informed operational decisions to provide better levels of flood control and in drier conditions providing water supply to affected communities.
- Coordinating with Engineering and Field Station staff to adjust dry season work schedules to ensure critical structures remained operational during and for recovery operations of late season rainfall.
- Continue to coordinate with Engineering and Vegetation Management staff to facilitate STA refurbishment activities.
- Continuing efforts to upgrade the hardware and software of our SCADA system to utilize the latest technologies available today. The SCADA Replacement Project is steadily progressing and is nearing the final stages of fully operating on the new system. Working with our District SCADA team and a consultant to ensure the system requirements and redundancies are fully implemented and fully performing as intended to ensure the robustness of our SCADA system.
- Continue to work with Engineering regarding the Okeechobee Field Station relocation project. Providing input and guidance for the design and implementation of a 24/7 fully operable Backup Control Center to be located within the new Okeechobee Field Station.
- Continue to coordinate with and support Infrastructure Management, Field Station, and SCADA staff to facilitate maintenance of District Infrastructure through the Structure

### III. BUDGET HIGHLIGHTS

Inspection, Structure Preventative Maintenance and Major Gate and Major Pump Overhaul Programs.

- Continue to coordinate and provide 298 Special District and local governments operational coordination calls for extreme weather and rainfall events as needed; and continue to coordinate with Regional Representatives to provide operational details required to respond to inquiries from public and elected officials.

#### Real Estate

- Acquired 4 tracts containing 11,053.44 acres in the Green Heart of the Everglades Project (Collier County), 1 tract containing 3.0 acres in the Lake Hicpochee Hydrologic Enhancement (NEEPP) Project (Glades County), 1 tract containing 2.50 acres in the Picayune Strand Restoration – Fakahatchee Project (Collier County), 1 tract containing 1.15 acres in the C-21 Project (Hendry County), 5 tracts containing 3.75 acres in the Pal Mar Project (Martin County), 2 tracts containing 0.07 acres in the Biscayne Bay Coastal Wetlands – Phase 1 Project (Miami-Dade County), 6 tracts containing 14.90 acres in the Shingle Creek Project (Orange County), 1 tract containing 4.25 acres in the C-51 Reservoir/L-8 Flow Equalization Basin Project (Palm Beach County), 1 tract containing 4.76 acres in the C-23/C-24 Restoration Project (St. Lucie County), 1 tract containing 2.0 acres in the North Fork Floodplain Restoration Project (St. Lucie County), and 1 tract containing 8.06 acres in the C-23/C-24 North Reservoir Project (St. Lucie County).
- Processed 22 applications for release of reservations through July 2024 resulting in \$2,068,853 in revenues for the District.
- Provided title research for 316 Right of Way Occupancy Permits through June 2024.

#### Hydrology and Hydraulics

- Continued implementation of the District's Flood Protection Level of Service (FPLOS) Program. Continued Adaptation and Mitigation planning to address the flood impact of climate change, sea level rise and regional development in C7 watershed (North Miami Dade). Completed work on 2 basin-specific vulnerability assessment studies in Eastern Palm Beach County and Upper Kissimmee watershed. Continued basin-specific vulnerability assessment studies in the Western Basins (Hendry County), St. Lucie & Indian River System. Completed coastal urban stormwater and flood modeling in Collier County and provided tool training for partners and staff as part of the ACUNE+ NOAA funded project with University of Florida, Assessing the Role of NNBF (Natural and Nature-Based Features) in Enhancing Coastal Resilience of Urban and Natural Ecosystems in the 21st Century.
- Provided real-time emergency support modeling and operational planning scenarios in support of District's response to extreme rainfall, wetter El Nino conditions, tropical storm impacts, high-water conditions in Water Conservation Area 3A and high rainfall responses associated with Invest 90L.
- Completed 11 hydraulic designs along with 15 hydraulic investigations and 10 structure flow ratings. An additional 11 structure flow ratings are anticipated to be completed by the end of Fiscal Year 2023-24.
- Completed and made substantial progress on 5 canal conveyance studies.

### III. BUDGET HIGHLIGHTS

- Completed Water Conditions Report, Weekly Tamiami Trail Flow Formula generated target flow from WCA-3A to Everglades National Park, System Constraints Map, and Weekly Operation Position Statement.
- Completed Part I and II of the Basin atlas for the St. Lucie and Martin Counties in support of the flood protection level of service project. The remaining part of the Basin atlas will be completed by the end of Fiscal Year 2023-24.
- Completed rollout of the North America Vertical Datum of 1988 (NAVD88) as part of the Vertical Datum Upgrade Project. Reporting elevation data in NAVD88 throughout the District Hydrometeorological and Environmental Database (DBHYDRO) was fully implemented.
- Completed operating criteria and structure information update for 35 water control structures and a total of 50 will be completed by the end of Fiscal Year 2023-24.
- Completed 25 design reviews in support of operations, engineering, and right of way.
- Data Validation (DV): Processed 3,956 stations for a total of 1.44M station days (3,956 station-years) of real-time data, quality assured and published to DBHYDRO. Performed 14 drone flights to document critical structures for hydrologic data problem investigations. Updated Standard Operating Procedures (SOPs) for “Datum Adjustment Procedure”. U.S. Geological Survey (USGS) surface and ground-water levels monitoring contract. Continued rainfall tip test programming to allow continuous verification of rainfall site. Continued data collection support at Gordy Road Structure in support of critical Coastal Ecosystem needs, evaluated of S27 headwater (HW) historical stage data and coordination for replacement of damaged HW stilling well. Coordinated with SCADA and Field Operations to address open remedy tickets.
- Completed quarterly Quality Assurance (QA) for 27,000 station-days of hydrologic data and additional QA for 110,000 station-days of hydrologic data to be used in the South Florida Environmental Report (SFER) and other mandated district reports. Addressed approximately 80 unplanned external and internal data requests. Developed and updated four hydrological monitoring plans to support regulation and operations. Updated the Evapotranspiration (ET) Trend Analysis section in SFER for 2025 publication. Suggested Resiliency initiative to get consistent long term radar rain data, provided weekly ET reports for Lake Okeechobee and Water Conservation Areas since October 2020. Helped in development of Resiliency Metrics Hub (website). Supported the improvements/enhancements of rainfall/meteorological monitoring network. Completed weekly Lake Okeechobee average water level reports. Completed monthly water pumped reports and one fiscal year water pumped report. Published real time Lock flow in DBHYDRO.
- Continued to manage contracts in cooperation with the other four water management districts for the acquisition of Next Generation Weather Radar (NEXRAD) data, to acquire the Geostationary Operational Environmental Satellite (GOES) insolation data for Florida. Started to acquire near real time GOES insolation data so that weekly water reports and water budget analysis in the District can be efficiently conducted. Acquired reference evapotranspiration (RET) and potential evapotranspiration (PET) data for Florida to work with USGS in monitoring the evaporation in Lake Okeechobee. Started the development of a QA Tool.

### III. BUDGET HIGHLIGHTS

- Presenting Rule-based solution for automation of Anomaly Detection in Hydro-meteorological data at 18<sup>th</sup> Chief Data Officer and Information Quality Symposium at Massachusetts Institute of Technology. Presented ET Trends & Influencing Factors and Correlations in University of Florida Water Institute Symposium. Participated in WERP Ambassador Program for survey escort at Howell Ranch.
- Performed approximately 53 (anticipate 100) regular streamflow measurements; 28 Bathymetric survey sites: G-251 approach canal, C-51 sediment trap, PC-33, and Restored Kissimmee River cross sections, for assessing sediment accrual, survey validation (4-bm acoustic PPK vs standard methods), and to support the MIKE-SHE Model; 27 site visits for assessing flow monitoring and seek for resiliency/USGS and other stakeholders; 35 velocity profiles; and 4 bed-mapping measurements for performance testing of new equipment.
- Supported the District's Resilience Initiative by coordinating with the USGS and other staff the selection of 5 sites in the UKB and 3 sites in the LEC for emergency stage monitoring by Rapid Deployment Gauges. In addition, identified and discussed access to real-time stage data monitored by the South Broward Drainage District at 7 locations in the Southwest Ranches Community, south of C11.
- Reviewed scope of Work for DAS-GVA replacement Request for Proposals, troubleshoot for existing features and finalization of future needs for One Parameter and Anomaly Detection initiatives to help support Data Validation and Quality Control assignments, helped resolve datum conversion issues from external agencies for PREF data.
- Reorganized Hydro Data Management server and SharePoint Site, and prepared content including revision to existing Standard Operating Procedures (SOPs) for new Hydrology and Hydraulics and Modeling I-Web page.

#### District Resiliency

##### Data Analysis / Scenario Formulation and Coordination with Resiliency Partners

- Initiated the development of input data – long term drought scenarios, land use and population projections per utility service area – for the upcoming modeling effort that will support the Water Supply Vulnerability Assessment (WSVA), scheduled to be started late in Fall 2024 (after the LEC Water Supply Plan model runs are completed).
  - Coordinated with University of Florida and County planning staff for the development of input data for the WSVA, including land use and population distribution, respectively, for a 50-year horizon.
  - Coordinated with USGS and Florida International University for the development of drought indices, and long-term drought scenarios to support District's water supply vulnerability assessments. This project is nearing completion and is expected to be completed in the first quarter of Fiscal Year 2024-25.
- Initiated coordination with University of Miami and Florida State University to execute contracts for Statewide Regional Climate Model Projections in cooperation with the Florida Flood Hub for Applied Science and Innovation. Funding to be provided by DEP, South Florida Water Management District, St. Johns River Water Management District,



### III. BUDGET HIGHLIGHTS

Southwest Florida Water Management District and Florida Department of Transportation (FDOT).

- Launched a weekly Tidal Outlook Forecast during the 2023 King Tide Season. This forecast incorporates conditions such as wind strength and direction, ocean currents that can cause tides to occur higher or lower than predicted at six NOAA tide gauge locations. In preparation for the 2024 King Tide season, these enhanced tide predictions were automated and will be brought to the Resilience Metrics Hub.
- Deployed Flood Observation Survey ([www.sfwmd.gov/floodingapp](http://www.sfwmd.gov/floodingapp)), high water marks survey, QuickApp, and Flood Repository – South Florida Flood Information Resource ([www.sfwmd.gov/floodresource](http://www.sfwmd.gov/floodresource)) Tools in preparation for the Wet Season. Successfully delivered trainings to local government partners, Field Staff, External Affairs and other interested parties. Coordinated communication and public engagement during extreme events with Operations and Communications.
- Updated and maintained the Resilience Metrics Hub which hosts the latest Water and Climate Resilience Metrics information and data analysis results. These science-based metrics are being implemented with the goal of tracking and documenting shifts and trends in District-managed water and climate observed data, supporting the assessment of current and future climate condition scenarios and related operational decisions, and informing District resiliency investment priorities. Automation of eight of the metrics in DBHYDRO Insights and linked for public access via the hub is wrapping up.
- Completed the 2024 Chapter 2A of the South Florida Environmental Report (SFER) which reports South Florida Hydrology and Water Management. Completed the 2024 Chapter 2B of the SFER, which reports the latest technical analyses of the Water and Climate Resilience Metrics for tidal elevations at coastal structures, Biscayne Aquifer MFL observations, and initial flood occurrence analysis.
- Organized and successfully delivered quarterly meetings of the South Florida Resiliency Coordination Forum promoting collaboration between the SFWMD and local, state, federal and tribal partners on water management initiatives related to resiliency.
- Supported and actively participated in sub team meetings, workshop and stakeholder engagement efforts and provided overall coordination for the development of the ongoing C&SF Flood Resiliency Study. Completed hydrology and hydraulics modeling efforts for “Future Without Project”. Developing performance metrics to support economic analysis and total benefits estimation. The final performance metrics will determine the alternative benefits and the selection of at Tentative Selected Plan, expected to occur in April 2025.
- Collaborated with the Hydrology and Hydraulics Bureau to advance ongoing Flood Protection Level of Service Flood Vulnerability Assessments (Phase I Studies in Upper Kissimmee, C-111, Palm Beach, and Martin and St Lucie and Coastal Collier flood modeling study) and Adaptation Planning studies (Phase II at C7, C8, and C9 Basins). The FPLOS Phase I Studies that have been completed are Broward County, C-8 & C-9, C-2 to C-6, South Miami-Dade and C-111.
- Supported initial integration of St. Lucie and Martin County FPLOS Phase I and Phase II studies into one single effort.

### III. BUDGET HIGHLIGHTS

- Completed four (4) contracts for the development of high-level cost estimates for the initial project recommendations included in FPLOS Phase I studies. These projects have been integrated into the 2024 Sea Level Rise and Flood Resiliency Plan Update. This effort has been amended in the Upper Kissimmee, Palm Beach and Martin & St. Lucie FPLOS Studies.
- Initiated review of the feasibility study cost share agreement with USACE, with the support from the District Office of the Counsel, for the upcoming C&SF Comprehensive Study. In addition, initiated coordination with SJRWMD, the second local sponsor for the study. SJRWMD is considering delegating roles to SFWMD.
- Submitted a letter of intent and was invited to full proposal for the project “Aligning Hydrologic, Hydraulic and Hydrodynamic Tools to Assess Unique Aspects of Compound Flooding from Inland and Coastal Hazards in South Florida,” submitted under the ERDC Broad Agency Announcement (BAA) (W912HZ-23-BAA-01), CHL-20 Next Generation Water Management. The project was submitted in partnership with USACE Jacksonville District, University of Central Florida, Tulane University and Deltares USA. This effort will support the upcoming C&SF Comprehensive Study. Pending feedback from USACE.
- Completed the Draft 2024 Sea Level Rise and Flood Resiliency Plan Update (currently open for public review) and receiving comments until June 28th.
- As required by Section 373.1501(10)(a), F.S., on October 1st, 2023, the District submitted a consolidated annual report regarding the status of the United States Army Corps of Engineers and the District’s Southern Florida C&SF Flood Resiliency Study, along with a summary of the findings in the district’s annual sea level rise and flood resiliency plan, a list of structures that are expected to fall below the expected service level, and respective costs to the Office of Economic and Demographic Research, DEP, the Governor, the President of the Senate, and the Speaker of the House of Representatives.
- Submitted twelve (12) grant applications to DEP Resilient Florida (RF) Program, Federal Emergency Management (FEMA) Building Resilient Infrastructure and Communities (BRIC):
  - Homestead Field Station Building Replacements
  - Ft. Lauderdale Field Station Modifications
  - STA1W Structure Refurbishments & Replacement
  - S169W Structure Enhancement and Trash Rake/Manatee Barrier
  - C-38A PC 01 Resilient Bridge Replacement
  - Culverts Replacements ~ WPB FS Area, 6 Sites along L-15 Canal
  - S-49 Structure Enhancement
  - C-8 Basin Resiliency
  - C-9 Canal Enhancement
  - C-9 Canal Enhancement with Green a Gray Infrastructure, Broward and Miami-Dade County (BRIC)

### III. BUDGET HIGHLIGHTS

- Flood Protection Level of Service (FPLOS) Phase II Study for Miami and Broward County (multiphase study), RF - Planning
- FPLOS Phase I and II Study for Martin and St. Lucie County, RF - Planning
- Continue to respond to requests for information (RFIs) to the (6) grant applications submitted to Florida Division of Emergency Management (FDEM) Hazard Mitigation Grant Program (HMGP) DR 4673 – Hurricane Ian, with total project cost estimates around \$150M. Applications are currently under FDEM review. (CA55, 101253, DC)
  - Corbett Levee Water Control Structures – Palm Beach County
  - C-29, C-29A, C-29B and C-29C Canal Conveyance Improvement – Orange County
  - S-58 Structure Enhancement and Temporary pump – Osceola County
  - S-59 Structure Enhancement and C-31 Canal Conveyance Improvement – Osceola
  - S-61 Spillway Enhancement and Erosion Control – Osceola County
  - Big Cypress Basin Microwave Tower – Collier County
- Executed 3 Resilient Florida Grant Awards Agreements in April 2024 with DEP, which include Corbett WMA Levee Upgrade, Coastal Structure Enhancement and Self Preservation project, Hardening S-2, S-3, S-4, S-7 & S-8 Engine Control Panels.
- Provided initial input to three (3) DEP Resilient Florida grant applications recommended for award in the 2024/2025 Statewide Sea Level Rise and Flood Resiliency Plan:
  - C-8 Basin Resiliency
  - Homestead Field Station Building Replacements
  - S169W Structure Enhancement and Trash Rake/Manatee Barrier
- Completed conceptual (30%) design on the S-27 Coastal Structure Refurbishment and Forward Pump Station. This is currently pending revised work order due to change in proposed design and initiation of the upcoming design steps. Construction Bid is expected to be open in September 2025.
- Completed conceptual (30%) design on the S-29 Coastal Structure Refurbishment and Forward Pump Station. This is currently pending revised work order due to change in proposed design and initiation of the upcoming design steps. Construction Bid is expected to be open in September 2025.
- Started construction of 3-miles improvements of Corbett Levee Resilient Florida funded project and the formal implementation of SFWMD's Resilient Florida Grant award.
- Started construction/implementation of Coastal Structure Enhancement and Self Preservation Project and the formal implementation of SFWMD's Resilient Florida Grant award.
- Advanced implementation of S-2, S-3, S-4, S-7 & S-8 Engine Control Panels Project and the formal implementation of SFWMD's Resilient Florida Grant award.

### III. BUDGET HIGHLIGHTS

- Initiated real estate coordination with adjacent landowners for S-29, S-27, S-28, S-26 and S-25B for ongoing and proposed resiliency projects.
- Received approval of FEMA/FDEM for BRIC award and Environmental and Historic Prevention (EHP) package for Phase 1 (design, survey and permitting) for three projects: C-7 Basin (S-27 Structure) Resiliency, C-8 Basin (S-28 Structure) Resiliency, C-9 Basin (S-29 Structure) Resiliency. Phase 2 (constructure) approval is pending contingent upon review of Phase 1 deliverables.
  - Initiated coordination on interlocal agreements with co-sponsors and local agencies as needed.
- Working on finalizing the Grant Agreement and Project Scoping for DEP with Miami Dade County to test 3 technologies to help improve water quality in the C-7 Canal and, ultimately, Biscayne Bay under the DEP Innovative Technologies Grant Award.

Planned for the remainder of Fiscal Year 2023-24

- Continue updating the Water and Climate Resiliency Metrics and complete the plan for its Phase II.
- Organize and Deliver the Resiliency Coordination Forum meeting in September 2024.
- Complete future 2075 land use and population distribution datasets and continue to support the Drought Projections under development, in collaboration with USGS/Florida International University to serve as input data for the upcoming Water Supply Vulnerability Assessment modeling runs.
- Continue to develop the C&SF Flood Resiliency Study – Section 216. The final USACE Chief’s Report is scheduled for completion in September 2026 and targeted for authorization in the WRDA of 2026.
- Continue to explore and negotiate agreement options review, suggest modifications from recommended template and promote high level scoping discussions for the upcoming C&SF Comprehensive Study, also in partnership with USACE and SJRWMD.
- Kick Off the C&SF Flood Resiliency Study – Broward Basins – Section 203
- Continue to coordinate with the FPLOS Program, direct Phase II studies and provide review of ongoing studies.
- Publish the final version of the 2024 SFWMD Sea Level Rise and Flood Resiliency Plan.
- Respond to overall requests for information from all submitted grant applications.
- Apply for Resilient Florida Grants by September 1st and initiate FEMA BRIC grant applications for C-12 and C-6 Basins Resiliency.
- Florida Department of Economic Opportunity Community Development Block Grant Coordination – New \$910M opportunity recently announced (Hurricanes Ian and Nicole - Disaster Recovery - FloridaJobs.org). \$80M available for Hazard Mitigation Grant Match program to help with 25% match requirement for the DR 4673 grants – estimated time for application is September 2024.
- Investigate grant funding opportunities with FDOT.

### III. BUDGET HIGHLIGHTS

- Finalize grant agreements and respective interagency agreement with partnering Counties.
- Continue design of the S-29 and S-27 Coastal Structures Refurbishments and Forward Pump Stations, including other Basin Resiliency Components as part of the FEMA BRIC Grant and continue to advance real estate negotiations for land acquisition for these projects.
- Initiate design for S-28 Coastal Structure Refurbishments and C-8 Basin Resiliency Project as part of the FEMA BRIC Grant and continue negotiations for real estate needs.
- Respond to overall requests for information from all submitted grant applications and finalize grant agreements and respective interagency agreements with partnering Counties, currently under final negotiations with FDEM (and FEMA/FDEM next).

#### General Services

- Completed required safety upgrades for the installation of door monitors to the elevators at buildings, B-1, B-2, B-270, B-374.
- Completed the replacement of two aged 100-ton air-cooled chillers with new 100-ton high-efficiency air-cooled chillers in the B-374 Environmental Laboratory building. The chillers are critical to the functionality of laboratory operations.
- Completed the Security Unit's active shooter training for all District staff members.
- Completed the relocation of the Orlando Service Center to a new leased office location. The Governing Board approved the new lease agreement, and it went into effect on November 1, 2023. The buildout of workstation offices is ongoing. The projected completion of the buildout is August 2024.
- Started the installation of 6 electric vehicle (EV) charging stations at the Headquarters Office to supplement the existing 6 charging stations. The permit has been issued and equipment has been ordered. The updated project completion is August 2024.
- Started the planning for the replacement of the Ft Myers Service Center Heating, Ventilation and Air Conditioning (HVAC) variable air volume (VAV) Terminal Units supplying air to the offices. The existing VAV terminal units are incurring increased maintenance costs, are beyond repair, and cannot be integrated into the existing building management system. The work will occur in the second quarter of Fiscal Year 2024-25.
- Continue planning the Replacement of the Headquarters B-1 Main Switch Gear replacement. The switchgear is at the end of its life and parts are not being produced any longer. This is already in progress as a Construction project in the planning stage. Bidding occurred in the third quarter of Fiscal Year 2023-24, with only one qualified bidder. The bid was substantially above expectation. The District is re-evaluating the project and will proceed with a prioritized completion plan.
- Continue planning the Relocation and Replacement of Headquarters B-1 building's generator and fuels storage tank which has moved into the construction phase. The Fuel Tank replacement is tied to an existing project to replace underground storage tanks with aboveground storage tanks at five Field Station locations and at Headquarters. Bidding occurred in the third quarter Fiscal Year 2023-24, with only one qualified bidder. The bid

### III. BUDGET HIGHLIGHTS

was substantially above expectation. The District is evaluating disassociating the components of this project into smaller projects and proceeding with a prioritized completion plan.

- Completed the Dupuis Visitor Center accordion storm shutter installation. This is a remote location and was incompletely protected by old manual shutters that required an excessive amount of time and manpower to install. The project was completed in the second quarter of Fiscal Year 2023-24.
- Started the B-1 building envelope stucco cladding repairs on the B-1 mechanical penthouse in the third quarter of Fiscal Year 2023-24. The Purchase Order was issued to caulk and paint the mechanical penthouse. This work is scheduled to be completed in the fourth quarter of Fiscal Year 2023-24.
- Started refurbishment of the Headquarters B-1 building District logo & name signage. These signs had deteriorated to the point of not being recognizable. The removal has been completed and the signs are being prepped and painted. The refurbishment will be completed early in the fourth quarter of Fiscal Year 2023-24.
- Started planning Ft. Myers Service Center roof replacement. The roof replacement scheduled completion is the second quarter of Fiscal Year 2024-25.
- Started planning the Field Operation Center B-270 building roof replacement. The roof replacement scheduled completion is the second quarter of Fiscal Year 2024-25.
- Started planning the US Department of Agriculture Invasive Species Laboratory chiller replacement. This laboratory is a shared research facility for the District, USDA, and University of Florida. The quotation for the chiller replacement has been received. This project scheduled completion is the second quarter of Fiscal Year 2024-25.
- Started planning the replacement of the two chillers for the B-1 building. These chillers are at the end of the lifespan and are incurring increased maintenance costs. The project scheduled completion is the end of the third quarter of Fiscal Year 2024-25.

#### Emergency Management

- Successfully developed and conducted our 2024 annual exercise, Freddy 2024. After Action items and lessons learned from this year's exercise are being reviewed, and recommendations are being implemented.
- Updating workflows and processes to facilitate expedited reimbursement of disaster expenses in compliance with new Florida Recovery Obligation Calculation Requirements (FROC) requirements.
- Supported finalizing Hurricane Ian and Nicole reimbursement requests to FEMA for all other related expenses.
- Developed and conducted updated Web-Emergency Operations Center (EOC) training, the Districts tool for tracking emergency missions.
- Enhanced Web-EOC workflow and added mobile accessibility to simplify and expedite disaster data collection.

### III. BUDGET HIGHLIGHTS

- Developed Essential Elements of Information (EEI) board within Web-EOC to provide better situational awareness.
- Implemented and enhanced the documentation process for damage assessment.
- Developed a rapid response process to deploy Drone pilots to gather needed data for King Tide events.
- Provide updated Emergency Preparedness training to District personnel through ongoing training sessions that are conducted at the EOC and at the Field Stations.
- Conducted internal Debris Operations and Management training.

#### SCADA Field Operations

- Completed approximately 2,600 SCADA preventative maintenance (planned work) field visits and approximately 2,200 repairs (unplanned work) due to instrumentation malfunctions caused by electrical issues, mechanical wear and tear, environmental factors and/or software errors.
- Completed design reviews for capital projects and system rebuilds for several projects including but not limited to: C-43 West Basin Storage Reservoir, Central Everglades Planning Project (CEPP) where the focus was on the S356E Pump Station and S334C, S355W Control Structure, Broward County Water Preserve Area (BCWPA - C-11 Impoundment), Indian River Lagoon (IRL) South where the focus was on the new S456 Control Structure on the C-23 canal, and the Everglades Agriculture Area A-2 (EAA A-2) Reservoir Project with the focus on the S623 Pump Station.
- Completed new installations for CR51 Reservoir, C-139 FEB/Annex, Everglades Agriculture Area (EAA) A-2 STA, Biscayne Bay Coastal Wetlands (BBCW) L-31E Flow way and STA-1W Expansion #2 per the Districts Capital Project Plan.
- Completed the design, test, and demonstration for the Backup Controller (BUC) which will replace the existing Pedestal System for all coastal and critical locations. This was accomplished through a collaborative effort with Engineering/Construction, Water Managers, and SCADA Operations. SCADA Field Operations also collaborated with Hydro Data Management (HDM) to improve the accuracy of the Campbell Scientific remote terminal unit program as it relates to rain and weather station operations.

### III. BUDGET HIGHLIGHTS

#### IT Microwave Section

- Completed the microwave radio upgrade project. This upgrade significantly improved field system communications and provided highly available bandwidth to support SCADA and Enterprise desktop computer connectivity.

#### Water Quality Bureau

- Secured second year of DEP's Blue Green Algae (BGA) Grant based on District's BGA Response Plan to proactively combat and treat harmful algal blooms in the Kissimmee River and Upper Chain of Lakes; Lake Okeechobee; the Pahokee Marina; the Eastern Basins - St. Lucie River/Indian River Lagoon (IRL) including the C-44, C-23, and C-24 canals; the Western Basins – Caloosahatchee River (C-43 Canal) including upstream basins and the southwest coast; the L-8 Canal/C-51 Canal/Lake Worth Lagoon including the S5-A Basin, and L-10, L-12, and M canals; the Southern Basins including anything in Broward and Miami-Dade counties and the Central Southern region, which is located south of the Arthur R. Marshall Loxahatchee National Wildlife Refuge. Developed and revised the first annual SFWMD BGA Response report to DEP. Executed work orders for post treatment sample collection (2) and laboratory analyses (1). Completed 21 post BGA treatment samples at 14 stations and collected associated field and laboratory parameters. For the fourth quarter, the District anticipates another 15+ BGA treatments, associated post treatment sampling events, and laboratory analyses.
- Expanded the Lake Okeechobee daily conditions BGA reporting by enhancing the existing R-based reporting and notification system. In the Fourth Quarter, we will develop BGA dashboards for freshwater portions of St. Lucie River and Caloosahatchee River watersheds and for the areas east of Lake Okeechobee for monitoring locations located along the L-8, C-51, L-10, L-12, and M canals; the S-5A Complex, and the Lake Worth Lagoon. An additional BGA Daily Digest status report is being developed to track BGA treatment and post-treatment sampling activities.

#### **4.0 Regulation**

*This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource and surface water management permitting, permit administration and enforcement, and any delegated regulatory program.*

- Completed working with the Information Technology team to implement new software for a complete rewrite of the Water Use Permit (WUP) and Post-Permit Compliance database. All WUP permitting and compliance data will be migrated, and staff began working on the new system in the fourth quarter of Fiscal Year 2023-24.
- Continuing work with the Information Technology team to implement new software for a complete rewrite of the Works of the District database, to replace Regulation's current record management system by incorporating and migrating its records into the District-wide records management system, and to develop a system-based process for contacting permittees regarding their responsibility for stormwater management system (SWM) maintenance.

#### Application Review and Public Involvement



### III. BUDGET HIGHLIGHTS

- Completed participation in the Clean Waterways Act rulemaking workgroup regarding state-wide water quality criteria to be implemented in ERP application reviews. During the 2024 legislative session, the senate bill to ratify the amended rules was presented to the Governor on June 17, 2024, and is expected to be signed and ratified by July 2, 2024.
- Providing timely evaluation and review of an estimated 2,200 Environmental Resource Permits (ERP) including transfers.
- Providing timely evaluation and review of an estimated 1,800 Water Use Permit (WUP) Applications, including transfers.
- Continued coordination with Water Supply Planning to further strengthen the linkage as described in the DEP guidance memorandum on the subject. Coordination includes staff review of utility profiles, and increased coordination on the review of utility profiles, and increased coordination on the review of conservation plans and population projections.
- Continued monthly telephone conferences with Water Use regulatory staff from SJRWMD and SWFWMD to coordinate the review of proposed withdrawals in one district which may impact another district as stipulated in the Memorandum of Understanding executed by the three water management districts on October 24, 2000, and updated Memorandum of Agreement for the CFWI signed on May 4, 2022.

#### ePermitting

- Working with the Information Technology team to transition the ePermitting external interface to the RegPermitting portal application, providing one location for permitting/application submittals, review, post permit tracking, and document retrieval for both ERPs and WUPs.

#### Everglades Works of the District (EWOD, Chapter 40E-63)

- Completed site inspections for 50% of the Works of the District (WOD) permits within the C-139 and EAA Basins in accordance with the biannual schedule.

#### **5.0 Outreach**

*This program includes all environmental education activities, such as water conservation campaigns and water resource education; public information activities; all lobbying activities relating to local, regional, state, and federal governmental affairs; and all public relations activities, including public service announcements and advertising in the media.*

#### Events Held to Date:

- October 2023: Biscayne Bay Economic Study Announcement
- October 2023: Big Cypress Basin Cypress Canal Water Control Structure 1 Ribbon Cutting
- December 2023: Caloosahatchee (C-43) Reservoir Pump Station Ribbon Cutting
- January 2024: EAA A-2 Stormwater Treatment Area Ribbon Cutting
- April 2024: Open House for the 2024 South Florida Environmental Report
- April 2024: CEPP New Water Seepage Barrier Wall Ribbon Cutting

### III. BUDGET HIGHLIGHTS

- May 2024: Designation of the C-44 Stormwater Treatment Area
- May 2024: 2024 Florida Python Challenge Media Day
- June 2024: Open House of the S-191 Basin Runoff Phosphorus Removal Project Using Innovative Technologies.

#### Other Events Planned for Fiscal Year 2023-24:

- July 2024: Groundbreaking for the L-28 Tieback Culverts - First Feature of the Western Everglades Restoration Project (WERP)
- August/September 2024: Ribbon Cutting for the C-139 Flow Equalization Basin
- September 2024: Northern Everglades and Estuaries Protection Program (NEEPP) Annual Public Workshop with the Coordinating Agencies

#### Public Information

- Engaged local governments, stakeholders, and partners during the Atlantic Hurricane Season
- Sent 279 emails to the public on various issues including meeting notices, news releases, Did You Know emails, Weekly Water Level emails, Weekly Environmental Conditions Reports, Navigation Notices, advisories about major storm events and a water shortage warning and water shortage order. These emails reached over 1.1 million people.
- Creative staff continue to use a drone to get aerial footage of District projects.
- Wrote and disseminated news releases.
- Created talking points and speeches.
- Created numerous fact sheets for the public.
- Continued to improve the external website (x-web).
- Continued to improve the internal website (I-web).
- Social media platforms have experienced growth:
  - Facebook: 10,984 Followers
  - Twitter: 16,752 Followers
  - Instagram: 3,410 Followers
  - LinkedIn: 12,642 Followers
  - YouTube: 1,070 Followers

#### District Clerks Office

- Governing Board Business Meetings / Budget & Millage – 13 (2 offsite Board Meetings in other counties)
- Governing Board Receptions / Public Events / Site Visits Public – 5
- Governing Board Audit & Finance Committee Meetings – 3

### III. BUDGET HIGHLIGHTS

- Governing Board Lunch & Learn Meetings - 1
- SFWMD Leasing Corporation – Annual – 1
- Resiliency Coordination Forums – 4
- Recreational Public Forums – 3 (1 offsite Forum in another county)
- District Resolutions Prepared / Finalized /Attested – 145

#### **6.0 District Management and Administration**

*This program includes all governing [and basin board] support; executive support; management information systems; unrestricted reserves; and general counsel, ombudsman, human resources, finance, audit, risk management, and administrative services.*

#### Human Resources (HR)

- The Safety Department continued to provide safety training that focuses on the unique loss exposures related to public entity water management, and primarily targets training that supports the safety of public citizens and District employees.
- The Safety Department enhanced the existing defensive driving course to include a more focused training on vehicle backing safety which includes classroom training and practical field training.
- The Safety team conducted in-person safety inspections at approximately 60 District Structures, Field Stations, and Pump Stations. The inspection results are recorded in the I-Auditor program.
- Through the third quarter of Fiscal Year 2023-24, the Safety Department continued to identify loss exposures in order to reduce financial impacts and target training that supports the safety of public citizens and District employees. Risk Management and Safety staff are currently licensed as follows: American Red Cross certified instructors, National Safety Council certified instructors, Emergency Medical Technician, Florida 6-20 all-lines claims adjuster, Florida 2-20 Property and Casualty insurance agent, associate in risk management designation from The Institutes.
- The Division of Workers' Compensation assigned the District an Experience Modification Rating of .56 for calendar year 2024. This is lower than previous years, and a favorable rating which was impacted by the District's claims management best practices, reduced incident rate, 24-hour accident reporting procedure, medical bill reduction program, and a post-injury light-duty transitional return-to-work program.
- The safety staff created a new committee consisting of employees from all Field Stations to improve Lockout-Tagout procedures and standards.
- The Safety Department provided the Federal Department of Transportation (DOT)-required Reasonable Suspicion Drug Testing Training for new and existing DOT Supervisors.
- Risk Management staff provided 3 education and training to all District departments concerning the timely early reporting of all accidents within 24 hours of the accident. As result, the departments are now reporting accidents within 24 hours 90% of the time on

### III. BUDGET HIGHLIGHTS

average. This ultimately translates to a reduction in overall claims cost and allows the Safety staff to instantly address safety issues.

- Safety staff have goals of training 1,100 employees in the District's safety training programs, improving the automated accident reporting system, executing sound claims management practices, maintaining self-insurance Experience Modification Rating to 1.00 or less, and maintaining timely accident reporting score at 90% or better.
- HR staff conducted benefits open enrollment and completed the processing of benefit elections for all employees and retirees. The District is able to offer employees and retirees the same level of healthcare insurance coverage with no change in premiums.
- Through the Cigna Health and Wellness program, the District established three new lactation and wellness rooms in the first quarter of Fiscal Year 2023-24. These rooms are designed to promote both physical and mental wellness and comply with the recently enacted legislative mandate.
- As part of the Health and Wellness initiative to promote early detection of serious health conditions, the following was offered on-site at several District offices: Derma Scans, biometrics screenings, angio screens, vaccinations, and mammography. The diagnostics testing will continue during the remainder of Fiscal Year 2023-24 along with webinars and events promoting nutrition, stress management, mental health, cardiovascular health, and weight loss.
- A Custom Payroll Audit Report was developed in the first quarter Fiscal Year 2023-24. The tight integration between Benefits & Payroll Administration, coupled with limited resources, necessitated a custom audit report which staff can use to audit biweekly payroll results in a wholistic, timely and more efficient manner. This audit report allows the team to identify and correct issues sooner and frees up time to focus on more critical processes.
- The Benefits open enrollment inbound interface file has been enhanced to reduce errors and generate a quick turnaround. Between the modifications to the program and the creation of the new custom payroll audit report, staff hours will be reduced with a productivity gain for this effort.
- Implementing the Payroll Control Center, this system will identify errors and correct them prior to processing payroll. This will facilitate a more efficient payroll process.
- HR continues to develop a customized report in the Business Warehouse system to support the District's monthly Cigna Life/Disabilities billing.
- As part of recruiting outreach efforts, Human Resource staff along with District hiring managers participated in two local job fairs sponsored by Career Source in October and November 2023.
- During Fiscal Year 2023-24, hired 12 interns for the District's summer internship program. The overall goal of this program is to increase bench strength and expose students to the District in key career fields.
- Completed Fiscal Year 2023-24 Mentoring Program Session February – May 2024 in an on-going effort to engage and develop employees.

### III. BUDGET HIGHLIGHTS

- In Fiscal Year 2023-24, rolled out supervisor training sessions facilitated by SkillPath and HR staff, this is in addition to the District's in-house supervisor training in an on-going effort to develop supervisors.
- Continue to provide a robust offering of training webinars and in-person courses to employees while minimizing the costs by supplying in-house, customized training based on specific needs. Topics include software training, Safety, Human Resources topics, Engineering continuing education, Science, Emergency Management, Teambuilding, and Supervisory. Additionally, staff provided closed-captioned recorded sessions for increased accessibility.

#### Finance Bureau

- The Finance Bureau has coordinated and spearheaded the four-year-plus effort of obtaining reimbursement funding from the Federal Emergency Management Agency (FEMA) as well as the Florida Department of Emergency Management (FDEM) related to Hurricane Irma. The District has received over \$22.6 million thus far and has additional claims that approximate \$7,000, which is currently being reviewed by these agencies. In addition to Irma, the Finance Bureau has submitted a formal Request for Public Assistance for the following events: Hurricane Dorian (declared 8/2019), COVID-19 (3/2020), and Hurricane Ian (09/2022). The Finance Bureau continually pursues every legal opportunity to maximize FEMA reimbursement funding and satisfies formal (as well as informal) FEMA/FDEM requests for additional information in a timely manner.
- District's yield on investments continues to exceed the Merrill Lynch 1-3 Year Index.
- Annual Physical Asset Inventory expected to be greater than 98 percent find rate. Anticipate processing greater than 1,000 units for disposal with the majority being sold via online auction. Sold approximately \$50,000 of surplus assets via online auction. Revenue from sales of surplus assets is projected to be greater than \$250,000 after a strong prior fiscal year auction sales of nearly \$500,000.
- Implemented Governmental Accounting Standards Board 96 and continued with the deployment of the GASB 87 Contract Data Collection for the District – Contract reviews, Documentation, and Personnel training. District staff has reviewed more than 250 contracts for initial classification and compliance with both GASB standards.
- Annual Comprehensive Financial Report (ACFR) – The District will issue the ACFR on time and will receive a “clean” opinion from the external auditors with respect to financial reporting, federal and state grant accounting, and internal controls. The Finance Bureau is expected to earn the GFOA's Certificate of Achievement for Excellence in Financial Reporting for the 35th consecutive year.

#### Budget Bureau

- Coordinated and developed the Fiscal Year 2024-25 Preliminary and Tentative Budgets; the Fiscal Year 2024-25 Tentative Budget is hereby submitted to the Governor and members of the Legislature by August 1st, in compliance with Section 373.536, F.S.
- Updated the five-year reserve allocation plan for the Fiscal Year 2024-25 Preliminary and Tentative Budgets, identifying funds from accumulated reserves to implement the priorities of the Governing Board in support of critical water resource projects.

### III. BUDGET HIGHLIGHTS

- In December 2023, received the Compliance Certification of Truth in Millage (TRIM) submittal from the Florida Department of Revenue for the Fiscal Year 2023-24 Budget.
- Coordinated the update of future cost estimates for New Works (New projects that have completed construction and the operations and maintenance of that new infrastructure) of the District for water management systems operations.
- Updated the 5-year forecast and presented the Fiscal Year 2024-25 Preliminary and Tentative Budgets.
- Provided Project Controls support to District Project Managers within the System Applications and Products (SAP) Project System module. The District uses the Project System module as the system of record for project expenditures and manpower requirements. This includes project creation and requirements for approval, project status, and performance reporting, support of Project System and Plant Maintenance integration, and project closeout.
- Provided direct support to Field Operations & Land Management Division to manage SAP Plant Maintenance master data quality improvement efforts for the District's maintenance of flood control and fleet operations. Efforts focus on a communication plan between field station planner/schedulers, Plant Maintenance activity type standards, and historical analysis/reporting tools development to improve SAP master data quality necessary to make Plant Maintenance the system of record for operations and maintenance expenditures.
- The 2024-2029 Strategic Plan was submitted and accepted by the Governing Board at the December 2023 meeting. As part of the District's annual business cycle in the development of the 2024 Strategic Plan, the 2023 Strategic Plan Strategic Priorities were reviewed by the Executive Team, and related Success Indicators were updated as necessary to reflect the current business needs of the District and environmental priorities for all stakeholders.

#### Procurement Bureau

- Procurement released 67 new solicitations during the first three quarters of Fiscal Year 2023-24. Among the most notable solicitations released during the first three quarters include, Request for Proposals (RFP) for Professional Engineering Services for Restoration and Operation, Maintenance, Repair, Replacement and Rehabilitation (OMRR&R) Projects, RFP for Professional Engineering Services for Gravity Control Structures, RFP for Ecological and Environmental Scientific and Technology Support Services, RFP for Ground Application Services, Request for Bids (RFB) for the C-23/24 South Reservoir Package 1, Corbett Levee Phase 2, STA 1E Central Flow-Way Cell S3 and 4N, C-25 Reservoir and Stormwater Treatment Area Package 1, G-6A Pump Station, C-43 Reservoir Water Quality Component, S-470 Pump Station Project.
- Additional solicitations for construction and other contractual services will be released in the last quarter of this fiscal year that includes an RFP for Monitoring Services for the Water Retention and Nutrient Load Reduction Projects, a Design-Build of the Crew Bird Rookery Boardwalk, an RFB for the Central Everglades Planning Project (CEPP) L-5 Remnant Canal Improvements, an RFB for the Lake Hicpochee Flow Equalization Basin (FEB) Expansion, and an RFB for Underground Storage Tank Replacement, Package 2.

### III. BUDGET HIGHLIGHTS

- Currently, there are 14 active Price Agreements being used for the purchase of various commodities. Each agreement was resolicited or secured during the existing fiscal year through a competitive process with pre-determined pricing for added cost savings. Price agreements will be generated to obtain Herbicides, Adjuvants and Algaecides for ground application and aerial spraying services, bulk oil, welding gas and bottled water services.
- Procurement issued over 5,500 Purchase Orders during the first three quarters of the fiscal year for various goods and services required to support District operations. It is projected that over 7,400 Purchase Orders will be issued by the end of this fiscal year predicated on the average volume of monthly Purchase Orders.
- Procurement has executed 172 new contracts in the first three quarters of this fiscal year. Over 243 work orders were also executed for services, such as professional engineering services, environmental risk assessment, ground application services, ecological and environmental scientific support services, and slope mowing services. The District currently has over 929 active contracts.
- Procurement processed 396 new vendor registration applications. All applications are reviewed for completeness, including validation of the firm's legal name, federal tax identification number and active status with the State of Florida or its home state. The vendor database is maintained to ensure the availability of firms by industry classification or material code. It is expected that another 150 vendors will be registered by the end of the fiscal year.
- The District's Small Business Enterprise (SBE) Program continues to help small businesses expand through purchasing and contract opportunities. The District paid over \$48 million dollars directly to SBE primes during the first three quarters of the fiscal year and over \$93 million dollars to SBE subcontractors in the first three quarters of this fiscal year. Currently, there are over 632 small businesses certified by the District pursuant to the District's SBE Rule, Chapter 40E-7, Florida Administrative Code. Procurement staff also participated in various outreach events to promote the District's mission, the SBE program, and how to do business with the District.
- Negotiated cost savings (through negotiations and the bid process) of \$9.6 million, an overall savings rate of 6.6% of contractual values.

#### Information Technology

- Completed programming, development and deployment of additional automated Resilience Trend Metrics via the Resilience Metrics Hub including Evaporation and Water Quality trends.
- Collaborated with Google Cloud and Climate Engine to implement a Proof of Concept demonstrating the potential capabilities of Machine Learning techniques on predicting harmful blue-green algae bloom studies.
- Enhanced the Resiliency and Emergency Operations flood notification and reporting web application which includes tools for staff, collaborators and the public to report flooding and record high water marks. The collected data is summarized in an interactive web map. Internal staff and collaborators have access to additional data compiled from a variety of sources including flood depth and extent from remotely sensed data.

### III. BUDGET HIGHLIGHTS

- Completed legacy Oracle Forms Regulation replacement focusing on the Water User Regulation's permit modification, renewal process and the compliance modules.
- Replaced the legacy Oracle Forms Vegetation Management System with modern Business Process Management technology.
- Completed the rollout of North American Vertical Datum of 1988 (NAVD88) for all enterprise applications and databases.
- Upgraded the enterprise Application Programming Interface (API) software MuleSoft to Mule 4. Also completed numerous web applications to modernize the District's security posture.
- Completed the decoupling of SAP and BenteK (District HR Benefits Management Tool) which eliminated the need for double entry, significantly enhancing the efficiency of loading the District's health and insurance benefits.
- Implemented Infinite Onboarding Tool and linked it to the existing BrassRing Recruiting tool. This new recruitment and hiring automation were also linked to and from the District's SAP system. This integration streamlines the entire hiring and onboarding process, reducing manual data entry and minimizing errors. Candidates' information seamlessly flows from BrassRing into the Infinite Onboarding Tool and landing in the SAP HR module, ensuring automation, employee data consistency and accuracy.
- Completed the development of a new SAP separation of duties (SoD) role review tool which significantly simplifies the annual auditing of SAP roles, transforming a previously complex process into one requiring minimal effort by the District's managers.
- Successfully configured a new SAP warehouse tailored for SCADA operations which has markedly improved the ordering and tracking of capitalized parts and the configuration of SCADA electronic control boards.
- Expanded the capacity of the District's enterprise network-attached storage (NAS). This investment provides the capacity to accommodate the agency's digital file needs for the next twelve months.
- Replaced the end-of-life systems supporting remote work which ensures that staff can effectively fulfill their duties. Digital Workspace is crucial for the agency's remote work capabilities.
- Performed significant upgrades to the auditorium and conference rooms audio visual equipment, ensuring the rooms are Microsoft Teams-ready and providing an engaging experience for our staff, partners, and the public.

#### Office of the General Counsel

- Continued defending the issuance of an ERP and a consumptive use permit (CUP) to the Florida Department of Transportation and Palm Beach County to expand State Road 7 in West Palm Beach. The Office of Counsel appeared before the Division of Administrative Hearings in a 4-week continuation of the hearing that began in October 2023 to defend the District's decision on the ERP. The hearing addressing the CUP will commence in November for 1 week.



### III. BUDGET HIGHLIGHTS

- Assisted District Staff in negotiating and drafting an amendment to an agreement for a private entity to design and construct a 1300-acre stormwater treatment area along the Kissimmee River in Okeechobee County to capture and clean water in support of NEEPP.
- Assisted Ecosystems Restoration staff with negotiating and drafting project partnership agreements with the USACE for construction and operation of CERP projects.
- Assisting staff in negotiating and drafting amendments to the Seminole Tribe of Florida Criteria Manual for its water supply entitlement.
- Assisted enforcement staff with negotiating and drafting consent orders to bring violators into compliance and collect penalties and fees for violations of Chapter 373, F.S.
- Assisted and will continue to assist Real Estate with requests to release District land interests, including evaluating the property's value and the District's current and future needs.
- Represented the District regarding various third-party subpoenas served on District personnel in their official capacity.
- Filed an amicus brief on behalf of the District in a federal case.
- Issued an Administrative Complaint and Order for Corrective Action against connected business entities with multiple violations on multiple properties in Miami-Dade County, including unauthorized dredging and filling in wetlands and unauthorized construction and operation of works. Filed an injunction in circuit court against the same entities for the violations, which the court will hear in 2024.
- Issued an Administrative Complaint and Order for Corrective Action against a business with ongoing violations in Miami-Dade County, including unauthorized dredging and filling in wetlands and unauthorized construction and operation of works. The Office of Counsel will file an injunction to enforce the Administrative Complaint and Order for Corrective Actions in circuit court.
- Filed a brief defending against an appeal of the District's final order upholding its decision to deny an application to modify a permit and take enforcement actions against a mitigation bank that is out of compliance with its permit. After oral argument, the Fourth District Court of Appeal affirmed the District's Final Order.
- Drafted Emergency Orders to address threats to public health and safety during severe weather events and abnormally dry/windy conditions.
- Created and drafted an internal process for the District to implement Section 255.065, F.S., which provides for accepting unsolicited project proposals to create public-private partnerships between the District and private entities. Drafted an external guidance document to assist private entities in navigating the District's new process.

#### Inspector General

- Completed quarterly Audit Recommendations Follow-Up reports.
- Prepared Fiscal Year 2023-24 Audit Plan and Long-Term Audit Plan for Fiscal Years 2025-2029 for presented to the Governing Board for approval.

### III. BUDGET HIGHLIGHTS

- Completed Inspector General Annual Report for the fiscal year ended September 30, 2023, that was provided to the Governing Board members.
- Coordinated annual financial statement audit with external accounting firm for the fiscal year ended September 30, 2023.
- Addressed four investigation complaints.
- Investigate all future complaints regarding allegation of fraud, waste, mismanagement, misconduct, and other abuses in the District.

#### **Efficiencies**

The District continues to evaluate programs to increase efficiency and effectiveness and maximize the use of funds spent on protecting and improving the state of Florida's water resources.

#### ***1.0 Water Resources Planning and Monitoring***

- The Water Quality Bureau continued implementation and outreach associated with the process for providing review and support on requests for water quality monitoring, laboratory analyses, and other bureau support services resulting in improved resource planning and customer service, more comprehensive quality assurance and well-developed data management plans. The entire process is managed by the Environmental Monitoring Review Team (EMRT) which has been restructured to integrate cross-disciplinary expertise for better support of District programs and projects. Working with the CERP Quality Assurance Oversight Team, the EMRT has effectively incorporated Corps' CERP project specific requests such as the Picayune Strand Restoration Project (PSRP), CEPP South, and ASR Program, leading to optimized water quality monitoring efforts and documentation processes. During the first quarter, EMRT received five monitoring projects, approved nine projects including eight monitoring reductions.
- The Water Quality Bureau (WQB) continued optimizing the use of Microsoft Planner and Teams to track and collaborate for the editing and production process for all SFER volumes across the District to improve collaboration and provide the real-time status of all activities associated with this effort.
- The WQB established a central learning hub within the Water Resources Division known as Tech Connect to facilitate the sharing and development of expertise in Microsoft and other technological tools from the District Staff Experts. The team conducted brief surveys to ascertain the requirements of the staff and created a specialized Knowledge Base SharePoint webpage to support the training program. During the first quarter, monthly meetings were well-attended, with over 50 staff members participating in discussions on a variety of topics, including the Nutrient Load Program, statistical computing with R and R Studio, and techniques for retrieving DBHYDRO data using Microsoft Access and Excel.
- The WQB implemented a 3-year, multi-firm workorder contract for water quality collection and staff augmentation to support monitoring for new restoration projects. The 3-year work order contracts have two 1-year renewal options.

### III. BUDGET HIGHLIGHTS

- The District Laboratory continues to improve efficiencies by optimizing workflows, developing new robust analytical methods, creating a new Quality Assurance position that realigned staff to address production bottlenecks, updating LIMS batch rules, streamlining external laboratory fish toxicant analysis by utilizing only one certified laboratory, and coordinating annual field filter supply purchases to maintain operational continuity. The District Laboratory is further improving efficiencies by replacing antiquated instruments with new equipment, such as FIAlyzer-FLEX, Inductively Coupled Plasma Emission Mass Spectrometer (ICP-MS) and Liquid Chromatograph with tandem Mass Spectrometer (LC-MSMS), which will provide lower detection limits for some analytes and increase the overall analytical capabilities of the lab.
- Optimization of the expanded monitoring network in the Northern Everglades is ongoing. Stations with lower numbers of samples are routinely reviewed to determine if there are ongoing issues that make sample collection difficult, and steps are taken to rectify the issue or relocate to a different site that provides needed data.
- Optimize the use of Microsoft Planner and Teams to track and collaborate for the editing and production processes for all SFER volumes across the District to improve collaboration and provide the real-time status of all activities associated with this effort.
- Enhanced and streamlined blue-green algae (BGA) reporting for daily surveys, treatment applications and treatment sampling efforts which resulted in more efficient ways to retrieve and summarize BGA data. In the 4<sup>th</sup> Quarter, the WQB staff will develop a daily BGA digest for treatment, associated water quality sampling and analyses for District, State, and public consumption.

#### ***2.0 Land Acquisition, Restoration, and Public Works***

- Designed, built, and maintained a database to efficiently hold project data submitted by service providers for NEEPP projects. This database is updated regularly and provides a central location where data of various types and frequencies can be stored, quality reviewed, and used for project analysis and reporting. Custom scripts can be written to quickly access and summarize important aspects of each project (e.g., recent conditions or annual performance) to address project-related questions.
- Working on developing a new Stage-Storage Relationship (SSR) tool for the development of project stage-storage relationships. The SSR is one of the key analysis components in determining the hydrological benefit of any project. The new SSR tool is built on more current software and allows the user flexibility in both analysis of project basins and in the selection of GIS data sources. This tool will be very useful to help review current agency projects and assess future proposed projects.
- Contracted with USACE for a dedicated reviewer position under WRDA 214 funding agreement to process the District's permits, which will help expedite Department of the Army (DA) Permits. In addition, the USACE dedicated reviewer will complete National Environmental Policy Act (NEPA) evaluations for those projects that don't require a DA permit but need a NEPA evaluation to obtain a Section 408 approval. This will benefit the District greatly in reducing permitting timeframes and avoid construction delays.
- Permitting staff continued conducting gopher tortoise surveys, burrowing owl surveys, black rail surveys, and wetland mitigation monitoring, resulting in savings from escalating

### III. BUDGET HIGHLIGHTS

contracting costs. Staff also obtained commercial pilot license for unmanned aerial systems (drones) to assist with conducting permit compliance monitoring.

#### **3.0 Operation and Maintenance of Lands and Works**

- The Land Resources Bureau continued to manage the District volunteer program which is expected to provide 4,366 hours of volunteer time performing functions such as waterway clean-ups, trail maintenance, campground host activities, and environmental education programs by the end of Quarter 1. This program will provide in-kind services valued at \$128,404 at the standard volunteer rate of \$29.41 per hour.
- The Land Resources Bureau continued management of the District's Ft. Basinger Gopher Tortoise Recipient site. The bureau provided an approximate savings of \$12,000 to the District in Quarter 1 by relocating tortoises from District project land sites to the Ft. Basinger Gopher Tortoise Recipient site (the cost would have been \$6,000 per tortoise if this had been outsourced).
- The Land Resources Bureau received \$3.2 million in grant awards for vegetation management and land stewardship activities:
  - \$950,052 from Natural Resources Conservation Service and \$683,453 from FWC's Invasive Plant Management Section to control invasive plant species on District's conservation lands.
  - \$239,984 from the North American Wetlands Conservation Act for the Rolling Meadows hydrological improvements project to be utilized over the next 3 years.
  - \$713,364 from the North American Wetlands Conservation Act for the Cypress Lake (KCOL) hydrological improvements project to be utilized over the next 3 years.
  - \$638,650 from the Florida Forest Service for the purchase of fire equipment, the creation of fire breaks, and support of the aerial fire program on District lands and Lake Okeechobee.

#### **6.0 District Management & Administration**

- Since 2018 Benefits staff had to enter benefit changes in two systems, the SAP system and BenteK, the benefits administration system. During the first quarter of Fiscal Year 2023-24 the two systems have been decoupled, which eliminates the double entry and creates a more efficient process. Changing the configuration to allow enrollment in Health & Insurance Plans in SAP has made a significant difference by removing bottlenecks and inefficient use of time. This change will considerably help reduce the errors in the Open Enrollment inbound file. In addition, the output associated with the Benefits Open Enrollment systems interface file has had issues for several years and correcting the errors had to be completed manually. The file was modified by a technical expert tested and implemented successfully.
- During Fiscal Year FY2023-24, focus on the automation of the District's hiring and onboarding tools (i.e., BrassRing software). This automation effort is for making both the HR use of the tool more efficient as well as enhancing the external user's experience during the SFWMD hiring process.

### III. BUDGET HIGHLIGHTS

- Developed an SAP role review tool that provides a simple report for managers to review roles assigned to their personnel. This simplifies performing the annual review for the SAP system's separation of duty business requirement.
- Implementing a new Payroll Control Center (PCC) into the District's SAP S/4 HANA (High performant ANalytic Appliance) system will bring numerous benefits to HR daily efficiency. PCC will bring enhanced efficiency in payroll processing by automating numerous payroll tasks and reducing manual efforts within the system. PCC brings dashboards into the hands of the HR staff that offer real-time insights into payroll data, enabling better monitoring and control over the entire payroll process. PCC facilitates compliance with legal and regulatory requirements by incorporating the latest updates and changes in payroll legislation. This not only ensures accurate payroll calculations, but also helps in mitigating compliance risks toward taxes and benefits processing.

### III. BUDGET HIGHLIGHTS

#### B. Goals, Objectives, and Priorities

Chapter 373, F.S., authorizes the District to direct a wide range of initiatives, programs, and actions. These responsibilities are grouped under four core mission areas by statute: water supply, water quality, flood protection and floodplain management, and natural systems.

The District's objective in developing its budget is ensuring South Florida taxpayers receive efficient and effective customer service and protect the region's water resources. To that end, the District's available resources in the Fiscal Year 2024-25 Tentative Budget are allocated to continue the advancement of the 29 Key Everglades restoration Projects identified in Governor DeSantis' Executive Order 19-12 - *Achieving More Now for Florida's Environment* and the implementation his historic Executive Order 23-06 - *Achieving Even More Now for Florida's Environment*, in addition to ensuring support of key activities within its core mission: restoration of water resources and ecosystems, flood protection, water supply and natural systems / water quality.

The Strategic Plan is a key component of the District's integrated business cycle. It establishes the overall policy direction and strategic priorities set by the Governing Board to carry out the agency's core mission responsibilities. Serving as the agency blueprint for long-term planning and implementation, the Strategic Plan provides overarching guidance in development of the annual budget and work plan and the success indicators used for measuring progress.

The District has developed and the Governing Board has approved the Fiscal Year 2024-29 Strategic Plan, which is available online at <https://www.sfwmd.gov/who-we-are/strategic-plan>. This Strategic Plan reflects the District's commitment to meeting the four core mission areas outlined below:

1. Restoration of Water Resources and Ecosystems (Water Quality/Natural Systems): Safeguarding and Restoring South Florida's Delicate Ecosystem.
2. Flood Protection: Protecting South Florida's Communities from Flooding, Ensuring and Managing Water Flow.
3. Water Supply: Ensuring Water for South Florida's Communities.
4. Public Engagement & Administration: Delivering Efficient and Cost-Effective Services on Behalf of South Florida Citizens.

### III. BUDGET HIGHLIGHTS

Area of Responsibility (AOR)	Strategic Plan Goal	Fiscal Year 2024-25 Tentative Budget
<p><b><u>Restoration of Water Resources and Ecosystems (Natural Systems / Water Quality):</u></b> Expediting restoration results in the Everglades by:</p>	<ul style="list-style-type: none"> <li>• Advancing the projects identified by Governor DeSantis</li> <li>• Maximizing use of available water storage features, such as reservoirs and flow equalization basins (FEBs)</li> <li>• Implementing solutions to improve water quality treatment, reduce nutrient loads and reduce the likelihood of harmful algal blooms</li> <li>• Managing invasive exotic and nuisance vegetation species</li> <li>• Increasing access and recreational opportunities on public lands when it does not conflict with ecosystem restoration goals</li> </ul>	\$953,077,656
<p><b><u>Flood Protection:</u></b> Refurbishing, replacing, improving and managing the components of our water management system by:</p>	<ul style="list-style-type: none"> <li>• Implementing flood protection infrastructure refurbishment projects</li> <li>• Incorporating new works into water management system operations</li> <li>• Assessing and operating the water management system to meet flood protection and water supply needs into the future considering sea level rise and the impacts of a changing climate</li> <li>• Coordinating with the U.S. Army Corps of Engineers on infrastructure inspections and results</li> <li>• Coordinating with state/federal partners and assisting local governments to maintain the level of flood protection</li> <li>• Optimizing infrastructure maintenance by adhering to, or exceeding, industry standards and best management practices</li> <li>• Assessing sea level rise and changing weather patterns to determine impacts of future conditions on the District's mission</li> <li>• Advancing adaptation strategies and infrastructure investments, in coordination with local, regional, State and Federal partners to continue to increase resiliency of its flood protection system and other mission critical services</li> </ul>	\$290,491,888
<p><b><u>Water Supply:</u></b> Meeting the water needs of the environment and preparing for current and future demands of water users by:</p>	<ul style="list-style-type: none"> <li>• Developing and implementing regional water supply plans in coordination with local governments, utilities, stakeholders and the public</li> <li>• Planning for region's water resource needs with consideration of climate change and sea level rise challenges Encouraging development of alternative water supply projects to diversify water supply</li> <li>• Encouraging development of alternative water supply projects to diversify water supply</li> <li>• Promoting water conservation measures</li> <li>• Utilizing regulatory permitting and compliance authority</li> <li>• Using water reservation and minimum flow and level authority to protect water for natural systems</li> </ul>	\$345,714,619
<p><b><u>Public Engagement &amp; Administration:</u></b> Ensuring South Florida taxpayers receive efficient and effective customer service by:</p>	<ul style="list-style-type: none"> <li>• Focusing resources on core functions, minimizing administrative costs and measuring performance</li> <li>• Ensuring accountability, transparency and public involvement in agency decisions</li> <li>• Employing and developing a high-quality, diverse workforce</li> </ul>	\$41,047,839

### III. BUDGET HIGHLIGHTS

#### C. Budget Summary

##### 1. Overview

###### a. Standard Overview

The Fiscal Year 2024-25 Tentative Budget demonstrates the District's commitment to protecting and restoring Florida's water resources. The District proposes to continue to focus on mission critical areas, Everglades restoration, completing District projects, including Alternative Water Supply (AWS) projects, and funding capital investment in the region. This budget furthers the Governor's priorities, and the Legislature's support of those priorities, and recognizes the importance of continued state funding critical to providing resources for water supply, water quality, and water restoration activities.

The Fiscal Year 2024-25 Tentative Budget is \$1,630,332,002 compared to \$1,226,876,797 for the Fiscal Year 2023-24 Adopted Budget, an increase of \$403,455,205. This increase is primarily due to increases for Federal FEMA BRIC Grant awards and increased State Appropriations in support of Everglades restoration, and for Critical Flood Control Infrastructure projects as part of the Operations and Maintenance Capital program.

The District's largest revenue sources are state sources \$973,342,052, ad valorem property taxes \$365,765,480 and federal revenues \$121,989,084.

The Fiscal Year 2024-25 Tentative Budget includes \$365,765,480 in ad valorem property tax revenue. This estimated ad valorem revenue is based on maintaining the current year millage rates. Estimated ad valorem revenues are \$365,765,480 (22.4 percent) of total projected revenue sources, compared to \$330,554,547 (26.9 percent) of the Fiscal Year 2023-24 Adopted Budget.

Total anticipated state sources in the Fiscal Year 2024-25 Tentative Budget are \$973,342,052 (59.7 percent) and the total estimated federal sources are \$121,989,084 (7.5 percent). In the Fiscal Year 2023-24 Adopted Budget, the total state sources are \$742,170,846 (60.5 percent) and the federal sources are \$11,939,796 (1 percent).

The revenue sources that make up the remaining portion of the Fiscal Year 2024-25 Tentative Budget are agricultural privilege taxes, permit fees, local revenues, and other sources for \$73,859,319 which represents 4.5 percent of the total budget, compared to the \$62,427,173 or 5.1 percent of the Fiscal Year 2023-24 Adopted Budget for the same revenue sources.

Fund balance of \$95,376,067 makes up 5.9 percent of the Fiscal Year 2024-25 Tentative Budget compared to \$79,784,435 in the Fiscal Year 2023-24 Adopted Budget which represents 6.5 percent.

In accordance with Section 373.536, F.S., the District is submitting this Fiscal Year 2024-25 Tentative Budget for legislative review August 1, 2024. The table on the following page provides a summary of the source and use of funds, fund balance, and workforce and includes a comparison of the Fiscal Year 2023-24 Adopted Budget to the Fiscal Year 2024-25 Tentative Budget.



### III. BUDGET HIGHLIGHTS

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
SOURCE AND USE OF FUNDS AND WORKFORCE**  
Fiscal Years 2023-24 and 2024-25  
**TENTATIVE BUDGET - Fiscal Year 2024-25**

	Fiscal Year 2023-24 (Adopted)	New Issues (Increases)	Reductions	Fiscal Year 2024-25 (TENTATIVE Budget)
<b>SOURCE OF FUNDS</b>				
Fund Balance	\$79,784,435	\$15,591,632		\$95,376,067
District Revenues	392,908,090	43,046,748	(\$1,703,669)	\$434,251,169
Local Revenues	73,630	5,300,000		\$5,373,630
State Revenues	742,170,846	231,264,614	(93,408)	\$973,342,052
Federal Revenues	11,939,796	110,149,288	(100,000)	\$121,989,084
<b>TOTAL SOURCE OF FUNDS</b>	<b>\$1,226,876,797</b>	<b>\$405,352,282</b>	<b>(\$1,897,077)</b>	<b>\$1,630,332,002</b>
<b>USE OF FUNDS</b>				
Salaries and Benefits	\$177,740,293	13,866,045	(\$236,375)	\$191,369,963
Other Personal Services	186,653	52,475	0	\$239,128
Contracted Services	112,886,586	36,158,961	(49,344,313)	\$99,701,234
Operating Expenses	165,957,665	54,631,022	(14,288,507)	\$206,300,180
Operating Capital Outlay	47,862,717	66,206,530	(35,064,614)	\$79,004,633
Fixed Capital Outlay	603,820,415	373,075,270	(64,792,365)	\$912,103,320
Interagency Expenditures (Cooperative Funding)	29,146,821	24,349,563	(1,133,237)	\$52,363,147
Debt	30,295,125	0	(25,250)	\$30,269,875
Reserves - Emergency Response	58,980,522	0	0	\$58,980,522
<b>TOTAL USE OF FUNDS</b>	<b>\$1,226,876,797</b>	<b>\$568,339,866</b>	<b>(\$164,884,661)</b>	<b>\$1,630,332,002</b>
<b>WORKFORCE</b>				
Authorized Position (Full-Time Equivalents/FTE)	1,511.00	36.00	-	1,547.00
Contingent Worker (Independent Contractors)	-	-	-	-
Other Personal Services (OPS)	3.00	-	-	3.00
Intern	-	-	-	-
Volunteer	-	-	-	-
<b>TOTAL WORKFORCE</b>	<b>1,514.00</b>	<b>36.00</b>	<b>-</b>	<b>1,550.00</b>

**b. Preliminary to Tentative Comparison**

According to Section 373.536(5), F.S., The Executive Office of the Governor may approve or disapprove, in whole or in part, the District’s budget. Any individual variances in a District’s Tentative Budget more than 25 percent from the District’s Preliminary Budget may be rejected by the Legislative Budget Commission. Additionally, each District shall provide a description of any significant changes from the Preliminary Budget. Written disapproval of any provision in the Tentative Budget is to be provided to the District at least five business days before the Districts final budget adoption hearing scheduled in September and must be excluded from the final budget. Provided below are the details of any ‘significant change’ in the Program areas greater than 10 percent or \$1,000,000.

The Fiscal Year 2024-25 Tentative Budget for Program 1.0 Water Resources, Planning and Monitoring has a 5.5 percent or \$3 million increase from the Fiscal Year 2024-25 Preliminary Budget of \$54.7 million. This is primarily due to increases in Interagency Expenditures (\$2 million) for Lake Okeechobee Study and USGS. Increases in Salaries and Benefits (\$1.5 million) due mainly to reallocation of staff time from completed Restoration Strategies Projects to Research and Evaluation in this program. Increases in Operating Expenses (\$2.1 million) for IT Software and hardware maintenance, lab equipment maintenance, lab filters and C-43 chemicals. Increases in Operating Capital (\$200,000) are for Lake Okeechobee and STA equipment. The increases were offset by a decrease in Contracted Services (\$2.8 million) due to the reduction in Water Resources lab and field contracts, Northern Everglades monitoring and Big Cypress Basin Corkscrew monitoring.

The Fiscal Year 2024-25 Tentative Budget for Program 2.0 Land Acquisition, Restoration and Public Works has a 1.1 percent or \$9.3 million increase from the Fiscal Year 2024-

### III. BUDGET HIGHLIGHTS

25 Preliminary Budget of \$872.2 million. This is primarily due to increases in Fixed Capital Outlay (\$4.3 million) for CERP/CEPP, including EAA North New River Canal and S-332B/S-332C Pump Station, and C-43 West Basin Storage Reservoir. Operating Capital Outlay increased (\$1.9 million) for NEEPP Planning, field equipment in support of New Works of CERP components post-construction, and environmental support services for Picayune Strand Restoration Project; Operating Expenses increased (\$1.4 million) for CERP Service Indirect Costs estimates, IT software maintenance, and permit review support services, which are offset by reductions in this expense category for New Works in support of CERP components post-construction. Interagency Expenditures increased (\$1.6 million) due to increased state grants for NEEPP, and increased monitoring in support of CEPP and New Works of CERP components post-construction.

The Fiscal Year 2024-25 Tentative Budget for Program 3.0 Operation and Maintenance of Works and Lands has a 10.5 percent or \$59.5 million increase from the Fiscal Year 2024-25 Preliminary Budget of \$563.9 million. This is primarily due to the increase in Fixed Capital Outlay (\$31.2 million) for the additional funding for Resiliency and additional state appropriations funds for Critical Flood Control Infrastructure projects within the Operations and Maintenance Capital program. Increases in Operating Expenses of (\$18.4 million) for the additional funding for the New Works projects coming online and netted against a decrease in Contracted Services (\$793,183) for recurring Operations and Maintenance (O&M) Field Operations for structures, pump stations and canal and levee maintenance and for Land Management cost increases for exotic plant control. Operating Capital Outlay increased (\$4.9 million) for the additional funding for recurring heavy equipment replacements consistent with an Inspector General (IG) audit. Increases in Salaries and Benefits (\$4.6 million) due to an additional 18 FTEs to support restoration projects turned over to operations and maintenance and workload increases to support new projects combined with increased FRS employer contributions based on rate changes and employer's share of FICA taxes.

The Fiscal Year 2024-25 Tentative Budget for Program 6.0 District Management and Administration has a 2.3 percent or \$976,925 decrease from the Fiscal Year 2024-25 Preliminary Budget of \$42.0 million. The decrease (\$1.6 million) in Contracted Services is due to the reallocation funding for safety and security initiatives to the Operations and Maintenance of Works and Lands program. Operating Expenses decreased (\$41,494) due to audio visual enhancements for conference rooms that were completed. These decreases are partially offset by an increase in Operating Capital Outlay (\$138,000) for infrastructure replacements, and an increase in Salaries and Benefits (\$527,525) due to cost-of-living increases, increases to the District's contribution to FRS and employer's share of FICA taxes and an addition of staff allocated to this program.

The District has no program variances that exceed the 25 percent threshold.

### III. BUDGET HIGHLIGHTS

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT**  
**PRELIMINARY AND TENTATIVE BUDGET COMPARISON**  
 Fiscal Year 2024-25

Expenditures by Program	Fiscal Year 2024-25 Preliminary Budget	Fiscal Year 2024-25 Tentative Budget	Difference in \$ (Tentative – Preliminary)	% of Change (Tentative – Preliminary)
1.0 Water Resources Planning and Monitoring	\$ 54,748,710	\$ 57,745,011	\$ 2,996,301	5.5%
2.0 Land Acquisition, Restoration and Public Works	\$ 872,183,081	\$ 881,444,827	\$ 9,261,746	1.1%
3.0 Operation and Maintenance of Lands and Works	\$ 563,920,097	\$ 623,411,130	\$ 59,491,033	10.5%
4.0 Regulation	\$ 24,503,851	\$ 25,172,940	\$ 669,089	2.7%
5.0 Outreach	\$ 1,440,345	\$ 1,510,255	\$ 69,910	4.9%
6.0 District Management and Administration	\$ 42,024,764	\$ 41,047,839	\$ (976,925)	-2.3%
<b>TOTAL</b>	<b>\$ 1,558,820,848</b>	<b>\$ 1,630,332,002</b>	<b>\$ 71,511,154</b>	<b>4.59%</b>

### III. BUDGET HIGHLIGHTS

#### 2. Adequacy of Fiscal Resources

The evaluation of fiscal resources over a five-year span is required to ensure sustainable funding for all projects and plans set forth by the District. This evaluation includes the District's long-term funding plan, demonstrating the District's ability to adequately address the core mission areas of responsibility AORs.

Evaluation of Fiscal Resources Over a Five-Year Horizon:

The District's Fiscal Year 2024-25 Tentative Budget of \$1,630,332,002 and five-year horizon is focused on ongoing progress in environmental restoration and water resource projects throughout South Florida, funded mostly by state appropriations, while ensuring the District continues to deliver on its mission-critical responsibilities, strategic priorities of natural systems, water quality, flood control, and water supply. The District will continue to align available Everglades Restoration state appropriated sources to focus support of the implementation of Governor Ron DeSantis' historic Executive Order 23-06, Achieving Even More Now for Florida's Environment. This Fiscal Year 2024-25 Tentative Budget includes new funding appropriated and approved by the Governor and Legislature for operations. The generous state revenues allow the District to continue to deliver on management of South Florida's primary water management critical flood control infrastructure that provides flood control and water supply for over 9 million residents and tens of millions of visitors. District ad valorem will continue to support the recurring operational expenses, such as the rehabilitation of the aging critical flood control infrastructure, as well as support the operations and maintenance (O&M) of new Everglades restoration projects as they are completed.

As illustrated in the long-term funding plan graph presented later in this section, over the next five-years, the District's reserve balances have been dedicated to cover expenses aligned with the restricted usage of those fund balances. Per District policy, an Economic Stabilization Fund in the amount of at least \$60,000,000 in the aggregate within all ad valorem governmental funds is to be categorized as reserves and be included in the District budget each year. The Economic Stabilization Fund is to address unforeseen events and emergencies and to meet unexpected demand in service delivery costs or expenditure increases after budget adoption. If the Economic Stabilization Fund is used, based on an emergency declaration by the Governor of Florida or the President of the United States or Board approval, per District policy the amount must be paid back. Currently, the District has a balance of \$58,980,522 set aside for the Economic Stabilization Fund. Within the Fiscal Year 2022-23, the District used funds from the Economic Stabilization in support of Hurricane Ian expenditures. The Economic Stabilization Fund will remain at the current balance, until the remaining reimbursements has been processed by FEMA or FDEM or directed by the Board differently. The Emergency Stabilization fund will be fully paid back in accordance with policy.

The long-term graph includes forecasted new operational expenses related to Everglades restoration projects being completed, operational increases such as fuel, electricity, health insurance, FRS, aging critical flood control infrastructure and backlog maintenance, and coastal resiliency projects effected by sea level rise.

District Revenue Sources:

Ad Valorem Tax Revenue

### III. BUDGET HIGHLIGHTS

The District continues the commitment to deliver on our core mission functions while delivering efficient and cost-effective services on behalf of South Florida taxpayer investments. The Fiscal Year 2024-25 Tentative Budget estimates \$365,765,480 in ad valorem property tax revenue, which is \$35,210,933 more than the Fiscal Year 2023-24 Adopted revenue of \$330,554,547. The estimated revenue increase is a result of maintaining the current year millage rate to ensure mission critical functions continue and to support operations of new and existing critical flood control infrastructure.

The District's work is achieved through ad valorem revenues and continued support from the Florida Legislature through state appropriations. The District also relies on federal and local funding sources, reserve balances, fees, investment earnings, and agricultural privilege taxes to deliver the current level of service to our customers.

#### State Revenue Sources

The District's Fiscal Year 2024-25 Tentative Budget contains \$973,342,052 in anticipated state revenue sources. Everglades restoration appropriations at \$740,516,213 being the largest source of anticipated state revenues from the 2024 Legislative Session to continue multi-year planning, design, and construction of Everglades restoration projects such as: Comprehensive Everglades Restoration Plan (CERP), Northern Everglades & Estuaries Protection Program (NEEPP) projects, and Dispersed Water Management. The 2024 Legislative Session also provided a new appropriation in the amount of \$150,000,000 million for operations and critical flood control infrastructure, of which \$115,295,787 is included in this Tentative Budget. The remaining \$34,704,213 is planned to be executed in the Fiscal Year 2023-24.

Anticipated state revenues, including potential grants, that the District has included are: \$32,710,000 to cover costs associated with aging C&SF infrastructure and Coastal Resiliency, \$43,750,000 for water quality projects, \$22,000,000 for Alternative Water Supply Program, \$3,380,000 for CERP RECOVER and monitoring at S-333, \$1,930,381 for Northern Everglades expanded monitoring, \$500,000 for Blue Green Algae, as well as \$7,474,269 from Florida Fish and Wildlife Conservation Commission for vegetation management, \$1,515,750 for land stewardship and wetlands restoration, \$145,326 from FDEM for repairs associated Hurricane Ian, and \$140,000 from FDOT for invasive species treatment. The District maintained the same level funding for land management at \$2,350,000, \$263,000 Everglades, and Snook (IRL) License Tag, and \$750,000 from FDACS for prescribed burns.

Future state revenue source requests are consistent to support multi-year restoration projects such as CERP in accordance with the integrated delivery schedule, dispersed water management recurring operational requirements, and Northern Everglades. The Everglades restoration project expenses are classified as a recurring expense over this five-year horizon in support of the Governor's Executive Order 23-06. The revenue to offset the expenses are classified as recurring and non-recurring in accordance with the GAA.

Future expenses for expanded monitoring, land management, dispersed water management operations, aging critical flood control infrastructure, Coastal Resiliency, and Florida Fish and Wildlife Conservation Commission for exotic and aquatic plant control are classified as recurring expenses and offset by recurring and non-recurring

### III. BUDGET HIGHLIGHTS

state revenues in accordance with the GAA. These state sources aid in covering recurring expenses that would otherwise require funding from ad valorem taxes.

The District works cooperatively with DEP prior to the Legislative Session to provide the upcoming multi-year project needs through a legislative budget request as well as with Florida Fish and Wildlife to identify upcoming exotic and aquatic plant control work plan tasks. The District's funding requests to the Florida Legislature support continued commitment to the Districts mission.

#### Other Revenue Sources

Other sources include non-ad valorem agricultural privilege taxes, environmental resource, water use, compliance and right-of-way permit fees, lease revenue, investment earnings, local and federal sources, release of reservations funds, department charges self-insurance and health insurance, and surplus sale of District property. These revenues remain consistent over the five-year horizon with the exception of the agricultural privilege taxes based on projected lands coming off of lease and Fiscal Year 2027-28 rate reduction from \$25.00 to \$20.00 per acre in accordance with Section 373.4592, F.S.

#### Accumulated Audited Fund Balance

The Districts Fiscal Year 2022-23 financials (prior year) are audited. The District's audited prior year fund balance is \$194,798,049 of which \$23,606,905 is non-spendable, \$280,982,272 restricted, \$25,525,791 assigned and (\$135,316,919) unassigned. A summary of the breakdown and illustrated on the Projected Utilization of Fund Balance Table, is as follows:

- \$23,606,905 of non-spendable funds which represents the value of inventory on hand such as fuel and chemicals, and wetlands mitigation permanent fund for long term land management on specific wetland mitigation projects and bank. The non-spendable funds are not available to be used on projects and have not been included in the Long-Term Funding Graph.
- \$280,982,272 of Restricted fund balance and may only be used to fund expenses as defined by the source. Most of these funds are balances within the Economic Stabilization fund, Lake Belt and Wetland Mitigation funds, lease revenues on state and federally purchase lands restricting the use of the revenues accordingly, and advanced state appropriations for the EAA A-2 STA and Dispersed Water Management.
  - Over \$165 million prior year encumbered/contractual obligations such as the EAAA-2 STA. Encumbered expenditures are projected over the five years.
  - Over \$16.4 million covering Fiscal Year 2023-24 budget including adjustments prior to September 30, 2024, of projected re-budgeted funds. (Excludes \$43.2 million Economic Stabilization to avoid double counting).
  - Over \$27 million allocated to line items to cover expenses within the Fiscal Year 2024-25 Tentative Budget, (excludes projected prior year encumbrance expenditures illustrated within the table to avoid double counting).

### III. BUDGET HIGHLIGHTS

- Over \$29 million remaining reserve balance is available for usage towards funding the District's future budgets in accordance with the allowable usage. Most of the balances remain within the Big Cypress Basin funds allowable for expenses within Collier County only, Lake Belt and Wetlands Mitigation funds, State and Federal lease revenue funds for future land management.
- Over \$43.2 million for the Economic Stabilization fund. Note, the balance of these funds is re-budgeted each fiscal year and assumed to remain available, unless used in accordance with policy.
- Within "**Other Adjustments Prior to September 30, 2024**" column the District has received additional revenues based on multi-year agreements: \$5.2 million from Collier county for the design and construction and operations and maintenance of two structures, \$1.1 million for the operations of the C-51 reservoir and is anticipating \$100 million to be transferred to fund Lake Okeechobee Watershed from the Fiscal Year 2022-23 session SECTION 197 - (ARPA Funds) DEP Agreement APE03. These will increase the Districts restricted fund balance and is anticipated to be expended in accordance with the cashflow's illustrated on the projected utilization of fund balance table.
- \$25,525,791 of Assigned Fund Balance.
  - Over \$1.6 million prior year encumbered/contractual obligations. Encumbered expenditures are projected to be expended during the current fiscal year and fiscal year 2024-25.
  - More than \$2.5 million covering Fiscal Year 2023-24 budget for projects and land management activities, including adjustments prior to September 30, 2024, of projected re-budgeted funds. (Excludes \$15.7 million Economic Stabilization to avoid double counting).
  - Over \$5.6 million allocated to line items to cover expenses within the Fiscal Year 2024-25 Tentative budget.
  - Over \$15.7 million Economic Stabilization fund which is re-budgeted in each year's budget and assumed to remain available.
  - Within "**Other Adjustments Prior to September 30, 2024**" column the District has received \$1.5 million in additional revenues from the release of reservations. These funds are assigned to cover land management activities within the Fiscal Year 2024-25 budget.
- (\$135,316,919) of Unassigned Fund Balance. The unassigned fund balances are for deferred revenues for reimbursable invoices due to the District from state, federal, local revenues and unrealized investment loss. This amount is negative as the expenses within the individual reimbursement funds have not been offset by revenues that are due to the District, by the end of the auditing period. These negative funds impact the bottom-line fund balance but not the balances within the individual restricted, assigned and committed funds. Unrealized investment loss (Gains and Loss) impacts the fund balance but not on a cash basis, therefore is categorized as unassigned to avoid the true cash fund balances within the restricted, assigned and committed funds.

### III. BUDGET HIGHLIGHTS

#### Long-term Funding Plan

The District continues to look for efficiencies and cost-saving measures. The District has also taken measures to set aside an Economic Stabilization reserve balance to use for emergency purposes. It is projected that there will be very limited, if any, assigned or committed fund balances that are available for future years budget development. Opportunities for planned usage of the remaining restricted fund balances to cover ongoing expenses that qualify based on the source of funds to help reduce the need for ad valorem funding has been forecasted within the projected utilization of fund balance schedule and long-term graph. The restricted fund balances are limited due to the sources of those available fund balances. The long-term graph includes forecasted Capital projects for Everglades restoration, new operational expenses related to Everglades restoration projects being completed, increased expenses to address aging critical flood control infrastructure and backlogged maintenance, and coastal resiliency projects for areas effected by sea level rise.

To plan for future increases, the District has developed a financial forecast to project estimated long-term revenue and expenditures for the operations and maintenance and monitoring of newly completed restoration projects, Everglades restoration, aging critical flood control system capital improvements, Big Cypress Basin operations, and resiliency. Although the availability of future budget years funds is limited, at any time and in accordance with Chapter 373, F.S., the District Governing Board may also change the priorities and usages of the remaining cash balances based on the source of the fund, as the five-year fund balance allocations are planned usages.



### III. BUDGET HIGHLIGHTS

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROJECTED UTILIZATION OF FUND BALANCE TENTATIVE BUDGET - Fiscal Year 2024-25

Core Mission	Designations (Description of Restrictions)	Calculations to Projected Balance for Budgeted Year				Five Year Utilization of Projected Fund Balance as of Sept 30, 2024					
		Total Fund Balance Sept 30, 2023 (Audited)	Utilization of Fund Balance FY 2023-24 (Adopted)	Other Adjustments Prior to Sept 30, 2024	Projected Total Fund Balance Sept 30, 2024	FY2024-25	FY2025-26	FY2026-27	FY2027-28	FY2028-29	Remaining Balance
<b>NONSPENDABLE</b>											
WS/WQ/FP/NS	Inventories	\$8,274,859	\$0	\$0	\$8,274,859	\$0	\$0	\$0	\$0	\$0	\$8,274,859
WS/WQ/FP/NS	Permanent Fund Principal (Wetlands Mitigation)	15,332,046	0	0	15,332,046						15,332,046
<b>NONSPENDABLE SUBTOTAL</b>		<b>\$23,606,905</b>	<b>\$0</b>	<b>\$0</b>	<b>\$23,606,905</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$23,606,905</b>
<b>RESTRICTED</b>											
WS/WQ/FP/NS	Okeechobee Basin(O&M New Works, Recurring Shortfall, Flood Control, Mandates & Operations) - <b>Encumbrance</b>	1,765,980	0		1,765,980	0	(1,765,980)	0	0	0	0
WS/WQ/FP/NS	Okeechobee Basin(O&M New Works, Recurring Shortfall, Flood Control, Mandates & Operations)	945,092	(603,933)	603,933	945,092	(945,092)	0	0	0	0	0
WS/WQ/NS	Water Protection, Ecosystem Management, and Restoration Projects - <b>Encumbrance</b>	1,074,578		(1,074,578)	0						0
WS/WQ/FP/NS	Big Cypress Basin Operations - <b>Encumbrance</b>	4,735,831		5,864,169	10,300,000	(1,500,000)	(2,500,000)	(3,100,000)	(1,500,000)	(1,700,000)	0
WS/WQ/FP/NS	Big Cypress Basin Operations	7,787,647			7,787,647	(3,407,797)	(3,002,035)	0	0	0	1,377,815
WS/WQ/FP/NS	Big Cypress Basin Capital/Operations - Collier County Cooperative Agreement			5,200,000	5,200,000	(2,000,000)	9,500,000	(8,300,000)	(1,500,000)	(1,000,000)	1,900,000
WS/WQ/FP/NS	C-51 Operations			1,086,427	1,086,427	(1,086,427)					0
WS/WQ/FP/NS	Debt service	23,201,500	(336,784)	(22,552,562)	312,154	0	(312,154)	0			0
WS/WQ/NS	Indian River Lagoon / St. Lucie Restoration - <b>Encumbrance</b>	278,236		(134,109)	144,127	(109,629)					0
WS/WQ/NS	Indian River Lagoon / St. Lucie Restoration	61,446			61,446		(61,446)				0
WS/WQ/NS	Florida Bay Restoration - <b>Encumbrance</b>	86,984	0	(86,984)	0	0	0	0	0	0	0
WS/WQ/NS	Florida Bay restoration	104,648	(95,916)		8,732	(6,732)	0	0	0	0	0
WS/WQ/FP/NS	Lake Belt / Wetland Creation, Restoration and Management - <b>Encumbrance</b>	26,696,062		(8,731,413)	17,964,649	(1,200,000)	(8,000,000)	(8,000,000)		(764,649)	0
WS/WQ/FP/NS	Lake Belt / Wetland Creation, Restoration and Management	35,289,776	(10,360,463)		24,929,313	(8,005,315)	(2,951,285)	(2,340,665)	(1,951,285)	(1,951,285)	7,729,478
WS/WQ/NS	Restoration Strategies Projects - <b>Encumbrance</b>	3,842,960	0	(3,842,960)	0	0	0	0	0	0	0
WS/WQ/FP/NS	Land Management Activities (State and Federal Lease Revenues) - <b>Encumbrance</b>	2,814,531			2,814,531	(314,531)	(500,000)	(2,000,000)			0
WS/WQ/FP/NS	Land Management Activities (State and Federal Lease Revenues)	14,055,346	(3,099,604)	3,385	10,959,127	(3,253,608)	(1,258,468)	(1,258,468)	(1,258,468)	(1,258,468)	2,671,647
WS/FP/NS	Aquatic Plant Control - <b>Encumbrance</b>	19,099	0	(19,099)	0	0	0	0	0	0	0
WS/WQ/NS	Land acquisitions and Surplus Land Sales - <b>Encumbrance</b>	11,795,041	0	(12,000)	11,783,041	(2,572,580)	(5,000,000)	0			4,210,461
WS/WQ/NS	Land acquisitions and Surplus Land Sales	246,264			246,264	(246,251)	(13)				0
WS/WQ/FP/NS	Everglades, EAA A-2 STA, and O&M Projects ( Includes funds Transfer to District pursuant to 375.041(3)(b)4 F.S.) - <b>Encumbrance</b>	90,019,342		(35,496,423)	54,522,919	(54,522,919)					0
WS/WQ/FP/NS	Everglades, EAA A-2 STA, and O&M Projects ( Includes funds Transferred to District pursuant to 375.041(3)(b)4 F.S.)	12,924,122	(2,914,457)	355,886	10,365,551	(10,286,092)	(79,459)	0			0
WS/WQ/FP/NS	Lake Okeechobee Watershed - <b>FY22/23 BOB SECTION 197 - Transfer to the District (ARPA Funds) DEP Agreement APE03</b>			100,000,000	100,000,000	(28,872,500)	(68,119,000)	(3,008,500)			0
WS/WQ/FP/NS	Economic Stabilization	43,237,787	(43,237,787)	43,237,787	43,237,787	0	0	0			43,237,787
<b>RESTRICTED SUBTOTAL</b>		<b>\$280,982,272</b>	<b>(\$60,648,944)</b>	<b>\$84,101,459</b>	<b>\$304,434,787</b>	<b>(\$118,331,473)</b>	<b>(\$84,084,338)</b>	<b>(\$28,007,633)</b>	<b>(\$6,974,402)</b>	<b>(\$5,909,753)</b>	<b>\$61,127,188</b>
<b>COMMITTED</b>											
WS/WQ/FP/NS	District ( O&M new works, recurring shortfall, flood control, mandates & operations) - <b>Encumbrance</b>	0			0		0	0	0	0	0
WS/WQ/FP/NS	District ( O&M new works, recurring shortfall, flood control, mandates & operations)	0			0		0	0	0	0	0
WS/WQ/FP/NS	IT Capital Projects - <b>Encumbrance</b>	0			0	0	0	0	0	0	0
WS/WQ/FP/NS	Restoration Strategies Projects - <b>Encumbrance</b>	0			0	0	0	0	0	0	0
WS/WQ/NS	Everglades Restoration, EAA A2 STA, and O&M Projects - <b>Encumbrance</b>	0			0	0	0	0	0	0	0
<b>COMMITTED SUBTOTAL</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>ASSIGNED</b>											
WS/WQ/FP/NS	District ( O&M of New Works, Recurring Shortfall, Flood Control, Mandates & Operations) - <b>Encumbrance</b>	644,685	0	(644,685)	0	0	0	0	0	0	0
WS/WQ/FP/NS	District ( O&M of New Works, Recurring Shortfall, Flood Control, Mandates & Operations)	5,644,093	(865,802)	865,802	5,644,093	(5,644,093)					0
WS/WQ/FP/NS	Land Management Activities	969,924	(969,924)	1,512,138	1,512,138	(1,512,138)					0
WS/WQ/NS	Everglades Restoration, EAA A2 STA, and O&M Projects - <b>Encumbrance</b>	967,324	0		967,324	(967,324)	0	0	0	0	0
WS/WQ/FP/NS	Everglades, EAA A-2 STA, and O&M Projects ( Includes funds Transferred to District pursuant to 375.041(3)(b)4 F.S.)	1,557,030	(1,557,030)		0		0	0	0	0	0
WS/WQ/FP/NS	Economic Stabilization	15,742,735	(15,742,735)	15,742,735	15,742,735	0	0	0	0	0	15,742,735
<b>ASSIGNED SUBTOTAL</b>		<b>\$25,625,791</b>	<b>(\$19,135,491)</b>	<b>\$17,475,990</b>	<b>\$23,866,290</b>	<b>(\$8,123,555)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,742,735</b>
<b>UNASSIGNED</b>											
	Fund Balances for Deferred Revenues for Invoices Due to the District from State Revenues + Unrealized Investment Loss	(\$135,316,919)	\$0	\$135,316,919	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>UNASSIGNED SUBTOTAL</b>		<b>(\$135,316,919)</b>	<b>\$0</b>	<b>\$135,316,919</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL</b>		<b>\$194,798,049</b>	<b>(\$79,784,435)</b>	<b>\$236,894,368</b>	<b>\$351,907,982</b>	<b>(\$126,455,028)</b>	<b>(\$84,084,338)</b>	<b>(\$28,007,633)</b>	<b>(\$6,974,402)</b>	<b>(\$5,909,753)</b>	<b>\$100,476,828</b>

**COMMENTS/NOTES:**

WS = Water Supply  
WQ = Water Quality  
FP = Flood Protection  
NS = Natural Systems

### III. BUDGET HIGHLIGHTS

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
USE OF FUND BALANCE  
Fiscal Year 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25**

	TENTATIVE BUDGET - Fiscal Year 2024-25	SOURCES OF FUNDS						
		District Revenues	Fund Balance	Debt	Local	State	Federal	TOTAL
1.0 Water Resources Planning and Monitoring	57,745,011	953,933	-	-	-	364,618	-	1,318,551
2.0 Land Acquisition, Restoration and Public Works	881,444,827	-	-	-	-	3,218,907	569,144	3,788,051
3.0 Operation and Maintenance of Works and Lands	623,411,130	84,592,703	-	-	2,000,000	438,194	2,372,766	89,403,663
4.0 Regulation	25,172,940	-	-	-	-	-	-	-
5.0 Outreach	1,510,255	-	-	-	-	-	-	-
6.0 District Management and Administration	41,047,839	-	-	-	-	-	-	865,802
<b>TOTAL</b>	<b>1,630,332,002</b>	<b>86,412,438</b>	<b>-</b>	<b>-</b>	<b>2,000,000</b>	<b>4,021,719</b>	<b>2,941,910</b>	<b>95,376,067</b>

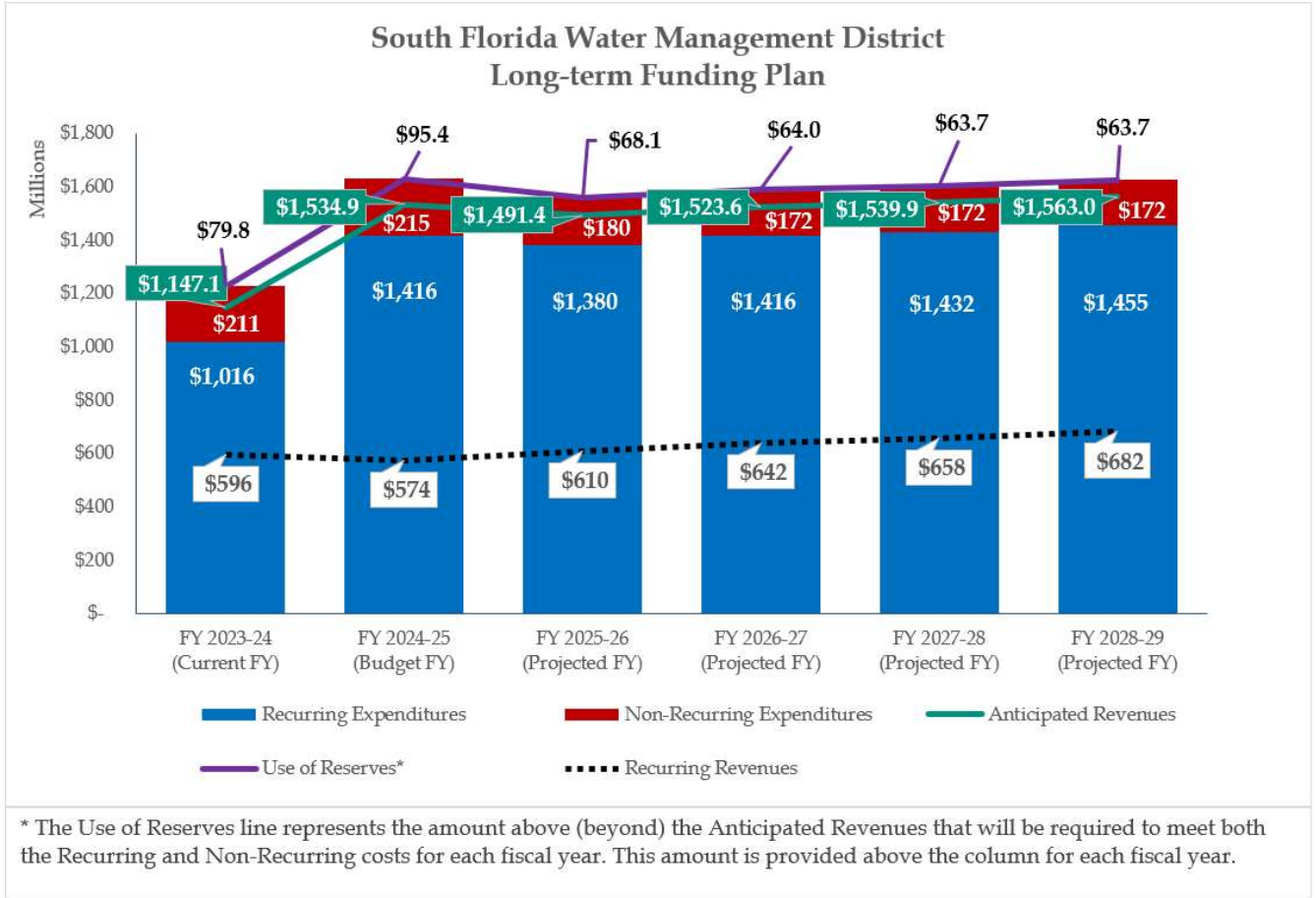
	USES OF FUNDS									
	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures (Cooperative Funding)	Debt	Reserves	TOTAL
1.0 Water Resources Planning and Monitoring	-	-	350,000	968,551	-	-	-	-	-	1,318,551
2.0 Land Acquisition, Restoration and Public Works	-	-	1,529	11,861	-	3,774,661	-	-	-	3,788,051
3.0 Operation and Maintenance of Works and Lands	673,751	-	782,168	19,831,689	3,182,203	5,953,330	-	-	58,980,522	89,403,663
4.0 Regulation	-	-	-	-	-	-	-	-	-	-
5.0 Outreach	-	-	-	-	-	-	-	-	-	-
6.0 District Management and Administration	-	-	-	865,802	-	-	-	-	-	865,802
<b>TOTAL</b>	<b>673,751</b>	<b>-</b>	<b>1,133,697</b>	<b>21,677,903</b>	<b>3,182,203</b>	<b>9,727,991</b>	<b>-</b>	<b>-</b>	<b>58,980,522</b>	<b>95,376,067</b>

### III. BUDGET HIGHLIGHTS

The graph below displays the Fiscal Year 2023-24 Adopted Budget, Fiscal Year 2024-25 Tentative Budget, and proposed expense and projected revenues through Fiscal Year 2028-29. The blue and red bars represent expenses, and the lines represent the projected revenues with the use of fund balance filling in for the revenue gap. The information in the graph below shows the rates at which fund balance (not including Non-spendable) are projected to be spent down. The current \$58,980,522 Economic Stabilization reserve, which is at a reduced amount due to usage of funds for hurricane Ian, is shown re-budgeted every year in anticipation of not having to utilize the authority. The District anticipates receiving additional Hurricane Ian reimbursements and will pay the reserves back in accordance with policy. Revenue assumptions for Ad Valorem are based on maintaining the current year millage rates and EDR estimated taxable value growth. State revenues are based on the Fiscal Year 2024-25 approved appropriations, Federal and local revenues are adjusted based on grant terms and projected new requests. Other revenues such as fees, lease revenue, and investment earnings assumptions were projected according to prior year trends. Non-ad valorem agricultural privilege taxes are reduced based on projected lands coming off lease and Fiscal Year 2027-28 rate reduction from \$25.00 to \$20.00 per acre in accordance with Section 373.4592, F.S.

The long-term graph includes recurring expenditures such as: Everglades restoration Projects due to the long-term commitment with USACE for CERP projects and the suite of Northern Everglades projects and Dispersed Water Management; new operational expenses related to Everglades restoration projects being completed; O&M of the C&SF and STA's; increased expenses to address aging critical flood control infrastructure; backlog maintenance; and coastal resiliency projects effected by sea level rise; regulatory programmatic expenses; and general overhead. The District has taken opportunities to reduce costs by removing non-mission critical expenses. The District has also worked to align ad valorem funded increased expenses with alternative funding sources such as investment earnings, lease revenues, permit fees, surplus sales revenues of district property, and sales of scrap metal. Non-recurring expenses include economic stabilization, one-time projects funded with state, federal and local grants and mitigation, and land management funded with lease revenue as well as mitigation balances.

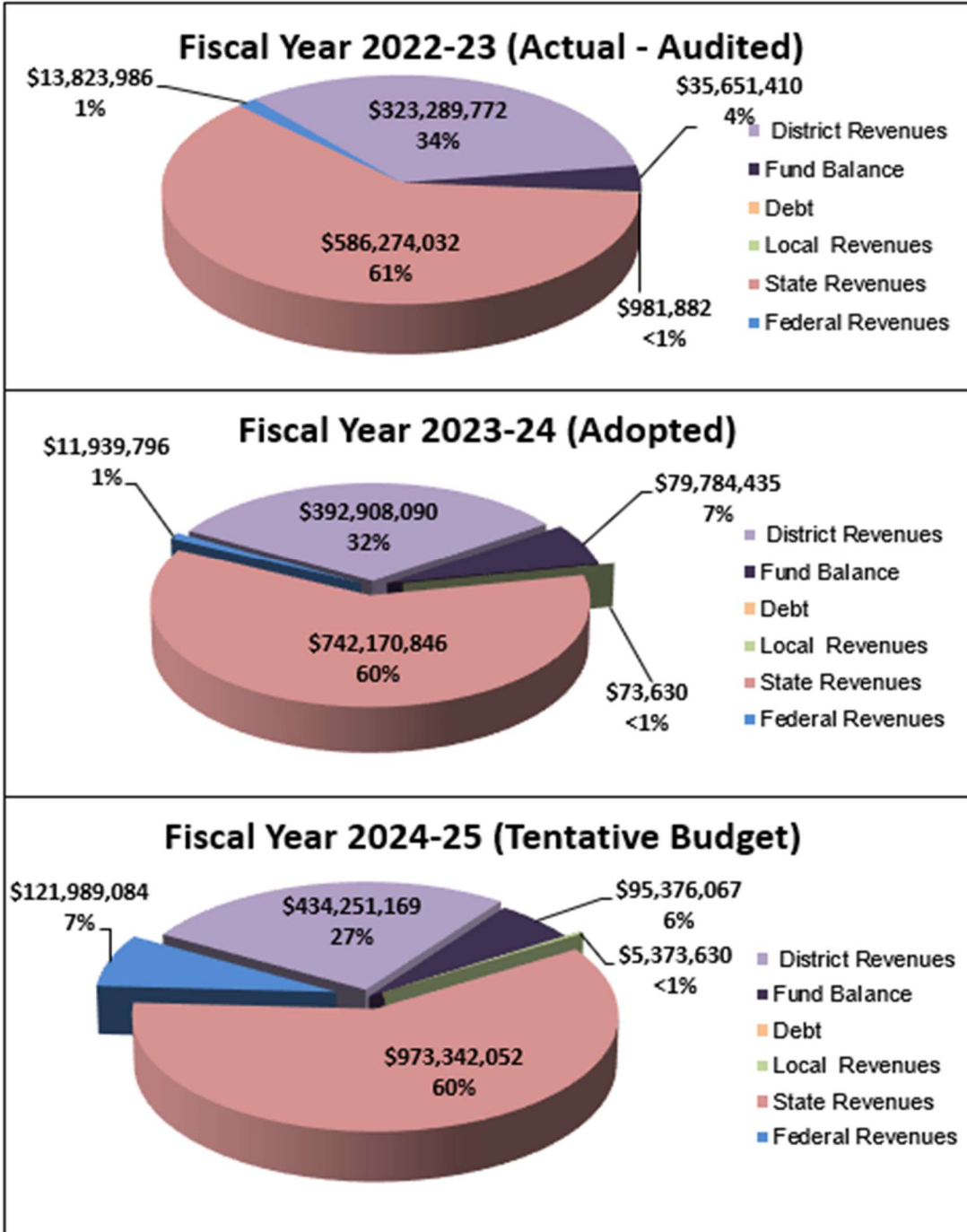
### III. BUDGET HIGHLIGHTS



### III. BUDGET HIGHLIGHTS

#### 3. Source of Funds Three-Year Comparison

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
TENTATIVE BUDGET - Fiscal Year 2024-25  
REVENUES BY SOURCE



### III. BUDGET HIGHLIGHTS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**SOURCE OF FUNDS COMPARISON FOR THREE FISCAL YEARS**  
 Fiscal Years 2022-23 (Actual - Audited) 2023-24 (Adopted) 2024-25 (Tentative)  
 TENTATIVE BUDGET - Fiscal Year 2024-25

SOURCE OF FUNDS	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
District Revenues	323,289,772	392,908,090	434,251,169	41,343,079	10.5%
Fund Balance	35,651,410	79,784,435	95,376,067	15,591,632	19.5%
Debt - Certificate of Participation (COPS)	-	-	-	-	
Local Revenues	981,882	73,630	5,373,630	5,300,000	7198.2%
State General Revenues	54,789,670	42,402,828	247,295,787	204,892,959	483.2%
Land Acquisition Trust Fund	520,389,544	620,359,476	633,487,539	13,128,063	2.1%
FDEP/EPC Gardinier Trust Fund	-	-	-	-	
P2000 Revenue	-	-	-	-	
FDOT/Mitigation	-	-	-	-	
Water Management Lands Trust Fund	648,931	-	-	-	
Water Protection & Sustainability Trust Fund	-	-	-	-	
Florida Forever	-	-	-	-	
Save Our Everglades Trust Fund	3,035,464	93,408	-	(93,408)	-100.0%
Alligator Alley Tolls	-	-	-	-	
Other State Revenue	7,410,423	79,315,134	92,558,726	13,243,592	16.7%
Federal Revenues	13,823,986	11,839,796	121,989,084	110,149,288	930.3%
Federal through State (FDEP)	-	100,000	-	(100,000)	-100.0%
<b>SOURCE OF FUND TOTAL</b>	<b>960,021,082</b>	<b>1,226,876,797</b>	<b>1,630,332,002</b>	<b>403,455,205</b>	<b>32.9%</b>

**District Revenues include:**

Ad Valorem	295,886,327	330,554,547	365,765,480	35,210,933
Ag Privilege Tax	10,820,564	10,770,511	10,722,932	(47,579)
Permit & License Fees	5,590,520	3,589,000	3,714,000	125,000
PBA C-51 Operations	-	-	500,000	500,000
Lease/Land Management Revenue	6,187,363	5,146,718	6,329,882	1,183,164
Investment Earnings (Loss) - Include Interest	(653,795)	3,761,332	6,256,106	2,494,774
Self Insurance	-	3,184,912	3,677,555	492,643
Health Insurance	-	33,390,370	36,430,604	3,040,234
Sale of Assets	645,007	320,000	320,000	-
Sale of Surplus Lands	1,373,963	-	-	-
Penalties & Fines	559,660	209,700	209,700	-
Other Revenues	938,352	1,981,000	324,910	(1,656,090)
Mitigation Revenues	1,941,811	-	-	-

REVENUES BY SOURCE	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
District Revenues	\$323,289,772	\$392,908,090	\$434,251,169	\$41,343,079	10.5%
Fund Balance	\$35,651,410	\$79,784,435	\$95,376,067	\$15,591,632	19.5%
Debt	\$0	\$0	\$0	\$0	
Local Revenues	\$981,882	\$73,630	\$5,373,630	\$5,300,000	7198.2%
State Revenues	\$586,274,032	\$742,170,846	\$973,342,052	\$231,171,206	31.1%
Federal Revenues	\$13,823,986	\$11,939,796	\$121,989,084	\$110,049,288	921.7%
<b>TOTAL</b>	<b>\$960,021,082</b>	<b>\$1,226,876,797</b>	<b>\$1,630,332,002</b>	<b>\$403,455,205</b>	<b>32.9%</b>

### III. BUDGET HIGHLIGHTS

#### 4. Major Source of Funds Variances

This narrative describes major revenue variances between the Adopted Budget for Fiscal Year 2023-24 and the Tentative Budget for Fiscal Year 2024-25 by revenue source.

##### District Revenues

- Estimated revenues of \$365.8 million from ad valorem taxes in the Fiscal Year 2024-25 Tentative Budget increased by \$35.2 million (10.7 percent) from the Fiscal Year 2023-24 Adopted Budget. The estimated increase is a result of additional tax revenues from maintaining the current year millage rate to ensure mission critical functions continue and support operations of new infrastructure and operations and maintenance of aging critical flood control infrastructure.
- Estimated revenues of \$10.7 million from non-Ad Valorem Agricultural Privilege Taxes in the Fiscal Year 2024-25 Tentative Budget is projected to \$47,579 lower than the Fiscal Year 2023-24 Adopted Budget.
- Estimated revenues of \$3.7 million from Permit, License, and Fees in the Fiscal Year 2024-25 Tentative Budget is \$125,000 higher than the Fiscal Year 2023-24 Adopted Budget. The increase is in Environmental Resource Permits (ERP) based on trends. The permit, license and fees category contain right of way, water use permit and ERP fees. Lake Belt mitigation funds are not included and will be budgeted for activities based on the actions of the Lake Belt Mitigation Committee before the Tentative submission. The District administers the Lake Belt Mitigation Trust Fund pursuant to Section 373.41495, F.S.
- Estimated Miscellaneous Revenues of \$54 million in the Fiscal Year 2024-25 Tentative Budget increased by \$6.1 million (5.3 percent) from the Fiscal Year 2023-24 Adopted Budget. The increase is due primarily to increases in health insurance costs of \$3 million, \$2.5 million in investment earnings, \$1.2 million in leases, \$500,000 in Palm Beach Aggregates revenue, netted against \$1.7 million reductions in Mitigation revenues. The components of the estimated \$54 million include \$40.1 million for the District's Health/Self Insurance contribution, \$6.3 million for Investment Earnings, \$6.3 million for Leases, \$320,000 for Sale of District Assets/Property, \$209,700 for Compliance Fees, and \$324,910 as other sources.

##### Fund Balance

- The appropriated fund balance of \$95.4 million in the Fiscal Year 2024-25 Tentative Budget increased \$15.6 million (19.5 percent) from the Fiscal Year 2023-24 Adopted Budget, due to projected capital expenditure in the Operations and Maintenance Program for Fiscal Year 2024-25.

##### Debt

- The Fiscal Year 2024-25 Tentative Budget includes no new debt.

##### Local Revenues

- Estimated revenues of \$5.4 million from cooperative agreements with local agencies in the Fiscal Year 2024-25 Tentative Budget is \$5.3 million (7,198.2 percent) more than the Fiscal Year 2023-24 Adopted Budget. This increase is due to the addition of \$5.3 million in Resiliency Grants. Also included in local revenues are Water Management

### III. BUDGET HIGHLIGHTS

Districts for Model Archive \$50,000, Miami-Dade for land maintenance \$15,000 and Lake Worth Drainage District for rain gauges maintenance \$8,630.

#### State Revenues

- General revenues of \$247.3 million in the Fiscal Year 2024-25 Tentative Budget increased by \$204.9 million (483.2 percent) from the Fiscal Year 2023-24 Adopted Budget. This increase is due to changes in sources of the Legislative appropriations. Included in the \$247.3 million is \$100 million for Operations & Maintenance and Resiliency, \$113.8 million Flood Control Infrastructure Grant, \$22 million for Alternative Water Supply, \$10 million for NEEP, and \$1.5 million for Lake Okeechobee Study.
- Land Acquisition Trust Fund revenue of \$633.5 million in Fiscal Year 2024-25 Tentative Budget increased \$13.1 million (2.1 percent) from the Fiscal Year 2023-24 Adopted Budget. The increase is attributed to Everglades restoration appropriation funds in support of: CERP \$450 million, NEEP \$61.5 million, EAA Reservoir \$64 million, Lake Okeechobee Watershed Restoration Project \$50 million, Dispersed Water Management \$5 million, land management \$2.4 million, and C-43 West Basin Storage Reservoir \$621,326.
- There is no Save Our Everglades Trust Fund revenue in the Fiscal Year 2024-25 Tentative Budget.
- There are no Alligator Alley tolls revenue in the Fiscal Year 2024-25 Tentative Budget.
- Other state revenue of \$92.6 million in the Fiscal Year 2024-25 Tentative Budget increased by \$13.2 million (16.7 percent) from the Fiscal Year 2023-24 Adopted Budget. The increase is due primarily to proposed grant awards from DEP for resilience and Kissimmee STA. The Other State revenue category includes anticipated state revenues, including potential grants, such as \$32.7 million to cover Coastal Resiliency, \$35 million DEP Grant for Lower Kissimmee STA, \$7 million from FWC for vegetation management, DEP \$7.7 million Water quality grant, \$3.4 million from DEP for Recover activities and S-333 Monitoring, DEP \$1.9 million for expanded monitoring, \$1 million Land Stewardship Apps, \$1.5 million Taylor Creek STA innovative technologies, \$500,000 IRL Council grant, \$515,750 Wetland Restoration, \$508,000 FWC Manatee Mitigation, \$750,000 from FDACS for prescribed burns, and \$263,000 of License Tag revenue for Everglades and Indian River Lagoon.

#### Federal Revenues

- Federal revenues of \$122 million in the Fiscal Year 2024-25 Tentative Budget increased by \$110.1 million (930.3 percent) from the Fiscal Year 2023-24 Adopted Budget. This is due primarily to addition of FEMA BRIC Grant \$100,000 million, NOAA Resiliency Grant \$1.4 million, FWC Endangered Species Grant \$1 million, USFWS Invasive Plant Management Grant \$1.5 million, Land Stewardship Grant \$1 million, and NRCS Allapattah Grant \$316,685. Also included in Federal Revenues are funds to be reimbursed from the USACE for Operation, Maintenance, Repair, Replacement and Rehabilitation (OMRR&R) Costs related to completed CERP and foundation projects \$9.5 million, FWS Grant for Loxahatchee Refuge \$2 million and EPA Caloosahatchee Oyster Modeling grant \$300,000.



### III. BUDGET HIGHLIGHTS

#### Federal Through State

- Federal through State revenues of \$100,000 in the Fiscal Year 2023-24 Adopted Budget, anticipated to be received through the state for Phytoplankton Study through USF, was moved to Federal Revenues and increased to \$316,685 in Fiscal Year 2024-25 Tentative Budget.

### III. BUDGET HIGHLIGHTS

#### 5. Source of Funds by Program (Actual – Audited)

#### SOURCE OF FUNDS BY PROGRAM Fiscal Year 2022-23 (Actual - Audited) TENTATIVE BUDGET - Fiscal Year 2024-25

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2022-23 (Actual - Audited)
District Revenues	39,883,964	36,311,679	194,875,906	16,827,731	1,296,823	34,093,669	323,289,772
Fund Balance	-	-	35,651,410	-	-	-	35,651,410
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	26,548	901,995	53,339	-	-	-	981,882
State General Revenues	96,216	52,850,809	1,842,645	-	-	-	54,789,670
Land Acquisition Trust Fund	-	518,071,688	2,317,856	-	-	-	520,389,544
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	648,931	-	-	-	648,931
Water Protection & Sustainability Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	3,035,464	-	-	-	-	3,035,464
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	78,077	360,392	6,970,546	-	-	1,408	7,410,423
Federal Revenues	8,472	1,787,113	12,028,401	-	-	-	13,823,986
Federal through State (FDEP)	-	-	-	-	-	-	-
<b>SOURCE OF FUND TOTAL</b>	<b>40,093,277</b>	<b>613,319,140</b>	<b>254,389,034</b>	<b>16,827,731</b>	<b>1,296,823</b>	<b>34,095,077</b>	<b>960,021,082</b>

**District Revenues include:**

Ad Valorem	295,886,327
Ag Privilege Tax	10,820,564
Permit & License Fees	5,590,520
Timber Revenue	-
Lease/Land Management Revenue	6,187,363
Investment Earnings (Loss) - Include Interest	(653,795)
Self Insurance	-
Health Insurance	-
Sale of Assets	645,007
Sale of Surplus Lands	1,373,963
Penalties & Fines	559,660
Other Revenues	938,352
Mitigation Revenues	1,941,811

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2022-23 (Actual - Audited)
District Revenues	39,883,964	36,311,679	194,875,906	16,827,731	1,296,823	34,093,669	323,289,772
Fund Balance	-	-	35,651,410	-	-	-	35,651,410
Debt	-	-	-	-	-	-	-
Local Revenues	26,548	901,995	53,339	-	-	-	981,882
State Revenues	174,293	574,318,353	11,779,978	-	-	1,408	586,274,032
Federal Revenues	8,472	1,787,113	12,028,401	-	-	-	13,823,986
<b>TOTAL</b>	<b>40,093,277</b>	<b>613,319,140</b>	<b>254,389,034</b>	<b>16,827,731</b>	<b>1,296,823</b>	<b>34,095,077</b>	<b>960,021,082</b>

### III. BUDGET HIGHLIGHTS

#### 5. Source of Funds by Program (Adopted)

**SOURCE OF FUNDS BY PROGRAM**  
Fiscal Year 2023-24 (Adopted)  
TENTATIVE BUDGET - Fiscal Year 2024-25

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2023-24 (Adopted)
District Revenues	48,028,596	61,791,241	216,709,591	24,395,707	1,432,090	40,550,865	392,908,090
Fund Balance	1,425,735	1,056,751	76,436,147	-	-	865,802	79,784,435
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	50,000	-	23,630	-	-	-	73,630
State General Revenues	-	41,902,828	500,000	-	-	-	42,402,828
Land Acquisition Trust Fund	3,241,304	570,853,260	46,264,912	-	-	-	620,359,476
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-	-	-
Water Protection & Sustainability Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	93,408	-	-	-	-	93,408
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	63,000	9,461,233	69,790,901	-	-	-	79,315,134
Federal Revenues	365,000	1,160,158	10,314,638	-	-	-	11,839,796
Federal through State (FDEP)	100,000	-	-	-	-	-	100,000
<b>SOURCE OF FUND TOTAL</b>	<b>53,273,635</b>	<b>686,318,879</b>	<b>420,039,819</b>	<b>24,395,707</b>	<b>1,432,090</b>	<b>41,416,667</b>	<b>1,226,876,797</b>

**District Revenues include:**

Ad Valorem	330,554,547
Ag Privilege Tax	10,770,511
Permit & License Fees	3,589,000
Timber Revenue	-
Lease/Land Management Revenue	5,146,718
Investment Earnings (Loss) - Include Interest	3,761,332
Self Insurance	3,184,912
Health Insurance	33,390,370
Sale of Assets	320,000
Sale of Surplus Lands	-
Penalties & Fines	209,700
Other Revenues	1,981,000
Mitigation Revenues	-

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2023-24 (Adopted)
District Revenues	48,028,596	61,791,241	216,709,591	24,395,707	1,432,090	40,550,865	392,908,090
Fund Balance	1,425,735	1,056,751	76,436,147	-	-	865,802	79,784,435
Debt	-	-	-	-	-	-	-
Local Revenues	50,000	-	23,630	-	-	-	73,630
State Revenues	3,304,304	622,310,729	116,555,813	-	-	-	742,170,846
Federal Revenues	465,000	1,160,158	10,314,638	-	-	-	11,939,796
<b>TOTAL</b>	<b>53,273,635</b>	<b>686,318,879</b>	<b>420,039,819</b>	<b>24,395,707</b>	<b>1,432,090</b>	<b>41,416,667</b>	<b>1,226,876,797</b>

### III. BUDGET HIGHLIGHTS

#### 5. Source of Funds (Current – Tentative)

##### SOURCE OF FUNDS BY PROGRAM

Fiscal Year 2024-25 (Tentative Budget)

TENTATIVE BUDGET - Fiscal Year 2024-25

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2024-25 (Tentative Budget)
District Revenues	51,467,979	36,809,304	279,108,654	25,172,940	1,510,255	40,182,037	434,251,169
Fund Balance	1,318,551	3,788,051	89,403,663	-	-	865,802	95,376,067
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	50,000	-	5,323,630	-	-	-	5,373,630
State General Revenues	1,500,000	162,269,875	83,525,912	-	-	-	247,295,787
Land Acquisition Trust Fund	247,100	630,890,439	2,350,000	-	-	-	633,487,539
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-	-	-
Water Protection & Sustainability Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	2,796,381	46,527,000	43,235,345	-	-	-	92,558,726
Federal Revenues	365,000	1,160,158	120,463,926	-	-	-	121,989,084
Federal through State (FDEP)	-	-	-	-	-	-	-
<b>SOURCE OF FUND TOTAL</b>	<b>57,745,011</b>	<b>881,444,827</b>	<b>623,411,130</b>	<b>25,172,940</b>	<b>1,510,255</b>	<b>41,047,839</b>	<b>1,630,332,002</b>

**District Revenues include:**

Ad Valorem	365,765,480
Ag Privilege Tax	10,722,932
Permit & License Fees	3,714,000
PBA C-51 Operations	500,000
Lease/Land Management Revenue	6,329,882
Investment Earnings (Loss) - Include Interest	6,256,106
Self Insurance	3,677,555
Health Insurance	36,430,604
Sale of Assets	320,000
Sale of Surplus Lands	-
Penalties & Fines	209,700
Other Revenues	324,910
Mitigation Revenues	-

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2024-25 (Tentative Budget)
District Revenues	51,467,979	36,809,304	279,108,654	25,172,940	1,510,255	40,182,037	434,251,169
Fund Balance	1,318,551	3,788,051	89,403,663	-	-	865,802	95,376,067
Debt	-	-	-	-	-	-	-
Local Revenues	50,000	-	5,323,630	-	-	-	5,373,630
State Revenues	4,543,481	839,687,314	129,111,257	-	-	-	973,342,052
Federal Revenues	365,000	1,160,158	120,463,926	-	-	-	121,989,084
<b>TOTAL</b>	<b>57,745,011</b>	<b>881,444,827</b>	<b>623,411,130</b>	<b>25,172,940</b>	<b>1,510,255</b>	<b>41,047,839</b>	<b>1,630,332,002</b>

### III. BUDGET HIGHLIGHTS

#### 6. Proposed Millage Rates

Ongoing policy direction is to levy rolled-back millage rates. In accordance with Florida Statute, the rolled-back millage rate is calculated in the following manner:

*The form on which the certification is made shall include instructions to each taxing authority describing the proper method of computing a millage rate which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100 percent, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115 percent of the previous year's total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value. That millage rate shall be known as the "rolled-back rate." [Excerpt from Section 200.065(1), F.S.]*

When certified property values are received from the property appraisers in July, the datum from all counties in the District's jurisdiction is compiled and calculated to determine the rolled-back millage rates for the District. The annual property tax cycle known as TRIM (Truth in Millage) as defined by Florida Statute begins with the certification of taxable values every July 1<sup>st</sup> so taxing authorities can determine the millage rates to levy ad valorem taxes.

In accordance with Section 200.065(2)(b), F.S., the District will advise all county property appraisers within its jurisdiction of the proposed millage rates for Fiscal Year 2024-25. The District will also provide the rolled-back rates and the date, time, and location of the public hearings on the matter, which the property appraisers shall include in the proposed property tax notices.

The District will hold two public hearings in September, where the general public will be allowed to speak and to ask questions before the Governing Board approves the budget and millage rates, pursuant to Subsections 200.065(2)(d) and (e), F.S.:

*"...During the hearing, the governing body of the taxing authority shall amend the adopted tentative budget as it sees fit, adopt a final budget, and adopt a resolution or ordinance stating the millage rate to be levied. The resolution or ordinance shall state the percent, if any, by which the millage rate to be levied exceeds the rolled-back rate computed pursuant to subsection (1), which shall be characterized as the percentage increase in property taxes adopted by the governing body." [Excerpt from Section 200.065(2)(d), F.S.]*

### III. BUDGET HIGHLIGHTS

*“In the hearings required pursuant to paragraphs (c) and (d), the first substantive issue discussed shall be the percentage increase in millage over the rolled-back rate necessary to fund the budget, if any, and the specific purposes for which ad valorem tax revenues are being increased. During such discussion, the governing body shall hear comments regarding the proposed increase and explain the reasons for the proposed increase over the rolled-back rate. The general public shall be allowed to speak and to ask questions before adoption of any measures by the governing body. The governing body shall adopt its tentative or final millage rate before adopting its tentative or final budget.” [Excerpt from Section 200.065(2)(e), F.S.]*

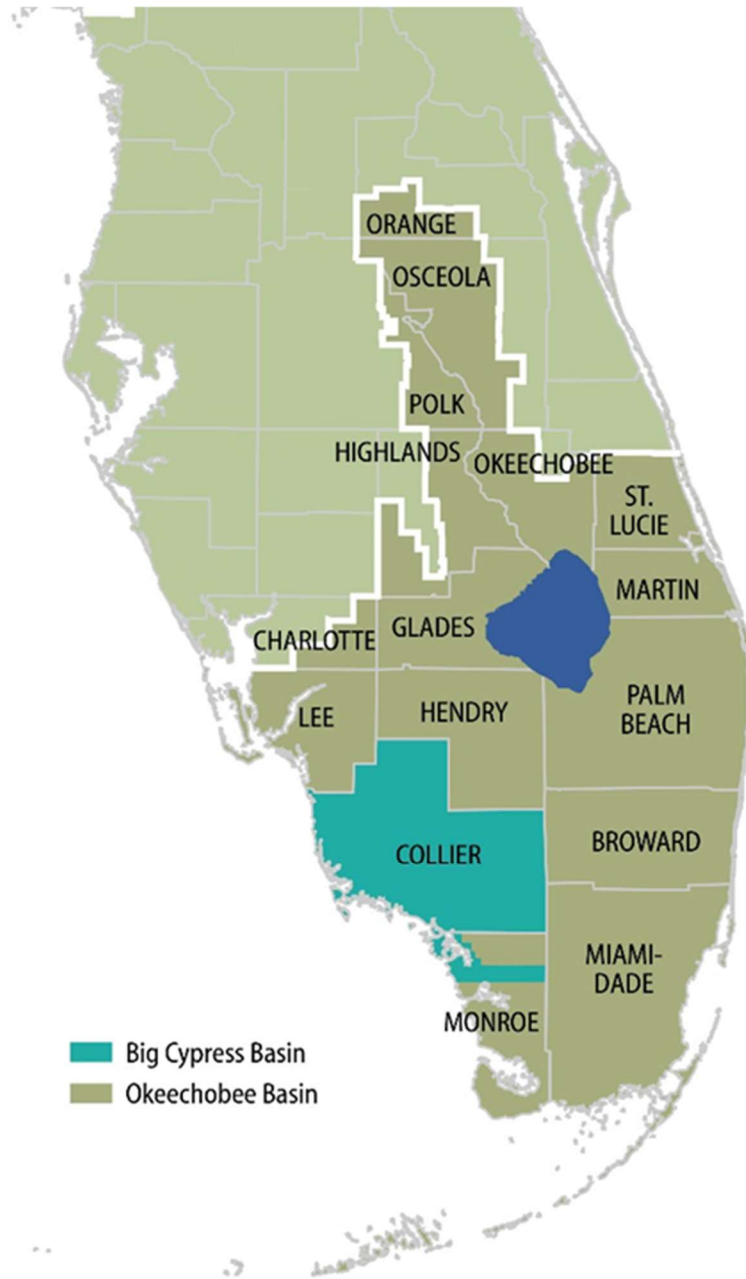
To continue the District commitment to deliver on our core mission functions while delivering efficient and cost-effective services on behalf of south Florida taxpayer investments, the District proposes maintaining the current millage rate to ensure mission critical functions continue and support operations of new infrastructure. This proposal will provide funding to align recurring expenses with recurring revenues and fund additional operational costs including operations, maintenance, monitoring, land and vegetation management of existing infrastructure and completed CERP, Restoration Strategies, and Northern Everglades projects turned over to operations. Any remaining additional revenues are dedicated to the aging flood control infrastructure.

The ad valorem tax revenue for the Fiscal Year 2024-25 Tentative Budget is \$365,765,480, which represents \$35,210,933 or a 10.7 percent increase compared to the Fiscal Year 2023-24 Adopted Budget of \$330,554,547. The increase is a result of additional tax revenues from maintaining the same millage rate to ensure mission critical functions continue and support operations of new infrastructure and aging flood control infrastructure.

Pursuant to Section 373.503(3), F.S., taxes levied by each (water management district) Governing Board may be separated into a millage necessary for the purposes of the District and a millage necessary for financing basin functions. The tax levies of the South Florida Water Management District are set by the Governing Board for each of the two basins within the District: the Okeechobee Basin and the Big Cypress Basin. Figure 4 shows the geographic area of the two basins. Each basin millage rate is then combined with an overall “District-at-large” millage rate which determines the total millage to be assessed upon property owners within each basin.

### III. BUDGET HIGHLIGHTS

Figure 4. Map of District Basins Geographic Areas



The following table illustrates the estimated ad valorem tax revenue for the Fiscal Year 2024-25 Tentative Budget and the percentage change of the estimated Rolled-back-Rate. The Fiscal Year 2024-25 Tentative Budget projected ad valorem revenue for Fiscal Year 2024-25 is \$365,765,480 which represents \$35,210,933 or a 10.7 percent increase in revenue compared to the Fiscal Year 2023-24 Adopted Budget of \$330,554,547. The increase is a result of additional revenues from maintaining the same millage rate to ensure mission critical functions continue and support operations of new infrastructure and aging Critical Flood Control Infrastructure.

### III. BUDGET HIGHLIGHTS

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
FIVE-YEAR AD VALOREM TAX COMPARISON**  
Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
Tentative Budget - August 1, 2024

<b>DISTRICT-AT-LARGE</b>					
Ad valorem Tax Comparison	FY 2020-21 (Actual - Audited)	FY 2021-22 (Actual - Audited)	FY 2022-23 (Actual - Audited)	FY 2023-24 (Adopted)	FY 2024-25 (Tentative)
Ad Valorem Taxes	\$120,511,006	\$121,586,074	\$123,760,275	\$138,236,464	\$152,953,244
Millage rate	0.1103	0.1061	0.0948	0.0948	0.0948
Rolled-back Rate	0.1103	0.1061	0.0948	0.0850	0.0847
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%	11.5%	8.5%
Gross Taxable Value for Operating Purposes	\$1,138,372,029,892	\$1,196,590,309,471	\$1,358,554,422,122	\$1,525,303,923,841	\$1,680,657,126,856
Net New Taxable Value	\$24,216,990,715	\$22,021,459,849	\$28,048,529,574	\$18,307,992,356	\$33,626,320,927
Adjusted Taxable Value	\$1,114,155,039,177	\$1,174,568,849,622	\$1,330,505,892,548	\$1,506,995,931,485	\$1,647,030,805,929

<b>OKEECHOBEE BASIN</b>					
Ad valorem Tax Comparison	FY 2020-21 (Actual - Audited)	FY 2021-22 (Actual - Audited)	FY 2022-23 (Actual - Audited)	FY 2023-24 (Adopted)	FY 2024-25 (Tentative)
Ad Valorem Taxes	\$118,820,773	\$119,841,505	\$121,754,318	\$135,998,480	\$150,531,163
Millage rate	0.1192	0.1146	0.1026	0.1026	0.1026
Rolled-back Rate	0.1192	0.1146	0.1026	0.0920	0.0945
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%	11.5%	8.6%
Gross Taxable Value for Operating Purposes	\$1,039,437,275,082	\$1,091,738,957,988	\$1,236,137,875,070	\$1,386,528,498,910	\$1,528,297,216,435
Net New Taxable Value	\$21,792,586,854	\$19,657,962,269	\$25,152,891,556	\$15,821,320,498	\$28,995,666,859
Adjusted Taxable Value	\$1,017,644,688,228	\$1,072,080,995,719	\$1,210,984,983,514	\$1,370,707,178,412	\$1,499,301,549,576

<b>EVERGLADES CONSTRUCTION PROJECT (OKEECHOBEE BASIN)</b>					
Ad valorem Tax Comparison	FY 2020-21 (Actual - Audited)	FY 2021-22 (Actual - Audited)	FY 2022-23 (Actual - Audited)	FY 2023-24 (Adopted)	FY 2024-25 (Tentative)
Ad Valorem Taxes	\$37,881,388	\$38,165,672	\$38,782,141	\$43,344,545	\$47,976,306
Millage rate	0.0380	0.0365	0.0327	0.0327	0.0327
Rolled-back Rate	0.0380	0.0365	0.0327	0.0293	0.0301
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%	11.6%	8.6%
Gross Taxable Value for Operating Purposes	\$1,039,437,275,082	\$1,091,738,957,988	\$1,236,137,875,070	\$1,386,528,498,910	\$1,528,297,216,435
Net New Taxable Value	\$21,792,586,854	\$19,657,962,269	\$25,152,891,556	\$15,821,320,498	\$28,995,666,859
Adjusted Taxable Value	\$1,017,644,688,228	\$1,072,080,995,719	\$1,210,984,983,514	\$1,370,707,178,412	\$1,499,301,549,576

<b>BIG CYPRESS BASIN</b>					
Ad valorem Tax Comparison	FY 2020-21 (Actual - Audited)	FY 2021-22 (Actual - Audited)	FY 2022-23 (Actual - Audited)	FY 2023-24 (Adopted)	FY 2024-25 (Tentative)
Ad Valorem Taxes	\$11,063,800	\$11,250,081	\$11,589,593	\$12,975,058	\$14,304,767
Millage rate	0.1152	0.1116	0.0978	0.0978	0.0978
Rolled-back Rate	0.1152	0.1116	0.0978	0.0877	0.0914
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%	11.5%	7.0%
Gross Taxable Value for Operating Purposes	\$98,934,754,810	\$104,851,351,483	\$122,416,547,052	\$138,775,424,931	\$152,359,910,421
Net New Taxable Value	\$2,424,403,861	\$2,363,497,580	\$2,895,638,018	\$2,486,671,858	\$4,630,654,068
Adjusted Taxable Value	\$96,510,350,949	\$102,487,853,903	\$119,520,909,034	\$136,288,753,073	\$147,729,256,353

<b>TOTAL OKEECHOBEE BASIN (District-at-Large + Basins)</b>					
Ad valorem Tax Comparison	FY 2020-21 (Actual - Audited)	FY 2021-22 (Actual - Audited)	FY 2022-23 (Actual - Audited)	FY 2023-24 (Adopted)	FY 2024-25 (Tentative)
Ad Valorem Taxes	\$266,622,338	\$268,913,512	\$273,265,383	\$305,002,439	\$337,594,742
Millage rate	0.2675	0.2572	0.2301	0.2301	0.2301
Rolled-back Rate	0.2675	0.2572	0.2301	0.2063	0.2120
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%	11.5%	8.5%
Gross Taxable Value for Operating Purposes	\$1,039,437,275,082	\$1,091,738,957,988	\$1,236,137,875,070	\$1,386,528,498,910	\$1,528,297,216,435
Net New Taxable Value	\$21,792,586,854	\$19,657,962,269	\$25,152,891,556	\$15,821,320,498	\$28,995,666,859
Adjusted Taxable Value	\$1,017,644,688,228	\$1,072,080,995,719	\$1,210,984,983,514	\$1,370,707,178,412	\$1,499,301,549,576

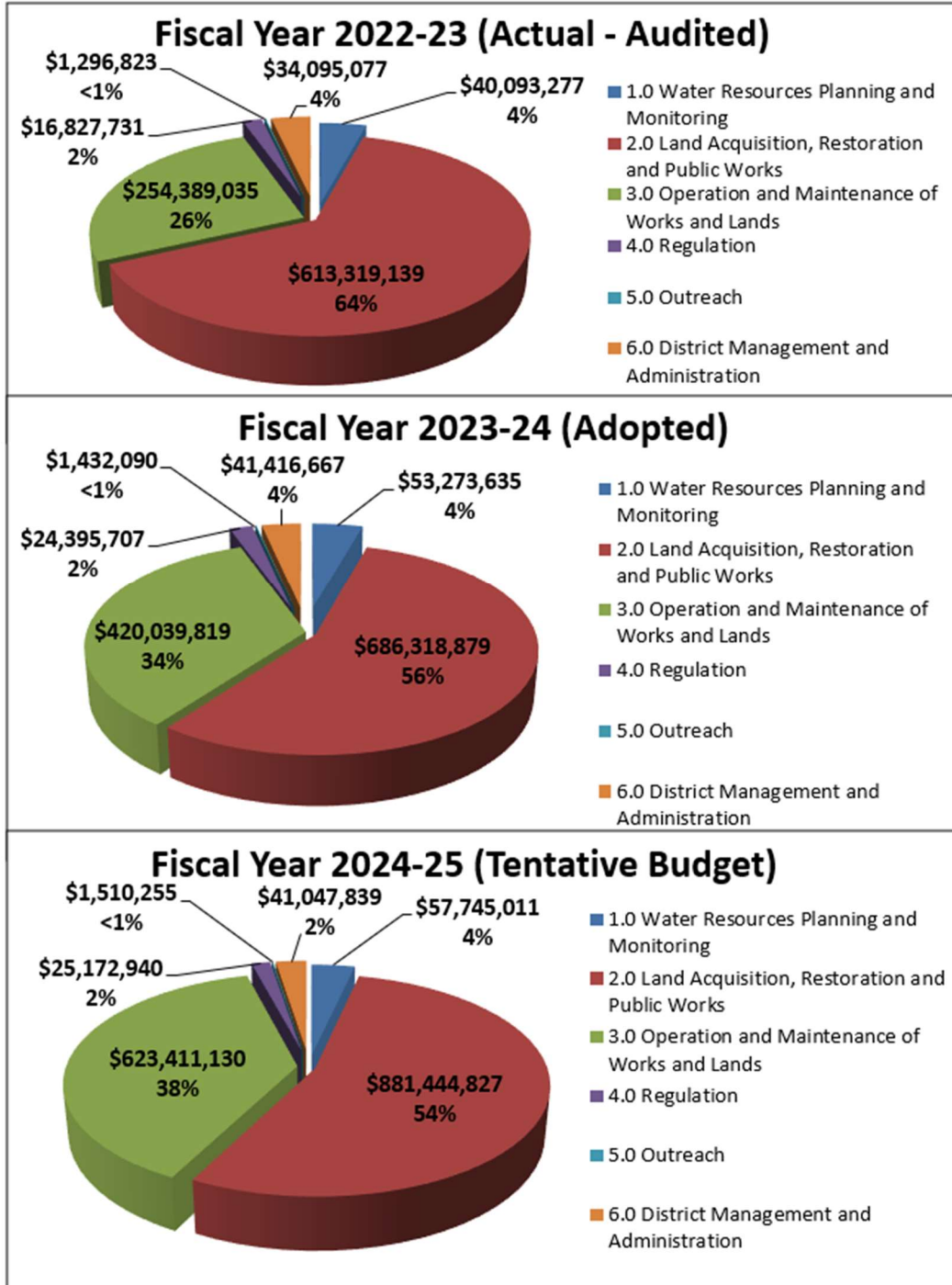
<b>TOTAL BIG CYPRESS BASIN (District-at-Large + Basin)</b>					
Ad valorem Tax Comparison	FY 2020-21 (Actual - Audited)	FY 2021-22 (Actual - Audited)	FY 2022-23 (Actual - Audited)	FY 2023-24 (Adopted)	FY 2024-25 (Tentative)
Ad Valorem Taxes	\$21,654,628	\$21,929,820	\$22,620,944	\$25,552,108	\$28,170,738
Millage rate	0.2255	0.2177	0.1926	0.1926	0.1926
Rolled-back Rate	0.2255	0.2177	0.1926	0.1727	0.1788
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%	11.5%	7.7%
Gross Taxable Value for Operating Purposes	\$98,934,754,810	\$104,851,351,483	\$122,416,547,052	\$138,775,424,931	\$152,359,910,421
Net New Taxable Value	\$2,424,403,861	\$2,363,497,580	\$2,895,638,018	\$2,486,671,858	\$4,630,654,068
Adjusted Taxable Value	\$96,510,350,949	\$102,487,853,903	\$119,520,909,034	\$136,288,753,073	\$147,729,256,353



### III. BUDGET HIGHLIGHTS

#### 7. Use of Funds by Program Three-Year Comparison

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
TENTATIVE BUDGET - Fiscal Year 2024-25  
EXPENDITURES BY PROGRAM



### III. BUDGET HIGHLIGHTS

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
THREE-YEAR EXPENDITURE SUMMARY BY PROGRAM**  
Fiscal Years 2022-23 (Actual - Audited) 2023-24 (Adopted) 2024-25 (Tentative)  
**TENTATIVE BUDGET - Fiscal Year 2024-25**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
<b>1.0 Water Resources Planning and Monitoring</b>	<b>\$40,093,277</b>	<b>\$53,273,635</b>	<b>\$57,745,011</b>	<b>\$4,471,376</b>	<b>8.4%</b>
1.1 - District Water Management Planning	8,853,327	16,804,397	16,317,628	-486,769	-2.9%
1.1.1 Water Supply Planning	2,663,449	14,083,887	13,876,614	-207,273	-1.5%
1.1.2 Minimum Flows and Levels	36,595	170,445	0	-170,445	-100.0%
1.1.3 Other Water Resources Planning	6,153,284	2,550,065	2,441,014	-109,051	-4.3%
1.2 - Research, Data Collection, Analysis and Monitoring	28,179,862	32,968,629	37,032,450	4,063,821	12.3%
1.3 - Technical Assistance	187,687	207,882	201,081	-6,801	-3.3%
1.4 - Other Water Resources Planning and Monitoring Activities	0	0	0	0	
1.5 - Technology and Information Services	2,872,401	3,292,727	4,193,852	901,125	27.4%
<b>2.0 Land Acquisition, Restoration and Public Works</b>	<b>\$613,319,139</b>	<b>\$686,318,879</b>	<b>\$881,444,827</b>	<b>\$195,125,948</b>	<b>28.4%</b>
2.1 - Land Acquisition	0	0	0	0	
2.2 - Water Source Development	6,515,963	22,385,612	22,397,479	11,867	0.1%
2.2.1 Water Resource Development Projects	424,458	264,209	275,236	11,027	4.2%
2.2.2 Water Supply Development Assistance	6,091,505	22,121,403	22,122,243	840	0.0%
2.2.3 Other Water Source Development Activities	0	0	0	0	
2.3 - Surface Water Projects	603,389,098	660,875,751	856,285,295	195,409,544	29.6%
2.4 - Other Cooperative Projects	741,030	396,726	396,523	-203	-0.1%
2.5 - Facilities Construction and Major Renovations	0	0	0	0	
2.6 - Other Acquisition and Restoration Activities	0	0	0	0	
2.7 - Technology and Information Services	2,673,047	2,660,790	2,365,530	-295,260	-11.1%
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>\$254,389,035</b>	<b>\$420,039,819</b>	<b>\$623,411,130</b>	<b>\$203,371,311</b>	<b>48.4%</b>
3.1 - Land Management	27,960,871	21,302,038	22,075,726	773,688	3.6%
3.2 - Works	164,522,375	310,853,625	514,437,950	203,584,325	65.5%
3.3 - Facilities	5,178,184	6,997,071	5,030,338	-1,966,733	-28.1%
3.4 - Invasive Plant Control	31,830,970	45,661,514	49,741,605	4,080,091	8.9%
3.5 - Other Operation and Maintenance Activities	6,073,388	7,056,822	8,897,242	1,840,420	26.1%
3.6 - Fleet Services	9,071,549	8,470,494	8,699,833	229,339	2.7%
3.7 - Technology and Information Services	9,751,698	19,698,255	14,528,436	-5,169,819	-26.2%
<b>4.0 Regulation</b>	<b>\$16,827,731</b>	<b>\$24,395,707</b>	<b>\$25,172,940</b>	<b>\$777,233</b>	<b>3.2%</b>
4.1 - Consumptive Use Permitting	3,973,682	5,947,735	5,623,579	-324,156	-5.5%
4.2 - Water Well Construction Permitting and Contractor Licensi	0	0	0	0	
4.3 - Environmental Resource and Surface Water Permitting	9,536,629	9,985,933	10,431,588	445,655	4.5%
4.4 - Other Regulatory and Enforcement Activities	620,522	5,227,331	5,053,527	-173,804	-3.3%
4.5 - Technology and Information Services	2,696,897	3,234,708	4,064,246	829,538	25.6%
<b>5.0 Outreach</b>	<b>\$1,296,823</b>	<b>\$1,432,090</b>	<b>\$1,510,255</b>	<b>\$78,165</b>	<b>5.5%</b>
5.1 - Water Resource Education	0	0	0	0	
5.2 - Public Information	1,266,725	1,400,590	1,478,755	78,165	5.6%
5.3 - Public Relations	0	0	0	0	
5.4 - Cabinet & Legislative Affairs	30,099	31,500	31,500	0	0.0%
5.5 - Other Outreach Activities	0	0	0	0	
5.6 - Technology and Information Services	0	0	0	0	
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$925,926,005</i>	<i>\$1,185,460,130</i>	<i>\$1,589,284,163</i>	<i>\$403,824,033</i>	<i>34.1%</i>
<b>6.0 District Management and Administration</b>	<b>\$34,095,077</b>	<b>\$41,416,667</b>	<b>\$41,047,839</b>	<b>-\$368,828</b>	<b>-0.9%</b>
6.1 - Administrative and Operations Support	28,153,150	34,644,607	34,275,779	-368,828	-1.1%
6.1.1 - Executive Direction	913,676	1,025,426	949,345	-76,081	-7.4%
6.1.2 - General Counsel / Legal	2,964,148	3,208,738	3,278,748	70,010	2.2%
6.1.3 - Inspector General	723,250	891,367	875,986	-15,381	-1.7%
6.1.4 - Administrative Support	5,588,039	14,931,431	12,889,654	-2,041,777	-13.7%
6.1.5 - Fleet Services	0	0	0	0	
6.1.6 - Procurement / Contract Administration	2,169,031	2,462,708	2,582,357	119,649	4.9%
6.1.7 - Human Resources	1,492,073	1,836,691	2,257,939	421,248	22.9%
6.1.8 - Communications	579,713	437,740	494,270	56,530	12.9%
6.1.9 - Technology and Information Services	13,723,221	9,850,506	10,947,480	1,096,974	11.1%
6.2 - Computer/Computer Support	4,252	0	0	0	
6.3 - Reserves	0	0	0	0	
6.4 - Other - (Tax Collector / Property Appraiser Fees)	5,937,675	6,772,060	6,772,060	0	0.0%
<b>TOTAL</b>	<b>\$960,021,082</b>	<b>\$1,226,876,797</b>	<b>\$1,630,332,002</b>	<b>\$403,455,205</b>	<b>32.9%</b>

### III. BUDGET HIGHLIGHTS

#### 8. Major Use of Funds Variances

The table below illustrates major variances between the Adopted Budget for Fiscal Year 2023-24 and the Tentative Budget for Fiscal Year 2024-25 highlighting significant variances at the program level. Each of these major variances is explained below the table.

Expenditures by Program	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
<b>1.0 Water Resources Planning and Monitoring</b>	\$53,273,635	\$57,745,011	\$4,471,376	8.4%
<b>2.0 Land Acquisition, Restoration and Public Works</b>	\$686,318,879	\$881,444,827	\$195,125,948	28.4%
<b>3.0 Operation and Maintenance of Works and Lands</b>	\$420,039,819	\$623,411,130	\$203,371,311	48.4%
<b>4.0 Regulation</b>	\$24,395,707	\$25,172,940	\$777,233	3.2%
<b>5.0 Outreach</b>	\$1,432,090	\$1,510,255	\$78,165	5.5%
<b>6.0 District Management and Administration</b>	\$41,416,667	\$41,047,839	(\$368,828)	-0.9%
<b>Total</b>	<b>\$1,226,876,797</b>	<b>\$1,630,332,002</b>	<b>\$403,455,205</b>	<b>32.9%</b>

#### 1.0 Water Resources Planning and Monitoring

The Fiscal Year 2024-25 Tentative Budget is \$57.7 million, an 8.4 percent (\$4.5 million) increase from the Fiscal Year 2023-24 Adopted Budget of \$53.3 million. The increase in Other Personal Services of 42.6 percent (\$52,475) is for Hydrologic Data Processing. The decrease in Contracted Services of 22.6 percent (\$1.7 million) is due to decreases in Big Cypress Basin, Water Quality and Northern Everglades monitoring. The increase in Operating Expenses of 11.7 percent (\$1.8 million) is due to increases in IT Software maintenance, Lab equipment maintenance, Lab sampling filters, and insurance. The increase in Operating Capital Outlay of 163.9 percent (\$266,117) is due to increases in Lake Okeechobee monitoring equipment, science lab equipment and stormwater treatment areas stream gauging equipment. The increase in Interagency Expenditures of 56.2 percent (\$1.9 million) is primarily due to the Lake Okeechobee SB1638 Study, USGS and Groundwater Exchange Monitoring & Modeling agreements. Salaries and Benefits also increased 8.3 percent (\$2.2 million) due primarily to reallocation of staff from completed Restoration Strategies Projects in the Land Acquisition, Restoration and Public Works Program, to Research & Evaluation in this program. Increases in the District's contribution to FRS and employer's share of FICA taxes.

#### 2.0 Land Acquisition, Restoration and Public Works

The Fiscal Year 2024-25 Tentative Budget is \$881.4 million, which is \$195.1 million, or a 28.4 percent increase from the Fiscal Year 2023-24 Adopted Budget of \$686.3 million. The increase in Operating Expenses of 40 percent (\$3.9 million), Operating Capital Outlay of 87.9 percent (\$26.5 million), Fixed Capital Outlay of 29.5 percent (\$151.7 million), and Interagency Expenditures of 78.5 percent (\$19.8 million), which are offset by decreases in Contractual Services of -12.3 percent (\$6.8 million), are due primarily to the continued planning, design, engineering, and construction of CERP/CEPP, STA Capital Construction, NEEPP, and Alternative Water Supply projects, as well as New Works, including operations and maintenance and monitoring during the operational testing and monitoring phase for CERP Projects and post-construction monitoring of NEEPP projects coming online. Increases in Salaries and Benefits of 0.5 percent (\$115,730) reflect the net impact of the actual distribution of cost-of-living salary increases and increases in the District's contribution to FRS and employer's share of FICA taxes, offset by the realignment of staffing resources to other programs as Restoration Strategies projects and studies are nearing completion.

#### 3.0 Operation and Maintenance of Works and Lands

The Fiscal Year 2024-25 Tentative Budget is \$623.4 million, which is a \$203.4 million, or a 48.4 percent increase from the Fiscal Year 2023-24 Adopted Budget of \$420 million. Increases in Fixed

### III. BUDGET HIGHLIGHTS

Capital Outlay of 173.5 percent (\$156.6 million) are primarily due to the additional federal FEMA BRIC grant awards (\$100 million) for Resiliency for the S-27 and S-29 Pump Station projects, and additional state appropriations funding from the Governor and Legislature for Critical Flood Control Infrastructure projects within the Operations and Maintenance Capital Program. Increases in Operating Expenses 28 percent (\$33.9 million) are for additional exotic plant control work within the STA's and on District owned lands, additional work with the USFWS for the Refuge, increases to the Districts Health/Self Insurance, and for New Works coming online. Operating Capital Outlay increased 28.1 percent (\$4.5 million) due to additional state appropriations funding for new works fleet and heavy equipment needs, release of reservation funds to support Land Stewardship capital projects for public use area improvements, and the Big Cypress Basin Capital Program. Salaries and Benefits increased 11.9 percent (\$10.5 million). The increase is mainly attributed to 36 new FTEs in support of restoration projects being turned over to operations and maintenance and workload increases to support new projects, cost-of-living, the District's contribution to FRS, employer's share of FICA taxes and Health Insurance. Interagency Expenditures increased 256 percent (\$1.6 million) due to new work in support of Picayune Strand, Statewide Regional Climate Projections grant, Everglades STA Enhancement Evaluations, Herbicide Evaluations and Blue Green Algae response. Contracted Services decreased 8.4 percent (\$3.8 million) and that is primarily due to the reclassification of exotic and aquatic plant control funding to Operating Expenses.

#### 4.0 Regulation

The programs Fiscal Year 2024-25 Tentative Budget is \$25.2 million which is a \$777,233 or 3.2 percent increase from the Fiscal Year 2023-24 Adopted Budget of \$24.4 million. This increase is due primarily to an 8.6 percent (\$97,124) increase in contractual services for IT consulting services and a 17.7 percent (\$921,531) increase in Operating Expenses due to an increase in property insurance and hardware and software maintenance. These increases are partially offset by a 0.9 percent (\$176,822) decrease in Salaries and Benefits due to a decrease in staff allocated to this program.

#### 5.0 Outreach

The programs Fiscal Year 2024-25 Tentative Budget is \$1.5 million which is a \$78,165 or 5.5 percent increase from the Fiscal Year 2023-24 Adopted Budget of \$1.4 million. The variance is due to a 5.3 percent (\$70,665) increase in Salaries and Benefits due to cost-of-living increase and increases to the District's contribution to FRS and employer's share of FICA taxes and a 14.3 percent (\$7,500) increase in operating expenses for public outreach.

#### 6.0 District Management and Administration

The programs Fiscal Year 2024-25 Tentative Budget is \$41.0 million, which is a \$368,828 or 0.9 percent decrease from the Fiscal Year 2023-24 Adopted Budget of \$41.4 million. The decrease is the result of an 18.8 percent (\$916,510) decrease in contractual services due to the reallocation of safety and security initiatives to the Operation and Maintenance of Lands and Works program, a 1.4 percent (\$206,095) decrease in Operating Expenses due to the completion of conference room technology updates, and a 13.8 percent (\$190,229) decrease in Operating Capital Outlay for data center enhancements and infrastructure replacements that were completed. These decreases are partially offset by a 4.5 percent (\$944,066) increase in Salaries and Benefits due to cost-of-living increases, increases to the District's contribution to FRS and employer's share of FICA taxes and an addition of employees allocated to this program.

## **IV. PROGRAM ALLOCATIONS**

### **A. Program and Activity Definitions, Descriptions and Budget**

This section provides the Fiscal Year 2024-25 Tentative Budget organized by program and activity. The water management districts are responsible for six program areas pursuant to Subsection 373.536(5)(e)4, F.S.: Water Resources Planning and Monitoring; Land Acquisition, Restoration, and Public Works; Operation and Maintenance of Works and Lands; Regulation; Outreach; and District Management and Administration.

The following information is provided for all PROGRAMS:

- Program by Expenditure Category
- Source of Funds
- Rate, Operating and Non-Operating
- Workforce
- Reductions - New Issues Summary

In addition, for each PROGRAM, ACTIVITY, and SUB-ACTIVITY, narratives include a Program Title, District Description, Changes and Trends, Budget Variances and Major Budget Items.

The following information is provided for each ACTIVITY and SUB-ACTIVITY:

- Activity (or Sub-activity) by Expenditure Category
- Source of Funds
- Operating and Non-Operating Expenses

## IV. PROGRAM ALLOCATIONS

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### ALL PROGRAMS

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
1.0 Water Resources Planning and Monitoring	\$ 38,350,185	\$ 40,319,876	\$ 40,093,277	\$ 53,273,635	\$ 57,745,011	\$ 4,471,376	8.4%
2.0 Land Acquisition, Restoration and Public Works	\$ 464,360,269	\$ 594,914,053	\$ 613,319,139	\$ 686,318,879	\$ 881,444,827	\$ 195,125,948	28.4%
3.0 Operation and Maintenance of Lands and Works	\$ 226,105,035	\$ 226,324,422	\$ 254,389,035	\$ 420,039,819	\$ 623,411,130	\$ 203,371,311	48.4%
4.0 Regulation	\$ 15,663,592	\$ 16,290,524	\$ 16,827,731	\$ 24,395,707	\$ 25,172,940	\$ 777,233	3.2%
5.0 Outreach	\$ 1,190,843	\$ 1,262,774	\$ 1,296,823	\$ 1,432,090	\$ 1,510,255	\$ 78,165	5.5%
6.0 District Management and Administration	\$ 30,659,767	\$ 32,912,938	\$ 34,095,077	\$ 41,416,667	\$ 41,047,839	\$ (368,828)	-0.9%
<b>TOTAL</b>	<b>\$ 776,329,691</b>	<b>\$ 912,024,587</b>	<b>\$ 960,021,082</b>	<b>\$ 1,226,876,797</b>	<b>\$ 1,630,332,002</b>	<b>\$ 403,455,205</b>	<b>32.9%</b>

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 145,086,272	\$ 147,549,946	\$ 159,005,962	\$ 177,740,293	\$ 191,369,963	\$ 13,629,670	7.7%
Other Personal Services	\$ 155,136	\$ 265,775	\$ 137,710	\$ 186,653	\$ 239,128	\$ 52,475	28.1%
Contracted Services	\$ 63,469,189	\$ 62,504,835	\$ 66,809,008	\$ 112,886,586	\$ 99,701,234	\$ (13,185,352)	-11.7%
Operating Expenses	\$ 101,249,754	\$ 105,631,613	\$ 129,674,828	\$ 165,957,665	\$ 206,300,180	\$ 40,342,515	24.3%
Operating Capital Outlay	\$ 31,683,629	\$ 46,070,339	\$ 59,991,733	\$ 47,862,717	\$ 79,004,633	\$ 31,141,916	65.1%
Fixed Capital Outlay	\$ 388,514,967	\$ 500,753,586	\$ 493,063,958	\$ 603,820,415	\$ 912,103,320	\$ 308,282,905	51.1%
Interagency Expenditures (Cooperative Funding)	\$ 15,816,494	\$ 15,952,734	\$ 19,513,208	\$ 29,146,821	\$ 52,363,147	\$ 23,216,326	79.7%
Debt	\$ 30,354,250	\$ 33,295,759	\$ 31,824,674	\$ 30,295,125	\$ 30,269,875	\$ (25,250)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ 58,980,522	\$ 58,980,522	\$ -	0.0%
<b>TOTAL</b>	<b>\$ 776,329,691</b>	<b>\$ 912,024,587</b>	<b>\$ 960,021,082</b>	<b>\$ 1,226,876,797</b>	<b>\$ 1,630,332,002</b>	<b>\$ 403,455,205</b>	<b>32.9%</b>

#### SOURCE OF FUNDS

Fiscal Year 2024-25

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 187,975,442	\$ 673,751	\$ -	\$ -	\$ 32,269	\$ 2,688,501	\$ 191,369,963
Other Personal Services	\$ 239,128	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 239,128
Contracted Services	\$ 28,497,034	\$ 1,133,697	\$ -	\$ 5,050,000	\$ 61,163,914	\$ 3,856,589	\$ 99,701,234
Operating Expenses	\$ 111,142,921	\$ 21,677,903	\$ -	\$ 23,630	\$ 62,591,221	\$ 10,864,505	\$ 206,300,180
Operating Capital Outlay	\$ 4,028,414	\$ 3,182,203	\$ -	\$ -	\$ 71,790,016	\$ 4,000	\$ 79,004,633
Fixed Capital Outlay	\$ 96,602,619	\$ 9,727,991	\$ -	\$ -	\$ 701,678,580	\$ 104,094,130	\$ 912,103,320
Interagency Expenditures (Cooperative Funding)	\$ 5,765,611	\$ -	\$ -	\$ 300,000	\$ 45,816,177	\$ 481,359	\$ 52,363,147
Debt	\$ -	\$ -	\$ -	\$ -	\$ 30,269,875	\$ -	\$ 30,269,875
Reserves - Emergency Response	\$ -	\$ 58,980,522	\$ -	\$ -	\$ -	\$ -	\$ 58,980,522
<b>TOTAL</b>	<b>\$ 434,251,169</b>	<b>\$ 95,376,067</b>	<b>\$ -</b>	<b>\$ 5,373,630</b>	<b>\$ 973,342,052</b>	<b>\$ 121,989,084</b>	<b>\$ 1,630,332,002</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	1,547	\$ 125,729,282	\$ 191,369,963	\$ -	\$ 191,369,963
Other Personal Services	3	\$ 186,653	\$ 239,128	\$ -	\$ 239,128
Contracted Services	-	\$ -	\$ 84,495,711	\$ 15,205,523	\$ 99,701,234
Operating Expenses	-	\$ -	\$ 142,910,772	\$ 63,389,408	\$ 206,300,180
Operating Capital Outlay	-	\$ -	\$ 40,622,430	\$ 38,382,203	\$ 79,004,633
Fixed Capital Outlay	-	\$ -	\$ 897,514,547	\$ 14,588,773	\$ 912,103,320
Interagency Expenditures (Cooperative Funding)	-	\$ -	\$ 28,326,674	\$ 24,036,473	\$ 52,363,147
Debt	-	\$ -	\$ 30,269,875	\$ -	\$ 30,269,875
Reserves - Emergency Response	-	\$ -	\$ -	\$ 58,980,522	\$ 58,980,522
<b>TOTAL</b>			<b>\$ 1,415,749,100</b>	<b>\$ 214,582,902</b>	<b>\$ 1,630,332,002</b>

#### WORKFORCE

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

WORKFORCE CATEGORY	Fiscal Year					Adopted to Tentative 2023-24 to 2024-25	
	2020-21	2021-22	2022-23	2023-24	2024-25	Difference	% Change
Authorized Positions	1475	1475	1475	1511	1547	36	2.4%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	3	3	3	3	3	-	0.00%
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
<b>TOTAL WORKFORCE</b>	<b>1478</b>	<b>1478</b>	<b>1478</b>	<b>1514</b>	<b>1550</b>	<b>36</b>	<b>2.38%</b>

See the Program and Activity information that follows for details regarding the six program areas that comprise this budget.

## IV. PROGRAM ALLOCATIONS

### South Florida Water Management District REDUCTIONS - NEW ISSUES SUMMARY TENTATIVE BUDGET - Fiscal Year 2024-25

	1.0 Water Resources Planning and Monitoring	2.0 Land Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
<b>Reductions</b>							
Salaries and Benefits	0	(59,553)	0	(176,822)	0	0	(236,375)
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	(4,511,499)	(11,456,555)	(31,625,751)	(101,600)	0	(1,648,908)	(49,344,313)
Operating Expenses	(22,615)	(359,197)	(12,598,073)	(1,457)	0	(1,307,165)	(14,288,507)
Operating Capital Outlay	(21,883)	(25,842,870)	(8,960,004)	0	0	(239,857)	(35,064,614)
Fixed Capital Outlay	0	(58,337,031)	(6,455,334)	0	0	0	(64,792,365)
Interagency Expenditures (Cooperative Funding)	(506,706)	(626,531)	0	0	0	0	(1,133,237)
Debt	0	(25,250)	0	0	0	0	(25,250)
Reserves	0	0	0	0	0	0	0
	<b>(5,062,703)</b>	<b>(96,706,987)</b>	<b>(59,639,162)</b>	<b>(279,879)</b>	<b>0</b>	<b>(3,195,930)</b>	

	1.0 Water Resources Planning and Monitoring	2.0 Land Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
<b>New Issues</b>							
Salaries and Benefits	2,183,831	175,283	10,492,260	0	70,665	944,006	13,866,045
Other Personal Services	52,475	0	0	0	0	0	52,475
Contracted Services	2,761,345	4,664,235	27,866,859	134,124	0	732,398	36,158,961
Operating Expenses	1,839,542	4,215,829	46,544,093	922,988	7,500	1,101,070	54,631,022
Operating Capital Outlay	288,000	52,385,900	13,483,002	0	0	49,628	66,206,530
Fixed Capital Outlay	0	210,013,848	163,061,422	0	0	0	373,075,270
Interagency Expenditures (Cooperative Funding)	2,408,886	20,377,840	1,562,837	0	0	0	24,349,563
Debt	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0
	<b>9,534,079</b>	<b>291,832,935</b>	<b>263,010,473</b>	<b>1,057,112</b>	<b>78,165</b>	<b>2,827,102</b>	

	1.0 Water Resources Planning and Monitoring	2.0 Land Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
<b>NET CHANGE</b>							
Salaries and Benefits	2,183,831	115,730	10,492,260	(176,822)	70,665	944,006	13,629,670
Other Personal Services	52,475	0	0	0	0	0	52,475
Contracted Services	(1,750,154)	(6,792,320)	(3,758,892)	32,524	0	(916,510)	(13,185,352)
Operating Expenses	1,816,927	3,856,632	33,946,020	921,531	7,500	(206,095)	40,342,515
Operating Capital Outlay	266,117	26,543,030	4,522,998	0	0	(190,229)	31,141,916
Fixed Capital Outlay	0	151,676,817	156,606,088	0	0	0	308,282,905
Interagency Expenditures (Cooperative Funding)	1,902,180	19,751,309	1,562,837	0	0	0	23,216,326
Debt	0	(25,250)	0	0	0	0	(25,250)
Reserves	0	0	0	0	0	0	0
	<b>4,471,376</b>	<b>195,125,948</b>	<b>203,371,311</b>	<b>777,233</b>	<b>78,165</b>	<b>(368,828)</b>	

## IV. PROGRAM ALLOCATIONS

### **Program 1.0 Water Resources Planning and Monitoring**

This program includes all water management planning, including water supply planning, development of minimum flows and levels, and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review).

#### **District Description**

This program encompasses a broad scope of activities including water supply planning, minimum flows and levels and other water resources planning. This includes the stormwater projects, cooperative funding, water supply plan development, hydrogeologic data collection, Caloosahatchee peer review, nutrient budget analysis for the St. Lucie watershed, research and monitoring and support of St. Lucie and Caloosahatchee Rivers watershed protection plan implementation, Florida Bay trend assessments and modeling, and Indian River Lagoon National Estuary Program. The program also supports research, data collection and analysis and monitoring for ongoing C&SF project, water quality monitoring, flood protection level of service modeling and analysis, STA operations and monitoring, Everglades Research and evaluation.

Continuing efforts include implementing and updating the plans described above as required, monitoring inflow and nutrient loading to Lake Okeechobee and the Northern Estuaries and evaluating progress towards meeting the new phosphorus criterion for the Everglades, as well as levels and limits set by the Everglades Settlement Agreement.

Working proactively on the “front end” of the planning and evaluation processes, collaboratively addressing water resource issues, and building successful alliances continues to be an important policy direction. Since the adoption of the Community Planning Act the number of requests for technical assistance has increased.



## IV. PROGRAM ALLOCATIONS

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 1.0 Water Resources Planning and Monitoring

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 22,933,672	\$ 23,635,009	\$ 24,804,574	\$ 26,384,000	\$ 28,567,831	\$ 2,183,831	8.3%
Other Personal Services	\$ 94,626	\$ 219,329	\$ 88,863	\$ 123,187	\$ 175,662	\$ 52,475	42.6%
Contracted Services	\$ 3,938,911	\$ 2,905,576	\$ 2,220,913	\$ 7,745,194	\$ 5,995,040	\$ (1,750,154)	-22.6%
Operating Expenses	\$ 3,862,586	\$ 4,433,814	\$ 4,607,098	\$ 15,476,452	\$ 17,293,379	\$ 1,816,927	11.7%
Operating Capital Outlay	\$ 678,384	\$ 570,049	\$ 571,273	\$ 162,383	\$ 428,500	\$ 266,117	163.9%
Fixed Capital Outlay	\$ 845,047	\$ 747,873	\$ 52,975	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 5,996,959	\$ 7,808,226	\$ 7,736,842	\$ 3,382,419	\$ 5,284,599	\$ 1,902,180	56.2%
Debt	\$ -	\$ -	\$ 10,740	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ 38,350,185	\$ 40,319,876	\$ 40,093,277	\$ 53,273,635	\$ 57,745,011	\$ 4,471,376	8.4%

#### SOURCE OF FUNDS

Fiscal Year 2024-25

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 28,567,831	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,567,831
Other Personal Services	\$ 175,662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,662
Contracted Services	\$ 2,821,114	\$ 350,000	\$ -	\$ 50,000	\$ 2,408,926	\$ 365,000	\$ 5,995,040
Operating Expenses	\$ 16,151,273	\$ 968,551	\$ -	\$ -	\$ 173,555	\$ -	\$ 17,293,379
Operating Capital Outlay	\$ 228,500	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 428,500
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 3,523,599	\$ -	\$ -	\$ -	\$ 1,761,000	\$ -	\$ 5,284,599
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 51,467,979	\$ 1,318,551	\$ -	\$ 50,000	\$ 4,543,481	\$ 365,000	\$ 57,745,011

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	231	\$ 19,725,144	\$ 28,567,831	\$ -	\$ 28,567,831
Other Personal Services	1	\$ 175,662	\$ 175,662	\$ -	\$ 175,662
Contracted Services	-	-	\$ 3,109,234	\$ 2,885,806	\$ 5,995,040
Operating Expenses			\$ 5,495,641	\$ 11,797,738	\$ 17,293,379
Operating Capital Outlay			\$ 228,500	\$ 200,000	\$ 428,500
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ 5,086,599	\$ 198,000	\$ 5,284,599
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			\$ 42,663,467	\$ 15,081,544	\$ 57,745,011

#### WORKFORCE

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

WORKFORCE CATEGORY	Fiscal Year					Adopted to Tentative 2023-24 to 2024-25	
	2020-21	2021-22	2022-23	2023-24	2024-25	Difference	% Change
Authorized Positions	229	229	223	222	231	9	4.05%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	1	1	1	1	1	-	0.0%
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
<b>TOTAL WORKFORCE</b>	230	230	224	223	232	9	4.04%

## IV. PROGRAM ALLOCATIONS

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
 1.0 Water Resources Planning and Monitoring  
 Fiscal Year 2024-25  
 Tentative Budget - August 1, 2024

FY 2023-24 Budget (Adopted)		222	53,273,635		
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits					
		-		-	
Other Personal Services					
				-	
Contracted Services					
				(4,511,499)	
1	Decrease in Lake Okeechobee Program Support	(3,162,359)			The decrease is due to the re-allocation of funding in Water Resources for the Water Quality lab and field supplies.
2	Decrease in C&SF Monitoring & Assessment	(535,555)			The decrease is due to the reduction of the BCB Enhanced Monitoring Corkscrew Headwaters project.
3	Decrease in Lake Okeechobee WOD	(813,585)			The decrease is due to the re-allocation of funding to the correct activity to support the Northern Everglades Monitoring.
Operating Expenses					
				(22,615)	
4	Decrease in Everglades Construction Project - Analysis & Interpretation	(2,615)			The decrease is due to realignment of funds as CERP projects shift between construction and New Works.
5	Decrease in Everglades Research & Evaluation - Scientific Project Support	(20,000)			The decrease is due to the removal of one-time funding for Everglades Monitoring.
Operating Capital Outlay					
				(21,883)	
6	Decrease in Florida Bay and Florida Keys Applied Research & Model Development	(21,883)			The decrease is due to one-time funding for Florida Bay SAV Monitoring.
Fixed Capital Outlay					
				-	
Interagency Expenditures (Cooperative Funding)					
				(506,706)	
7	Decrease in Florida Bay and Florida Keys Applied Research & Model Development	(45,363)			The decrease is due to one-time funding for Florida Bay SAV Monitoring.
8	Decrease in SLR & IRL Applied Research & Model Development	(100,000)			The decrease is due to the completion of harmful algae blooms SLE Phytoplankton Study Grant with USF.
9	Decrease in C&SF Monitoring & Assessment	(357,358)			The decrease in USGS contract which nets against the increase below for a net increase.
10	Decrease in Loxahatchee River and Estuary Applied Research & Model Development	(3,985)			The decrease is reduction to the FTL USGS for SW Loxahatchee MFL's.
Debt					
				-	
Reserves					
				-	
<b>TOTAL REDUCTIONS</b>			-	(5,062,703)	

## IV. PROGRAM ALLOCATIONS

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
 1.0 Water Resources Planning and Monitoring  
 Fiscal Year 2024-25  
 Tentative Budget - August 1, 2024

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits			9	2,183,831	
1	Increase in Total Salaries and Wages	1,614,356			The increase in Salaries and Wages is due to the realignment of staff as the Restoration Strategies science plan program moves to completion. Fringe Benefits increases are due to increases to the District's contribution to FRS and employer's share of FICA taxes and Health Insurance.
2	Increase in Total Fringe Benefits	569,475			
Other Personal Services				52,475	
3	Increase in C&SF Monitoring & Assessment	44,830			The increase is due to the additional staff augmentation needs for hydrologic data processing.
4	Increase in LTP STA O&M - Monitoring & Assessment	7,645			The increase is due to the additional staff augmentation needs for STA hydrologic data processing.
Contracted Services				2,761,345	
5	Increase in Everglades Research & Evaluation - Ecosystem Response to Hydrology	1,185,000			The increase is for the addition of S-333 Monitoring DEP Grant (\$1 million), Groundwater Exchange Monitoring and Modeling (GEMM) modeling, tool refinement, planning and well installation(\$185,000).
6	Increase in Regional Water Quality Monitoring - Analytical Services External	143			The increase is due to new works coming online.
7	Increase in Regional Water Quality Monitoring - Assessment & Reporting	195			The increase is due to new works coming online.
8	Increase in Caloosahatchee River & Estuary - CRW Upstream Monitoring	72,881			The increase is due to additional needs for North Everglades monitoring.
9	Increase in Central Florida Coordination	25,000			The increase is due to additional needs for CFWI contractual support.
10	Increase in Hydrogeologic Data Gathering	100,000			The increase is due to the addition of Salt Water Intrusion monitoring.
11	Increase in Lake Okeechobee Upstream Monitoring	101,500			The increase is due to additional needs for North Everglades monitoring.
12	Increase in Lake Okeechobee In-Lake Assessment	3,109			The increase is due to additional monitoring costs for Lake Okeechobee.
13	Increase in Lake Worth Lagoon Local Initiatives	10,500			The increase in additional funds for the C-51 Sediment Trap Survey.
14	Increase in LTP STA O&M - Monitoring & Assessment	8,375			The increase is due to STA new works coming online.
15	Increase in Modeling & Scientific Support - IT Support	89,653			The increase is due to additional funds in computer support services -SAP.
16	Increase in Regional Modeling - Centralized Modeling Process Improvement	306,768			The increase is due to the addition of Hydrology & Hydraulics Data Analysis.
17	Increase in Regional Modeling - Model Maintenance/Enhance	740,000			The increase is for the addition of Water Resources Systems Modeling (RSM).
18	Increase in Regional Water Quality Monitoring - Water Quality Monitoring-Mission Driven	24,750			The increase is due to additional needs in C-43 diving and electrical services.
19	Increase in SLRW Upstream Monitoring	93,471			The increase is due to additional needs for North Everglades monitoring.
Operating Expenses				1,839,542	
20	Increase in Everglades Program Support	74,735			The increase is due to additional funds for Self-Insurance charges.
21	Increase in Everglades Research & Evaluation - Ecosystem Response to Hydrology	50,000			The increase is for the addition of GEMM business travel and supplies.
22	Increase in Lake Okeechobee Program Support	31,000			The increase is due to Increases in insurance premiums.

## IV. PROGRAM ALLOCATIONS

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
23	Increase in Modeling & Scientific Support - Program Support	36,620			The increase is due to Increases in insurance premiums.
24	Increase in Regional Water Quality Monitoring - Analytical Services External	1,753			The increase is due to new works coming online.
25	Increase in Regional Water Quality Monitoring - Water Quality Monitoring-Mission Driven	151,892			The increase is due to new works coming online.
26	Increase in C&SF Monitoring & Assessment	3,885			The increase is due increases in equipment maintenance costs.
27	Increase in Caloosahatchee River & Estuary - CRW Upstream Monitoring	1,431			The increase is due increases in lab and field supplies costs.
28	Increase in Florida Bay and Florida Keys Applied Research & Model Development	8,732			The increase is due increases in parts and supplies.
29	Increase in Hydrogeologic Data Gathering	30,000			The increase is due to the addition of desktops for Groundwater Modelers.
30	Increase in Lake Okeechobee Upstream Monitoring	6,441			The increase is due increases in lab and field supplies costs.
31	Increase in Lake Okeechobee In-Lake Assessment	25,000			The increase is due increases in lab and field supplies costs.
32	Increase in I TP STA O&M - Monitoring & Assessment	6,122			The increase is due increases in equipment maintenance costs.
33	Increase in Modeling & Scientific Support - IT Support	852,277			The increase is due to the increase in IT software and hardware maintenance costs.
34	Increase in Naples Bay-Activity	5,400			The increase for supplies.
35	Increase in Regional Modeling - Centralized Modeling Process Improvement	30,606			The increase is for the addition of HECRAS, Flow 3D and Fluent Software; increase in training and licenses.
36	Increase in Regional Water Quality Monitoring - Analytical Services Internal	471,300			The increase in lab equipment maintenance and field sampling filters.
37	Increase in Regional Water Quality Monitoring - Field Operations Internal	51,000			The increase in equipment maintenance, repair and replacement.
38	Increase in SLRW Upstream Monitoring	1,348			The increase in lab and field supplies cost.
Operating Capital Outlay					288,000
39	Increase in Everglades Construction Project - Operations Monitoring	88,000			The increase is in equipment replacement for the Science Lab for the STA's.
40	Increase in C&SF Monitoring & Assessment	50,000			The increase is for additional Streamgauging equipment for EAA A2 STA.
41	Increase in Lake Okeechobee In-Lake Assessment	150,000			The increase is for additional monitoring equipment.
Fixed Capital Outlay					-
Interagency Expenditures (Cooperative Funding)					2,408,886
42	Increase in Big Cypress Basin	1,270			The increase is due to the increased costs for the US Geological Survey Partnership with Big Cypress Basin.
43	Increase in Everglades Research & Evaluation - Ecosystem Response to Hydrology	120,000			The increase is due to the addition of GEMM Ecological Monitoring.
44	Increase in Hydrogeologic Data Gathering	710,616			The increase is for the USGS Core Network Ft Lauderdale.
45	Increase in Lake Okeechobee In-Lake Assessment	1,548,000			The increase is for the addition of the FGCU Lake Okeechobee Study (SB1638).
46	Increase in Regional Water Quality Monitoring - Field Operations External	29,000			The increase is for the additional need in Fish Hg Comp monitoring.
Debt					-
Reserves					-
<b>TOTAL NEW ISSUES</b>			<b>9</b>		<b>9,534,079</b>
<b>1.0 Water Resources Planning and Monitoring</b>					
Total Workforce and Tentative Budget for FY 2024-25			231	\$	57,745,011

## IV. PROGRAM ALLOCATIONS

### Changes and Trends

The increase in Other Personal Services from Fiscal Year 2020-21 to Fiscal Year 2021-22 is due to an increase in Hydro Data processing for data collection, analysis, and monitoring connected with expanded monitoring efforts. The increase in Interagency Expenses from Fiscal Year 2020-21 to Fiscal Year 2021-22 is due to the Collier County Settlement Agreement (\$1 million), Florida Bay SAV monitoring and other regional expanded monitoring efforts. In the Fiscal Year 2023-24 Adopted Budget this program reflected an increase in Operating Expenses due to the way our actual insurance expenditures post through payroll, an accounting practice which is continued in the Fiscal Year 2024-25 Tentative Budget. Postings are based on where staff charges versus where staff is budgeted, coupled with budgeting the District's full insurance exposure. Fixed Capital Outlay decreases from Fiscal Year 2020-21 to Fiscal Year 2022-23 are a result of the construction completion of three monitoring wells for the Central Florida Water Initiative (CFWI). Increases in Contracted Services in Fiscal Year 2023-24 resulted from expanded monitoring activities in St. Lucie Basin, Caloosahatchee and Lake Okeechobee Basins.

Updates to the District's regional water supply plans have been initiated or planned. The five-year update to the CFWI was completed in Fiscal Year 2020-21, Upper East Coast in Fiscal Year 2021-22, Lower West Coast in Fiscal Year 2022-23, Lower East Coast draft in Fiscal Year 2023-24, and the final plan goes to the Governing Board for approval in October. The Lower Kissimmee Basin (last updated in Fiscal Year 2019-20) is scheduled for completion in Fiscal Year 2024-25 and the CFWI RWSP for Fiscal Year 2025-26.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$57.7 million, an 8.4 percent (\$4.5 million) increase from the Fiscal Year 2023-24 Adopted Budget of \$53.3 million. The increase in Other Personal Services of 42.6 percent (\$52,475) is for Hydrologic Data Processing. The decrease in Contracted Services of 22.6 percent (\$1.8 million) is due to decreases in Big Cypress Basin, Water Quality and Northern Everglades monitoring. The increase in Operating Expenses of 11.7 percent (\$1.8 million) is due to increases in IT Software maintenance, Lab equipment maintenance, Lab sampling filters, C-43 chemicals, and insurance. The increase in Operating Capital Outlay of 163.9 percent (\$266,117) is due to increases in Lake Okeechobee monitoring equipment, science lab equipment and STA stream gauging equipment. The increase in Interagency Expenditures of 56.2 percent (\$1.9 million) is primarily due to the Lake Okeechobee SB1638 Study, USGS and Groundwater Exchange Monitoring & Modeling agreements. Salaries and Benefits also increased 8.3 percent (\$2.2 million) due primarily to reallocation of staff from completed Restoration Strategies Projects in the Land Acquisition, Restoration and Public Works Program, to Research & Evaluation in this program. Increases in the District's contribution to FRS and employer's share of FICA taxes, and an additional nine FTE positions assigned to this program are reflected in Salaries and Benefits.

### Major Budget Items for this program include the following:

- Salaries and Benefits (\$28.6 million) (231 FTEs)

Major Projects under this program are funded with Salaries and Benefits (included in the Salaries and Benefits number above) and Contracted Services.

Project Name	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
2025 CFWI RWSP	\$ 544,261	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 594,261
<b>Grand Total</b>	<b>\$ 544,261</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 594,261</b>

## IV. PROGRAM ALLOCATIONS

**Major Budget Items not found in the Appendix C Project Table are provided by budget category below:**

- Other Personal Services (\$175,662) (1 OPS)
- Contracted Services:
  - C&SF Monitoring Assessment (\$380,605)
  - Caloosahatchee River & Estuary Monitoring (\$172,881)
  - Caloosahatchee River & Estuary Protection Plan (\$497,600)
  - Everglades Research & Evaluation (\$1.6 million)
  - Hydrogeologic Data Gathering (\$337,037)
  - Lake Okeechobee Upstream Monitoring (\$516,066)
  - Lake Okeechobee In-Lake Assessment (\$368,818)
  - Modeling Process Improvement (\$405,609)
  - Modeling Enhancement and Maintenance (\$740,000)
  - St. Lucie River Upstream Monitoring (\$259,071)
- Operating Expense:
  - Water Supply Program Support (\$10.6 million) for Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability)
  - Everglades Construction Project Monitoring (\$158,511)
  - Everglades Program Support (\$2.2 million), which includes Everglades property appraiser and tax collector fees (\$1.4 million). Expenses for the Everglades Forever Act property appraiser and tax collector fees are captured here to properly tie the cost of collecting tax to the associated fund and activities.
  - Everglades Research & Evaluation (\$369,176)
  - Florida Bay and Florida Keys Applied Research (\$115,168)
  - Hydrologic Data Gathering (\$115,735)
  - Lake Okeechobee In-Lake Assessment (\$175,150)
  - Modeling & Scientific Support – IT Support (\$1.8 million)
  - Regional Water Quality Monitoring (\$1.2 million)
- Interagency Expenditures:
  - Big Cypress Basin (\$543,590) for USGS and Water Quality Projects
  - C&SF Project Monitoring and Assessment (\$719,293), which includes USGS Ground Water and Surface Water Core Network Monitoring.
  - Everglades Research and Evaluation (\$120,000)
  - Florida Bay and Florida Keys Applied Research & Model Development (\$540,517)
  - Hydrogeologic Data Gathering (\$1 million)
  - Lake Okeechobee In-Lake Assessment (\$1.7 million)
  - Regional Water Quality Monitoring (\$444,526)

## IV. PROGRAM ALLOCATIONS

***1.1 District Water Management Planning*** - Local and regional water management and water supply planning, minimum flows and levels, and other long-term water resource planning efforts. The District Water Management Plans, developed pursuant to section 373.036, F.S., are the District-wide planning documents which encompass other levels of water management planning.

### **District Description**

Five planning areas, which together encompass the entire District, address the unique resources, and needs of each region. Regional water supply plans have been prepared and approved by the Governing Board for these areas. The water supply plans forecast water demands over a 20-year planning horizon and identify programs and projects to ensure that adequate and sustainable water supplies are available to meet existing and future water supply needs while protecting the environment and water resources. Water supply plans are required to identify specific water resource and water supply development projects to meet future demands.

The plans identify a series of water source options for each of the planning areas. The options are as prescribed by Section 373.709, F.S., Regional Water Supply Planning, and incorporate traditional and alternative water supply projects, including water conservation, to meet existing and future reasonable-beneficial uses while sustaining water resources and related natural systems of each planning area. The District is implementing its updated regional water supply plans, which are updated every five years, over a 20-year planning horizon. The Upper East Coast Plan was updated in Fiscal Year 2021-22. The Lower West Coast Plan was updated in Fiscal Year 2022-23. The Lower East Coast Plan is scheduled for update in Fiscal Year 2023-24 and the Lower Kissimmee Basin Plan is scheduled for update in Fiscal Year 2024-25. The District's Upper Kissimmee Basin is included in the Central Florida Water Initiative (CFWI) planning area. The CFWI is a collaborative effort between three water management districts with other agencies and stakeholders to address current and long-term water supply needs in a five-county area of Central Florida where the three districts' boundaries meet. In November 2020, the Governing Boards of the three districts approved the 2020 CFWI Regional Water Supply Plan (RWSP). Development of the 2025 update for the CFWI RWSP began in Fiscal Year 2021-22 and is scheduled for completion in Fiscal Year 2025-26.

Local governments are required to adopt water supply facilities work plans and incorporate them into their comprehensive plans within 18 months of the respective regional water supply plan update being approved by the Governing Board. The water supply facilities work plans are then reviewed for their consistency with the water supply plans. All proposed comprehensive plan amendments are reviewed to ensure that there is sufficient water to accommodate the proposed amendment as well as all the local government's other demands.



## IV. PROGRAM ALLOCATIONS

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 1.1 District Water Management Planning

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 3,573,959	\$ 3,081,873	\$ 3,205,428	\$ 4,938,012	\$ 4,409,073	\$ (528,939)	-10.7%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 454,371	\$ 472,903	\$ 202,364	\$ 618,600	\$ 654,100	\$ 35,500	5.7%
Operating Expenses	\$ 191,827	\$ 142,970	\$ 161,512	\$ 10,605,781	\$ 10,611,181	\$ 5,400	0.1%
Operating Capital Outlay	\$ -	\$ 48,842	\$ 27,966	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ 845,047	\$ 747,873	\$ 9,456	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 3,398,123	\$ 4,830,164	\$ 5,246,602	\$ 642,004	\$ 643,274	\$ 1,270	0.2%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 8,463,327	\$ 9,324,625	\$ 8,853,327	\$ 16,804,397	\$ 16,317,628	\$ (486,769)	-2.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 15,769,628	\$ -	\$ -	\$ -	\$ 248,000	\$ 300,000	\$ 16,317,628

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 4,409,073	\$ -	\$ 4,409,073
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 354,100	\$ 300,000	\$ 654,100
Operating Expenses	\$ 22,817	\$ 10,588,364	\$ 10,611,181
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 643,274	\$ -	\$ 643,274
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 5,429,264	\$ 10,888,364	\$ 16,317,628

### Changes and Trends

This activity represents a continued level of service consistent with Fiscal Year 2023-24. See further discussion of changes and trends at sub-activities. The increase in Interagency Expenses from Fiscal Year 2020-21 to Fiscal Year 2022-23 is due to Taylor Creek Dredging and Indian River Lagoon Water Quality Improvement Grant. Interagency Expenditures fluctuate depending on the availability of funds for cooperative projects in local water bodies such as Indian River Lagoon, Florida Bay, and Coastal water bodies. Salaries and Benefits budget changes reflect FTEs allocation to various programs as the need changes each year. The fluctuations in Operating Capital Outlay are based on the number and cost of equipment needed each year. The Fixed Capital Outlay expenses for Fiscal Years 2020-21 through 2021-22 were for CFWI well construction that is now complete.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$16.3 million, a 2.9 percent (\$486,769) decrease from the Fiscal Year 2023-24 Adopted Budget of \$16.8 million. Salaries and Benefits decreased 10.7 percent (\$528,939) due to the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2023-24 and decreases in new hires salaries commensurate with experience. These are offset by increases in the District's contribution to FRS and employer's share of FICA taxes. Contracted Services increased by 5.7 percent (\$35,500) for CFWI and C-51 Sediment Trap Survey. Operating Expenses increased by 0.1 percent (\$5,400) for business travel. Interagency Expenditures increased 0.2 percent (\$1,270) due to increased rates to support the US geological survey partnership with Big Cypress Basin.



## IV. PROGRAM ALLOCATIONS

### Major Budget Items for this activity include the following:

- Salaries and Benefits (\$4.4 million)
- Contracted Services:
  - Caloosahatchee River Estuary Protection Plan (\$497,600)
  - Lake Worth Lagoon Initiatives (\$17,500)
  - Sub Regional Water Supply (\$89,000)
- Operating Expense:
  - Water Supply Program Support (\$10.6 million) for Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability)
- Interagency Expenditures:
  - Big Cypress Basin (\$543,590), for USGS and Water Quality Projects
  - Indian River Lagoon Initiatives (\$63,000)
  - Estuary Protection Plan (\$36,684)

## IV. PROGRAM ALLOCATIONS

**1.1.1 Water Supply Planning** - Long-term planning to assess and quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources, for humans and natural systems. This includes water supply assessments developed pursuant to section 373.036, Florida Statutes, and regional water supply plans developed pursuant to section 373.0361, Florida Statutes.

### District Description

Long-term planning to assess and quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources, for humans and natural systems. This includes water supply assessments developed pursuant to Section 373.036, F.S., and regional water supply plans developed pursuant to Section 373.0361, F.S. Five planning areas, which together encompass the entire District, address the unique resources, and needs of each region. Regional water supply plans have been prepared and approved by the Governing Board for these areas. The water supply plans forecast water demands over a 20-year planning horizon and identify recommended sources and projects to satisfy those demands. Implementation of recommendations is essential to ensuring that enough water will be available when needed.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 1.1.1 Water Supply Planning

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 2,449,646	\$ 2,135,479	\$ 2,483,202	\$ 3,380,586	\$ 3,148,313	\$ (232,273)	-6.9%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 163,472	\$ 211,956	\$ 170,381	\$ 114,000	\$ 139,000	\$ 25,000	21.9%
Operating Expenses	\$ 46,430	\$ 20,921	\$ 410	\$ 10,589,301	\$ 10,589,301	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ 30,696	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ 845,047	\$ 747,873	\$ 9,456	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 126,667	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ 3,504,595	\$ 3,273,592	\$ 2,663,449	\$ 14,083,887	\$ 13,876,614	\$ (207,273)	-1.5%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 13,876,614	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,876,614

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 3,148,313	\$ -	\$ 3,148,313
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 139,000	\$ -	\$ 139,000
Operating Expenses	\$ 937	\$ 10,588,364	\$ 10,589,301
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 3,288,250	\$ 10,588,364	\$ 13,876,614

## IV. PROGRAM ALLOCATIONS

### Changes and Trends

This activity represents a continued level of service consistent with Fiscal Year 2024-25. The continued implementation of the CFWI monitoring well project has resulted in fluctuations within the Fixed Capital Outlay, Interagency Expenditures, Contracted Services, Operating Expenses, and Salaries and Benefits categories over the five-year period. This is because access agreements with public and private entities are required to be in place prior to well installation, and the timeliness of securing such agreements is highly variable. In addition, the number of wells installed vary from year to year. The Fiscal Year 2021-22 Interagency expense was for a one-time contract with University of Florida to provide updated population estimates and projections for the CFWI Planning Area to support the 2025 WS Plan update. The Operating Capital Outlay expense was for a trailer and generator to support the CFWI Project. The swing in Operating Expense between actual expenses in prior years and the budget years is due to inclusion of the Health Insurance Internal Service Fund in the budget numbers but not in actual expenses.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$13.9 million, a 1.5 percent (\$207,273) decrease from the Fiscal Year 2023-24 Adopted Budget of \$14.1 million. Salaries and Benefits decreased 6.9 percent (\$232,273) that reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2023-24 and decreases in new hires' salaries commensurate with experience. These are offset by increases in the District's contribution to FRS and employer's share of FICA taxes. Contracted Services increased by 21.9 percent (\$25,000) for additional funding to support the Central Florida Water Initiative (CFWI).

### Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$3.1 million)

Major Projects under this program are funded with Salaries and Benefits (included in the Salaries and Benefits number above) and Contracted Services.

Project Name	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
2025 CFWI RWSP	\$ 544,261	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 594,261
<b>Grand Total</b>	<b>\$ 544,261</b>	<b>\$ -</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 594,261</b>

### Major Budget Items not found in the Appendix C Project Table are provided by budget category below:

- Contracted Services:
  - Ground water model peer review (\$89,000)
- Operating Expense:
  - Water Supply Program Support (\$10.6 million) for Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability).

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

***1.1.2 Minimum Flows and Minimum Water Levels*** - *The establishment of minimum surface and ground water levels and surface water flow conditions required to protect water resources from significant harm, as determined by the District Governing Board.*

### **District Description**

The establishment of minimum flows and minimum water levels (MFLs) for lakes, rivers, wetlands, estuaries, and aquifer are required to protect water resources from significant harm, as determined by the District Governing Board. MFLs identify the point at which further withdrawals will cause significant harm to the state's surface water and ground water resources. MFL criteria are adopted pursuant to Section 373.042, F.S. For waterbodies that do not currently meet the MFL criteria, each water management district must develop a recovery strategy that outlines a plan to meet MFL criteria. A prevention strategy must be developed if it is expected that an MFL will not be met within the next 20-year planning horizon (Subsection 373.0421(2), F.S.).

To date, nine MFLs have been adopted within District boundaries, which includes 40 different MFL compliance monitoring sites. In 2001, MFLs were adopted for the Caloosahatchee River, Lake Okeechobee, Everglades (Water Conservation Areas 1, 2 and 3, Everglades National Park, and the Rotenberger and Holey Land Wildlife Management Areas), Biscayne Aquifer, and Lower West Coast Aquifers (Tamiami, Sandstone, and Mid-Hawthorn). In 2002, an MFL was adopted for the St. Lucie River and Estuary, and in 2003 an MFL was adopted for the Northwest Fork of the Loxahatchee River. In 2006, MFLs were adopted for Lake Istokpoga and Florida Bay. The District periodically reevaluates adopted MFL criteria to ensure continued protection of natural systems. In 2014, the District conducted a reevaluation of MFL criteria for Florida Bay. The results of the reevaluation indicated that the existing MFL criteria and prevention strategy are sufficient to protect the existing resources within Florida Bay. In 2019, District scientists completed a reevaluation of the Caloosahatchee River Estuary (CRE) MFL. A technical document was released detailing the response of multiple ecological indicators to low flow conditions during the dry season. The CRE MFL was subsequently revised and approved by District's Governing Board in 2019.

In addition to MFLs, the District has established water reservations and restricted allocation areas by rule to protect water for the natural system. Water reservations serve to reserve water for the protection of fish and wildlife or public health and safety (Subsection 373.223(4), F.S.). Water reservations can be used to aid in a recovery or prevention strategy for an established MFL waterbody. Since 2006, the District has adopted six water reservations. The first two of these were adopted in 2009 for Picayune Strand and Fakahatchee Estuary. In 2010, a water reservation was adopted for the North Fork of the St. Lucie River. In 2013 and 2014, two water reservations were adopted in support of Comprehensive Everglades Restoration Plan (CERP) projects. These include a water reservation for Nearshore Central Biscayne Bay, which was adopted in 2013, in support of the CERP Biscayne Bay Coastal Wetlands (Phase 1) Project, and the Caloosahatchee River (C-43) West Basin Storage Reservoir water reservation, adopted in 2014, to help promote a more balanced and healthy salinity regime for the Caloosahatchee River. Water reservations for the Kissimmee River and Chain of Lakes were developed in 2020 to provide water specifically for the protection of fish and wildlife in the Kissimmee River and its floodplain as well as the Chain of Lakes.

## IV. PROGRAM ALLOCATIONS

Like water reservations, Restricted Allocation Areas (RAA) are another water resource protection tool that is implemented for geographic areas that limit water allocations from specific water resources. Additional allocations beyond the established limitation are restricted or prohibited because there is a lack of water available to meet the projected needs, to protect water for natural systems and future restoration projects or is part of an MFL Recovery or Prevention Strategy. Water sources with RAAs are not relied upon to be available to meet the projected needs of a region beyond the specified limitations. RAA criteria are based on Section 373.223(1), F.S., which specifies a three-prong test used for issuing consumptive use permits. RAAs adopted since 1981 for specific areas of the District are listed in Sub-Activity 3.2.1 of the Applicant’s Handbook for Water Use Permit Applications, which is incorporated by reference into Chapter 40E-2, Florida Administrative Code. Adopted RAAs include the Lake Istokpoga/Indian Prairie Canal System; L-1, L-2 & L-3 Canal System; C-23, C-24 & C-25 Canal System; North Palm Beach/Loxahatchee River Watershed Waterbodies and Lower East Coast Everglades Waterbodies; Lake Okeechobee and Lake Okeechobee Service Area; and Floridan Wells in Martin and St. Lucie Counties.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 1.1.2 Minimum Flows and Levels

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 239,093	\$ 185,568	\$ 36,595	\$ 170,445	\$ -	\$ (170,445)	-100.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 4,358	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 243,451</b>	<b>\$ 185,568</b>	<b>\$ 36,595</b>	<b>\$ 170,445</b>	<b>\$ -</b>	<b>\$ (170,445)</b>	<b>-100.0%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

### Changes and Trends

Within the last five years, funding in this sub-activity has fluctuated overall due to the level in FTEs and contractual needs associated with Peer Reviews and Statements of Estimated Regulatory Costs evaluations.

## IV. PROGRAM ALLOCATIONS

### **Budget Variances**

The Fiscal Year 2024-25 Tentative Budget is \$0, a 100 percent (\$170,445) decrease from the Fiscal Year 2023-24 Adopted Budget of \$170,445 due to reallocation of staff time to other program activities.

### **Major Budget Items for this sub-activity include the following:**

- Salaries and Benefits (\$0)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

**1.1.3 Other Water Resource Planning** - District water management planning efforts not otherwise categorized above, such as comprehensive planning, watershed assessments and plans, SWIM planning, and feasibility studies.

### District Description

Other water resource planning includes a variety of efforts in the planning phase such as activities under the Northern Everglades Watershed Protection Plans, the South Miami-Dade Water Management Plan, the South Lee County Watershed Plan, and the Estero Bay Watershed management strategies. Planning efforts also include implementation of state appropriation supported flood mitigation, stormwater improvement, restoration, and water quality projects.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 1.1.3 Other Water Resource Planning

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 885,220	\$ 760,826	\$ 685,631	\$ 1,386,981	\$ 1,260,760	\$ (126,221)	-9.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 286,541	\$ 260,947	\$ 31,983	\$ 504,600	\$ 515,100	\$ 10,500	2.1%
Operating Expenses	\$ 145,397	\$ 122,049	\$ 161,102	\$ 16,480	\$ 21,880	\$ 5,400	32.8%
Operating Capital Outlay	\$ -	\$ 18,146	\$ 27,966	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 3,398,123	\$ 4,703,497	\$ 5,246,602	\$ 642,004	\$ 643,274	\$ 1,270	0.2%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 4,715,281</b>	<b>\$ 5,865,465</b>	<b>\$ 6,153,284</b>	<b>\$ 2,550,065</b>	<b>\$ 2,441,014</b>	<b>\$ (109,051)</b>	<b>-4.3%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 1,893,014	\$ -	\$ -	\$ -	\$ 248,000	\$ 300,000	\$ 2,441,014

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,260,760	\$ -	\$ 1,260,760
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 215,100	\$ 300,000	\$ 515,100
Operating Expenses	\$ 21,880	\$ -	\$ 21,880
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 643,274	\$ -	\$ 643,274
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,141,014</b>	<b>\$ 300,000</b>	<b>\$ 2,441,014</b>

### Changes and Trends

Continuing efforts include implementing and updating the plans described above as required, monitoring inflow and nutrient loading to Lake Okeechobee and the Northern Estuaries and evaluating progress towards meeting the phosphorus criterion for the Everglades as well as levels and limits set by the Everglades Settlement Agreement. The change in Salaries and Benefits is due to reallocation of staff time to various activities as workload changes. The increase in Contracted Services from Fiscal Year 2022-23 to Fiscal Year 2023-24 is due to the Caloosahatchee River & Estuary Protection Plan MFLs and Lake Worth Lagoon Initiative activities. The increase in Interagency Expenditures from Fiscal Year 2020-21 to Fiscal Year 2022-23 is due to increases in St. Lucie River initiatives and the Collier County Settlement Agreement. The significant decrease in budget years, compared to actual prior year expenses,

#### IV. PROGRAM ALLOCATIONS

reflects one-time funding from grants and state appropriations for Taylor Creek Dredging and Indian River Lagoon Water Quality Improvements.

##### **Budget Variances**

The Fiscal Year 2024-25 Tentative Budget is \$2.4 million, a 4.3 percent (\$109,051) decrease from the Fiscal Year 2023-24 Adopted Budget of \$2.6 million. The 9.1 percent decrease (\$126,221) in Salaries and Benefits is due to reallocation of staff time to other activities. The increase in Contracted Services of 2.1 percent (\$10,500) is for C-51 Sediment Trap Survey. The increase in Operating Expenses of 32.8 percent (\$5,400) is for business travel. The increase in Interagency Expenditures of 0.2 percent (\$1,270) is primarily for geological survey within the Big Cypress Basin.

##### **Major Budget Items for this sub-activity include the following:**

- Salaries and Benefits (\$1.3 million)
- Contracted Services:
  - Caloosahatchee River & Estuary (\$497,600)
  - Lake Worth Lagoon Local Initiative (\$17,500)
- Operating Expenses:
  - Estuary Protection lab and water quality instrumentation (\$7,100)
  - Naples Bay Activity for Supplies (\$14,780)
- Interagency Expenditures:
  - Big Cypress Basin for USGS and Water Quality Projects (\$543,590)
  - Indian River Lagoon License Tag Program in Martin, Palm Beach, and St. Lucie counties (\$63,000)
  - Estuary Protection Plan (\$36,684)

There are no items funded with Fund Balance.



## IV. PROGRAM ALLOCATIONS

**1.2 Research, Data Collection, Analysis and Monitoring** - *Activities that support District water management planning, restoration, and preservation efforts, including water quality monitoring, data collection and evaluation, and research.*

### **District Description**

Activities that support South Florida Water Management District (District) water management planning, restoration, and preservation efforts, including water quality monitoring, data collection and evaluation, and research. This agency work includes research, modeling, environmental monitoring, and assessment activities that support various regulatory-driven mandates/agreements and comply with federal and state-issued permits such as Everglades Settlement Agreement/Consent Decree, Clean Water Act, Comprehensive Everglades Restoration Plan, Everglades Forever Act, Restoration Strategies, Environmental Resource Permitting, and the Northern Everglades and Estuaries Protection Program (NEEPP).

Program-related activities include comprehensive monitoring and laboratory analysis; quality assurance/quality control; data management; hydrologic modeling; water quality and ecological modeling; remote sensing; operational monitoring for the Central and Southern Florida Project and Everglades stormwater treatment areas (STAs); Geographic Information Systems development; applied research (field and laboratory); Best Management Practices (BMP) technologies; pollutant load reduction goals development; and technical reporting and publication.

In 2012, the State of Florida and the U.S. Environmental Protection Agency reached consensus on new Restoration Strategies for further improving water quality in the Everglades. These strategies build upon the existing projects, and further improve the quality of stormwater entering the Everglades. The strategies are anticipated to achieve compliance with the total phosphorus water quality standard established for the Everglades ([www.sfwmd.gov/restorationstrategies](http://www.sfwmd.gov/restorationstrategies)). In September 2012, DEP issued the District Consent Orders associated with Everglades STA permits, which outline a suite of projects with deadlines for completion. The identified projects primarily consist of reservoirs referred to as flow equalization basins, STA expansions, and associated infrastructure and conveyance improvements. These projects, several of which are completed and operational, are being designed and constructed at a total cost of approximately \$880 million. Pursuant to the DEP Consent Orders, the District is also implementing a Science Plan for the Everglades STAs to investigate the critical factors that collectively influence phosphorus removal and better understand the ability to meet the phosphorus removal goals and the sustainability of STA performance at low phosphorus concentrations.

The NEEPP mandates the coordination of agencies, which includes the District, DEP, and Florida Department of Agriculture and Consumer Services to develop and implement Watershed Protection Plans for Lake Okeechobee and the Caloosahatchee and St. Lucie River watersheds. The Lake Okeechobee Watershed Protection Plan was initially developed in 2004 and has been subsequently updated in 2007, 2011, and 2014. The Phase II Technical Plan for the Lake Okeechobee Watershed Construction Project was completed in 2008. The Caloosahatchee and St. Lucie River Watershed Protection Plans were developed in 2009 and updated in 2012 and 2015. The plans include nutrient source controls (e.g., BMPs) and several sub-regional and regional technologies, such as STAs and alternative treatment technologies, to improve the quality of water within the watersheds and of the water delivered downstream to Lake Okeechobee and the Northern Estuaries. Several measures are also included in the plans

#### IV. PROGRAM ALLOCATIONS

to improve water levels within Lake Okeechobee, and the quantity and timing of discharges from the Lake and its downstream estuaries to achieve more desirable salinity ranges. These measures include reservoirs, aquifer storage and recovery wells, and dispersed water management projects. In addition, the plans include respective Research and Water Quality Monitoring Programs for the Lake and Estuaries that include water quality and ecological monitoring and assessment, and related research studies.

Central and Southern Florida (C&SF) monitoring and assessment is the performance of field measurements, data collection, and instrument maintenance used to monitor flow conditions in support of flood control operations and analysis. This is performed at all C&SF sites and structures.

Pursuant to Chapter 2005-36, Laws of Florida, and Subsection 373.036 (7), F.S., the District in cooperation with the DEP, publishes and submits the *South Florida Environmental Report* (SFER) to the Florida legislature, governor, and other key stakeholders on March 1 each year ([www.sfwmd.gov/science-data/sfer](http://www.sfwmd.gov/science-data/sfer)). This unified reporting details the restoration, management, and protection activities associated with the Kissimmee Basin, Northern Everglades (Lake Okeechobee, St. Lucie Estuary, and Caloosahatchee Rivers and Estuaries), and the Southern Everglades. Other agency reporting requirements, including annual plans and reports required of all Florida water management districts as well as those mandated in the federal and state-issued permits, are also incorporated to enhance reporting efficiencies.

Continuing efforts include monitoring to determine progress toward meeting Lake Okeechobee phosphorus loading targets, the phosphorus criterion for the Everglades, as well as levels and limits set by the Everglades Settlement Agreement. Other monitoring activities include Lake Okeechobee ecological monitoring; assessment of downstream effects of the STAs; assessment of the hydrologic needs of the Everglades (as mandated by the Everglades Forever Act); system-wide conditions monitoring under REstoration COordination & VERification (RECOVER); and monitoring support for CERP projects.

## IV. PROGRAM ALLOCATIONS

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 1.2 Research, Data Collection, Analysis and Monitoring

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 17,397,219	\$ 18,584,524	\$ 19,653,335	\$ 19,059,768	\$ 21,820,144	\$ 2,760,376	14.5%
Other Personal Services	\$ 94,626	\$ 219,329	\$ 88,863	\$ 123,187	\$ 175,662	\$ 52,475	42.6%
Contracted Services	\$ 3,361,655	\$ 2,277,811	\$ 1,826,102	\$ 6,964,789	\$ 5,089,482	\$ (1,875,307)	-26.9%
Operating Expenses	\$ 2,751,410	\$ 3,273,590	\$ 3,554,566	\$ 3,918,087	\$ 4,877,337	\$ 959,250	24.5%
Operating Capital Outlay	\$ 548,782	\$ 500,637	\$ 512,498	\$ 162,383	\$ 428,500	\$ 266,117	163.9%
Fixed Capital Outlay	\$ -	\$ -	\$ 43,519	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 2,598,836	\$ 2,978,062	\$ 2,490,240	\$ 2,740,415	\$ 4,641,325	\$ 1,900,910	69.4%
Debt	\$ -	\$ -	\$ 10,740	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ 26,752,528	\$ 27,833,953	\$ 28,179,862	\$ 32,968,629	\$ 37,032,450	\$ 4,063,821	12.3%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 31,303,418	\$ 1,318,551	\$ -	\$ 50,000	\$ 4,295,481	\$ 65,000	\$ 37,032,450

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 21,820,144	\$ -	\$ 21,820,144
Other Personal Services	\$ 175,662	\$ -	\$ 175,662
Contracted Services	\$ 2,503,676	\$ 2,585,806	\$ 5,089,482
Operating Expenses	\$ 3,667,963	\$ 1,209,374	\$ 4,877,337
Operating Capital Outlay	\$ 228,500	\$ 200,000	\$ 428,500
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 4,443,325	\$ 198,000	\$ 4,641,325
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 32,839,270	\$ 4,193,180	\$ 37,032,450

### Changes and Trends

Overall funding for the last few years has moderately fluctuated in this activity. Expanded Monitoring efforts implemented in response to the 2019 Governor's Executive Order 19-12 and continues to be reflected in Contracted Services and Operating Expenses.

Increases in Other Personal Services between Fiscal Year 2020-21 and Fiscal Year 2021-22 reflect increases in hydro data processing for expanded water quality monitoring.

Increases in Interagency Expenditures and Operating Expense between Fiscal Year 2020-21 and Fiscal Year 2021-22 reflect the implementation of expanded monitoring efforts.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$37 million, a 12.3 percent (\$4.1 million) increase from the Fiscal Year 2023-24 Adopted Budget of \$33 million. The increase in Salaries and Benefits of 14.5 percent (\$2.8 million) is due to increases in the District's contribution to FRS and employer's share of FICA taxes and reallocation of staff from Restoration Strategies Projects which are completed. The increase in Other Personal Services of 42.6 percent (\$52,475) is due to increase in the cost of staff augmentation for hydrologic data processing. The decrease in Contracted Services of 26.9 percent (\$1.9 million) resulted from the decreases in Water Resources Lab & Field supplies (\$3.2 million) and BCB Corkscrew Monitoring (\$560,000) netted against addition of S-333 Water Quality State Grants (\$1 million), WR System Modeling-RSM (\$740,000) and Hydrology & Hydraulics Data Analysis (\$300,000). The increase in Interagency Expenditures of 69.4 percent (\$1.9 million) is due to Lake Okeechobee SB1638 Study (\$1.5 million), USGS (\$349,273) and GEMM Monitoring (\$120,000). The increase in

#### IV. PROGRAM ALLOCATIONS

Operating Expenses of 24.5 percent (\$959,250) is due mainly to Laboratory maintenance cost increases (\$238,500), Laboratory sampling filters (\$207,000), C-43 Chemicals (\$100,000). The increase in Operating Capital Outlay of 163.9 percent (\$266,117) is due to Lake Okeechobee monitoring equipment (\$150,000), replacement lab equipment (\$88,000) and EAAA2 Stream gauging equipment (\$50,000) netted against removal of Florida Bay SAV (21,883).

**Major Budget Items for this activity include the following:**

- Salaries and Benefits (\$21.8 million)
- Other Personal Services:
  - On-going C&SF Monitoring and Assessment (\$139,348)
  - LTP STA O&M – Monitoring and Assessment (\$23,764)
  - Lake Okeechobee Water Quality Assessment & Reporting (\$12,550)
- Contracted Services:
  - C&SF Monitoring and Assessment (\$380,605)
  - Caloosahatchee River & Estuary (\$172,881)
  - Everglades Research & Evaluation, Ecosystem Response to Hydrology (\$1.2 million)
  - Everglades Research & Evaluation, Multi-Disciplinary Research (\$414,000)
  - Hydrogeologic Data Gathering (\$337,037)
  - Lake Okeechobee Upstream Monitoring (\$516,066)
  - Lake Okeechobee In-Lake Assessment (\$368,818)
  - Regional Modeling (\$1.1 million)
  - St. Lucie River Upstream Monitoring (\$259,071)
- Operating Expenses:
  - Everglades Program Support (\$2.2 million), which includes:
    - Property Appraiser and Tax Collector fees (\$1.4 million). Expenses for the Everglades Forever Act property appraiser and tax collector fees are captured here to properly tie the cost of collecting the tax to the associated fund and activities.
    - Self - Insurance Charges (\$418,184)
    - Equipment maintenance (\$245,524)
  - Everglades Construction Project - Operations Monitoring (\$158,511)
  - Everglades Research & Evaluation - (\$369,176)
  - Florida Bay & Florida Keys Applied Research (\$115,168)
  - Hydrogeologic Data Gathering (\$115,735)
  - Lake Okeechobee In-Lake Assessment, WQ Assessment and Reporting, and Upstream Monitoring (\$175,150)
  - Regional Water Quality Monitoring (\$1.3 million)
- Operating Capital Outlay:

#### IV. PROGRAM ALLOCATIONS

- Everglades Lab Equipment Replacement (\$88,000)
- Lake Okeechobee In-Lake Assessment Equipment (\$200,000)
- Regional Water Quality Monitoring Equipment (\$90,500)
- Interagency Expenditures:
  - C&SF Monitoring and Assessment (\$719,293)
  - Everglades Research & Evaluation (\$120,000)
  - Florida Bay and Florida Keys Applied Research and Model Development (\$540,517)
  - Hydrogeologic Data Gathering (\$1 million)
  - Lake Okeechobee In-Lake Assessment (\$1.7 million)
  - Regional Water Quality Monitoring (\$444,526)

Items funded with Fund Balance include Tax Collector/Property Appraiser Fees (\$603,933), Active Marsh Improvement Project for mitigation (\$350,000), Everglades Monitoring (\$355,886), Parts and Supplies (\$8,732).

## IV. PROGRAM ALLOCATIONS

***1.3 Technical Assistance*** - *Activities that provide local, state, tribal, and federal planning support, including local government comprehensive plan reviews, DRI siting, and Coastal Zone Management efforts.*

### **District Description**

Activities that provide local, state, tribal, and federal planning support, including local government comprehensive plan reviews, DRI siting, and Coastal Zone Management efforts. The District provides technical assistance to local governments on their local comprehensive plans, ten-year water supply facilities work plans, and related documents. This technical assistance is provided through several means:

- Provide technical support to local government planners and officials when comprehensive plans are evaluated and updated.
- Review and comment on significant water resource issues for proposed amendments to local government comprehensive plans.
- Provide expertise on District programs for local government community planning efforts, as well as coordination with the Regional Planning Councils, Florida Department of Economic Opportunity (FDEO), Florida Department of Transportation (FDOT) and DEP.
- Provide comments on projects reviewed through the State Clearinghouse and developments of regional impact.
- Work with local governments to ensure consistency between local government ten-year water supply facilities work plans and the District's regional water supply plans.
- Conduct technical assistance workshops with local governments throughout the District as needed and aided local governments regarding ten-year water supply facility work plans.
- Consistent with the Community Planning Act adopted during the 2011 session of the Florida Legislature and the Community Development Act adopted during the 2015 session of the Florida Legislature, emphasis is being placed on providing technical assistance to local governments. Reviews of proposed amendments to local government comprehensive plans focus on addressing impacts to significant state water resources.
- Working proactively on the “front end” of the planning and evaluation processes, collaboratively addressing water resource issues, and building successful alliances continues to be important. Since the adoption of the Community Planning Act the number of requests for technical assistance has increased. In addition, local governments are in the process of evaluating and updating their comprehensive plans. This includes evaluations of existing adopted Water Supply Work Plans and identifying needed comprehensive plan amendments.

## IV. PROGRAM ALLOCATIONS

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 1.3 Technical Assistance

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 218,584	\$ 198,447	\$ 187,687	\$ 207,882	\$ 201,081	\$ (6,801)	-3.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 218,584</b>	<b>\$ 198,447</b>	<b>\$ 187,687</b>	<b>\$ 207,882</b>	<b>\$ 201,081</b>	<b>\$ (6,801)</b>	<b>-3.3%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 201,081	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 201,081

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 201,081	\$ -	\$ 201,081
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 201,081</b>	<b>\$ -</b>	<b>\$ 201,081</b>

### Changes and Trends

Over the last five years, funding in this activity has remained relatively stable. This activity represents a continued level of service consistent with Fiscal Year 2023-24. The decrease in Salaries and Benefits during Fiscal Year's 2021-22 and 2022-23 is due to allocation of personnel to projects.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$201,081, a 3.3 percent (\$6,801) decrease from the Fiscal Year 2023-24 Adopted Budget of \$207,882. A decrease in Salaries and Benefits is due to reallocation of some staff time.

### Major Budget Items for this activity include the following:

- Salaries and Benefits (\$201,081)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

### 1.4 Other Water Resources Planning and Monitoring Activities - Water resources planning and monitoring activities not otherwise categorized above.

#### District Description

All Water Resources and Planning activities are captured within other activities not necessitating utilization of this “Other” activity component.

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 1.4 Other Water Resource Planning and Monitoring Activities

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

No funding has been budgeted for the activity over the last five years.



## IV. PROGRAM ALLOCATIONS

**1.5 Technology and Information Services** - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

### District Description

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development that support the Water Resources Planning and Monitoring program and related activities.

Information technology items (salaries, contractors, hardware / software maintenance, and other operating costs) are directly charged to operational activities of District core functions where there is a clear linkage between the operational activity and the information technology system, application or staff that is used to support the operational activities.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 1.5 Technology and Information Services

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 1,743,910	\$ 1,770,165	\$ 1,758,123	\$ 2,178,338	\$ 2,137,533	\$ (40,805)	-1.9%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 122,885	\$ 154,862	\$ 192,448	\$ 161,805	\$ 251,458	\$ 89,653	55.4%
Operating Expenses	\$ 919,349	\$ 1,017,254	\$ 891,020	\$ 952,584	\$ 1,804,861	\$ 852,277	89.5%
Operating Capital Outlay	\$ 129,602	\$ 20,570	\$ 30,810	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 2,915,746</b>	<b>\$ 2,962,851</b>	<b>\$ 2,872,401</b>	<b>\$ 3,292,727</b>	<b>\$ 4,193,852</b>	<b>\$ 901,125</b>	<b>27.4%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 4,193,852	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,193,852

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,137,533	\$ -	\$ 2,137,533
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 251,458	\$ -	\$ 251,458
Operating Expenses	\$ 1,804,861	\$ -	\$ 1,804,861
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 4,193,852</b>	<b>\$ -</b>	<b>\$ 4,193,852</b>

### Changes and Trends

The increase in Contracted Services from Fiscal Year 2020-21 to Fiscal Year 2022-23 are due to IT consulting services, enterprise software implementation, and training. The decrease in Operating Capital Outlay is due to a decrease in computer hardware acquisition. This activity represents a continued level of service over the past five years.

## IV. PROGRAM ALLOCATIONS

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$4.2 million, a 27.4 percent (\$901,125) increase from the Fiscal Year 2023-24 Adopted Budget of \$3.3 million. There is an 89.5 percent (\$852,277) increase in Operating Expenses for software and hardware maintenance and a 55.4% increase (\$89,653) in Contracted Services for SAP enterprise services. These increases are partially offset by a 1.9 percent (\$40,805) decrease in Salaries and Benefits reflecting a reallocation of staff to this activity, decreases in new hires salaries commensurate with experience. These are offset by increases in the District's contribution to FRS and employer's share of FICA taxes.

### Major Budget Items for this activity include the following:

- Salaries and Benefits (\$2.1 million)
- Contracted Services:
  - Modeling and Scientific Support - IT Support (\$251,458), which includes:
    - Computer consulting services (\$185,838), enterprise resource support and IT security
    - Copier/printer leases (\$40,620)
    - Desktop software and network cabling (\$25,000)
- Operating Expenses:
  - Modeling and Scientific Support - IT Support (\$1.8 million) which includes:
    - Software maintenance (\$1.6 million)
    - Hardware maintenance (\$85,102)
    - Communication service (\$87,586)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

### **Program 2.0 Land Acquisition, Restoration and Public Works**

This program includes the development and construction of all capital projects (except for those contained in Program 3.0), including water resource development projects, water supply development assistance, water control projects, and support and administrative facilities construction; cooperative projects; land acquisition; and the restoration of lands and water bodies.

#### **District Description**

The District oversees the development and construction of all restoration capital projects including surface water projects pertaining to Restoration Strategies, CERP/CEPP, STA Capital Construction, and the NEEPP, as well as water supply development assistance through cooperative funding for Alternative Water Supply (AWS).

## IV. PROGRAM ALLOCATIONS

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 2.0 Land Acquisition, Restoration and Public Works

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 16,179,467	\$ 16,427,525	\$ 18,594,168	\$ 22,338,782	\$ 22,454,512	\$ 115,730	0.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 32,733,143	\$ 39,006,572	\$ 46,466,039	\$ 55,152,513	\$ 48,360,193	\$ (6,792,320)	-12.3%
Operating Expenses	\$ 8,316,420	\$ 7,643,208	\$ 8,719,105	\$ 9,640,772	\$ 13,497,404	\$ 3,856,632	40.0%
Operating Capital Outlay	\$ 17,611,871	\$ 31,056,613	\$ 42,272,972	\$ 30,200,500	\$ 56,743,530	\$ 26,543,030	87.9%
Fixed Capital Outlay	\$ 350,101,440	\$ 459,963,526	\$ 454,856,299	\$ 513,537,193	\$ 665,214,010	\$ 151,676,817	29.5%
Interagency Expenditures (Cooperative Funding)	\$ 9,063,678	\$ 7,852,879	\$ 11,160,807	\$ 25,153,994	\$ 44,905,303	\$ 19,751,309	78.5%
Debt	\$ 30,354,250	\$ 32,963,730	\$ 31,249,748	\$ 30,295,125	\$ 30,269,875	\$ (25,250)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 464,360,269</b>	<b>\$ 594,914,053</b>	<b>\$ 613,319,139</b>	<b>\$ 686,318,879</b>	<b>\$ 881,444,827</b>	<b>\$ 195,125,948</b>	<b>28.4%</b>

#### SOURCE OF FUNDS

Fiscal Year 2024-25

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 21,861,234	\$ -	\$ -	\$ -	\$ -	\$ 593,278	\$ 22,454,512
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 4,016,163	\$ 1,529	\$ -	\$ -	\$ 43,975,465	\$ 367,036	\$ 48,360,193
Operating Expenses	\$ 8,565,759	\$ 11,861	\$ -	\$ -	\$ 4,866,826	\$ 52,958	\$ 13,497,404
Operating Capital Outlay	\$ 768,500	\$ -	\$ -	\$ -	\$ 55,971,030	\$ 4,000	\$ 56,743,530
Fixed Capital Outlay	\$ -	\$ 3,774,661	\$ -	\$ -	\$ 661,439,349	\$ -	\$ 665,214,010
Interagency Expenditures (Cooperative Funding)	\$ 1,597,648	\$ -	\$ -	\$ -	\$ 43,164,769	\$ 142,886	\$ 44,905,303
Debt	\$ -	\$ -	\$ -	\$ -	\$ 30,269,875	\$ -	\$ 30,269,875
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 36,809,304</b>	<b>\$ 3,788,051</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 839,687,314</b>	<b>\$ 1,160,158</b>	<b>\$ 881,444,827</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	163	\$ 15,876,730	\$ 22,454,512	\$ -	\$ 22,454,512
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 38,545,664	\$ 9,814,529	\$ 48,360,193
Operating Expenses			\$ 8,971,543	\$ 4,525,861	\$ 13,497,404
Operating Capital Outlay			\$ 21,743,530	\$ 35,000,000	\$ 56,743,530
Fixed Capital Outlay			\$ 660,818,023	\$ 4,395,987	\$ 665,214,010
Interagency Expenditures (Cooperative Funding)			\$ 21,405,303	\$ 23,500,000	\$ 44,905,303
Debt			\$ 30,269,875	\$ -	\$ 30,269,875
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 804,208,450</b>	<b>\$ 77,236,377</b>	<b>\$ 881,444,827</b>

#### WORKFORCE

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

WORKFORCE CATEGORY	Fiscal Year					Adopted to Tentative 2023-24 to 2024-25	
	2020-21	2021-22	2022-23	2023-24	2024-25	Difference	% Change
Authorized Positions	165	159	166	171	163	(8)	-4.68%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	-	-
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
<b>TOTAL WORKFORCE</b>	<b>165</b>	<b>159</b>	<b>166</b>	<b>171</b>	<b>163</b>	<b>(8)</b>	<b>-4.68%</b>

## IV. PROGRAM ALLOCATIONS

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
 2.0 Land Acquisition, Restoration and Public Works  
 Fiscal Year 2024-25  
 Tentative Budget - August 1, 2024

FY 2023-24 Budget (Adopted)		171	686,318,879		
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			(8)	(59,553)	
1	Decrease in Total Fringe Benefits	(59,553)			Decrease is due to the reallocation of staffing resources from Restoration Strategies to other programs as the projects and studies are nearing completion, offset by increases to the District contribution to FRS and employer's share of FICA taxes and Health Insurance.
Other Personal Services				-	
Contracted Services				(11,456,555)	
2	Decrease in Biscayne Bay Coastal Wetlands	(31,450)			Decrease in New Works is due to one-time staff gauge replacement at L-31E, offset by new water quality and monitoring for Biscayne Bay Coastal Wetlands (BBCW) - Cutler Wetlands during operational testing phase.
3	Decrease in Dispersed Water Management	(1,026,709)			Decrease is due to reduced cashflow requirements for water retention/nutrient reduction projects due to prior year state appropriations.
4	Decrease in Lake Okeechobee Phase II Technical Plan	(6,228,272)			Decrease is due to reduced cashflow requirements for water retention/nutrient reduction projects due to prior year state appropriations, which are offset by increased authority for NEEPP state grant applications.
5	Decrease in Biscayne Bay Local Initiatives	(3,000,000)			Decrease is due to one-time grant through Miami-Dade County/DEP for Waterways Impact Protection Effort Project.
6	Decrease in CERP Program Support (Not Creditable)	(483,600)			Decrease is due to reclassification of permitting support services from contracted services (external contractor) to operating expenses (government provider).
7	Decrease in Lake Okeechobee IT Support	(686,524)			Decrease is due to one-time planned state grant for Google services, which is offset by increased costs for SAP (enterprise resource planning software) support.
Operating Expenses				(359,197)	
8	Decrease in Kissimmee River Restoration - Integrated Ecosystem Studies	(17,929)			Decrease is primarily due to one-time YSI equipment replacement.
9	Decrease in USACE Monitoring	(2,431)			Decrease is due to realignment of funds as CERP projects shift between construction and New Works.
10	Decrease in C-43 West Basin Storage Reservoir	(337,837)			Decrease is primarily due to New Works reduction for electrical services in support of C-43 West Basin Storage Reservoir.
11	Decrease in Long-Term Plan (LTP) Source Controls - EFA Reg Source Control Program	(1,000)			Decrease in field supplies offset by increase in lab supplies requirements for C-51W Upstream Monitoring.
Operating Capital Outlay				(25,842,870)	
12	Decrease in Biscayne Bay Coastal Wetlands	(9,000)			Decrease in New Works is due to one-time staff gauge replacement at L-31E.
13	Decrease in Kissimmee River Restoration - Integrated Ecosystem Studies	(52,000)			Decrease in New Works is due to one-time heavy equipment replacement.
14	Decrease in Grassy Island FEB	(13,000,000)			Decrease is due to reclassification of one-time state funding from operating to fixed capital outlay for Grassy Island FEB, as the project shifts from design to construction.
15	Decrease in Loxahatchee River Watershed Restoration Project	(12,781,870)			Decrease is due to reduced cash flow requirement for design of the Loxahatchee River Watershed Restoration Project.
Fixed Capital Outlay				(58,337,031)	
16	Decrease in C-111/Modified Water Deliveries/Combined System Operating Plan (CSOP)	(9,430,856)			Decrease is due to reduced cash flow requirement for the S-332B Pump Station Replacement.
17	Decrease in Caloosahatchee River & Estuary Projects	(7,600,000)			Decrease is due to reduced cash flow requirement for Lake Hicpochee Hydrologic Enhancement, offset by increase in cash flow needs for Boma FEB.
18	Decrease in CERP Planning	(30,806,175)			Decrease is due to one-time rebudget of prior years state appropriations for CERP.

## IV. PROGRAM ALLOCATIONS

Reductions					Issue Narrative
Issue	Description	Issue Amount	Workforce	Category Subtotal	
19	Decrease in Dispersed Water Management	(500,000)			Decrease is due to reduced cash flow requirement for C-23/C-24 Interim Storage Project.
20	Decrease in LTP STA O&M - STA Capital Construction	(10,000,000)			Decrease is due to reduced cash flow requirement for the STA 5/6 Connection to Lake Okeechobee.
Interagency Expenditures (Cooperative Funding)				(826,531)	
21	Decrease in Biscayne Bay Coastal Wetlands	(44,800)			Decrease in New Works is due to completion of L-31E #4-periphyton and vegetation monitoring.
22	Decrease in Caloosahatchee River & Estuary Projects	(81,731)			Decrease in prior year state appropriation for Caloosahatchee tributary flow monitoring, to be offset by increase in NEEPP Planning.
23	Decrease in St. Lucie River & Estuary Projects	(500,000)			Decreased in one-time state grant funding needs.
Debt				(25,250)	
24	Decrease in CERP Program Management & Support	(11,286)			Decrease is due to reduction of Certificates of Participation payment schedule as debt decreases.
25	Decrease in LTP Acceler8 - Program Support	(13,964)			Decrease is due to reduction of Certificates of Participation payment schedule as debt decreases.
Reserves				-	
<b>TOTAL REDUCTIONS</b>			(8)	(96,706,987)	

## IV. PROGRAM ALLOCATIONS

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
 2.0 Land Acquisition, Restoration and Public Works  
 Fiscal Year 2024-25  
 Tentative Budget - August 1, 2024

Issue		Description	Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits					175,283	
1		Increase in Salaries and Wages - Regular	175,283			Increase is due to the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2023-24, offset by a decrease in staffing resources to other programs.
Other Personal Services					-	
Contracted Services					4,664,235	
2		Increase in C-43 Basin Storage Reservoir	606,500			Increase is due to New Works for S-470 pump station during operational testing phase.
3		Increase in Caloosahatchee River & Estuary Projects	53,880			Increase is due to New Works for C-43 Water Quality Treatment and Testing during testing phase.
4		Increase in Central Everglades Planning Project	697,243			Increase is due to realignment of funds as CERP projects shift between construction and New Works.
5		Increase in CERP RECOVER	2,380,000			Increase is due to anticipated state grant for RECOVER activities.
6		Increase in Indian River Lagoon - South	101,249			Increase in New Works is due to increased cash flow requirements in this expense category during operational testing and monitoring for C-44 STA and Reservoir.
7		Increase in Kissimmee River Restoration - Integrated Ecosystem Studies	201,492			Increase in New Works is due to increased cash flow requirements for the Kissimmee River Restoration Evaluation Program.
8		Increase in Lake Okeechobee Regional Phosphorus Control Project	181,864			Increase in New Works is due to increased costs for Lakeside Ranch STA compliance assessment.
9		Increase in Long-Term Plan (LTP) Source Controls - EFA Reg Source Control Program	44,867			Increase is due to New Works for C-139 FEB laboratory services, and increased costs for C-51 west upstream monitoring.
10		Increase in CERP Adaptive Assessment & Monitoring	75,000			Increase is due to increased costs for C-111 Spreader Canal downstream monitoring.
11		Increase in CERP Interagency Modeling Center	117,000			Increase is due to increased costs for CERP model archiving.
12		Increase in Lake Okeechobee Watershed	198,000			Increase is due to New Works for water quality monitoring of Lake Okeechobee ASR wells.
13		Increase in USACE Monitoring	7,140			Increase is due to New Works for CERP features turned-over for operations, including Biscayne Bay Coastal Wetlands, C-111 Spreader Canal, EAA A-2 STA, and Picayune Strand.
Operating Expenses					4,215,829	
14		Increase in Biscayne Bay Coastal Wetlands	148,415			Increase in New Works for BBCW Cutler Wetlands and L-31E during operational testing and monitoring.
16		Increase in Caloosahatchee River & Estuary Projects	2,713			Increase is due to New Works for NEEPP C-43 West Basin Storage Reservoir Water Quality Component during the testing phase.
17		Increase in Central Everglades Planning Project	1,153,639			Increase is due to New Works for the EAA A-2 STA during operational testing and monitoring.
18		Increase in Lake Okeechobee Regional Phosphorus Control Project	826			Increase in New Works is due to increased monitoring/lab supplies costs for Lakeside Ranch STA compliance assessment.
19		Increase in CERP Program Management & Support	32,660			Increase is due to increases in travel for CERP and additional costs of USACE certification for CERP staff.
20		Increase in CERP Program Support (Not Creditable)	1,568,082			Increase is due to projected increases for CERP Central Service Indirect costs, as well as service agreements with the USACE and USFWS to expedite project permits.
21		Increase in Indian River Lagoon - South	802,611			Increase is due to New Works for the C-44 STA and Reservoir during operational testing and monitoring.
22		Increase in Lake Okeechobee IT Support	506,883			Increase is due to increased costs for IT software maintenance.
Operating Capital Outlay					52,385,900	

## IV. PROGRAM ALLOCATIONS

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
23	Increase in Big Cypress L-28 Interagency Model-WERP	14,000,000			Increase is due to increased cashflow requirements from state appropriations for Western Everglades Restoration Project L-28 South.
24	Increase in Caloosahatchee River & Estuary Projects	2,752,900			Increase is due to allocation of state appropriation for NEEPP Planning.
25	Increase in Central Everglades Planning Project	16,000			Increase is due to New Works for the EAA A-2 STA during operational testing and monitoring.
26	Increase in Lake Okeechobee Phase II Technical Plan	35,000,000			Increase is due to increased cashflow requirement for the Lower Kissimmee STA Project.
27	Increase in Lake Okeechobee Regional Phosphorus Control Project	20,000			Increase is due to New Works for Lakeside Ranch STA water quality monitoring equipment.
28	Increase in Picayune Strand Restoration	100,000			Increase is due to increased costs for environmental support services for Picayune Restoration.
29	Increase in USACE Monitoring	497,000			Increase is due to New works for the acquisition of field equipment and vehicles to support increasing staffing requirements for CERP projects coming online, including C-44 Reservoir and STA, EAA A-2 STA, CEPP S S-355W, IRL C-23/C-24 North Reservoir and STA, and Picayune Strand.
<b>Fixed Capital Outlay</b>				<b>210,013,848</b>	
30	Increase in Biscayne Bay Coastal Wetlands	24,100,000			Increase is due to increased cashflow requirement from state appropriations for BBCW Cutler Wetlands construction.
31	Increase in C-43 West Basin Storage Reservoir	74,567,001			Increase is due to increased cashflow requirement from state appropriations for construction.
32	Increase in CERP Program Support (Not Creditable)	7,160,242			Increase is primarily due to increased cashflow requirement from state appropriations for Okeechobee Field Station relocation project in support of CERP projects coming online, which is offset by decreased cashflow needs for Clewiston Field Station relocation.
33	Increase in Indian River Lagoon - South	87,400,000			Increase is due to increased cashflow requirements from state appropriations for IRL S components, including C-23 to C44 Estuary Discharge Diversion, C-23/C-24 Storage Components, and C-25 Reservoir and STA.
34	Increase in Taylor Creek Reservoir	14,640,000			Increase is due to increased cashflow requirement in this expense category from state appropriations for Grassy Island FEB engineering, design, and construction.
35	Increase in Central Everglades Planning Project	2,146,605			Increase is due to increased cashflow requirements from state appropriations for construction of CEPP components, including CEPP North S-8 Modifications, CEPP North S-360 Pump Station & L-4 Levee Degrade, CEPP North L-5 Canal Improvements, and CEPP New Water Seepage Barrier, which are offset by decreases for CEPP New Waters Miami & North New River Canal Improvements, EAA STA A-2 STA, L-6 Diversion, and CEPP North Miami Canal Backfill.



## IV. PROGRAM ALLOCATIONS

New Issues				
Issue	Description	Issue Amount	Workforce	Category Subtotal
Interagency Expenditures (Cooperative Funding)				20,377,840
36	Increase in Central Everglades Planning Project	18,650,440		Increase is due to agreement with FDOT for construction of US-27 EAA A-2 Reservoir Inflow-Outflow Canal Bridges Project. Increase in New Works is due to increased costs for the Kissimmee Riverwoods Laboratory. Increase is due to New Works for state contracts for water quality monitoring in support C-44 Reservoir and STA during the operational testing phase. Increase is due to one-time state grant for Taylor Creek STA Innovative Technologies project. Increase is due to New Works for monitoring at Biscayne Bay Coastal Wetlands L-31W and C-111 Spreader Canal during the operational testing phase.
38	Increase in Kissimmee River Restoration - Integrated Ecosystem Studies	109,008		
39	Increase in Indian River Lagoon - South	2,100		
40	Increase in Lake Okeechobee Regional Phosphorus Control Project	1,500,000		
41	Increase in USACE Monitoring	116,292		
Debt				-
Reserves				-
<b>TOTAL NEW ISSUES</b>			<b>0</b>	<b>291,832,935</b>
<b>2.0 Land Acquisition, Restoration and Public Works</b>				
Total Workforce and Tentative Budget for FY 2024-25			163	\$ 881,444,827

## IV. PROGRAM ALLOCATIONS

### Changes and Trends

The Florida Legislature continues its commitment to Everglades restoration through continued appropriations for Restoration Strategies, CERP, and NEEPP. In 2016, House Bill 989 (Chapter 2016-201), the Legislature reaffirmed its commitment to long-term funding for Everglades restoration, primarily those that reduce harmful discharges to the St. Lucie River and Caloosahatchee River estuaries, providing up to \$200 million annually for the implementation of CERP, Long Term Plan, and NEEPP. In 2017, through Senate Bill 10 (Chapter 2017-10), the Legislature reinstated the commitment made in the 2016 House Bill 989 and provided an additional \$33 million for the District to work with the USACE for a Post-Authorization Change Report and to acquire land or negotiate leases to implement the Everglades Agricultural Area (EAA) storage reservoir project, and authorized an additional \$64 million in recurring appropriations starting in Fiscal Year 2018-19 to implement the EAA storage reservoir and other restoration projects as identified above. Since 2019, Governor DeSantis and the Florida Legislature have emphasized the State's commitment and have appropriated a combined \$2.4 billion for restoration. The Governor's Fiscal Year 2024-25 budget includes an additional \$740.5 million in continued state funding for restoration.

In addition, the Florida Legislature has appropriated funds each year since 2019 for alternative water supply and water conservation grants. From this funding, DEP allocated a combined \$60.1 million to the District for construction or implementation of alternative water supply and water conservation projects with cooperating entities, including local governments, special districts, utilities, homeowners' associations, water users, agriculture, and other public and private organizations. State funding for alternative water supply and water conservation projects is anticipated to continue in Fiscal Year 2024-25.

Expenditure increases in Salaries and Benefits between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect the reallocation of positions to support water supply plan updates and implementation of restoration projects, cost-of-living increases, and rate increases in the District's contribution to FRS and employer's share of FICA taxes.

Expenditure increases in Contracted Services between Fiscal Year 2020-21 and Fiscal Year 2022-23 are primarily due to continued construction and service payments for Dispersed Water Management public-private partnership projects; increased cashflow requirements in this expense category for planning and design of the Lower Kissimmee STA project, CERP Lake Okeechobee Watershed Restoration ASR Wells and Lake Okeechobee Component A Restoration; C-43 West Basin Storage Reservoir construction, Restoration Strategies Science Plan, and Google Cloud Services. The increases are offset by decreased cashflow requirements for CERP Projects, including CEPP South Old Tamiami Trail Removal Project, and C-44 STA and Reservoir as the latter transitioned from construction to operations.

Expenditure increases in Operating Expenses between Fiscal Year 2020-21 and Fiscal Year 2022-23 are due to increased cashflow requirements for New Works in support of CERP projects during the operational testing and monitoring phase, including C-44 Reservoir and STA and EAA A-2 STA, as well as increases for STA refurbishments and Restoration Strategies, which are offset by decreases for EAA Reservoir Project lease payments, S-332B Pump Station Culvert Replacement, and indirect cost allocations.

Expenditure increases in Operating Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect projects moving from planning through design, construction, and operations in

## IV. PROGRAM ALLOCATIONS

CERP, including Lake Okeechobee Watershed Restoration ASR Wells, C-43 West Basin Storage Reservoir, IRL South Project – C-23/C-24 Storage Components and C-25 Reservoir & STA, Western Everglades Restoration Project L-28 South Culverts, Loxahatchee River Watershed Restoration – Flow-ways 2 and 3, and Biscayne Bay Coastal Wetlands – Cutler Wetlands, and Okeechobee Field Station and Clewiston Field Station relocations in support of CERP; CEPP components, including North S-8A Culvert and Canal, North L-6 Divide, EAA S-623 Pump Station, L-5 Canal, Miami Canal Backfill, New Waters Seepage Barrier, and South S-356 Pump Station; NEEPP, including Boma FEB, Grassy Island FEB, Brady Ranch FEB; and STA refurbishments, including STA 5/6 Connection to Lake Okeechobee, STA-1E Central Flow Way Modifications, and STA-2 Refurbishments.

Expenditure increases in Fixed Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect the progress from planning through design and construction of projects in CERP, including EAA A-2 STA, EAA A-2 Reservoir, EAA Canal Conveyance, CEPP New Waters Seepage Barrier, CEPP North L-6 Divide, CEPP South S-356 Pump Station, Biscayne Bay Coastal Wetlands – Cutler Wetlands, Western Everglades Restoration L-28 South Culverts, Lake Okeechobee Watershed Restoration ASR Wells, and land acquisition for C-111 South Glades Project; and NEEPP, including C-43 Water Quality Treatment and Testing Phase 2 Test Cells Project. The increase also includes land acquisition for restoration of Green Heart of the Everglades. These are offset by decreases for Restoration Strategies and STA refurbishments projects.

Expenditure increases and decreases in Interagency Expenditures between Fiscal Year 2020-21 and Fiscal Year 2022-23 primarily reflect the completion of Alternative Water Supply, including water conservation projects, increased cash-flow requirements for Restoration Strategies Science Plan Studies, one-time cash payments to the USACE for CERP IRL South Project for relocation activities and Lake Okeechobee Component A, and one-time cash-payment to FDOT for EAA A-2 STA bridge design and construction.

Expenditure increases and decreases in Debt between Fiscal Year 2020-21 and Fiscal Year 2022-23 are due to the implementation of the Government Accounting Standards Board (GASB) #87 for leases and decreases in Certificates of Participation payment schedule as debt decreases.

Budget increases and decreases across the expense categories reflect the shift in cashflow requirements for projects as they move through planning, design, engineering, construction, and operations and maintenance phases, as well as the increased commitment from the Legislature to provide funding for restoration. Budget increases for Salaries and Benefits between Fiscal Year 2022-23 and Fiscal Year 2024-25 reflect the impacts of cost-of-living increases as well as increases to the District's contribution to FRS and employer's share of FICA taxes, which are offset by the reallocation of staffing resources to other programs primarily due to Restoration Strategies projects and studies nearing completion.

### **Budget Variances**

The Fiscal Year 2024-25 Tentative Budget is \$881.4 million, a 28.4 percent (\$195.1 million) increase from the Fiscal Year 2023-24 Adopted Budget of \$686.3 million due to:

Salaries and Benefits increased 0.5 percent (\$115,730), primarily due to the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2023-24, as well as increases to the District's contribution to

#### IV. PROGRAM ALLOCATIONS

FRS and employer's share of FICA taxes, which are offset by the realignment of staffing resources to other programs as Restoration Strategies projects and studies are nearing completion.

Contracted Services decreased 12.3 percent (\$6.8 million) primarily due to a decrease of prior year state appropriation for dispersed storage and water retention and nutrient reduction projects (\$7.3 million), one-time grant from Miami-Dade for a Waterways Impact Protection Effort Project in support of Biscayne Bay local initiative (\$3 million), one-time grant for Google Services (\$686,524), and expense category change for permitting support services from contracted services (external contractor) to operating expenses (government provider) (\$483,600). These decreases are partially offset by net increases in New Works as projects transition from construction to operational testing and monitoring (\$2.3 million), as well as one-time grant funding from DEP for RECOVER activities (\$2.4 million).

Operating Expenses increased 40 percent (\$3.9 million) due to net increases in New Works from state appropriations for operational testing and monitoring of CERP Projects as they transition from construction to operations (\$1.8 million), projected increases for CERP Central Service Indirect Costs (\$1.6 million) and increases in IT software maintenance (\$506,883).

Operating Capital Outlay increased 87.9 percent (\$26.5 million) primarily due to a one-time state grant for the Lower Kissimmee STA Project (\$35 million), one-time state appropriations, and cash flow requirements in the category for CERP Implementation, including Western Everglades Restoration Project L-28 South Culverts (\$14 million), and NEEPP Planning (\$2.8 million), and New Works for capital equipment in support of operational testing and monitoring of CERP Projects as they transition from construction to operations (\$497,000), which are partially offset by decreases of prior year state appropriation for CERP Loxahatchee River Restoration Project (\$12.8 million), and Grassy Island Flow Equalization Basin (FEB) (\$13 million).

Fixed Capital Outlay increased 29.5 percent (\$151.7 million) due to increases in one-time state appropriations in this expense category for CERP (\$195.4 million), including Biscayne Bay Coastal Wetlands (\$24.1 million), C-43 West Basin Storage Reservoir (\$74.6 million), Indian River Lagoon South (\$87.4 million), Okeechobee Field Station and Clewiston Field Stations relocations in support of CERP Projects coming online (\$7.2 million) and CEPP components (\$2.1 million); and NEEPP (\$14.6 million) for Grassy Island FEB. The increases are partially offset by decreases in this expense category for CERP (\$40.2 million), including C-111/Modified Water Deliveries (\$9.4 million) and CERP Planning (\$30.8 million); STA 5/6 Connection to Lake Okeechobee (\$10 million); and NEEPP, including Lake Hicpochee (\$7.6 million), and C-23/C-24 Interim Storage Project (\$500,000).

Interagency Expenditures increased 78.5 percent (\$19.8 million) primarily due to one-time state appropriations for payment to FDOT for the construction of US-27 EAA A-2 Reservoir Inflow-Outflow Canal Bridges Project (\$18.7 million), increase in state grants in support of restoration (\$1 million), and increased costs for the Kissimmee Riverwoods Laboratory (\$109,008).

A detailed description of variances, changes and trends, and major budget items for District Everglades and CERP is contained in the District Specific Programs on pages 259-269.

## IV. PROGRAM ALLOCATIONS

**Major Budget Items for this program include the following:**

- Salaries and Benefits (\$22.5 million) (163 FTEs)

Major Projects under this program are funded with Salaries and Benefits (included in the Salaries and Benefits number above), Contracted Services, Operating Capital Outlay, Fixed Capital Outlay, and Interagency Expenditures.

Project Name	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
CFP/DEP - Alternative Water Supply	\$ 122,243	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000,000	\$ -	\$ -	\$ 22,122,243
CEPP New Water Seepage Barrier CNT13-NW	\$ 29,445	\$ -	\$ -	\$ -	\$ -	\$ 14,581,870	\$ -	\$ -	\$ -	\$ 14,611,315
Clewiston FS Modernization	\$ 112,883	\$ -	\$ -	\$ -	\$ -	\$ 8,500,000	\$ -	\$ -	\$ -	\$ 8,612,883
CP Okeechobee FS Admin Bldg Replacement	\$ 94,801	\$ -	\$ -	\$ -	\$ -	\$ 31,860,816	\$ -	\$ -	\$ -	\$ 31,955,617
C-43 West Basin Storage Reservoir	\$ 607,829	\$ -	\$ 606,500	\$ 664,243	\$ -	\$ 160,956,663	\$ -	\$ -	\$ -	\$ 162,835,235
Boma FEB	\$ 157,491	\$ -	\$ -	\$ -	\$ -	\$ 24,400,000	\$ -	\$ -	\$ -	\$ 24,557,491
C-18W Reservoir - Loxahatchee River Flowway 2	\$ 109,516	\$ -	\$ -	\$ -	\$ 2,218,130	\$ -	\$ -	\$ -	\$ -	\$ 2,327,646
IRL S C-23 to C-44 Interconnect - Estuary Discharge Diversion	\$ 43,067	\$ -	\$ -	\$ -	\$ -	\$ 26,000,000	\$ -	\$ -	\$ -	\$ 26,043,067
Lake Okeechobee WRP ASR Wells	\$ 342,133	\$ -	\$ 198,000	\$ -	\$ -	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 50,540,133
Grassy Island FEB	\$ 33,081	\$ -	\$ -	\$ -	\$ -	\$ 14,640,000	\$ -	\$ -	\$ -	\$ 14,673,081
WERP L-28 South Culverts	\$ 58,925	\$ -	\$ -	\$ -	\$ 16,000,000	\$ -	\$ -	\$ -	\$ -	\$ 16,058,925
CEPP N S-630 Pump Station & L-4 Levee	\$ 102,775	\$ -	\$ -	\$ -	\$ -	\$ 44,100,000	\$ -	\$ -	\$ -	\$ 44,202,775
IRLS C-25 Reservoir & STA	\$ 134,384	\$ -	\$ -	\$ -	\$ -	\$ 24,000,000	\$ -	\$ -	\$ -	\$ 24,134,384
CEPP EAA Reservoir S-623 Pump Station	\$ 143,976	\$ -	\$ -	\$ -	\$ -	\$ 54,000,000	\$ -	\$ -	\$ -	\$ 54,143,976
IRL C23/24 Storage Components	\$ 441,182	\$ -	\$ -	\$ -	\$ -	\$ 82,100,000	\$ -	\$ -	\$ -	\$ 82,541,182
BBCW Ph1 Const Cutler Wetlands	\$ 197,672	\$ -	\$ 4,550	\$ 140,965	\$ -	\$ 40,100,000	\$ 25,000	\$ -	\$ -	\$ 40,468,187
CEPP NW Miami & NNR Canal Conve Imp	\$ 203,634	\$ -	\$ -	\$ 11,861	\$ -	\$ 43,106,091	\$ -	\$ -	\$ -	\$ 43,321,586
CEPP North S-8A Gated Culvert & Canal	\$ 159,966	\$ -	\$ -	\$ -	\$ -	\$ 13,200,000	\$ -	\$ -	\$ -	\$ 13,359,966
S-332B & S-332C Pump Station Replacement	\$ 125,028	\$ -	\$ -	\$ -	\$ -	\$ 569,144	\$ -	\$ -	\$ -	\$ 694,172
CEPP N Miami Canal Backfill & L5 CNT8	\$ 153,061	\$ -	\$ -	\$ -	\$ -	\$ 32,000,000	\$ -	\$ -	\$ -	\$ 32,153,061
<b>Grand Total</b>	<b>\$ 3,373,092</b>	<b>\$ -</b>	<b>\$ 809,050</b>	<b>\$ 817,069</b>	<b>\$ 18,218,130</b>	<b>\$ 664,114,584</b>	<b>\$ 22,025,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 709,356,925</b>

**Major Budget Items not found in the Appendix C Project Table are provided by budget category below:**

- Projects in Appendix C of this program are listed in activities 2.2 Water Source Development (\$22.1 million) and 2.3 Surface Water Projects (\$687.2 million)
- Contracted Services:
  - NEEPP Dispersed Water Storage and Nutrient Reduction Projects (\$33.5 million)
  - NEEPP Water Quality and Innovative Technologies State Grants (\$7.3 million)
  - CERP New Works, including monitoring and compliance assessment post-construction of project components for C-44 STA and Reservoir, Biscayne Bay Coastal Wetlands, C-111 Spreader Canal, Picayune Strand Restoration, EAA-A-2 STA, and Kissimmee ASR Well (\$2.4 million)
  - CERP RECOVER data mapping and model acquisition (\$2.4 million)
  - Kissimmee River Restoration – Integrated Ecosystem Studies in support of the Restoration Evaluation Program (\$795,487)
  - Northern STAs operations and compliance assessment, monitoring, and scientific support (\$278,687)
  - CERP Monitoring and Adaptive Assessment Plan activities for C-111 Spreader Canal downstream impacts and Northern Estuaries (\$236,252)
  - Lake Okeechobee IT Support for computer consulting services for enterprise resource support and IT security (\$188,712)
  - Expanded Monitoring in the C-51/L-8 Basin (\$183,000)
  - CERP Program Support, including data management, and interagency modeling (\$172,000)

## IV. PROGRAM ALLOCATIONS

- Operating Expenses:
  - CERP New Works, including operations and maintenance, monitoring and compliance assessment post-construction of project components for C-44 STA and Reservoir, Biscayne Bay Coastal Wetlands, C-111 Spreader Canal, Picayune Strand Restoration, and EAA A-2 STA (\$6.2 million)
  - CERP Indirect Support (\$4.5 million)
  - Lake Okeechobee IT Support for software and hardware maintenance, communications service, and IT support (\$1.1 million)
  - CERP Permit Review Services (\$400,000)
  - Kissimmee River Restoration – Hydrologic Monitoring and Restoration Evaluation Program (\$153,138)
  - CERP – RECOVER and Monitoring & Assessment Plan activities (\$73,800)
  - Northern STAs operations and compliance assessment, monitoring, and scientific support (\$54,916)
- Operating Capital Outlay:
  - NEEPP Lower Kissimmee Stormwater Treatment Project (\$35 million)
  - NEEPP Planning (\$2.8 million)
  - New Works field equipment for operations and maintenance, monitoring and compliance assessment post-construction of project components including CERP C-111 Spreader Canal, EAA A-2 STA, C-44 STA, IRL South C-23/C-24 North Reservoir and STA, and Picayune Strand Restoration (\$576,500), and NEEPP Lakeside Ranch STA (\$20,000)
  - CERP Project Management Services in support of Picayune Strand Restoration (\$150,000)
- Fixed Capital Outlay:
  - C-43 Water Quality Treatment and Testing Phase II Test Cells (\$1 million)
- Interagency Expenditures:
  - CEPP EAA A-2 Reservoir - agreement with FDOT for construction of US-27 EAA A-2 Reservoir Inflow-Outflow Canal Bridges Project (\$18.2 million)
  - NEEPP Taylor Creek STA Innovative Technology project (\$1.5 million)
  - CERP Monitoring and Adaptive Assessment Plan activities (\$1.3 million)
  - CEPP ecological response to flow/load and biogeochemical monitoring (\$707,103)
  - CERP New Works, including monitoring and compliance assessment post-construction of project components for Biscayne Bay Coastal Wetlands, EAA A-2 STA, C-111 Spreader Canal, and Picayune Strand Restoration (\$449,477)
  - Kissimmee River Restoration – Riverwoods Field Laboratory in support of the Restoration Evaluation Program (\$415,056)
  - CERP RECOVER - Loxahatchee Impoundment Landscape Assessment (\$263,000)
  - Florida Automated Weather Network (FAWN) (\$75,000)

#### IV. PROGRAM ALLOCATIONS

- Debt:
  - Debt service payment (\$30.3 million)

Items funded with fund balance include: CEPP New Waters EAA North New River Canal Conveyance Improvements (\$3,117,952), S-332B/S-332C Pump Station (\$569,144), land acquisition in support of CERP (\$99,426), and Northern Everglades Planning (\$1,529).

## IV. PROGRAM ALLOCATIONS

**2.1 Land Acquisition** - The acquisition of land and facilities for the protection and management of water resources. This activity category does not include land acquisition components of "water resource development projects," "surface water projects," or "other cooperative projects."

### District Description

Land acquisition is within the program where the project resides.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 2.1 - Land Acquisition

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
<small>Fiscal Year 2024-25</small>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

		Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits		\$ -	\$ -	\$ -
Other Personal Services		\$ -	\$ -	\$ -
Contracted Services		\$ -	\$ -	\$ -
Operating Expenses		\$ -	\$ -	\$ -
Operating Capital Outlay		\$ -	\$ -	\$ -
Fixed Capital Outlay		\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)		\$ -	\$ -	\$ -
Debt		\$ -	\$ -	\$ -
Reserves - Emergency Response		\$ -	\$ -	\$ -
<b>TOTAL</b>		\$ -	\$ -	\$ -

No funding has been budgeted for the activity over the last five years.



## IV. PROGRAM ALLOCATIONS

**2.2 Water Source Development** - Water resource development projects and regional or local water supply development assistance projects designed to increase the availability of water supplies for consumptive use.

### District Description

Water resource development projects, including the development of models supporting regional water supply plan updates, and regional or local water supply development assistance projects which are designed to increase the availability of water supplies for consumptive use.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 2.2 - Water Source Development

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 312,696	\$ 413,643	\$ 454,798	\$ 379,585	\$ 391,452	\$ 11,867	3.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ 499,120	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 418	\$ 1,197	\$ 1,470	\$ 6,027	\$ 6,027	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 3,843,134	\$ 3,998,203	\$ 6,059,695	\$ 22,000,000	\$ 22,000,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 4,156,248</b>	<b>\$ 4,912,163</b>	<b>\$ 6,515,963</b>	<b>\$ 22,385,612</b>	<b>\$ 22,397,479</b>	<b>\$ 11,867</b>	<b>0.1%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2024-25	\$ 397,479	\$ -	\$ -	\$ -	\$ 22,000,000	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)		Non-operating (Non-recurring - all revenues)		TOTAL
Salaries and Benefits	\$ 391,452	\$ -	\$ -	\$ -	\$ 391,452
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenses	\$ 6,027	\$ -	\$ -	\$ -	\$ 6,027
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ 22,000,000	\$ -	\$ 22,000,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 397,479</b>	<b>\$ -</b>	<b>\$ 22,000,000</b>	<b>\$ -</b>	<b>\$ 22,397,479</b>

### Changes and Trends

The District has historically provided funding to local governments, special districts, utilities, homeowners' associations, water users, agriculture, and other public and private organizations for stormwater, alternative water supply, and water conservation projects that are consistent with the agency's core mission. Since Fiscal Year 2019-20 DEP has allocated \$60.1 million to the District through Alternative Water Supply grants for construction or implementation of alternative water supply and water conservation projects with cooperating entities. State appropriations in support of water supply and water conservation projects are anticipated to continue in Fiscal Year 2024-25.

Expenditure increases and decreases in Contracted Services and increases in Interagency Expenditures between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect the allocation of state funding across the expenditure categories and completion of Alternative Water Supply projects. Increases within the same period in Salaries and Benefits reflect additional staffing resources to support plan updates, the impact of a cost-of living increase, and increased costs of FRS contributions and employer's share of FICA Taxes. Increases in Operating Expenses reflect increased travel, conference, license and membership costs consistent with increased

## IV. PROGRAM ALLOCATIONS

staffing and the District resuming normal operations after COVID-19 restrictions were lifted. Operating Expenses for Fiscal Year 2023-24 Adopted Budget and the Fiscal Year 2024-25 Tentative Budget reflect the same level of funding in this expense category since Fiscal Year 2020-21, which has been underutilized in prior fiscal years.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$22.4 million, a 0.1 percent (\$11,867) increase from the Fiscal Year 2023-24 Adopted Budget of \$22.4 million. The increase is in Salaries and Benefits reflecting cost-of-living increases and increases in the District’s contribution to FRS and employer’s share of FICA taxes.

Major Projects under this sub-activity are funded with Salaries and Benefits (included in the Salaries and Benefits number above) and Interagency Expenditures.

Project Name	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
CFP/DEP - Alternative Water Supply	\$ 122,243	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000,000	\$ -	\$ -	\$ 22,122,243
<b>Grand Total</b>	<b>\$ 122,243</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,122,243</b>

### Major Budget Items not found in the Appendix C Project Table are provided by Budget Category below:

- Salaries and Benefits (\$391,452)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

**2.2.1 Water Resource Development Projects** - Regional projects designed to create, from traditional or alternative sources, an identifiable, quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in section 373.019(26), Florida Statutes. Such projects may include the construction, operation, and maintenance of major public works facilities that provide for the augmentation of available surface and ground water supply or that create alternative sources of supply. Water resource development projects are to be identified in water management district regional water supply plans or district water management plans, as applicable.

### District Description

Regional water supply plans and updates thereto have been prepared and approved by the Governing Board for five planning regions that collectively cover the entire District: Lower East Coast, Lower West Coast, Upper East Coast, Upper Kissimmee Basin, and Lower Kissimmee Basin. The Upper Kissimmee Basin is included in the Central Florida Water Initiative (CFWI) planning area and water supply plan. The water supply plans forecast water demands over at least a 20-year planning horizon and identify strategies to meet existing and future needs, including Water Resource Development projects. The water supply plans are updated every five years. The Fiscal Year 2024-25 Preliminary Budget reflects ongoing technical support of the Upper and Lower East Coast, Lower West Coast, Lower Kissimmee Basin, and CFWI (Upper Kissimmee Basin) water supply plans, as well as continued monitoring to support water management activities and calibration of groundwater models.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 2.2.1 Water Resource Development Projects

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 271,675	\$ 387,031	\$ 422,988	\$ 258,182	\$ 269,209	\$ 11,027	4.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 418	\$ 1,197	\$ 1,470	\$ 6,027	\$ 6,027	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ 272,093	\$ 388,228	\$ 424,458	\$ 264,209	\$ 275,236	\$ 11,027	4.2%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 275,236	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,236

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	269,209	-	269,209
Other Personal Services	-	-	-
Contracted Services	-	-	-
Operating Expenses	6,027	-	6,027
Operating Capital Outlay	-	-	-
Fixed Capital Outlay	-	-	-
Interagency Expenditures (Cooperative Funding)	-	-	-
Debt	-	-	-
Reserves - Emergency Response	-	-	-
<b>TOTAL</b>	275,236	-	275,236

## IV. PROGRAM ALLOCATIONS

### Changes and Trends

Expenditure increases in Salaries and Benefits between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect increased staffing requirements to support plan updates, cost-of-living increases, and increased costs of FRS contributions and employer's share of FICA Taxes.

Expenditure increases in Operating Expenses between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect increased travel, conference, license and membership costs consistent with increased staffing and the District resuming normal operations after COVID-19 restrictions were lifted. Operating Expenses for Fiscal Year 2023-24 Adopted Budget and the Fiscal Year 2024-25 Tentative Budget reflect the same level of funding in this expense category since Fiscal Year 2020-21, which has been underutilized in prior fiscal years.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$275,236, a 4.2 percent (\$11,027) increase from the Fiscal Year 2023-24 Adopted Budget of \$264,209. The increase is in Salaries and Benefits reflecting cost-of-living increases and increases in the District's contribution to FRS and employer's share of FICA taxes.

### Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$269,209)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

**2.2.2 Water Supply Development Assistance** - Financial assistance for regional or local water supply development projects. Such projects may include the construction of facilities included in the term “water supply development” as defined in section 373.019(26), Florida Statutes.

### District Description

Coordination of financial assistance requests for regional or local water supply development projects. Such projects may include the construction of facilities included in the term “water supply development” as defined in Section 373.019(26), F.S.

Local governments, water users, and water utilities are primarily responsible for implementing water supply development. The Water Protection and Sustainability Program, created during the 2005 Legislative Session, strengthened the link between water supply plans and local government comprehensive plans and a cost-sharing program for alternative water supply projects when funding is budgeted by the state. In addition, the legislation included requirements for the water supply development component of the regional water supply plans by making the plans more specific. The intent is to make the plans more useful to local water suppliers in developing alternative water supplies, and then provide permitting and funding incentives to local water suppliers to build projects included in the plan.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 2.2.2 Water Supply Development Assistance

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 41,021	\$ 26,612	\$ 31,810	\$ 121,403	\$ 122,243	\$ 840	0.7%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ 499,120	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 3,843,134	\$ 3,998,203	\$ 6,059,695	\$ 22,000,000	\$ 22,000,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ 3,884,155	\$ 4,523,935	\$ 6,091,505	\$ 22,121,403	\$ 22,122,243	\$ 840	0.0%

<b>SOURCE OF FUNDS</b> Fiscal Year 2024-25	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	\$ 122,243	\$ -	\$ -	\$ -	\$ 22,000,000	\$ -	\$ 22,122,243

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 122,243	\$ -	\$ 122,243
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 22,000,000	\$ 22,000,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 122,243	\$ 22,000,000	\$ 22,122,243

### Changes and Trends

Over the last few years where funding has been allocated for Interagency Expenditures (Cooperative Funding), the District has provided funding to local governments, special districts, utilities, homeowners’ associations, water users, and other public and private organizations for alternative water supply and water conservation projects that are consistent with the agency’s

#### IV. PROGRAM ALLOCATIONS

core mission. Since Fiscal Year 2019-20, DEP, has allocated \$60.1 million to the District through Alternative Water Supply grants for construction or implementation of alternative water supply and water conservation projects with cooperating entities. State appropriations in support of water supply and water conservation are anticipated to continue in Fiscal Year 2024-25. (See VIII. Appendix D Alternative Water Supply Funding for more detail).

#### **Budget Variances**

The Fiscal Year 2024-25 Tentative Budget is \$22.1 million, a 0 percent (\$840) increase from the Fiscal Year 2023-24 Adopted Budget of \$22.1 million. The increase is in Salaries and Benefits reflecting cost-of-living increases and increases in the District’s contribution to FRS and employer’s share of FICA taxes.

#### **Major Budget Items for this sub-activity include the following:**

- Salaries and Benefits (\$122,243)

Major Projects under this sub-activity are funded with Salaries and Benefits (included in the Salaries and Benefits number above) and Interagency Expenditures.

Project Name	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
CFP/DEP - Alternative Water Supply	\$ 122,243	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,000,000	\$ -	\$ -	\$ 22,122,243
<b>Grand Total</b>	<b>\$ 122,243</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 22,122,243</b>

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

### 2.2.3 Other Water Source Development Activities - Water resource development activities and water supply development activities not otherwise categorized above.

#### District Description

All Water Source Development activities are captured within other sub-activities not necessitating utilization of this “Other” sub-activity component.

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 2.2.3 Other Water Source Development Activities

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2024-25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ -	\$ -	\$ -

No funding has been budgeted for the sub-activity over the last five years.

## IV. PROGRAM ALLOCATIONS

**2.3 Surface Water Projects** –*Projects that restore or protect surface water quality, flood protection, or surface water-related resources through the acquisition and improvement of land, construction of public works, and other activities.*

### **District Description**

Projects that restore or protect surface water quality, flood protection, or surface water-related resources through the acquisition and improvement of land, construction of public works, and other activities. Surface Water Projects include the Kissimmee River Restoration Project, design, and implementation of the NEEPP, Everglades Forever Act (EFA) projects, Critical Restoration Projects, and the CERP, including the Central Everglades Planning Project.

The Kissimmee Basin encompasses more than two dozen lakes in the Kissimmee Chain of Lakes, their tributary streams and associated marshes and the Kissimmee River and floodplain. The basin forms the headwaters of Lake Okeechobee and the Everglades. The Kissimmee River Restoration Project includes restoration of the Kissimmee River and floodplain by backfilling a portion of the C-38 flood control canal and restoring the natural river channel and flood plain. Remaining activities include real estate requirements, construction, implementation of the Headwaters Revitalization regulation schedule and subsequent ecological evaluation of the project.

Activities associated with the NEEPP include continued implementation of the Lake Okeechobee, St. Lucie River, and Caloosahatchee River Watershed Protection Plans in coordination with partners and stakeholders. Specific activities include implementation of storage and treatment projects to reduce nutrients in downstream receiving water bodies; evaluation and adjustment of regulatory source control programs consistent with NEEPP directives; and implementation of a variety of source control, restoration, and water quality improvement projects.

The District Everglades Program is focused on the District's responsibilities outlined in the Everglades Forever Act (EFA) as well as the settlement agreement. The EFA directed the District to acquire land and to design, permit, construct and operate STAs to reduce phosphorus levels in stormwater runoff and other sources before it enters the Everglades Protection Area. The goal of the District Everglades Program is to contribute to Everglades restoration by improving water quality, hydrology, and ecology.

The Comprehensive Everglades Restoration Plan (CERP) contains more than 60 major components that involve the creation of approximately 217,000 acres of reservoirs and wetland-based water treatment areas. These components will vastly improve the quantity, quality, timing, and distribution of water for the South Florida environment. In addition, implementation of CERP will improve or sustain water supplies for urban and agricultural needs, while maintaining current C&SF Flood Control Project purposes. CERP includes pilot projects to test technologies, such as aquifer storage and recovery wells and seepage management methods, which are essential to the implementation of CERP. CERP also includes seven Critical Restoration Projects, for which Project Cooperative Agreements were executed by the USACE and the District.

The EFA and CERP surface water projects are unique to the South Florida Water Management District. As such, separate narratives, and programmatic spreadsheets for each of these projects are provided in the section titled "District Specific Programs and Activities" on pages 259-269.



## IV. PROGRAM ALLOCATIONS

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 2.3 - Surface Water Projects

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 14,684,813	\$ 14,733,530	\$ 16,830,820	\$ 20,463,483	\$ 20,683,168	\$ 219,685	1.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 32,252,422	\$ 37,968,617	\$ 45,423,889	\$ 54,277,277	\$ 48,171,481	\$ (6,105,796)	-11.2%
Operating Expenses	\$ 7,715,989	\$ 7,107,676	\$ 8,166,520	\$ 9,023,179	\$ 12,372,928	\$ 3,349,749	37.1%
Operating Capital Outlay	\$ 17,598,875	\$ 31,056,613	\$ 42,272,972	\$ 30,200,500	\$ 56,743,530	\$ 26,543,030	87.9%
Fixed Capital Outlay	\$ 350,101,440	\$ 459,963,526	\$ 454,856,299	\$ 513,537,193	\$ 665,214,010	\$ 151,676,817	29.5%
Interagency Expenditures (Cooperative Funding)	\$ 5,119,580	\$ 3,276,588	\$ 4,588,850	\$ 3,078,994	\$ 22,830,303	\$ 19,751,309	641.5%
Debt	\$ 30,354,250	\$ 32,963,730	\$ 31,249,748	\$ 30,295,125	\$ 30,269,875	\$ (25,250)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ 457,827,369	\$ 587,070,280	\$ 603,389,098	\$ 660,875,751	\$ 856,285,295	\$ 195,409,544	29.6%

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 33,649,772	\$ 3,788,051	\$ -	\$ -	\$ 817,687,314	\$ 1,160,158	\$ 856,285,295

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 20,683,168	\$ -	\$ 20,683,168
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 38,356,952	\$ 9,814,529	\$ 48,171,481
Operating Expenses	\$ 7,847,067	\$ 4,525,861	\$ 12,372,928
Operating Capital Outlay	\$ 21,743,530	\$ 35,000,000	\$ 56,743,530
Fixed Capital Outlay	\$ 660,818,023	\$ 4,395,987	\$ 665,214,010
Interagency Expenditures (Cooperative Funding)	\$ 21,330,303	\$ 1,500,000	\$ 22,830,303
Debt	\$ 30,269,875	\$ -	\$ 30,269,875
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 801,048,918	\$ 55,236,377	\$ 856,285,295

## IV. PROGRAM ALLOCATIONS

### Changes and Trends

The Florida Legislature continues its commitment to Everglades restoration through continued appropriations for Restoration Strategies, CERP, and NEEPP. In 2016, House Bill 989 (Chapter 2016-201 Laws of Florida), the Legislature reaffirmed its commitment to long-term funding for Everglades restoration, primarily those that reduce harmful discharges to the St. Lucie River and Caloosahatchee River estuaries, providing up to \$200 million annually for the implementation of CERP, Long Term Plan, and NEEPP. In 2017, through Senate Bill 10 (Chapter 2017-10 Laws of Florida), the Legislature reinstated the commitment made in the 2016 House Bill 989 and provided an additional \$33 million for the District to work with the USACE for a Post-Authorization Change Report and to acquire land or negotiate leases to implement the Everglades Agricultural Area (EAA) storage reservoir project, and authorized an additional \$64 million in recurring appropriations starting in Fiscal Year 2018-19 to implement the EAA storage reservoir and other restoration projects as identified above. Since 2019, Governor DeSantis and the Florida Legislature have emphasized the State's commitment and have appropriated a combined \$2.4 billion for restoration. The Governor's Fiscal Year 2024-25 Budget includes an additional \$740.5 million in continued state funding for restoration.

Expenditure increases in Salaries and Benefits between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect the reallocation of positions to support restoration, cost-of-living increases, and rate increases in the District's contribution to FRS and employer's share of FICA taxes.

Expenditure increases in Contracted Services between Fiscal Year 2020-21 and Fiscal Year 2022-23 are primarily due to continued construction and service payments for Dispersed Water Management public-private partnership projects; increased cashflow requirements in this expense category for planning and design of the Lower Kissimmee STA project, CERP Lake Okeechobee Component A Restoration; C-43 West Basin Storage Reservoir construction, Restoration Strategies Science Plan, and Google Cloud Services. The increases are offset by decreased cashflow requirements for CERP Projects, including Lake Okeechobee Watershed Restoration ASR Wells, CEPP South Old Tamiami Trail Removal Project, C-23/C-24 Components, and C-44 Reservoir and STA as the latter transitioned from construction to the operational testing and monitoring phase.

Expenditure increases in Operating Expenses between Fiscal Year 2020-21 and Fiscal Year 2022-23 are due to increased cashflow requirements for New Works in support of C-44 Reservoir and STA as the project transitioned from construction to operational testing and monitoring, as well as increases for STA refurbishments and Restoration Strategies, which are offset by decreases for EAA Reservoir Project lease payments, S-332B Pump Station Culvert Replacement, and indirect cost allocations.

Expenditure increases in Operating Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect increases in this expense category for projects from planning through design, construction, and operations in CERP, including Lake Okeechobee Watershed Restoration ASR Wells, C-43 West Basin Storage Reservoir, Indian River Lagoon South Project – C-23/C-24 Storage Components and C-25 Reservoir & STA, Western Everglades Restoration Project L-28 South Culverts, Loxahatchee River Watershed Restoration – Flow ways 2 and 3, and Biscayne Bay Coastal Wetlands – Cutler Wetlands, and Okeechobee Field Station and Clewiston Field Station relocations in support of CERP; CEPP components, including North S-8A Culvert and Canal, North L-6 Divide, EAA S-623 Pump Station, L-5 Canal, Miami Canal Backfill, New Waters Seepage Barrier, and South S-356 Pump Station; NEEPP, including Boma FEB, Grassy Island

## IV. PROGRAM ALLOCATIONS

FEB, Brady Ranch FEB; and STA refurbishments, including STA 5/6 Connection to Lake Okeechobee, STA 1E Central Flow Way Modifications, and STA-2 Refurbishments.

Expenditure increases in Fixed Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect increased state appropriated funding and the progress from planning through design and construction of projects, including the CERP C-43 West Basin Storage Reservoir, Lake Okeechobee Watershed Restoration ASR Wells, EAAA-2 STA, EAAA-2 Reservoir, EAA Canal Conveyance, CEPP New Waters Seepage Barrier, CEPP North L-6 Divide, CEPP South S-356 Pump Station, Biscayne Bay Coastal Wetlands – Cutler Wetlands, Western Everglades Restoration L-28 South Culverts, Lake Okeechobee Watershed Restoration ASR Wells, and land acquisition for C-111 South Glades Project; and NEEPP, including C-43 Water Quality Treatment and Testing Phase 2 Test Cells Project. The increase also includes land acquisition for restoration of Green Heart of the Everglades. These are offset by decreases for Restoration Strategies and STA refurbishments projects.

Expenditure increases and decreases in Interagency Expenditures between Fiscal Year 2020-21 and Fiscal Year 2022-23 primarily reflect increased cash-flow requirements for Restoration Strategies Science Plan Studies, one-time cash payments to the USACE for CERP IRL South Project for relocation activities and Lake Okeechobee Component A, and cash-payment to FDOT for EAAA-2 STA bridge design and construction.

Budget increases and decreases across the expense categories reflect the shift in cashflow requirements for projects as they move through planning, design, engineering, construction, and operations and maintenance phases, as well as the increased commitment from the Legislature to provide funding for restoration. Budget increases for Salaries and Benefits between Fiscal Year 2022-23 and Fiscal Year 2024-25 reflect the impacts of cost-of-living increases as well as increases to the District's contribution to FRS and employer's share of FICA taxes, which are offset by the reallocation of staffing resources to other programs primarily due to Restoration Strategies projects and studies nearing completion.

### **Budget Variances**

The Fiscal Year 2024-25 Tentative Budget is \$856.3 million, a 29.6 percent (\$195.4 million) increase from the Fiscal Year 2023-24 Adopted Budget of \$660.9 million primarily due to:

Salaries and Benefits increased 1.1 percent (\$219,685) primarily due to the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2023-24, as well as increases to the District's contribution to FRS and employer's share of FICA taxes, which are offset by the realignment of staffing resources to other programs as Restoration Strategies projects and studies are nearing completion.

Contracted Services decreased 11.2 percent (\$6.1 million) primarily due to decrease of prior year state appropriation for dispersed storage, water retention, and nutrient reduction projects (\$7.3 million), one-time grant from Miami-Dade for a Waterways Impact Protection Effort Project in support of Biscayne Bay local initiative (\$3 million), realignment of permitting support services from contracted services (external contractor) to operating expenses (government provider) (\$400,000), and decrease in IT SAP consulting services (\$74,709). These decreases are partially offset by net increases in New Works as projects transition from construction to operational testing and monitoring (\$2.3 million), as well as one-time grant funding from DEP for RECOVER activities (\$2.4 million).

## IV. PROGRAM ALLOCATIONS

Operating Expenses increased 37.1 percent (\$3.3 million) due to net increases in New Works from state appropriations for operational testing and monitoring of CERP Projects as they transition from construction to operations (\$1.8 million) and increases for CERP Central Service Indirect Costs (\$1.6 million), which are offset by decreases in non-capital equipment, parts and supplies (\$18,929).

Operating Capital Outlay increased 87.9 percent (\$26.5 million) primarily due to a one-time state grant for the Lower Kissimmee STA Project (\$35 million), one-time state appropriations and cash flow requirements in category for CERP Implementation, including Western Everglades Restoration Project L-28 South Culverts (\$14 million), and NEEPP Planning (\$2.8 million), and New Works for capital equipment in support of operational testing and monitoring of CERP Projects as they transition from construction to operations (\$497,000), which are partially offset by decreases of prior year state appropriation for CERP Loxahatchee River Restoration Project (\$12.8 million), and Grassy Island Flow Equalization Basin (FEB) (\$13 million).

Fixed Capital Outlay increased 29.5 percent (\$151.7 million) due to increases in one-time state appropriations in this expense category for CERP (\$195.4 million), including Biscayne Bay Coastal Wetlands (\$24.1 million), C-43 West Basin Storage Reservoir (\$74.6 million), Indian River Lagoon South (\$87.4 million), Okeechobee Field Station and Clewiston Field Stations relocations in support of CERP Projects coming online (\$7.2 million) and CEPP components (\$2.1 million); and NEEPP (\$14.6 million) for Grassy Island FEB. The increases are partially offset by decreases in this expense category for CERP (\$40.2 million), including C-111/Modified Water Deliveries (\$9.4 million) and CERP Planning (\$30.8 million); STA 5/6 Connection to Lake Okeechobee (\$10 million); and NEEPP, including Lake Hicpochee (\$7.6 million), and C-23/C-24 Interim Storage Project (\$500,000).

Interagency Expenditures increased 641.5 percent (\$19.8 million) primarily due to one-time state appropriations for payment to FDOT for the construction of US-27 EAA A-2 Reservoir Inflow-Outflow Canal Bridges Project (\$18.2 million), CEPP South S-355W Gated Spillway (\$287,000) and CEPP South L-67 Culverts (\$140,000), as well as an increase in state grants in support of restoration (\$1 million), increases for New Works of CERP components transitioning from construction to operational testing and monitoring (\$116,292), and increased costs for the Kissimmee Riverwoods Laboratory (\$109,008).

### **Major Budget Items for this activity include the following:**

- Salaries and Benefits (\$20.7 million)

## IV. PROGRAM ALLOCATIONS

Major Projects under this activity are funded with Salaries and Benefits (included in the Salaries and Benefits number above), Contracted Services, Fixed Capital Outlay, Interagency Expenditures, Operating Capital Outlay and Operating Expenses.

Project Name	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
CEPP New Water Seepage Barrier CNT13-NW	\$ 29,445	\$ -	\$ -	\$ -	\$ -	\$ 14,581,870	\$ -	\$ -	\$ -	\$ 14,611,315
Clewiston FS Modernization	\$ 112,883	\$ -	\$ -	\$ -	\$ -	\$ 8,500,000	\$ -	\$ -	\$ -	\$ 8,612,883
CP Okeechobee FS Admin Bldg Replacement	\$ 94,801	\$ -	\$ -	\$ -	\$ -	\$ 31,860,816	\$ -	\$ -	\$ -	\$ 31,955,617
C-43 West Basin Storage Reservoir	\$ 607,829	\$ -	\$ 606,500	\$ 664,243	\$ -	\$ 160,956,663	\$ -	\$ -	\$ -	\$ 162,835,235
Boma FEB	\$ 157,491	\$ -	\$ -	\$ -	\$ -	\$ 24,400,000	\$ -	\$ -	\$ -	\$ 24,557,491
C-18W Reservoir - Loxahatchee River Flowway 2	\$ 109,516	\$ -	\$ -	\$ -	\$ 2,218,130	\$ -	\$ -	\$ -	\$ -	\$ 2,327,646
IRL S C-23 to C-44 Interconnect - Estuary Discharge Diversion	\$ 43,067	\$ -	\$ -	\$ -	\$ -	\$ 26,000,000	\$ -	\$ -	\$ -	\$ 26,043,067
Lake Okeechobee WRP ASR Wells	\$ 342,133	\$ -	\$ 198,000	\$ -	\$ -	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 50,540,133
Grassy Island FEB	\$ 33,081	\$ -	\$ -	\$ -	\$ -	\$ 14,640,000	\$ -	\$ -	\$ -	\$ 14,673,081
WERP L-28 South Culverts	\$ 58,925	\$ -	\$ -	\$ -	\$ 16,000,000	\$ -	\$ -	\$ -	\$ -	\$ 16,058,925
CEPP N S-630 Pump Station & L-4 Levee	\$ 102,775	\$ -	\$ -	\$ -	\$ -	\$ 44,100,000	\$ -	\$ -	\$ -	\$ 44,202,775
IRLS C-25 Reservoir & STA	\$ 134,384	\$ -	\$ -	\$ -	\$ -	\$ 24,000,000	\$ -	\$ -	\$ -	\$ 24,134,384
CEPP EAA Reservoir S-623 Pump Station	\$ 143,976	\$ -	\$ -	\$ -	\$ -	\$ 54,000,000	\$ -	\$ -	\$ -	\$ 54,143,976
IRL C23/24 Storage Components	\$ 441,182	\$ -	\$ -	\$ -	\$ -	\$ 82,100,000	\$ -	\$ -	\$ -	\$ 82,541,182
BBCW Ph1 Const Culler Wetlands	\$ 197,672	\$ -	\$ 4,550	\$ 140,965	\$ -	\$ 40,100,000	\$ 25,000	\$ -	\$ -	\$ 40,468,187
CEPP NW Miami & NNR Canal Conve Imp	\$ 203,634	\$ -	\$ -	\$ 11,861	\$ -	\$ 43,106,091	\$ -	\$ -	\$ -	\$ 43,321,586
CEPP North S-8A Gated Culvert & Canal	\$ 159,966	\$ -	\$ -	\$ -	\$ -	\$ 13,200,000	\$ -	\$ -	\$ -	\$ 13,359,966
S-332B & S-332C Pump Station Replacement	\$ 125,028	\$ -	\$ -	\$ -	\$ -	\$ 569,144	\$ -	\$ -	\$ -	\$ 694,172
CEPP N Miami Canal Backfill & L5 CNT8	\$ 153,061	\$ -	\$ -	\$ -	\$ -	\$ 32,000,000	\$ -	\$ -	\$ -	\$ 32,153,061
<b>Grand Total</b>	<b>\$ 3,250,849</b>	<b>\$ -</b>	<b>\$ 809,050</b>	<b>\$ 817,069</b>	<b>\$ 18,218,130</b>	<b>\$ 664,114,584</b>	<b>\$ 25,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 687,234,682</b>

**Major Budget Items not found in the Appendix C Project Table are provided by budget category below:**

- Contracted Services:
  - NEEPP Dispersed Water Storage and Nutrient Reduction Projects (\$33.5 million)
  - NEEPP Water Quality and Innovative Technologies State Grants (\$7.3 million)
  - CERP New Works, including monitoring and compliance assessment post-construction of project components for C-44 STA and Reservoir, Biscayne Bay Coastal Wetlands, C-111 Spreader Canal, Picayune Strand Restoration, EAAA-2 STA, and Kissimmee ASR Well (\$2.4 million)
  - CERP RECOVER data mapping and model acquisition (\$2.4 million)
  - Kissimmee River Restoration – Integrated Ecosystem Studies in support of the Restoration Evaluation Program (\$795,487)
  - Northern STAs operations and compliance assessment, monitoring, and scientific support (\$278,687)
  - CERP Monitoring and Adaptive Assessment Plan activities for C-111 Spreader Canal downstream impacts and Northern Estuaries (\$236,252)
  - Expanded Monitoring in the C-51/L-8 Basin (\$183,000)
  - CERP Program Support, including data management, and interagency modeling (\$172,000)
- Operating Expenses:
  - CERP New Works, including operations and maintenance, monitoring and compliance assessment post-construction of project components for C-44 Reservoir and STA, Biscayne Bay Coastal Wetlands, C-111 Spreader Canal, Picayune Strand Restoration, and EAAA-2 STA (\$6.2 million)
  - CERP Indirect Support (\$4.5 million)

#### IV. PROGRAM ALLOCATIONS

- CERP Permit Review Services (\$400,000)
- Kissimmee River Restoration – Hydrologic Monitoring and Restoration Evaluation Program (\$153,138)
- CERP – RECOVER and Monitoring & Assessment Plan activities (\$73,800)
- Northern STAs operations and compliance assessment, monitoring, and scientific support (\$54,916)
- Operating Capital Outlay:
  - NEEPP Lower Kissimmee Stormwater Treatment Project (\$35 million)
  - NEEPP Planning (\$2.8 million)
  - New Works field equipment for operations and maintenance, monitoring and compliance assessment post-construction of project components, including CERP C-111 Spreader Canal, EAA A-2 STA, C-44 STA, IRL South C-23/C-24 North Reservoir and STA, and Picayune Strand Restoration (\$576,500), and NEEPP Lakeside Ranch STA (\$20,000)
  - CERP Environmental Support Services for Picayune Strand Restoration (\$150,000)
- Fixed Capital Outlay:
  - C-43 Water Quality Treatment and Testing Phase II Test Cells (\$1 million)
- Interagency Expenditures:
  - CEPP EAAA-2 Reservoir – agreement with FDOT for construction of US-27 EAA A-2 Reservoir Inflow-Outflow Canal Bridges Project (\$18.2 million)
  - NEEPP Taylor Creek STA Innovative Technology project (\$1.5 million)
  - CERP Monitoring and Adaptive Assessment Plan activities (\$1.3 million)
  - CEPP ecological response to flow/load and biogeochemical monitoring (\$707,103)
  - CERP New Works, including monitoring and compliance assessment post-construction of project components for Biscayne Bay Coastal Wetlands, EAA A-2 STA, C-111 Spreader Canal, and Picayune Strand Restoration (\$449,477)
  - Kissimmee River Restoration – Riverwoods Field Laboratory in support of the Restoration Evaluation Program (\$415,056)
  - CERP RECOVER - Loxahatchee Impoundment Landscape Assessment (\$263,000)
- Debt:
  - Debt service payment (\$30.3 million)

Items funded with fund balance include: CEPP New Waters EAA North New River Canal Conveyance Improvements (\$3,117,952), S-332B/S-332C Pump Station (\$569,144), land acquisition in support of CERP (\$99,426), and Northern Everglades Planning (\$1,529).

## IV. PROGRAM ALLOCATIONS

**2.4 Other Cooperative Projects** - Any non-water source development cooperative effort under this program area between a water management district and another organization. This does not include projects resulting in capital facilities that are owned or operated by the water management district.

### District Description

Any non-water source development cooperative effort under this program area between a water management district and another organization.

This activity includes non-water source development cooperative water conservation efforts between the District and other organizations. The District's water conservation program components are organized into regulatory, voluntary and incentive-based, and education and marketing initiatives, and are designed to build on and complement successful water conservation initiatives at the local, state, and national levels. The program is dynamic and adaptable, with an ongoing commitment to explore and consider additional water-saving opportunities, technologies, research, and partnerships.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 2.4 - Other Cooperative Projects

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 278,032	\$ 219,701	\$ 226,234	\$ 321,726	\$ 321,523	\$ (203)	-0.1%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 275,000	\$ 215,000	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ 606	\$ 2,534	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 100,964	\$ 578,088	\$ 512,263	\$ 75,000	\$ 75,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 653,996</b>	<b>\$ 1,013,395</b>	<b>\$ 741,030</b>	<b>\$ 396,726</b>	<b>\$ 396,523</b>	<b>\$ (203)</b>	<b>-0.1%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 396,523	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 396,523

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 321,523	\$ -	\$ 321,523
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 75,000	\$ -	\$ 75,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 396,523</b>	<b>\$ -</b>	<b>\$ 396,523</b>

### Changes and Trends

The District has historically provided funding to local governments, special districts, utilities, homeowners' associations, water users, agriculture, and other public and private organizations for stormwater, alternative water supply, and water conservation projects that are consistent with the agency's core mission. Since Fiscal Year 2019-20 DEP has allocated funding to the District through Alternative Water Supply grants for construction or implementation of alternative water supply and water conservation projects with cooperating entities. State appropriations in support of water supply and water conservation projects are anticipated to continue in Fiscal Year 2024-25. Funding for these projects is shown in section 2.2.2.

## IV. PROGRAM ALLOCATIONS

Expenditure decreases in Salaries and Benefits between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect a period of vacancy due to staffing turnover, which is offset by cost-of-living increases, and rate increases in the District's contribution to FRS and employer's share of FICA taxes.

Expenditure decreases in Contracted Services and increases in Interagency Expenditures between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect the allocation of state funding across the expense categories resulting from grant awards to local governments, universities, or not-for-profit entities versus non-governmental entities, and completion of water conservation projects.

Expenditure increases in Operating Expenses between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect increased travel and staff participation in water reuse conferences as the District resumed normal operations after COVID-19 restrictions were lifted.

Budget increases in Salaries and Benefits between Fiscal Year 2022-23 and Fiscal Year 2024-25 reflect the net impact new hires' salaries commensurate with experience, cost-of-living increases, and increases in the District's contribution to FRS and employer's share of FICA taxes.

Budget decreases in Interagency Expenditures between Fiscal Year 2022-23 and Fiscal Year 2024-25 are because the estimated allocation of state funding for Alternative Water Supply and Water Conservation projects is budgeted in Sub-activity 2.2.2. Projects are selected through an annual grant application process, and it is unknown in advance how much would be allocated to alternative water supply or water conservation projects. Future expenditure reports will reflect actual funding allocation to projects in this section.

### **Budget Variances**

The Fiscal Year 2024-25 Tentative Budget is \$396,523, a 0.1 percent (\$203) decrease from the Fiscal Year 2023-24 Adopted Budget of \$396,726. The decrease is in Salaries and Benefits reflecting a decrease in new hires salaries commensurate with experience, which is offset by increases for cost-of-living increases, and in the District's contribution to FRS and employer's share of FICA taxes.

### **Major Budget Items for this activity include the following:**

- Salaries and Benefits (\$321,523)
- Interagency Expenditures (Cooperative Funding):
  - Florida Automated Weather Network (FAWN) (\$75,000)

There are no items funded with Fund Balance.



## IV. PROGRAM ALLOCATIONS

**2.5 Facilities Construction and Major Renovations** – The proposed work for the facilities improvement program includes project management, permitting, and conceptual, preliminary, and detailed engineering for the development and preparation of contract plans and specification for the construction of planned replacement, improvement, or repair to the District’s administrative and field station facilities.

### District Description

The facilities improvement program includes project management, permitting, and conceptual, preliminary, and detailed engineering for the development and preparation of contract plans and specification for the construction of planned replacement, improvement, or repair to the District’s administrative and field station facilities. Funding for this activity is budgeted in Program 3, Activities 3.3 and 3.5.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 2.5 - Facilities Construction and Major Renovations

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

		Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits		\$ -	\$ -	\$ -
Other Personal Services		\$ -	\$ -	\$ -
Contracted Services		\$ -	\$ -	\$ -
Operating Expenses		\$ -	\$ -	\$ -
Operating Capital Outlay		\$ -	\$ -	\$ -
Fixed Capital Outlay		\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)		\$ -	\$ -	\$ -
Debt		\$ -	\$ -	\$ -
Reserves - Emergency Response		\$ -	\$ -	\$ -
<b>TOTAL</b>		\$ -	\$ -	\$ -

No funding has been budgeted for the activity over the last five years.

## IV. PROGRAM ALLOCATIONS

**2.6 Other Acquisition and Restoration Activities** - Acquisition and restoration activities not otherwise categorized above, such as capital improvement projects associated with administrative and operational facilities.

### District Description

Acquisition and restoration activities not otherwise categorized above, such as capital improvement projects associated with administrative and operational facilities. These projects are captured in Program 3, Activity 3.2

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 2.6 - Other Acquisition and Restoration Activities

Fiscal Year 2024-25

	Fiscal Year 2020-21 <small>(Actual - Audited)</small>	Fiscal Year 2021-22 <small>(Actual - Audited)</small>	Fiscal Year 2022-23 <small>(Actual - Audited)</small>	Fiscal Year 2023-24 <small>(Adopted)</small>	Fiscal Year 2024-25 <small>(Tentative Budget)</small>	Difference in \$ <small>(Tentative -- Adopted)</small>	% of Change <small>(Tentative -- Adopted)</small>
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
<small>Fiscal Year 2024-25</small>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating <small>(Recurring - all revenues)</small>	Non-operating <small>(Non-recurring - all revenues)</small>	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ -	\$ -	\$ -

No funding has been budgeted for the activity over the last five years.

## IV. PROGRAM ALLOCATIONS

**2.7 Technology and Information Services** - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

### District Description

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

Information technology items (salaries, contractors, hardware/software maintenance, and other operating costs) are directly charged to operational activities of district core functions where there is a clear linkage between the operational activity and the information technology system, application or staff that is used to support the operational activities.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 2.7 - Technology and Information Services

Fiscal Year 2024-25

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 903,926	\$ 1,060,651	\$ 1,082,316	\$ 1,173,988	\$ 1,058,369	\$ (115,619)	-9.8%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 205,721	\$ 323,835	\$ 1,042,151	\$ 875,236	\$ 188,712	\$ (686,524)	-78.4%
Operating Expenses	\$ 600,013	\$ 533,729	\$ 548,581	\$ 611,566	\$ 1,118,449	\$ 506,883	82.9%
Operating Capital Outlay	\$ 12,996	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 1,722,656</b>	<b>\$ 1,918,215</b>	<b>\$ 2,673,047</b>	<b>\$ 2,660,790</b>	<b>\$ 2,365,530</b>	<b>\$ (295,260)</b>	<b>-11.1%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 2,365,530	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,365,530

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,058,369	\$ -	\$ 1,058,369
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 188,712	\$ -	\$ 188,712
Operating Expenses	\$ 1,118,449	\$ -	\$ 1,118,449
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,365,530</b>	<b>\$ -</b>	<b>\$ 2,365,530</b>

### Changes and Trends

The increase in Contracted Services between Fiscal Year 2020-21 and Fiscal Year 2022-23 is due to an increase in application development services for Enterprise Software which were completed in Fiscal Year 2022-23. The decrease in Operating Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 is due to a decrease in computer hardware acquisition. The increase in Salaries and Benefits reflects the net impact of cost-of-living increases and increases in the District's contribution to FRS and the employer's share of FICA taxes.

## IV. PROGRAM ALLOCATIONS

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$2.4 million, an 11.1 percent (\$295,260) decrease from the Fiscal Year 2023-24 Adopted Budget of \$2.7 million due to decreases in Salaries and Benefits of 9.8 percent (\$115,619) due to the realignment of staffing resources to other programs, decreases in Contracted Services of 78.4 percent (\$686,524) due to a one-time grant for Google Services, offset by increases in enterprise resource planning software services. The decreases are offset by an increase in Operating Expenses of 82.9 percent (\$506,883) due to increases in IT software maintenance.

### Major Budget Items for this activity include the following:

- Salaries and Benefits (\$1.1million)
- Contracted Services:
  - Lake Okeechobee IT Support for computer consulting services for enterprise resource support and IT security (\$188,712)
- Operating Expenses:
  - Lake Okeechobee IT Support for software and hardware maintenance, communications service, and IT support (\$1.1 million)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

### **Program 3.0 Operation and Maintenance of Works and Lands**

This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, F.S.

#### **District Description**

This program contains field operations, right-of-way, engineering and construction, land management, recreation and public use, upland and wetland species invasive management. Additional activities include canal/levy and aquatic plant management, stormwater treatment area (STA) operations, infrastructure management, facilities and hydrology/hydraulics and includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, F.S.

## IV. PROGRAM ALLOCATIONS

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 3.0 Operation and Maintenance of Works and Lands

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 72,612,005	\$ 74,062,831	\$ 79,354,742	\$ 88,062,994	\$ 98,555,254	\$ 10,492,260	11.9%
Other Personal Services	\$ -	\$ 2,860	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 22,686,204	\$ 16,956,967	\$ 14,354,287	\$ 44,717,760	\$ 40,958,868	\$ (3,758,892)	-8.4%
Operating Expenses	\$ 80,524,277	\$ 81,758,690	\$ 105,076,845	\$ 121,263,308	\$ 155,209,328	\$ 33,946,020	28.0%
Operating Capital Outlay	\$ 11,958,212	\$ 12,877,229	\$ 16,458,418	\$ 16,121,605	\$ 20,644,603	\$ 4,522,998	28.1%
Fixed Capital Outlay	\$ 37,568,480	\$ 40,042,187	\$ 38,154,685	\$ 90,283,222	\$ 246,889,310	\$ 156,606,088	173.5%
Interagency Expenditures (Cooperative Funding)	\$ 755,857	\$ 291,629	\$ 615,559	\$ 610,408	\$ 2,173,245	\$ 1,562,837	256.0%
Debt	\$ -	\$ 332,029	\$ 374,498	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ 58,980,522	\$ 58,980,522	\$ -	0.0%
<b>TOTAL</b>	\$ 226,105,035	\$ 226,324,422	\$ 254,389,035	\$ 420,039,819	\$ 623,411,130	\$ 203,371,311	48.4%

#### SOURCE OF FUNDS

Fiscal Year 2024-25

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 95,754,011	\$ 673,751	\$ -	\$ -	\$ 32,269	\$ 2,095,223	\$ 98,555,254
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 17,272,624	\$ 782,168	\$ -	\$ 5,000,000	\$ 14,779,523	\$ 3,124,553	\$ 40,958,868
Operating Expenses	\$ 66,991,622	\$ 19,831,689	\$ -	\$ 23,630	\$ 57,550,840	\$ 10,811,547	\$ 155,209,328
Operating Capital Outlay	\$ 1,843,414	\$ 3,182,203	\$ -	\$ -	\$ 15,618,986	\$ -	\$ 20,644,603
Fixed Capital Outlay	\$ 96,602,619	\$ 5,953,330	\$ -	\$ -	\$ 40,239,231	\$ 104,094,130	\$ 246,889,310
Interagency Expenditures (Cooperative Funding)	\$ 644,364	\$ -	\$ -	\$ 300,000	\$ 890,408	\$ 338,473	\$ 2,173,245
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ 58,980,522	\$ -	\$ -	\$ -	\$ -	\$ 58,980,522
<b>TOTAL</b>	\$ 279,108,654	\$ 89,403,663	\$ -	\$ 5,323,630	\$ 129,111,257	\$ 120,463,926	\$ 623,411,130

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	823	\$ 61,588,992	\$ 98,555,254	\$ -	\$ 98,555,254
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 38,623,380	\$ 2,335,488	\$ 40,958,868
Operating Expenses			\$ 115,235,893	\$ 39,973,435	\$ 155,209,328
Operating Capital Outlay			\$ 17,462,400	\$ 3,182,203	\$ 20,644,603
Fixed Capital Outlay			\$ 236,696,524	\$ 10,192,786	\$ 246,889,310
Interagency Expenditures (Cooperative Funding)			\$ 1,834,772	\$ 338,473	\$ 2,173,245
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ 58,980,522	\$ 58,980,522
<b>TOTAL</b>			\$ 508,408,223	\$ 115,002,907	\$ 623,411,130

#### WORKFORCE

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

WORKFORCE CATEGORY	Fiscal Year					Adopted to Tentative 2023-24 to 2024-25	
	2020-21	2021-22	2022-23	2023-24	2024-25	Difference	% Change
Authorized Positions	746	756	754	786	823	37	4.71%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	-	-
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
<b>TOTAL WORKFORCE</b>	746	756	754	786	823	37	4.71%

## IV. PROGRAM ALLOCATIONS

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
 3.0 Operation and Maintenance of Lands and Works  
 Fiscal Year 2024-25  
 Tentative Budget - August 1, 2024

FY 2023-24 Budget (Adopted)		786	420,039,819		
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits					
Other Personal Services					
Contracted Services					
				(31,625,751)	
1	Decrease in Aquatic Plant Control	(1,530,000)			The decrease is due to the re-alignment of funding to the correct commitment item category and activity.
2	Decrease in Land Stewardship Interim Lands - Taxes	(2,442,918)			The decrease is due to the reclassification to the correct commitment item category and the one-time need in Fiscal Year 2023-24.
3	Decrease in Land Stewardship Restoration & Monitoring	(459,249)			The decrease is due to the one-time funding for the IRL Allapattah restoration and modeling and the reduction to the Lake Belt Monitoring line.
4	Decrease in LTP STA O&M - Levee Maintenance	(18,500)			The decrease is due the re-alignment of funding as the projects shift from construction and new works.
5	Decrease in LTP STA O&M - Structure Inspections	(358,349)			The decrease is due to the use of one-time fund balance in support of the STA Structure Inspection programs.
6	Decrease in O&M Facility Construction	(909,222)			The decrease is due to the one-time funding for the O&M Capital Refurbishment program for the West Palm Beach Field Station modification project as it moves to construction.
7	Decrease in Permitting	(165,000)			The decrease is due to the completion of a agreement with a local agency for ROW permit support.
8	Decrease in Preventative Maintenance & Operational Plan	(2,623,200)			The decrease is due to the one-time funding to support the facilities preventative maintenance and operational repair plan project backlog.
9	Decrease in Pump Station Maintenance	(2,525,508)			The decrease is due to the re-alignment of funding for contractual needs within Operations and Maintenance.
10	Decrease in Pumping Operations	(45,000)			The decrease is due to the re-alignment of funding for contractual needs within Operations and Maintenance.
11	Decrease in Structure Inspections	(3,157,017)			The decrease is due to the use of one-time fund balance in support of the Structure Inspection programs.
12	Decrease in Communication and Control	(120,000)			The decrease is due the reduction in the Arc Flash Program.
13	Decrease in Exotic Plant Control	(3,750,000)			The decrease is due to the re-alignment of funding to the correct commitment item category and activity.
14	Decrease in LTP STA O&M - Pump Station Modification/Repairs	(86,663)			The decrease is due to the re-alignment of funding to the correct commitment item category and activity.
15	Decrease in Mowing	(3,550,000)			The decrease is due to the re-alignment of funding to the correct commitment item category and activity.
16	Decrease in O&M IT Support	(8,113,403)			The decrease is due to the re-alignment of funding to the correct commitment item category and activity.
17	Decrease in Structure Maintenance	(1,771,722)			The decrease is due to the re-alignment of funding to the correct commitment item category and activity.
Operating Expenses				(12,598,073)	

## IV. PROGRAM ALLOCATIONS

		Reductions			
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
18	Decrease in Canal/Levee Maintenance	(292,000)			The decrease is due to the one-time funding for the O&M Capital Refurbishment program for the L-8 Tieback/Boil Repair Dupuis Canal project.
19	Decrease in Capital Works Projects	(500,000)			The decrease is due to the reduction of one-time state appropriation funding for the Corbett Levee project.
20	Decrease in Contamination Assessments	(9,935)			The decrease is due to the re-alignment of funding for operational needs within Operations and Maintenance.
21	Decrease in LTP STA O&M - Pump Station Maintenance - Fleet	(300)			The decrease is due to the re-alignment of funding for operational needs within Operations and Maintenance.
22	Decrease in LTP STA O&M - Pumping Operations	(773,950)			The decrease is due to the re-alignment of funding to the correct commitment item category and activity.
23	Decrease in LTP STA O&M - Pumping Operations - Fleet	(4,400)			The decrease is due to the re-alignment of funding for operational needs within Operations and Maintenance.
24	Decrease in LTP STA O&M - Terrestrial Plant Control	(917)			The decrease is due the re-alignment of funding as the projects shift from construction and new works.
25	Decrease in Movement of Water	(1,499,000)			The decrease is due to the reclassification of the C-51 operational funding to the correct commit item category.
26	Decrease in Pumping Operations	(4,495,213)			The decrease is due to the re-alignment of funding to the correct commitment item category and activity.
27	Decrease in Structure Inspections	(250,000)			The decrease is due to the cyclical completion of the BCB portion of the Structure Inspection Program.
28	Decrease in Canal Maintenance	(208,500)			The decrease is due to the cyclical completion of the BCB Canal Bank Improvements Program.
29	Decrease in Communication and Control	(4,460,000)			The decrease is due to the reduction in needs for the Manatee Gate Control Panel Replacements.
30	Decrease in Levee Maintenance	(89,358)			The decrease is due to the re-alignment of funding for operational needs within Operations and Maintenance.
31	Decrease in LTP STA O&M - STA Site Management	(11,250)			The decrease was due to the reduction of the C139 FEB-FWC Law Enforcement needs.
32	Decrease in C&SF Flood Resiliency-Sect. 216 Study	(3,250)			The decrease is due to the completion of funding needs to support the project.
Operating Capital Outlay				(8,960,004)	
33	Decrease in Aquatic Plant Control	(204,868)			The decrease is due to the one-time funding for BBCW L-31E new works heavy equipment.
34	Decrease in Communication and Control	(1,050,000)			The decrease is due to the re-alignment of funds for the Operations and Maintenance Capital Refurbishment program project for the Picayune Strand Command and Control Center to correct activity.
35	Decrease in Land Stewardship Restoration & Monitoring	(1,948,500)			The decrease is due to the one-time funding for the C-139 Annex Restoration (Sam Jones/Abiaki Prairie) project needs as the project moves towards completion.
36	Decrease in Levee Maintenance - Fleet	(157,500)			The decrease is due to the one-time funding for IRLS C23/C24 project heavy equipment.
37	Decrease in LTP STA O&M - Pump Station Maintenance	(175,500)			The decrease is due to the one-time funding for EAA new works heavy equipment.
38	Decrease in LTP STA O&M - Structure Maintenance	(45,600)			The decrease is due to the one-time funding for EAA STA new works fleet equipment.
39	Decrease in Mowing	(208,500)			The decrease is due to the one-time BCB heavy equipment need.



## IV. PROGRAM ALLOCATIONS

Reductions					Issue Narrative
Issue	Description	Issue Amount	Workforce	Category Subtotal	
40	Decrease in Pumping Operations	(206,500)			The decrease is due to the one-time funding for new works fleet and heavy equipment for Miller Pump Station.
41	Decrease in Resiliency Initiatives	(196)			The decrease is from one-time funding is support of Resiliency.
42	Decrease in Levee Maintenance	(3,734,819)			The decrease is due to the one-time funding needs for the heavy equipment replacements per the IG Audit.
43	Decrease in LTP STA O&M - Pump Station Modification/Repairs	(200,000)			The decrease is due to the one-time funding for the G-409 Pump Repower.
44	Decrease in Movement of Water	(25,000)			The decrease is due to one-time funding for the Replacement Generator at Faka Union(FU)-4.
45	Decrease in O&M Program Support	(698,824)			The decrease is due to one-time funding for Portable Pumps.
46	Decrease in Structure Overhaul	(304,197)			The decrease is due to the one-time funding for the LP Tanks for the BCB Pump Station Generators.
Fixed Capital Outlay				(6,455,334)	
42	Decrease in C&C Data Log RTU New Installations	(455,000)			The decrease is due to the funding needs for the Operations and Maintenance Capital Refurbishment program projects for the S-285/S-290 SCADA project.
43	Decrease in Communication and Control	(399,778)			The decrease is due to the funding needs for the Operations and Maintenance Capital Refurbishment program projects for the S-331 Command Control project.
45	Decrease in O&M Facility Construction	(5,600,556)			The decrease is due to the funding needs for the Operations and Maintenance Capital Refurbishment program projects for Field Station Modifications.
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves				-	
<b>TOTAL REDUCTIONS</b>			-	<b>(59,639,162)</b>	

## IV. PROGRAM ALLOCATIONS

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
 3.0 Operation and Maintenance of Lands and Works  
 Fiscal Year 2024-25  
 Tentative Budget - August 1, 2024

New Issues		Issue Amount	Workforce	Category Subtotal	
Salaries and Benefits			37	10,492,260	
1	Increase in Total Salaries and Wages	6,138,781			The increase in Salaries and Wages are due to new FTEs to support current and future restoration projects turned over to operations and maintenance and workload increases to support projects. Fringe Benefits increases are due to increases to the District's contribution to FRS, employer's share of FICA taxes and Health Insurance.
2	Increase in Total Fringe Benefits	4,353,479			
Other Personal Services				-	
Contracted Services				27,866,859	
3	Increase in Contracted Land Management Services	109,166			The increase is due to the additional needs for the Greenheart lands.
4	Increase in Levee Maintenance	106,242			The increase is due to new works coming online for STA1-W Expansion #2, and C-43 Easement Maintenance.
5	Increase in LTP STA O&M - Compliance	1,001,160			The increase is due to new works coming online for STA1-W Expansion #2, and the C-139 FEB and work with FWC/FWS on endangered species compliance.
6	Increase in LTP STA O&M - Pump Station Maintenance	40,452			The increase is due to new works coming online for the STA1-W Expansion #2
7	Increase in Resiliency Initiatives	20,034,000			The increase is due to the additional funding needed for the potential Resiliency Grant awards and for the Everglades Mangrove Mitigation Assessment.
8	Increase in Telemetry Maintenance	108,712			The increase is due to the additional funding needs for the Operations and Maintenance Capital Refurbishment Miami SCADA Stilling Well Platform project.
9	Increase in Capital Works Projects	500,000			The increase is due to the additional funding for the C-51 Reservoir WCA Structure design.
10	Increase in Flood Protection LOS and Sea Level Rise Resiliency	2,640,435			The increase is due to the additional funds to support the FPLOS for PB County, Upper Kissimmee, Western Basins and St. Lucie/Indian River and FPLOS Level of Service Assessments.
11	Increase in Land Stewardship Equipment & Infrastructure Maintenance	29,400			The increase is due to the additional needs for land stewardship equipment maintenance.
12	Increase in LTP STA O&M - Structure Maintenance	12,200			The increase is due to the new works coming online for the STA1-W Expansion #2.
13	Increase in Movement of Water	1,428,000			The increase is due to the additional funding for the Hydrology and Hydraulics Data Analysis program.
14	Increase in Public Use and Security	57,000			The increase is due to the additional needs for the Greenheart lands for signage and for additional fencing and gate needs at BBCW Cutler.
15	Increase in Pump Station Modification	150,000			The increase is due to the addition of the ARC Flash Prevention program as part of the Operations and Maintenance Critical Flood Infrastructure program.
16	Increase in Terrestrial Plant Control	31,500			The increase is due to the contractual technical support need for the new Avatar software.
17	Increase in LTP STA O&M - MOSCAD, Security & Telemetry	1,618,592			The increase is due to the updated amounts needed for the STA 5/6 SCADA Stillingwell/Platform project.
Operating Expenses				46,544,093	
18	Increase in Biocontrol Exotic Plant	385,714			The increase is due to the increased needs at the USDA Bio Control Lab.
19	Increase in Exotic Plant Control	5,101,494			The increase is due to the anticipated additional funding from the USFWS in support of the Refuge and additional Land Stewardship grant applications.
20	Increase in Field Station Maintenance	155,161			The increase is due to increased maintenance costs.

## IV. PROGRAM ALLOCATIONS

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
21	Increase in Land Stewardship Equipment & Infrastructure Maintenance	229,938			The increase is due to the repairs needed at Bird Rookery for culverts and facilities refurbishments.
22	Increase in Land Stewardship Interim Lands - Taxes	900,000			The increase is due to the reclassification to the correct commitment item category.
23	Increase in Land Stewardship Mechanical Vegetation Control	400,000			The increase is due to additional needs on District lands for BCWPA, Boma FEB and Site 1 Impoundment.
24	Increase in Land Stewardship Restoration & Monitoring	451,600			The increase is due to the addition of the Dupuis Management Area and Gardner Cobb Wetland Restoration projects.
25	Increase in Levee Maintenance - Fleet	30,333			The increase is due to increases in maintenance costs.
26	Increase in LTP STA O&M - Compliance	53,744			The increase is due to new works coming online for C-139 FEB and STA1-W Expansion #2.
27	Increase in LTP STA O&M - Levee Maintenance	138,500			The increase is due to new works coming online for C-139 FEB and STA1-W Expansion #2.
28	Increase in LTP STA O&M - Movement of Water	2,000			The increase is due to new works coming online.
29	Increase in LTP STA O&M - Mowing	15,953			The increase is due to new works coming online for the C-139 FEB and increases to vendor contract amounts.
30	Increase in LTP STA O&M - Program Support	2,000			The increase is due to new works coming online.
31	Increase in LTP STA O&M - Pump Station Maintenance	799,471			The increase is due to new works coming online for the C-139 FEB and STA1-W Expansion #2 and increased costs for the STA Pump Station Maintenance.
32	Increase in LTP STA O&M - Pump Station Modification/Repairs	5,850,641			The increase is for the Operations and Maintenance Capital Refurbishment G-335 Trash Rake Replacement project, G-370/G-372 Trash Rake Replacement project and Pump & Engine Overhaul STA Program.
33	Increase in LTP STA O&M - Pump Station Refurbishment	4,500			The increase is due to new works coming online for STA1-W Expansion #2.
34	Increase in LTP STA O&M - Structure Maintenance - Fleet	1,200			The increase is due to new works coming online for C-139 FEB and STA1-W Expansion #2.
35	Increase in Mowing	626,381			The increase is due to new works coming online and increased vendor costs.
36	Increase in O&M Program Support	3,325,369			The increase is due the increased costs for insurance premiums.
37	Increase in Prescribed Burn	567,066			The increase is to support a potential increase in funding from FDACS for prescribed burn.
38	Increase in Preventative Maintenance & Operational Plan	827,552			The increase is due to new works coming online and increased maintenance and repair costs at District facilities.
39	Increase in Public Use and Security	274,270			The increase is due to new works coming online and additional increases for security services on District lands.
40	Increase in Pump Station Maintenance	1,853,012			The increase is due to new works coming online and additional Field Station needs for the C&SF Pump Station Maintenance.
41	Increase in Pump Station Modification	3,105,625			The increase is due to the additional of the Operations and Maintenance Capital Refurbishment S-7 Pump Station Refurbishment project and Pump and Engine Overhaul program.
42	Increase in Pump Station Refurbishment	5,000			The increase is due to C-111 S-332D Maintenance and Repairs.
43	Increase in Security Management	223,914			The increase is due to the Districts security system (8 NVR) Network Video Replacements.
44	Increase in Structure Maintenance	1,992,677			The increase is due to new works coming online and additional Field Station needs for the C&SF Structure Repairs and Maintenance.
45	Increase in Structure Maintenance - Fleet	32,000			The increase is due to new works coming online.
46	Increase in Structure/Bridge Modification/Repairs	800,000			The increase is due to the one-time funding for the Operations and Maintenance Capital Refurbishment Gate Hoist Conversion project.
47	Increase in Telemetry Maintenance	357,209			The increase is due to increased needs for Campbell RTU and SCADA maintenance.
48	Increase in Terrestrial Plant Control	255,453			The increase is due to new works coming online and increased costs for chemicals and spraying services.
49	Increase in Tree Management	350,000			The increase is due to the additional funding to support BCB Right of Way surveys for tree removal.
50	Increase in Aquatic Plant Control	541,734			The increase is based on increased costs for chemicals and spraying services.

## IV. PROGRAM ALLOCATIONS

New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	
51	Increase in Aquatic Plant Control - Fleet	55,000			The increase is based on increased costs for equipment and fleet maintenance.
52	Increase in Automotive - Departments Outside O&M	500			The increase is due to new works coming online.
53	Increase in Construction	361,697			The increase is due to that addition of the PC Culvert Replacement program.
54	Increase in Construction - Fleet	625			The increase is due to new works coming online.
55	Increase in Contracted Land Management Services	310,000			The increase is due to the additional land management needs on District owned land.
56	Increase in Emergency Management	7,151			The increase is due to the additional Emergency Management training to support storm events.
57	Increase in Exotic Animal Management	369,544			The increase is due to the additional funding commitment for the Python program.
58	Increase in Land Stewardship Program Support	175,196			The increase is due to the addition of the Greenheart land support needs.
59	Increase in LTP STA O&M - Aquatic Plant Control	1,780,029			The increased is due to spraying and chemical treatment costs in the STA's and the additional needs for C-139 FEB and STA1-W Expansion #1.
60	Increase in LTP STA O&M - Canal Maintenance	8,000			The increase is due to the additional needs to support the C-139 FEB and STA1-W Expansion #2.
61	Increase in LTP STA O&M - Contamination	10,000			The increase is due to the additional needs to support the C-139 FEB and STA1-W Expansion #2 disposal and air permit fees.
62	Increase in LTP STA O&M - District Everglades Fleet Overhead	8,500			The increase is due to the additional fleet maintenance needs for the C-139 FEB.
63	Increase in LTP STA O&M - Levee Maintenance - Fleet	8,200			The increase is due to the additional levee maintenance needs for the C-139 FEB.
64	Increase in LTP STA O&M - Public Use	5,083			The increase is for STA1-W Expansion #2 increased FWC Law Enforcement Support.
65	Increase in LTP STA O&M - Structure Maintenance	264,353			The increase is due to new works coming online for the C-139 FEB, STA1-W Expansion #2.
66	Increase in LTP STA O&M - Structure Overhaul	117,500			The increase is due to the additional needs for the STA Hydraulic Gate and Cylinder Overhaul project.
67	Increase in O&M Facility Construction	9,480,695			The increase is due to the addition of the Flight Operations Facility project.
68	Increase in O&M IT Support	2,503,357			The increase is due to additional IT security support for Operations and Maintenance.
69	Increase in Pumping Operations - Fleet	32,000			The increase is due to the additional needs for fleet maintenance.
70	Increase in Resiliency Initiatives	8,750			The increase is due to additional contractual needs for Resiliency.
71	Increase in Safety Management	200,000			The increase is due to the additional safety training needs for Operations and Maintenance staff.
72	Increase in Structure Overhaul	550,000			The increase is due to the additional funding for the C&SF Hydraulic Gate and Cylinder project.
73	Increase in LTP STA O&M - MOSCAD, Security & Telemetry	39,776			The increase is due to new works coming on line for STA1-W Expansion #2.
74	Increase in LTP STA O&M - Facility Construction/Improvements	588,626			The increase is due to the addition of the Flight Operations Facility project.
<b>Operating Capital Outlay</b>				<b>13,483,002</b>	
75	Increase in O&M Facility Construction	2,744,280			The increase is due to the increased needs for the Operations and Maintenance Capital Refurbishment West Palm Beach Field Station Modifications project.
76	Increase in Pump Station Maintenance	5,150,695			The increase is for fleet and heavy equipment in support of new works for BBCW Cutler, C-43 Reservoir, C-23/C-44 Estuary Discharge Diversion, C-139 FEB and the EAA A-2 STA projects coming online.
77	Increase in Structure Maintenance	2,273,824			The increase is for the heavy equipment in support of new works for C-43 Reservoir and the C-44 Reservoir and STA coming online.
78	Increase in Structure/Bridge Modification/Repairs	1,250,000			The increase is for the additional needs of the BCB Golden Gate #5 Replacement, BCB Upper Faka Union Replacements and the BCB Henderson Creek HC1 and HC1A projects.
79	Increase in Land Stewardship Equipment & Infrastructure Maintenance	182,203			The increase is due to the new works needs for additional land stewardship on District owned lands.
80	Increase in LTP STA O&M - Canal Maintenance	56,000			The increase is due to the new works equipment needs for the STA1-W Expansion #2.



## IV. PROGRAM ALLOCATIONS

New Issues					
Issue	Description	Issue Amount	Workforce	Category	Subtotal
81	Increase in LTP STA O&M - Compliance	164,000			The increase is due to the new works Water Quality equipment needs to support the C-139 FEB and STA1-W Expansion #2.
82	Increase in LTP STA O&M - Levee Maintenance	56,000			The increase is due to the new works equipment needs for the C-139 FEB.
83	Increase in Public Use and Security	56,000			The increase is due to the new works equipment needs for the C-43 Reservoir.
84	Increase in Pump Station Modification	1,550,000			The increase is due to the addition of the Picayune Command & Control Pump Station project.
<b>Fixed Capital Outlay</b>					<b>163,061,422</b>
85	Increase in Resiliency Initiatives	103,650,000			The increase is due to the funding awarded from the FEMA BRIC Grants for S-27 (\$50M) and S-29 (\$50M) and for proposed Resilience Grants and matching funds.
86	Increase in Structure/Bridge Modification/Repairs	3,020,000			The increase is due to the new funding for the Collier County Agreement for the Gordon and Palm River Structure Replacements along with the S-193 N/L Lakeside Gate Replacement and an increased need for the BCB I-75 #2 Weir Replacement project.
87	Increase in Canal/Levee Maintenance	4,239,456			The increase is due to the addition of the Hurricane Ian repair construction projects with FEMA, NRCS and FDEM.
88	Increase in Land Stewardship Interim Lands - Administration	15,186			The increase is due to the additional funding needed for land acquisition appraisals.
89	Increase in LTP STA O&M - Pump Station Modification/Repairs	13,845,035			The increase is due to the addition of the G-6A Pump Station Construction project.
90	Increase in Pump Station Modification	7,531,371			The increase is due to the addition of the G-6A Pump Station Construction project.
91	Increase in Telemetry Maintenance	172,488			The increase is due to the additional needs for the WCA 2 SCADA Stillingwells project.
92	Increase in LTP STA O&M - Structure Modification/Repairs	29,067,595			The increase is due to the addition of the STA1-E Cells 3 & 4 and STA1-W Refurbishments construction projects.
93	Increase in Land Stewardship Capital Projects	1,350,000			The increase is due to the addition of one-time funding to support the Bird Rookery Boardwalk design/build project.
94	Increase in LTP STA O&M - Facility Construction/Improvements	170,291			The increase is due to the funding needs to support the Flight Operations Facility design and construction.
<b>Interagency Expenditures (Cooperative Funding)</b>					<b>1,562,837</b>
95	Increase in Land Stewardship Restoration & Monitoring	50,000			The increase is due to the Picayune Strand Friends of Forestry agreement.
96	Increase in LTP STA O&M - Compliance	68,520			The increase is due to new works coming online for the C-139 FEB and STA1-W #2.
97	Increase in Blue-Green Algae Response	338,473			The increase is due to a potential USACE Grant for HAB Innovative Tech.
98	Increase in LTP STA O&M - Aquatic Plant Control	100,000			The increase is due to additional needs to support Everglades STA Enhancement Evaluations.
99	Increase in Resiliency Initiatives	930,000			The increase is due to the potential grant funding for the Future Conditions Climate Data Analysis.
100	Increase in Terrestrial Plant Control	44,000			The increase is due to additional Herbicide evaluations.
101	Increase in LTP STA O&M - MOSCAD, Security & Telemetry	31,844			The increase is due to additional STA funding in support of new works for C-139 FEB.
<b>Debt</b>					<b>-</b>
<b>Reserves</b>					<b>-</b>
<b>TOTAL NEW ISSUES</b>			<b>37</b>		<b>263,010,473</b>
<b>3.0 Operation and Maintenance of Lands and Works</b>					
<b>Total Workforce and Tentative Budget for FY 2024-25</b>			<b>823</b>	<b>\$</b>	<b>623,411,130</b>

## IV. PROGRAM ALLOCATIONS

### Changes and Trends

Salaries and Benefits increased between Fiscal Year 2020-21 and Fiscal Year 2022-23 due to staff reallocation in support of new project initiatives within the agency and for New Works operations coming online as well as approved cost-of-living increases, FRS rate and employer's share of FICA increases and increases to Health Insurance.

Some of the major decreases in Contracted Services between Fiscal Year 2020-21 to Fiscal Year 2022-23 are due to the pass-through funding for the CEMEX land acquisition funded with Lake Belt Mitigation, the C-139 Annex Restoration project, increased Resiliency planning and Flood Protection/Level of Service modeling efforts, and the phases of design and construction for the Critical Flood Control Infrastructure projects within the Operations and Maintenance Capital program.

Increases and decreases within Operating Expenses, Operating Capital Outlay, and Fixed Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 are primarily due to the phases of the C-139 Annex Restoration project moving from design to construction and the projects the Critical Flood Control Infrastructure projects within the Operations and Maintenance Capital program as they move from planning, design, and construction.

Over the last five years, another steady increase across all categories is for the New Works coming online to support Everglades restoration for components of the CERP program including portions of Biscayne Bay Coastal Wetlands, C-44 Pump Station, STA and Reservoir, portions of C-43 West Basin Storage Reservoir, and Picayune Strand Restoration.

The District has had New Works come online for components of the Restoration Strategies program including the A-1 FEB, L-8 FEB, and STA1-W Expansion #1 and for portions of C-111 South Dade, BBCW, Kissimmee Restoration, Lakeside Ranch Phase 1 and 2, Lake Hicpochee Phase 1, and Ten-Mile Creek.

The Critical Flood Control Infrastructure projects within the Operations and Maintenance Capital program have also shown a steady increase over the last five years due to funding being redirected to support the aging system infrastructure along with the ongoing commitment to implement refurbishment plans for operational and capital projects such as critical water control structures and pump stations.

Debt increased between Fiscal Year 2020-21 and Fiscal Year 2022-23 due to the implementation of GASB #87 for leases.

Land management activities continue to be funded using ad valorem, mitigation, state revenues from the Land Acquisition Trust Fund, release of reservations funding, and lease revenues. Land Acquisition Trust Fund revenues have allowed the District to maintain the level of service by funding maintenance and land management needs. Lease revenue that is generated from lands acquired through the Save Our Everglades Trust Fund and Federal grant funds is being used to support land management activities and reduce ad valorem expenditures. The Legislature has provided Land Acquisition Trust Fund for land management and vegetation management activities. This funding is located within Operating Expenses (\$2.2 million) and Contracted Services (\$109,272).

The Districts Economic Stabilization funding was decreased to \$59 million as funding was used in support of Hurricane Ian. Once the District receives remaining reimbursement from FEMA or FDEM, the fund will be repaid back to the original amount of \$61.3 million.

## IV. PROGRAM ALLOCATIONS

Additional new infrastructure will be coming online, due to CERP, NEEPP and Restoration Strategies projects that are completing construction. These projects will continue to affect the Operations and Maintenance of Lands and Works budget. Funding is required for the overall operations and maintenance of the new sites along with increased staffing to support the new infrastructure.

Over the next few years, the major projects being completed are the Caloosahatchee River (C-43) West Basin Storage Reservoir, Everglades Agricultural Area Storage Reservoir Conveyance Improvements and STA, BBCW – Cutler, Lake Hicpochee Phase 2, and the remaining components of Restoration Strategies including STA1-W #2, C-139 FEB and the G-341 and Conveyance Improvements. This new infrastructure will continue to have financial impacts through all activities within 3.0.

### **Budget Variances**

The Fiscal Year 2024-25 Tentative Budget is \$623.4 million, a 48.4 percent (\$203.4 million) increase from the Fiscal Year 2023-24 Adopted Budget of \$420 million.

Fixed Capital Outlay is the largest increase of 173.5 percent (\$156.6 million) primarily due to the additional federal FEMA BRIC grant awards (\$100 million) for Resiliency for the S-27 and S-29 Pump Station projects, additional funding for the Critical Flood Control Infrastructure projects within the Operations and Maintenance Capital program's G-6A Pump Station Project, STA1-W Repairs/Replacements and STA1-E Central Flow-way Cells 3 & 4N.

Operating Expenses increased 28 percent (\$33.9 million) primarily due to increases for one-time funding for the Critical Flood Control Infrastructure projects within the Operations and Maintenance Capital program for the Flight Operations Facility, STA Pump Stations G-310/G-335 Trash Rake Replacement, the C&SF and STA Pump/Engine Overhaul program. Increases also for additional exotic plant control work within the STA's and on District owned lands and additional work with the USFWS for the Refuge. The reclassification of funds for 298 District payments, increases to the Districts Health/Self Insurance, and for New Works coming online.

Operating Capital Outlay increased 28.1 percent (\$4.5 million) due to additional state appropriations for new works fleet and heavy equipment needs, release of reservation funds to support Land Stewardship capital projects for public use area improvements and the additional needs for the BCB Capital Program Henderson Creek HC1 and HC1A, Golden Gate #5 Replacement and Upper Faka Union Replacement. State appropriations funds for the Critical Flood Control Infrastructure projects within the Operations and Maintenance Capital program for the Control Panel Upgrades for Picayune Strand Pump Stations and S-127 and G-420.

Salaries and Benefits increased 11.9 percent (\$10.5 million). The increase is the net result of the implementation of prior cost-of-living increases in Fiscal Year 2023-24, 37 new FTEs to support restoration projects turned over to operations and maintenance and workload increases to support new projects. Increases are also due to increases to the District's contribution to FRS, employer's share of FICA taxes and Health Insurance.

Interagency Expenditures increased 256 percent (\$1.6 million) due to new work in support of Picayune Strand, Statewide Regional Climate Projections grant, Everglades STA Enhancement Evaluations, Herbicide Evaluations and Blue Green Algae response. Contracted Services decreased 8.4 percent (\$3.8 million) and that is primarily due to the reclassification of funding to

#### **IV. PROGRAM ALLOCATIONS**

the correct state commitment item category for 298 District payments and for the reclassification of exotic and aquatic plant control funding to Operating Expenses.



## IV. PROGRAM ALLOCATIONS

Major Budget Items for this program include the following:

- Salaries and Benefits (\$98.6 million) (823 FTEs)

Major Projects under this program are funded with Salaries and Benefits (included in the Salaries and Benefits number above), Contracted Services, Fixed Capital Outlay, Operating Capital Outlay, and Operating Expenses.

Project Name	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
C-139 Annex Restoration Project	\$ 658,168	\$ -	\$ -	\$ 2,164,591	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,822,759
BCB 175-2 Structure Replacement	\$ 53,127	\$ -	\$ -	\$ -	\$ -	\$ 2,550,000	\$ -	\$ -	\$ -	\$ 2,603,127
Control Panel Upgrades for Prcayune, S-127 and G-420	\$ -	\$ -	\$ -	\$ -	\$ 1,550,000	\$ 1,497,010	\$ -	\$ -	\$ -	\$ 3,047,010
Gate Hoist Conversion	\$ 85,412	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 885,412
S-193 Navigation Lock Gate Replacement	\$ 128,477	\$ -	\$ -	\$ -	\$ -	\$ 1,320,000	\$ -	\$ -	\$ -	\$ 1,448,477
S-25B & S-26 PS Maintenance & Resiliency	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,305,000	\$ -	\$ -	\$ -	\$ 1,305,000
S-7 Pump Station Refurbishment	\$ 191,184	\$ -	\$ -	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 611,184
STA-1E Central Flow-way Cells 3 & 4N	\$ 34,257	\$ -	\$ -	\$ -	\$ -	\$ 14,067,595	\$ -	\$ -	\$ -	\$ 14,101,852
STA-1W Repairs / Replacements	\$ 34,257	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 15,034,257
Underground Storage Tank Replacements	\$ 88,677	\$ -	\$ -	\$ -	\$ -	\$ 4,920,000	\$ -	\$ -	\$ -	\$ 5,008,677
WPB FS Maintenance Systems Replacements	\$ 28,369	\$ -	\$ -	\$ -	\$ 2,744,280	\$ -	\$ -	\$ -	\$ -	\$ 2,772,649
G-6A Pump Station	\$ 141,138	\$ -	\$ -	\$ -	\$ -	\$ 56,385,419	\$ -	\$ -	\$ -	\$ 56,526,557
S-29 Struct Resil Impv & Fwd Pump Station	\$ 63,037	\$ -	\$ -	\$ -	\$ -	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 50,063,037
Control Panel Upgrade G-310, G-335, S-319, S-362	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 998,000	\$ -	\$ -	\$ -	\$ 998,000
S-27 Struct Resil Impv & Fwd Pump Station	\$ 58,345	\$ -	\$ -	\$ -	\$ -	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 50,058,345
Fight Operations Facility	\$ 59,654	\$ -	\$ -	\$ 10,069,321	\$ -	\$ 948,108	\$ -	\$ -	\$ -	\$ 11,077,083
G-310, G-335 Trash Rake Replace/Waterproof	\$ 104,047	\$ -	\$ -	\$ 3,400,430	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,504,477
BCB Structures Monitoring & Control Upgrade	\$ 112,619	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,112,619
G-370 & G-372 Trash Rake/Fuel Farm Refurbs	\$ 40,370	\$ -	\$ -	\$ 730,211	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 770,581
L-8 FEB G-539 Pump Replacement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,550,000	\$ -	\$ -	\$ -	\$ 2,550,000
<b>Grand Total</b>	<b>\$ 1,881,138</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 17,584,553</b>	<b>\$ 7,294,280</b>	<b>\$ 204,541,132</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 231,301,103</b>

Major Budget Items not found in the Appendix C Project Table are provided by budget category below:

- Projects in the Major Project table of this program are listed in activities 3.1 Land Management (\$5.8 million) and 3.2 Works (\$225.5 million)
- Contracted Services:
  - Flood Protection Level of Service/Sea Level Rise/ Resiliency (\$24.6 million)
  - Structure & Pump Station Maintenance (\$3.6 million), which includes:
    - Structure Inspection Program/Structure Maintenance for C&SF and STA's (\$2.1 million)
  - SCADA Stillingwell and Platform replacements & Telemetry Maintenance (\$3.4 million)
  - O&M IT Support (\$1.7 million), which includes:
    - Computer consulting services for enterprise resource support and IT security (\$922,689)
    - Copier/printer lease (\$162,480)
    - Microwave tower services (\$90,000)
  - Long Term Plan Stormwater Treatment Area Operations & Maintenance – Compliance (\$1.6 million)
  - Maintenance/Mowing of Canals/Levees (\$1 million)
    - BCB Canal Condition Assessment (\$700,000)
  - Land Stewardship Interim Lands – Administration & Taxes (\$809,094)

#### IV. PROGRAM ALLOCATIONS

- Communication and Control – Tower Repairs (\$730,000)
- Land Stewardship Restoration and Monitoring (\$627,578)
- Contracted Land Management Services (\$268,438)
- Preventative Maintenance & Operational Plan (\$200,000)
- Safety Management (\$34,437)
- Operating Expenses:
  - Exotic Plant Control (\$26.8 million), which includes:
    - New Works for BBCW, C-44, C-43, 8.5 SMA, Site 1 Impoundment, Southern Crew, C-111 Components, Picayune Strand and on District lands as part of Indian River South, BBSEER, Lake Okeechobee Watershed Restoration and Wetland Mitigation lands under District management (\$18.1 million)
    - *Lygodium* and *Melaleuca* treatments within the Loxahatchee Refuge with the U.S. Fish and Wildlife Service (\$6.8 million)
  - Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability) (\$19.7 million)
  - C&SF & STA Structure & Pump Station Maintenance/Modification (\$18.9 million)
    - C&SF & STA Pump/Engine Overhaul Program (\$5 million)
    - C&SF & STA Gate Overhaul Program (\$675,000)
    - Fall Protection Program (\$150,000)
  - C&SF & STA Movement of Water/Pumping Operations (\$13.6 million)
  - Maintenance of Canals/Levees/Tree Management (\$11.7 million), which includes:
    - C&SF and STA Mowing for Canals and Levees (\$3.4 million)
    - C&SF and STA Tree Management (\$2.6 million)
    - C&SF and STA Canal and Levee Maintenance (\$5.6 million)
      - L-8 Dupuis Canal Backfill (\$3 million)
      - Picayune Manatee Mitigation (\$508,000)
      - BCB Canal Improvements (\$500,000)
      - Dredge and Bank Stabilization Program (\$800,000)
      - BCB Corkscrew Canal Headwater Improvements (\$350,000)
  - Aquatic Plant Control and Aquatic Plant Control / LTP STA O&M (\$10.6 million)
  - O&M IT Support (\$6.0 million), which includes:
    - Software maintenance (\$4.8 million)
    - Desktop computer / monitor replacements (\$444,000)
    - Communication service (\$350,344)
    - Hardware maintenance (\$340,404)
    - Microwave Equipment Repairs (\$78,660)
  - Fleet vehicle fuel, oil, lubricants, repairs, parts, and supplies (\$5 million)

#### IV. PROGRAM ALLOCATIONS

- Preventative Maintenance & Operational Plan (\$4.2 million) which includes:
  - Electrical and recurring general facility maintenance, inspection, and maintenance expenses such as air conditioning maintenance, elevator maintenance and exterior grounds maintenance (\$1.9 million).
  - Utilities (\$1.4 million)
  - Janitorial services (\$454,076)
  - Building lease payments for the service centers and hanger / office (\$368,146)
- Land Stewardship Restoration and Monitoring – (\$3.3 million), which includes:
  - Wetland Restoration for Dupuis Management and Gardner Cobb (\$1 million)
- Terrestrial Plant Control and Terrestrial Plant Control/ LTP STA O&M (\$2.2 million)
- Telemetry & Electronics Maintenance (\$2.1 million)
  - SCADA Stillingwell Program (\$400,000)
- Operations and Maintenance Field Station Maintenance (\$1.9 million)
- Land Stewardship Interim Lands – Administration/PILT (\$1.5 million)
- Exotic Animal Management – Python Elimination Program in support of Governor DeSantis priority initiative (\$1.5 million)
- Public Use and Security/ LTP STA O&M (\$1.3 million)
  - The District plans to continue partnerships with state agencies such as Florida Fish and Wildlife Conservation Commission for enhanced patrols on District and project lands.
- Land Stewardship Equipment and Infrastructure Maintenance (\$1.1 million)
- Contracted Land Management Services (\$1.1 million)
- Biocontrol Exotic Plant (\$1 million)
- Security and Safety Management (\$983,866)
- Land Stewardship Mechanical Vegetation Control (\$873,000)
- Prescribed Burn (\$859,066)
- C&SF and STA Contamination Assessments (\$593,693)
- Blue Green Algae Response (\$500,000)
- Long Term Plan Stormwater Treatment Area Operations & Maintenance – Compliance (\$235,835)
- Operating Capital Outlay:
  - C&SF and STA Pump Station & Structure Maintenance/Overhaul (\$9.5 million), which includes:
    - Funding for Replacement of Field Station Heavy Equipment and recurring funding for Field Station Fleet Replacements in support of the Inspector General’s Audit Report and for New Works coming online and to support the C-43 West Basin Storage Reservoir and C-44 Reservoir’s High Hazzard Dam Equipment.

#### IV. PROGRAM ALLOCATIONS

- C&SF and STA Levee/Canal Maintenance (\$1.6 million), which includes:
  - Funding for New Works equipment and for Replacement of Field Station Heavy Equipment in support of the Inspector General's Audit Report and for New Works coming online (\$1.6 million).
- BCB Upper Faka Union Replacements (\$500,000)
- BCB Golden Gate #5 Replacement (\$650,000)
- BCB Henderson Creek HC1 and HC1A (\$300,000)
- O&M Program Support for one-time funding for Replacement of Field Station Heavy Equipment and recurring funding for Field Station Fleet Replacements in support of the Inspector General's Audit Report (\$212,789).
- Long Term Plan Stormwater Treatment Area Operations & Maintenance – Compliance for replacement of field equipment (\$188,000)
- Security Management (\$9,500) for Security Equipment (\$9,500)
- Fixed Capital Outlay:
  - District Potential Future Resiliency Grants Projects (\$26.2 million)
  - S-9 Engine and Pump Overhaul (\$4.5 million)
  - Hurricane Ian Repairs with NRCS/FEMA (\$4.2 million)
  - Telemetry Maintenance WCA 2 SCADA Stillingwells (\$2.1 million)
  - BCB Gordon River and Palm River Structure Replacements (\$2 million)
  - Bird Rookery Boardwalk Design/Build (\$1.4 million)
  - Future land acquisition appraisals and survey (\$117,425)
- Interagency Expenditures:
  - Statewide Regional Climate Projections Grants (\$930,000)
  - STA Compliance (\$430,722)
  - Blue Green Algae Response (\$338,473)
  - Biocontrol Exotic Plant (\$300,000)
  - Terrestrial Plant Control (\$104,000)
  - Picayune Strand Agreement (\$50,000)
  - Structure & Levee Maintenance (\$20,000)
- Fund Balance – Economic Stabilization Fund (\$59 million)

Other items funded with fund balance include: Lake Belt Mitigation (\$5.7 million) for ongoing work for the C-139 Annex Restoration Project; Lease Revenue (\$3.2 million) and Release of Reservations (\$1.5 million), along with prior year Wetlands Mitigation (\$1.6 million) for real estate appraisals, surveys, public use, security, restoration, monitoring, and vegetation management, including exotic and aquatic plant control; Ad Valorem (\$1.9 million) for BCB projects; BCB Collier County Cooperative Agreement (\$2 million) for the design on the Gordon and Palm River Structure Replacements, C-51 Operations & Maintenance (\$1.1 million), pass-

#### **IV. PROGRAM ALLOCATIONS**

through funding from the Miami-Dade Limestone Products Association for Dade-Broward Levee L-30 structure maintenance and monitoring (\$345,000)

## IV. PROGRAM ALLOCATIONS

**3.1 Land Management** - Maintenance, custodial, and restoration efforts for lands acquired through federal, state and locally sponsored land acquisition programs.

### District Description

Maintenance, custodial, public use improvements, and restoration efforts for lands acquired through Save Our Rivers, Preservation 2000, Florida Forever, or other land acquisition programs. The District manages lands in accordance with the objectives of these programs and in accordance with Section 373.1391, F.S. There are two major land management initiatives:

- **Conservation Lands** - The Conservation lands management objectives require that these lands be restored to and maintained in a native state and condition and be available for resource-based recreation such as hiking, camping, horseback riding, boating, hunting, and fishing. The maintenance and restoration need for these properties usually involve the control of invasive exotic vegetation, removal of ditches and levees needed to restore the natural flow of water, utilization of prescribed fire, and the control of woody vegetation through mechanical means as necessary to restore and manage native plant communities. In areas of severe degradation, habitats may be restored through the direct planting of native plant species.
- **Water Resource Project Lands** - Interim land management responsibilities for water resource project lands are to provide basic land management services for properties acquired by the District for future water resource projects, including CERP and other projects until the land is needed for construction. These lands will ultimately be used as stormwater treatment areas (STA), surface water reservoirs, ground water recharge areas, and/or buffer lands between constructed projects and lands under private ownership. These lands are not specifically acquired or designated for environmental enhancement, restoration, or preservation purposes, and generally have limited recreational value due to previous and sometimes ongoing agricultural use.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 3.1 - Land Management

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 4,916,308	\$ 5,230,763	\$ 5,234,995	\$ 5,386,369	\$ 6,267,782	\$ 881,413	16.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 1,004,184	\$ 586,259	\$ 651,543	\$ 4,499,839	\$ 1,684,072	\$ (2,815,767)	-62.6%
Operating Expenses	\$ 4,068,893	\$ 4,212,275	\$ 11,903,064	\$ 6,244,049	\$ 9,247,202	\$ 3,003,153	48.1%
Operating Capital Outlay	\$ 430,771	\$ 1,002,425	\$ 1,235,061	\$ 5,069,542	\$ 3,359,245	\$ (1,710,297)	-33.7%
Fixed Capital Outlay	\$ 2,218,516	\$ 5,676,795	\$ 8,936,209	\$ 102,239	\$ 1,467,425	\$ 1,365,186	1335.3%
Interagency Expenditures (Cooperative Funding)	\$ 53	\$ -	\$ -	\$ -	\$ 50,000	\$ 50,000	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ 12,638,725	\$ 16,708,517	\$ 27,960,871	\$ 21,302,038	\$ 22,075,726	\$ 773,688	3.6%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 9,596,216	\$ 8,967,092	\$ -	\$ 15,000	\$ 3,350,474	\$ 146,944	\$ 22,075,726

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 6,267,782	\$ -	\$ 6,267,782
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 1,354,672	\$ 329,400	\$ 1,684,072
Operating Expenses	\$ 4,953,830	\$ 4,293,372	\$ 9,247,202
Operating Capital Outlay	\$ 177,042	\$ 3,182,203	\$ 3,359,245
Fixed Capital Outlay	\$ -	\$ 1,467,425	\$ 1,467,425
Interagency Expenditures (Cooperative Funding)	\$ 50,000	\$ -	\$ 50,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 12,803,326	\$ 9,272,400	\$ 22,075,726

## IV. PROGRAM ALLOCATIONS

### Changes and Trends

The fluctuations in Contracted Services between Fiscal Year 2020-21 to Fiscal Year 2022-23 are due to the budgeting and expending of the pass-through funding for the CEMEX land acquisition funded with Lake Belt Mitigation. The fluctuations in Fixed Capital Outlay, Operating Capital Outlay and Operating Expenses between Fiscal Year 2020-21 and Fiscal Year 2022-23 are due to the cash flow needs for the C-139 Annex Restoration Project as it moves from design to construction. In the Fiscal Year 2023-24 Adopted Budget and the Fiscal Year 2024-25 Tentative Budget, Operating Expenses, Operating Capital Outlay and Fixed Capital Outlay have fluctuated due to the multi-year funding requirements for the C-139 Annex Restoration Project based on land management and construction needs as well as the addition of land management capital projects, along with the reduction of Pennsuco willing seller funding and the increased needs for land management on District lands.

Land management activities continue to be funded using ad valorem, mitigation revenues, state revenues from the Land Acquisition Trust Fund, and lease revenues. Land Acquisition Trust Fund revenues have enabled the District to maintain the level of service by funding maintenance and land management needs. Lease revenue generated from lands acquired through the Save Our Everglades Trust Fund and Federal grant funds are being used to support land management activities so that existing ad valorem funds can be used in support of other District priorities.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$22.1 million, a 3.6 percent (\$773,688) increase from the Fiscal Year 2023-24 Adopted Budget of \$21.3 million. For the Fiscal Year 2024-25 Tentative Budget, the major decrease is in Contracted Services 62.6 percent (\$2.8 million) due to the re-alignment of 298 District payments to the correct state commitment item category to Operating Expenses and the reduction in mitigation funding to support monitoring. Operating Capital Outlay also shows a decrease of 33.7 percent (\$1.7 million) tied to the decrease in funding needs for the C-139 Annex Restoration Project as it moves to completion. The increases in Operating Expenses 48.1 percent (\$3 million) are tied to increased needs for land management on District lands and the re-alignment of 298 District payments to the correct state commitment item category. Fixed Capital Outlay increased 1335.3 percent (\$1.4 million) due to the additional release of reservations funding to support Land Stewardship capital projects to District public use facilities. Interagency Expenditures increased (\$50,000) due to the additional funding to support Picayune Strand State Forest.

### Major Budget Items for this activity include the following:

- Salaries and Benefits (\$6.3 million)

Major Projects under this activity are funded with Salaries and Benefits (included in the salaries and benefits number above), Contractual Services, Operating Capital Outlay and Operating Expenses.

Project Name	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
C-139 Annex Restoration Project	\$658,168	\$ -	\$ -	\$ 2,164,591	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 5,822,759
<b>Grand Total</b>	<b>\$ 658,168</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,164,591</b>	<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 5,822,759</b>

## IV. PROGRAM ALLOCATIONS

**Major Budget Items not found in the Appendix C Project Table are provided by budget category below:**

- Contracted Services:
  - Land Stewardship Interim Lands – Administration & Taxes (\$809,094)
  - Land Stewardship Restoration and Monitoring (\$627,578)
  - Land Stewardship Equipment and Infrastructure Maintenance (\$115,900)
  - Public Use and Security (\$85,000)
  - Land Stewardship Program Support for Survey Services (\$40,000)
  - Land Stewardship Mechanical Vegetation Control/Road Maintenance for CREW (\$6,500)
- Operating Expenses:
  - Land Stewardship Interim Lands – Administration/PILT (\$1.5 million)
  - Public Use and Security/ LTP STA O&M (\$1.3 million)
    - The District plans to continue partnerships with state agencies such as Florida Fish and Wildlife Conservation Commission for enhanced patrols on District and project lands.
  - Land Stewardship Restoration and Monitoring – (\$1.1 million), which includes:
    - Wetland Restoration for Dupuis Management and Gardner Cobb (\$1 million)
  - Land Stewardship Equipment and Infrastructure Maintenance (\$1.1 million)
  - Land Stewardship Mechanical Vegetation Control (\$873,000)
  - Prescribed Burn (\$859,066)
  - Land Stewardship Program Support (\$275,923)
- Operating Capital Outlay:
  - Fleet and Equipment for C-43 Reservoir and BBSEER Restoration (\$359,245)
- Fixed Capital Outlay:
  - Bird Rookery Boardwalk Design/Build (\$1.35 million)
  - Future land acquisition appraisals and survey (\$117,425)
- Interagency Expenditures:
  - Picayune Strand Agreement (\$50,000)

Items funded with Fund Balance include: Lake Belt Mitigation for ongoing work for C-139 Annex Restoration project (\$5.6 million), BCB Bird Rookery Boardwalk Design/Build and Facilities upgrades (\$1.5 million), pass-through funding from the Miami-Dade Limestone Products Association for Dade-Broward Levee L-30 structure maintenance and monitoring (\$345,000). Land Management (Lease Revenue) along with prior year Wetlands Mitigation for Land Management for real estate appraisals and survey, public use and security, restoration, monitoring, and vegetation management (\$1.5 million).



## IV. PROGRAM ALLOCATIONS

**3.2 Works** - The maintenance of flood control and water supply system infrastructure, such as canals, levees, and water control structures. This includes electronic communication and control activities.

### District Description

The expanded works of the District are an integral part of the operations and maintenance of the Central and Southern Flood Control Project (C&SF), Storm Water Treatment Area's (STA's), Big Cypress Basin (BCB) and the operations of new facilities and structures from completed CERP and Restoration Strategies projects. The District's operations and maintenance consists of activities to effectively manage the primary canals and associated structures in South Florida. Operation and maintenance program activities include the Central and Southern Flood Control Project, as well as the Big Cypress Basin, as authorized by Chapter 373, F.S. and as directed by the USACE Regulation Schedule. Activities include the operation and maintenance of a multi-purpose water management system comprising of approximately 2,175 miles of canals and 2,130 miles of levees/berms, 89 pumping stations, 915 water control structures, and 620 project culverts, which send water south and through waterways eastward and westward to both coasts.

Most portions of the system were constructed 30-50 years ago and are reaching the end of their design life. Consequently, major refurbishment of various components of the Central and Southern Flood Control Project will be required to sustain the viability of the system.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT**  
**ACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
**TENTATIVE BUDGET - Fiscal Year 2024-25**  
**3.2 - Works**

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 50,305,518	\$ 51,435,928	\$ 55,095,551	\$ 62,319,986	\$ 70,952,810	\$ 8,632,824	13.9%
Other Personal Services	\$ -	\$ 2,860	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 19,947,929	\$ 14,534,241	\$ 12,254,409	\$ 21,158,511	\$ 35,255,163	\$ 14,096,652	66.6%
Operating Expenses	\$ 39,512,776	\$ 40,756,894	\$ 52,945,230	\$ 67,552,330	\$ 85,772,770	\$ 18,220,440	27.0%
Operating Capital Outlay	\$ 10,602,058	\$ 11,115,979	\$ 14,638,962	\$ 10,653,695	\$ 17,085,358	\$ 6,431,663	60.4%
Fixed Capital Outlay	\$ 35,097,481	\$ 34,365,392	\$ 29,218,476	\$ 90,168,581	\$ 245,409,483	\$ 155,240,902	172.2%
Interagency Expenditures (Cooperative Funding)	\$ 327,643	\$ 124,950	\$ 369,746	\$ 20,000	\$ 981,844	\$ 961,844	4809.2%
Debt	\$ -	\$ 921	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ 58,980,522	\$ 58,980,522	\$ -	0.0%
<b>TOTAL</b>	<b>\$ 155,793,405</b>	<b>\$ 152,337,165</b>	<b>\$ 164,522,375</b>	<b>\$ 310,853,625</b>	<b>\$ 514,437,950</b>	<b>\$ 203,584,325</b>	<b>65.5%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 222,484,466	\$ 75,372,464	\$ -	\$ 5,308,630	\$ 99,655,849	\$ 111,616,541	\$ 514,437,950

**OPERATING AND NON-OPERATING**  
Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 70,952,810	\$ -	\$ 70,952,810
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 34,363,241	\$ 891,922	\$ 35,255,163
Operating Expenses	\$ 56,251,274	\$ 29,521,496	\$ 85,772,770
Operating Capital Outlay	\$ 17,085,358	\$ -	\$ 17,085,358
Fixed Capital Outlay	\$ 236,684,122	\$ 8,725,361	\$ 245,409,483
Interagency Expenditures (Cooperative Funding)	\$ 981,844	\$ -	\$ 981,844
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ 58,980,522	\$ 58,980,522
<b>TOTAL</b>	<b>\$ 416,318,649</b>	<b>\$ 98,119,301</b>	<b>\$ 514,437,950</b>

## IV. PROGRAM ALLOCATIONS

### Changes and Trends

Salaries and Benefits increased between Fiscal Year 2020-21 and Fiscal Year 2022-23 due to staff reallocation in support of new project initiatives within the agency and for New Works operations coming online. Increases and decreases within Contracted Services, Operating Expenses, Operating Capital Outlay and Fixed Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 are primarily due to the addition of new operational works within the District from completed Everglades restoration projects, increased Resiliency planning and Flood Protection/Level of Service modeling efforts, and the phases of projects within the Critical Flood Control Infrastructure projects within the Operations and Maintenance Capital program as they move through planning, design, and construction.

The Critical Flood Control Infrastructure projects within the Operations and Maintenance Capital program have also shown a steady increase over the last five years due to the aging systems infrastructure along with the ongoing commitment to implement refurbishment plans for operational and capital projects such as critical water control structures and pump stations.

Debt increased in Fiscal Year 2021-22 due to the implementation and postings of GASB #87 for leases.

New projects that have completed construction and the operations and maintenance of that new infrastructure (New Works) have been steadily increasing our recurring expenditures over the past five years. The Fund Balance for Economic Stabilization is also re-budgeted each year.

The Critical Flood Control Infrastructure projects within the Operations and Maintenance Capital program continues to be a Governing Board core mission priority with over \$143.9 million allocated in the Fiscal Year 2024-25 Tentative Budget from both state appropriations and Ad Valorem funding to support priority projects and activities that are critical to the strength and condition of the C&SF, STAs and BCB.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$514.4 million, a 65.5 percent (\$203.6 million) increase from the Fiscal Year 2023-24 Adopted Budget of \$310.9 million.

Fixed Capital Outlay is the largest increase of 172.2 percent (\$155.2 million) primarily due to the addition of the federal FEMA BRIC grant awards for Resiliency for the S-27 and S-29 Pump Station projects, additional funding for the Operations and Maintenance Capital Rehabilitation, Refurbishment and Replacement's G-6A Pump Station Project, STA1-W Repairs/Replacements and STA1-E Central Flow-way Cells 3 & 4N.

Contracted Services increased 66.6 percent (\$14.1 million) which is primarily due to the additional needs for Resiliency initiatives such as C&SF Flood Resiliency Risk Management, Innovative Tech C-9 Canal, Compound Flood Modeling, future District Resiliency projects, Resiliency project support, and Everglades Mangrove Mitigation Assessment.

Operating Expenses increased 27 percent (\$18.2 million) primarily due to the additional project needs for the Critical Flood Control Infrastructure projects within the Operations and Maintenance Capital program for the Flight Operations Facility, STA Pump Stations G-310/G-335 Trash Rake Replacement, the C&SF and STA Pump/Engine Overhaul program. Additional increases for New Works operations coming online for Restoration Strategies C-139 FEB and

## IV. PROGRAM ALLOCATIONS

STA1-W #2, the C-43 S-470 Pump Station, BBCW L-31E, and the EAA STA and the additional operating funding coming from the C-51 Operational Agreement.

The increase in Operating Capital Outlay 60.4 percent (\$6.4 million) is due to the addition of the Critical Flood Control Infrastructure projects within the Operations and Maintenance Capital program for the West Palm Beach Field Station Modifications, Control Panel upgrades for Picayune Strand and S-127 and G-420 Pump Stations, BCB projects for Golden Gate #5, Henderson Creek HC1 and HC1A, and Upper Faka Union Replacement.

Salaries and Benefits increased 13.9 percent (\$8.6 million). The increase in Salaries and Benefits is the net result of the implementation of prior cost-of-living increases in Fiscal Year 2023-24, 37 new FTEs to support restoration projects turned over to operations and maintenance, workload increases to support projects. Increases are also due to increases to the District's contribution to FRS, employer's share of FICA taxes and Health Insurance.

### Major Budget Items for this activity include the following:

- Salaries and Benefits (\$71 million)

Major Projects under this program are funded with Salaries and Benefits (included in the Salaries and Benefits number above), Fixed Capital Outlay, Operating Capital Outlay, and Operating Expenses.

Project Name	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
BCB I75-2 Structure Replacement	\$ 53,127	\$ -	\$ -	\$ -	\$ -	\$ 2,550,000	\$ -	\$ -	\$ -	\$ 2,603,127
Control Panel Upgrades for Picayune, S-127 and G-420		\$ -	\$ -	\$ -	\$ 1,550,000	\$ 1,497,010	\$ -	\$ -	\$ -	\$ 3,047,010
Gate Hoist Conversion	\$ 85,412	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 885,412
S-193 Navigation Lock Gate Replacement	\$ 128,477	\$ -	\$ -	\$ -	\$ -	\$ 1,320,000	\$ -	\$ -	\$ -	\$ 1,448,477
S-25B & S-26 PS Maintenance & Resiliency		\$ -	\$ -	\$ -	\$ -	\$ 1,305,000	\$ -	\$ -	\$ -	\$ 1,305,000
S-7 Pump Station Refurbishment	\$ 191,184	\$ -	\$ -	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 611,184
STA-1E Central Flow-way Cells 3 & 4N	\$ 34,257	\$ -	\$ -	\$ -	\$ -	\$ 14,067,595	\$ -	\$ -	\$ -	\$ 14,101,852
STA-1W Repairs / Replacements	\$ 34,257	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 15,034,257
Underground Storage Tank Replacements	\$ 88,677	\$ -	\$ -	\$ -	\$ -	\$ 4,920,000	\$ -	\$ -	\$ -	\$ 5,008,677
WPB FS Maintenance Systems Replacements	\$ 28,369	\$ -	\$ -	\$ -	\$ 2,744,280	\$ -	\$ -	\$ -	\$ -	\$ 2,772,649
G-6A Pump Station	\$ 141,138	\$ -	\$ -	\$ -	\$ -	\$ 56,385,419	\$ -	\$ -	\$ -	\$ 56,526,557
S-29 Struct Resil Impv & Fwd Pump Station	\$ 63,037	\$ -	\$ -	\$ -	\$ -	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 50,063,037
Control Panel Upgrade G-310, G-335, S-319, S-362		\$ -	\$ -	\$ -	\$ -	\$ 998,000	\$ -	\$ -	\$ -	\$ 998,000
S-27 Struct Resil Impv & Fwd Pump Station	\$ 58,345	\$ -	\$ -	\$ -	\$ -	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 50,058,345
Flight Operations Facility	\$ 59,654	\$ -	\$ -	\$ 10,069,321	\$ -	\$ 948,108	\$ -	\$ -	\$ -	\$ 11,077,083
G-310, G-335 Trash Rake Replace/Waterproof	\$ 104,047	\$ -	\$ -	\$ 3,400,430	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,504,477
BCB Structures Monitoring & Control Upgrade	\$ 112,619	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,112,619
G-370 & G-372 Trash Rake/Fuel Farm Refurbs	\$ 40,370	\$ -	\$ -	\$ 730,211	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 770,581
L-8 FEB G-539 Pump Replacement		\$ -	\$ -	\$ -	\$ -	\$ 2,550,000	\$ -	\$ -	\$ -	\$ 2,550,000
<b>Grand Total</b>	<b>\$ 1,222,970</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 15,419,962</b>	<b>\$ 4,294,280</b>	<b>\$ 204,541,132</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 225,478,344</b>

## IV. PROGRAM ALLOCATIONS

**Major Budget Items not found in Appendix C Project Table are provided by budget category below:**

- Contracted Services:
  - Flood Protection Level of Service/Sea Level Rise/ Resiliency (\$24.6 million)
  - Structure & Pump Station Maintenance (\$3.6 million), which includes:
    - Structure Inspection Program/Structure Maintenance for C&SF and STA's (\$2.1 million)
  - SCADA Stillingwell and Platform replacements & Telemetry Maintenance (\$3.4 million)
  - Movement of Water (\$1.4 million)
  - Maintenance/Mowing of Canals/Levees (\$1 million)
    - BCB Canal Condition Assessment (\$700,000)
  - Communication and Control – Tower Repairs (\$730,000)
  - C-51 WCA Structure Design (\$500,000)
- Operating Expenses:
  - Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability) (\$19.7 million)
  - C&SF & STA Movement of Water/Pumping Operations (\$13.6 million)
  - Maintenance of Canals/Levees/Tree Management (\$11.7 million), which includes:
    - C&SF and STA Mowing for Canals and Levees (\$3.4 million)
    - C&SF and STA Tree Management (\$2.6 million)
    - C&SF and STA Canal and Levee Maintenance (\$5.6 million)
      - L-8 Dupuis Canal Backfill (\$3 million)
      - Picayune Manatee Mitigation (\$508,000)
      - BCB Canal Improvements (\$500,000)
      - Dredge and Bank Stabilization Program (\$800,000)
      - BCB Corkscrew Canal Headwater Improvements (\$350,000)
  - C&SF & STA Structure & Pump Station Maintenance/Modification (\$18.9 million)
    - C&SF & STA Pump/Engine Overhaul Program (\$5 million)
    - C&SF & STA Gate Overhaul Program (\$675,000)
    - Fall Protection Program (\$150,000)
  - Telemetry & Electronics Maintenance (\$2.1 million)
    - SCADA Stillingwell Program (\$400,000)
  - Operations & Maintenance Field Station Maintenance (\$1.9 million)
  - Construction for the PC Culvert Replacements (\$376,904)
- Operating Capital Outlay:

#### IV. PROGRAM ALLOCATIONS

- C&SF and STA Pump Station & Structure Maintenance/Overhaul (\$9.5 million), which includes:
  - Funding for Replacement of Field Station Heavy Equipment and recurring funding for Field Station Fleet Replacements in support of the Inspector General's Audit Report and for New Works coming online and to support the C-43 West Basin Storage Reservoir and C-44 Reservoir's High Hazzard Dam Equipment.
- C&SF and STA Levee/Canal Maintenance (\$1.6 million), which includes:
  - Funding for New Works equipment and for Replacement of Field Station Heavy Equipment in support of the Inspector General's Audit Report and for New Works coming online (\$1.6 million).
- BCB Upper Faka Union Replacements (\$500,000)
- BCB Golden Gate #5 Replacement (\$650,000)
- BCB Henderson Creek HC1 and HC1A (\$300,000)
- O&M Program Support for one-time funding for Replacement of Field Station Heavy Equipment and recurring funding for Field Station Fleet Replacements in support of the Inspector General's Audit Report (\$212,789).
- Fixed Capital Outlay:
  - District Potential Future Resiliency Grants Projects (\$26.2 million)
  - S-9 Engine and Pump Overhaul (\$4.5 million)
  - Hurricane Ian Repairs with NRCS/FEMA (\$4.2 million)
  - Telemetry Maintenance WCA 2 SCADA Stillingwells (\$2.1 million)
  - BCB Gordon River and Palm River Structure Replacements (\$2 million)
- Interagency Expenditures:
  - Resiliency Initiatives – Future Conditions Climate Data Analysis (\$961,844)
  - Structure & Levee Maintenance (\$20,000)
- Fund Balance – Emergency Response:
  - Economic Stabilization Fund (\$59 million): With our core mission of flood control and the importance of being able to provide for emergency response, the District is exposed to risks that could potentially limit and/or divert resources from other core missions, thereby reducing the level of service provided to its constituents. The purpose of these Fund Balances is to set aside funding to address unforeseen and unexpected events and emergencies and to meet unforeseen demand in service delivery costs or unexpected expenditures related to flood control and emergency response. These funds are included in the District budget each year in the Fund Balance category.

The utilization of the Economic Stabilization Fund is limited to the following circumstances:

- When a state of emergency is declared by the Governor of Florida or the President of the United States,

#### IV. PROGRAM ALLOCATIONS

- The Governing Board determines through a resolution that an emergency or other circumstance has arisen,
- The emergency or unanticipated need directly impacts the citizens and/or environment within District boundaries, or
- Structural emergencies for which remedial action cannot wait until the next fiscal year. The Economic Stabilization Fund shall not be appropriated for recurring expenditures or other expenditures that can be addressed through the normal budgeting process.

Items funded with Fund Balance include: Flight Operations Facility (\$11 million), Fleet/Heavy Equipment Replacements (\$2 million), BCB Communications Tower (\$1.5 million), C-51 Operational costs (\$1.1 million), BCB SCADA Replacements (\$400,000), FPLOS Modeling (\$343,602), and the Operational Costs for Dade-Broward Levee Structure (\$6,687).

## IV. PROGRAM ALLOCATIONS

### 3.3 Facilities - The operation and maintenance of District support and administrative facilities.

#### District Description

The operation and maintenance of District support and administrative facilities. This activity includes management and maintenance of both owned and leased administrative buildings for the purposes of operating and maintaining District lands and works. Included in these services is maintenance of the work environment and space management. The mission is to provide expertly managed facilities and the delivery of timely, cost-effective services, supplies and solutions that enhance accountability and support the accomplishment of the agency's mission.

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

##### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

##### 3.3 - Facilities

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 885,360	\$ 854,505	\$ 1,248,921	\$ 816,710	\$ 645,625	\$ (171,085)	-20.9%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 81,393	\$ 98,121	\$ 115,724	\$ 2,823,200	\$ 200,000	\$ (2,623,200)	-92.9%
Operating Expenses	\$ 3,116,596	\$ 3,370,776	\$ 3,544,877	\$ 3,357,161	\$ 4,184,713	\$ 827,552	24.7%
Operating Capital Outlay	\$ -	\$ 180,587	\$ 37,588	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ 252,483	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ 187,684	\$ 231,074	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 4,335,832</b>	<b>\$ 4,691,673</b>	<b>\$ 5,178,184</b>	<b>\$ 6,997,071</b>	<b>\$ 5,030,338</b>	<b>\$ (1,966,733)</b>	<b>-28.1%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 2,616,365	\$ -	\$ -	\$ -	\$ 2,413,973	\$ -	\$ 5,030,338

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 645,625	\$ -	\$ 645,625
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 200,000	\$ -	\$ 200,000
Operating Expenses	\$ 4,184,713	\$ -	\$ 4,184,713
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 5,030,338</b>	<b>\$ -</b>	<b>\$ 5,030,338</b>

#### Changes and Trends

This activity reflects a continued level of service over the five-year period. The decrease in Fixed Capital Outlay from Fiscal Year 2020-21 is due to a capital improvement HVAC replacement. The increase in Operating Capital Outlay in Fiscal Year 2021-22 is due to a one-time major repair. The increase in Operating Expenses and Contracted Services are for the preventive maintenance and operational plan increases during the period from Fiscal Year 2020-21 and Fiscal Year 2022-23 due to a backlog of maintenance projects. The Debt expenses in Fiscal Year 2021-22 and Fiscal Year 2022-23 are due to the implementation of GASB #87 for leases.

#### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$5 million, a 28.1 percent (\$2 million) decrease from the Fiscal Year 2023-24 Adopted Budget of \$7 million. There is a 92.9 percent (\$2.6 million) decrease in Contracted Services due to one-time funding to catch up on general services project backlog. The 20.9 percent (\$171,085) decrease in Salaries and Benefits is due to the re-alignment of staffing supporting the activity. The 24.7 percent (\$827,552) increase in Operating Expenses is due to increasing maintenance costs, and increased lease and utilities costs.

#### IV. PROGRAM ALLOCATIONS

**Major Budget Items for this activity include the following:**

- Salaries and Benefits (\$645,625)
- Contracted Services:
  - Preventative Maintenance & Operational Plan (\$200,000)
- Operating Expenses:
  - Preventative Maintenance & Operational Plan (\$4.2 million), which includes:
    - Electrical and recurring general facility maintenance, inspection, and maintenance expenses such as air conditioning maintenance, elevator maintenance and exterior grounds maintenance (\$1.9 million)
    - Utilities (\$1.4 million)
    - Janitorial services (\$454,076)
    - Building lease payments for the service centers and hanger / office (\$368,146)

There are no items funded with Fund Balance.



## IV. PROGRAM ALLOCATIONS

**3.4 Invasive Plant Control** - *The treatment of invasive upland and aquatic plants in district waterways or district-owned property, to improve water abatement, maintain navigability, improve water quality, or aid in the preservation, restoration, or protection of environmentally sensitive lands.*

### District Description

The treatment of invasive upland and aquatic plants in District waterways or District-owned property, to improve water abatement, maintain navigability, improve water quality, or aid in the preservation, restoration, or protection of environmentally sensitive lands. This activity includes management of invasive exotic and aquatic vegetation within Florida sovereign submerged lands (including lakes, rivers, and wetlands) and District properties including canals, lakes, and rights-of-way of the Central and Southern Florida Flood Control Project, STAs, and conservation and project lands. This maintenance is accomplished through in-house and contracted herbicidal, mechanical, and biological control methods. This activity works primarily to ensure conveyance capacity within canals and water bodies and provides for the continued surveillance of water bodies and lands for early detection and control of invasive plants.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT**  
**ACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
**TENTATIVE BUDGET - Fiscal Year 2024-25**  
**3.4 - Invasive Plant Control**

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 3,888,100	\$ 4,037,478	\$ 4,370,778	\$ 4,364,125	\$ 4,562,894	\$ 198,769	4.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 690,788	\$ 650,684	\$ 421,464	\$ 5,648,225	\$ 508,891	\$ (5,139,334)	-91.0%
Operating Expenses	\$ 24,715,154	\$ 23,508,473	\$ 26,756,639	\$ 34,971,388	\$ 43,714,439	\$ 8,743,051	25.0%
Operating Capital Outlay	\$ 200,510	\$ 57,884	\$ 131,818	\$ 207,368	\$ 2,500	\$ (204,868)	-98.8%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 251,897	\$ 100,439	\$ 150,271	\$ 470,408	\$ 952,881	\$ 482,473	102.6%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 29,746,449</b>	<b>\$ 28,354,958</b>	<b>\$ 31,830,970</b>	<b>\$ 45,661,514</b>	<b>\$ 49,741,605</b>	<b>\$ 4,080,091</b>	<b>8.9%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 17,409,131	\$ 5,064,107	\$ -	\$ -	\$ 19,567,926	\$ 7,700,441	\$ 49,741,605

### OPERATING AND NON-OPERATING

	Fiscal Year 2024-25		TOTAL
	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	
Salaries and Benefits	\$ 4,562,894	\$ -	\$ 4,562,894
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 399,725	\$ 109,166	\$ 508,891
Operating Expenses	\$ 37,869,888	\$ 5,844,551	\$ 43,714,439
Operating Capital Outlay	\$ 2,500	\$ -	\$ 2,500
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 614,408	\$ 338,473	\$ 952,881
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 43,449,415</b>	<b>\$ 6,292,190</b>	<b>\$ 49,741,605</b>

### Changes and Trends

Vegetation management operations have historically been outsourced for all conservation land management activities and conducted in-house by field station staff for all C&SF project works. Over time, as Everglades Construction Project (ECP) components have come online, field station staff that support the C&SF works invasive plant control have been increasingly re-directed to assist with the operations of the ECP stormwater treatment areas (STAs), resulting in more outsourcing of invasive plant control activities. As more New Works come online, there are corresponding net increases required in vegetation management operations. The District continues to receive support in state funding from Florida Fish and Wildlife Conservation Commission Bureau of Invasive Plant Management for aquatic plant management activities in

## IV. PROGRAM ALLOCATIONS

sovereign waters and for upland exotic management on conservation lands managed by the District's Vegetation Management Section.

Between Fiscal Year 2020-21 and Fiscal Year 2022-23 Operating Expenses increased due to the Loxahatchee Refuge increased Intergovernmental Funding.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$49.7 million, an 8.9 percent (\$4.1 million) increase from the Fiscal Year 2023-24 Adopted Budget of \$45.7 million. This is primarily due to an increase of 25 percent (\$8.7 million) increase in Operating Expenses for additional exotic, aquatic, and terrestrial plant control to support the C&SF system, work within the STA's and on District owned lands, and a re-allocation of funds from Contracted Services. A 102.6 percent (\$482,473) increase in Interagency Expenditures for a USACE Grant for HAB Innovative Technology for Blue Green Algae Response, and a 4.6 percent (\$198,769) increase in Salaries and Benefits due to increases to the District's contribution to FRS, employer's share of FICA taxes and health insurance. These increases are partially offset by a 91 percent (\$5.1 million) decrease in Contracted Services due to the reclassification of exotic and aquatic plant control funding to operating expenses and a 98.8 percent (\$204,868) decrease in Operating Capital Outlay due to a one-time New Works equipment purchase in Fiscal Year 2023-24.

The District continues to use wetlands mitigation and lease revenues to support exotic plant control.

### Major Budget Items for this activity include the following:

- Salaries and Benefits (\$4.6 million)
- Contracted Services:
  - Contracted Land Management Services (\$268,438)
  - Aquatic Plant Control (\$160,000)
  - Exotic & Terrestrial Plant Control (\$77,953)
- Operating Expenses:
  - Exotic Plant Control (\$26.8 million), which includes:
    - New Works for BBCW, C-44, C-43, 8.5 SMA, Site 1 Impoundment, Southern Crew, C-111 Components, Picayune Strand and on District lands as part of Indian River South, BBSEER, Lake Okeechobee Watershed Restoration and Wetland Mitigation lands under District management (\$18.1 million)
    - *Lygodium* and *Melaleuca* treatments within the Loxahatchee Refuge with the U.S. Fish and Wildlife Service (\$6.8 million)
  - Aquatic Plant Control and Aquatic Plant Control / LTP STA O&M (\$10.6 million)
  - Terrestrial Plant Control and Terrestrial Plant Control/ LTP STA O&M (\$2.2 million)
  - Exotic Animal Management – Python Elimination Program in support of Governor DeSantis priority initiative (\$1.5 million)
  - Contracted Land Management Services (\$1.1 million)
  - Biocontrol Exotic Plant (\$1 million)

#### IV. PROGRAM ALLOCATIONS

- Blue Green Algae Response (\$500,000)
- Operating Capital Outlay:
  - Aquatic Plant Control (\$2,500)
- Interagency Expenditures:
  - Biocontrol Exotic Plant (\$300,000)
  - Aquatic Plant Control- STA (\$210,408)
  - Terrestrial Plant Control (\$104,000)
  - Blue –Green Algae Response (\$338,473)

Items funded with Fund Balance include: Land Management (Lease Revenue and Release of Reservations Revenue) for Aquatic and Exotic plant control (\$4.5 million), and Wetland Mitigation for Land Management (\$509,166).

## IV. PROGRAM ALLOCATIONS

**3.5 Other Operation and Maintenance Activities** - Operations and maintenance activities not categorized above, such as right-of-way management and other general maintenance activities.

### District Description

The activities include emergency management, security, field station support, and compliance with permits issued by the federal and state regulatory agencies for District restoration projects (including wetland mitigation monitoring, water quality monitoring and reporting, planning and administrative support of release of reservations, right-of-way's permitting and enforcement for both STAs and C&SF projects). Use of District lands is authorized through a leasing process or through issuance of a right-of-way occupancy permit. This protects the District's proprietary interest on canal and levee rights-of-way.

The role of the District Right of Way function is to protect the District's ability to utilize the "Works of the District" for the purposes for which they were acquired, while providing for other appropriate compatible public and private uses. Generally, the "Works of the District" include: the canal and levee rights-of-way of the Central and Southern Florida Flood Control Project, the canals and other works of the Big Cypress Basin, and other canals and rights-of-way in which the District has acquired a property interest such as the Everglades Construction Project, stormwater treatment areas (STAs) and Comprehensive Everglades Restoration Plan.

The mission of the District's Emergency Management Program is to prevent or minimize, prepare for, respond to, and recover from emergencies or disasters that threaten life or property within the boundaries of the South Florida Water Management District. These activities ensure that the District can accomplish its mission during adverse conditions.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 3.5 - Other Operation and Maintenance Activities

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 4,228,307	\$ 4,317,637	\$ 4,691,810	\$ 5,377,481	\$ 5,664,412	\$ 286,931	5.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 120,751	\$ 201,261	\$ 299,331	\$ 757,421	\$ 1,593,581	\$ 836,160	110.4%
Operating Expenses	\$ 494,701	\$ 587,787	\$ 717,517	\$ 756,018	\$ 1,240,827	\$ 484,809	64.1%
Operating Capital Outlay	\$ 586,284	\$ 117,477	\$ 269,188	\$ 33,500	\$ 197,500	\$ 164,000	489.6%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ 12,402	\$ 12,402	\$ -	0.0%
Interagency Expenditures (Cooperative Funding)	\$ 176,264	\$ 66,134	\$ 95,542	\$ 120,000	\$ 188,520	\$ 68,520	57.1%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 5,606,307</b>	<b>\$ 5,290,296</b>	<b>\$ 6,073,388</b>	<b>\$ 7,056,822</b>	<b>\$ 8,897,242</b>	<b>\$ 1,840,420</b>	<b>26.1%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 7,897,242	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 8,897,242

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 5,664,412	\$ -	\$ 5,664,412
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 588,581	\$ 1,005,000	\$ 1,593,581
Operating Expenses	\$ 926,811	\$ 314,016	\$ 1,240,827
Operating Capital Outlay	\$ 197,500	\$ -	\$ 197,500
Fixed Capital Outlay	\$ 12,402	\$ -	\$ 12,402
Interagency Expenditures (Cooperative Funding)	\$ 188,520	\$ -	\$ 188,520
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 7,578,226</b>	<b>\$ 1,319,016</b>	<b>\$ 8,897,242</b>

## IV. PROGRAM ALLOCATIONS

### Changes and Trends

Over the past few years, this activity has increased due to New Works for infrastructure coming online. Salaries and Benefits have increased from Fiscal Year 2020-21 to Fiscal Year 2022-23 with increases in New Works coming online as well as cost of living increases and increases in FRS rates and FICA. Operating Capital Outlay has fluctuated from Fiscal Year 2020-21 to Fiscal Year 2022-23 due to one-time laboratory, radio, and other field expenses connected with New Works projects. Contracted Services increased from Fiscal Year 2020-21 to Fiscal Year 2022-23 due to contracts for fish collection and analysis in the STA's as new Restoration Strategies projects come online.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$8.9 million, a 26.1 percent (\$1.8 million) increase from the Fiscal Year 2023-24 Adopted Budget of \$7.1 million. Operating Capital Outlay increased 489.6 percent (\$164,000) due to the heavy equipment needs for the Restoration Strategies C-139 FEB and STA1-W Expansion #2 projects coming online. Contracted Services increased 110.4 percent (\$836,160) due to additional STA compliance needs to support the Restoration Strategies C-139 FEB and STA1-W Expansion #2 projects coming online partially offset by the reduction of the right-of-way FPL support contract. This activity has a 5.3 percent (\$286,931) increase in Salaries and Benefits is due to increases to the District's contribution to FRS and employer's share of FICA taxes and the implementation of the cost-of-living raise. There is also a 64.1 percent (\$484,809) increase in Operating Expenses for security hardware and services, and a 57.1 percent (\$68,520) increase in Interagency Expenditures for lab contracts.

### Major Budget Items for this activity include the following:

- Salaries and Benefits (\$5.7 million)
- Contracted Services:
  - Long Term Plan Stormwater Treatment Area Operations & Maintenance – Compliance (\$1.6 million)
  - Permitting (\$5,350)
  - Safety & Security Management (\$34,437)
- Operating Expenses:
  - Security, Emergency and Safety Management (\$983,866)
  - Long Term Plan Stormwater Treatment Area Operations & Maintenance – Compliance (\$235,835)
- Operating Capital Outlay:
  - Long Term Plan Stormwater Treatment Area Operations & Maintenance – Compliance for replacement of field equipment (\$188,000)
  - Security Management Security Equipment (\$9,500)
- Interagency Expenditures:
  - STA Compliance (\$188,520)

#### **IV. PROGRAM ALLOCATIONS**

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

**3.6 Fleet Services** - This activity includes fleet services support to all District programs and projects.

### District Description

This activity includes fleet services support to all District programs and projects. Management and maintenance of the District’s fleet of motor vehicles and watercraft are included in this activity. The District’s fleet includes automobiles, light trucks, medium and heavy trucks, construction equipment (i.e., cranes, excavators, bulldozers, etc.), marine equipment (e.g., boats, airboats, boat engines, etc.), trailers, tractors, mowers and small utility and all-terrain vehicles.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 3.6 - Fleet Services

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 3,117,832	\$ 3,261,937	\$ 3,321,664	\$ 3,453,883	\$ 3,677,064	\$ 223,181	6.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 4,497,990	\$ 5,499,209	\$ 5,693,037	\$ 4,859,111	\$ 5,022,769	\$ 163,658	3.4%
Operating Capital Outlay	\$ 112,134	\$ 261,389	\$ 56,848	\$ 157,500	\$ -	\$ (157,500)	100.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 106	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 7,727,956</b>	<b>\$ 9,022,641</b>	<b>\$ 9,071,549</b>	<b>\$ 8,470,494</b>	<b>\$ 8,699,833</b>	<b>\$ 229,339</b>	<b>2.7%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 4,576,798	\$ -	\$ -	\$ -	\$ 4,123,035	\$ -	\$ 8,699,833

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 3,677,064	\$ -	\$ 3,677,064
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 5,022,769	\$ -	\$ 5,022,769
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 8,699,833</b>	<b>\$ -</b>	<b>\$ 8,699,833</b>

### Changes and Trends

This activity represents a continued level of service budget. From Fiscal Year 2020-21 to Fiscal Year 2022-23, the District has worked to capture our expenditures more accurately in Fleet Services thus showing the increase in expenditures over that timeframe. The past five years reflect the consolidation of a previously decentralized spending pattern providing a better financial trend for evaluation. Operating Expenses have increased from Fiscal Year 2020-21 to Fiscal Year 2022-23 due to the centralization of previously decentralized Fleet Activities and rising costs for maintenance.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$8.7 million, a 2.7 percent (\$229,339) increase from the Fiscal Year 2023-24 Adopted Budget of \$8.5 million. There is a 6.5 percent (\$223,181) increase in Salaries and Benefits due to cost-of-living increases and increases to the District's contribution to FRS and employer's share of FICA taxes. There is also a 3.4 percent (\$163,658) increase in Operating Expenses for project fleet repairs. There is a 100 percent (\$157,500) decrease in Operating Capital Outlay for Levee Maintenance – Fleet for the Fiscal Year 2023-24 for a one-time addition of heavy equipment replacements.

## IV. PROGRAM ALLOCATIONS

### Major Budget Items for this activity include the following:

- Salaries and Benefits (\$3.7 million)
- Operating Expenses:
  - Levee Maintenance Fleet – (\$1,016,682), which includes:
    - Fleet vehicle fuel and oil (\$389,036)
    - Fleet parts and supplies (\$348,662)
    - Vehicle Maintenance & Repair (\$274,664)
  - Automotive - Departments Outside O&M (\$816,877), which includes:
    - Vehicle Fuel Card Consumed (\$346,500)
    - Fleet vehicle fuel and oil (\$251,721)
    - Parts & Supplies - Fleet (\$133,741)
    - Maintenance and Repair – Vehicles (72,691)
  - Structure Maintenance Fleet – (\$536,516), which includes:
    - Vehicle Maintenance & Repair (\$139,054)
    - Fleet Parts & Supplies (\$170,813)
    - Inventory Other Fuels – (\$255,649)
  - Pumping Operations Fleet – (\$409,126), which includes:
    - Fleet vehicle fuel and oil (\$200,027)
    - Fleet Parts and Supplies (\$69,167)
    - Sun Pass Toll Funding – (\$58,000)
    - Fleet Vehicle Repair– (\$50,262)
  - Aquatic Plant Control – Fleet (\$410,617), which includes:
    - Fleet parts and supplies (\$146,617)
    - Fleet vehicle fuel and oil (\$191,454)
    - Vehicle Maintenance & Repair (\$72,546)
  - Equipment & Infrastructure Maintenance – Fleet (\$349,780), which includes:
    - Fleet vehicle fuel and oil (\$131,175)
    - Fleet parts and supplies (\$120,092)
    - Maintenance & Repair – Vehicles (\$98,513)
  - LTP STA O&M - Levee Maintenance - Fleet (\$221,885), which includes:
    - Fleet parts and supplies (\$101,317)
    - Fleet vehicle fuel and oil (\$78,948)
    - Maintenance and Repair – Vehicles (\$41,620)
  - LTP STA O&M – Pump Station Maintenance - Fleet (\$201,428), which includes:



#### IV. PROGRAM ALLOCATIONS

- Fleet vehicle fuel and oil (\$130,397)
- Fleet parts and supplies (\$50,999)
- Maintenance and Repair – Vehicles (\$20,332)
- Pump Station Maintenance - Fleet (\$166,753), which includes:
  - Fleet vehicle fuel and oil (\$85,555)
  - Maintenance and Repair – Vehicles (\$52,210)
  - Fleet parts and supplies (\$26,988)
- O&M Fleet Overhead (\$155,552), which includes:
  - Fleet vehicle fuel and oil (\$37,071)
  - Tools and Equipment (\$20,530)
  - Fleet parts and supplies (\$93,421)
- Telemetry Maintenance - Fleet (\$143,258), which includes:
  - Fleet vehicle fuel and oil (\$78,464)
  - Fleet parts and supplies (\$47,755)
  - Vehicle Maintenance & Repair (\$17,039)
- Construction - Fleet (\$92,576), which includes:
  - Fleet vehicle fuel and oil (\$26,024)
  - Maintenance and Repair – Vehicles (\$35,026)
  - Fleet parts and supplies (\$30,901)

There are no items funded with Fund Balance

## IV. PROGRAM ALLOCATIONS

**3.7 Technology and Information Services** - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

### District Description

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development that support the Operations and Maintenance program and related activities.

Information technology items (salaries, contractors, hardware and software maintenance, and other operating costs) are directly charged to operational activities of District core functions where there is a clear linkage between the operational activity and the information technology system, application or staff that is used to support the operational activities.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 3.7 - Technology and Information Services

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 5,270,580	\$ 4,924,583	\$ 5,391,023	\$ 6,344,440	\$ 6,784,667	\$ 440,227	6.9%
Other Personal Services	-	-	-	-	-	-	-
Contracted Services	\$ 841,159	\$ 886,401	\$ 611,816	\$ 9,830,564	\$ 1,717,161	\$ (8,113,403)	-82.5%
Operating Expenses	\$ 4,118,167	\$ 3,823,276	\$ 3,516,481	\$ 3,523,251	\$ 6,026,608	\$ 2,503,357	71.1%
Operating Capital Outlay	\$ 26,455	\$ 141,488	\$ 88,954	-	-	-	-
Fixed Capital Outlay	-	-	-	-	-	-	-
Interagency Expenditures (Cooperative Funding)	-	-	-	-	-	-	-
Debt	-	\$ 143,424	\$ 143,424	-	-	-	-
Reserves - Emergency Response	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>\$ 10,256,361</b>	<b>\$ 9,919,172</b>	<b>\$ 9,751,698</b>	<b>\$ 19,698,255</b>	<b>\$ 14,528,436</b>	<b>\$ (5,169,819)</b>	<b>-26.2%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 14,528,436	-	-	-	-	-	\$ 14,528,436

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 6,784,667	-	\$ 6,784,667
Other Personal Services	-	-	-
Contracted Services	\$ 1,717,161	-	\$ 1,717,161
Operating Expenses	\$ 6,026,608	-	\$ 6,026,608
Operating Capital Outlay	-	-	-
Fixed Capital Outlay	-	-	-
Interagency Expenditures (Cooperative Funding)	-	-	-
Debt	-	-	-
Reserves - Emergency Response	-	-	-
<b>TOTAL</b>	<b>\$ 14,528,436</b>	<b>\$ -</b>	<b>\$ 14,528,436</b>

### Changes and Trends

This activity represents a continued level of service. Operating Capital Outlay increased and decreased from Fiscal Year 2020-21 to Fiscal Year 2022-23 due to computer hardware for technology infrastructure upgrades and end-of-life network component replacements that have not recently been budgeted. Operating Expenses decreased from Fiscal Year 2020-21 to Fiscal Year 2022-23 due to decreases in desktop/laptop computer replacements.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$14.5 million, a 26.2 percent (\$5.2 million) decrease from the Fiscal Year 2023-24 Adopted Budget of \$19.7 million. There is an 82.5 percent (\$8.1 million) decrease in Contracted Services for the discontinuance of a one-time increase to Information Technology for a project backlog. The decreases are partially offset by a

## IV. PROGRAM ALLOCATIONS

71.1 percent (\$2.5 million) increase in Operating Expenses for increases in software and hardware maintenance and a 6.9 percent (\$440,227) increase in Salaries and Benefits which reflects cost-of-living increases and increases in the District's contribution to FRS and employer's share of FICA taxes.

### Major Budget Items for this activity include the following:

- Salaries and Benefits (\$6.8 million)
- Contracted Services:
  - O&M IT Support (\$1.7 million), which includes:
    - Computer consulting services for enterprise resource support and IT security (\$922,689)
    - Copier/printer lease (\$162,480)
    - Microwave tower services (\$90,000)
- Operating Expenses:
  - O&M IT Support (\$6.0 million), which includes:
    - Software maintenance (\$4.8 million)
    - Desktop computer / monitor replacements (\$444,000)
    - Communication service (\$350,344)
    - Hardware maintenance (\$340,404)
    - Microwave Equipment Repairs (\$78,660)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

### Program 4.0 Regulation

This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource and surface water management permitting, permit administration and enforcement, and any delegated regulatory program.

#### District Description

This program includes all permitting functions of the District, including water use permitting, water well construction permitting and well contractor licensing, and environmental resource permitting. These activities are designed to ensure that water and related natural resources in the District are protected and conserved. Also included are permit compliance and enforcement activities, administration of water shortage rules, and other activities necessary to support the District's regulatory responsibilities.

Water Use Bureau staff established a Public Water Supply Task Force where client relationship managers have been assigned to utilities in various geographic areas. These employees continue building relationships by working very closely with the utility to get them fully in compliance in a positive and collaborative manner. The level of Public Water Supply utility compliance continues to increase since implementation of this effort.

The ongoing Environmental Resource and Surface Water Permitting activity produces technical evaluation of proposed stormwater water management systems at a continued level of service to ensure water quantity, water quality, and environmental criteria are met. All permit applications must be processed within statutorily established time frames. Compliance reviews of issued permits and enforcement actions for unauthorized works, including the activities listed above, are all ongoing efforts.

## IV. PROGRAM ALLOCATIONS

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 4.0 Regulation

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 14,009,642	\$ 14,605,455	\$ 15,279,025	\$ 18,757,381	\$ 18,580,559	\$ (176,822)	-0.9%
Other Personal Services	\$ 60,510	\$ 43,586	\$ 48,847	\$ 63,466	\$ 63,466	\$ -	0.0%
Contracted Services	\$ 237,541	\$ 235,083	\$ 202,429	\$ 377,495	\$ 410,019	\$ 32,524	8.6%
Operating Expenses	\$ 1,355,899	\$ 1,406,400	\$ 1,246,272	\$ 5,197,365	\$ 6,118,896	\$ 921,531	17.7%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ 51,157	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 15,663,592</b>	<b>\$ 16,290,524</b>	<b>\$ 16,827,731</b>	<b>\$ 24,395,707</b>	<b>\$ 25,172,940</b>	<b>\$ 777,233</b>	<b>3.2%</b>

#### SOURCE OF FUNDS

Fiscal Year 2024-25

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 18,580,559	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,580,559
Other Personal Services	\$ 63,466	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 63,466
Contracted Services	\$ 410,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 410,019
Operating Expenses	\$ 6,118,896	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,118,896
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 25,172,940</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,172,940</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	159	\$ 12,636,928	\$ 18,580,559	\$ -	\$ 18,580,559
Other Personal Services	2	\$ 63,466	\$ 63,466	\$ -	\$ 63,466
Contracted Services	-	\$ -	\$ 395,849	\$ 14,170	\$ 410,019
Operating Expenses			\$ 2,251,855	\$ 3,867,041	\$ 6,118,896
Operating Capital Outlay			\$ -	\$ -	\$ -
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 21,291,729</b>	<b>\$ 3,881,211</b>	<b>\$ 25,172,940</b>

#### WORKFORCE

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

WORKFORCE CATEGORY	Fiscal Year						Adopted to Tentative 2023-24 to 2024-25	
	2020-21	2021-22	2022-23	2023-24	2024-25	2024-25	Difference	% Change
Authorized Positions	163	163	163	163	159	159	(4)	-2.5%
Contingent Worker	0	0	0	0	0	0	-	-
Other Personal Services	2	2	2	2	2	2	-	0.0%
Intern	0	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	0	-	-
<b>TOTAL WORKFORCE</b>	<b>165</b>	<b>165</b>	<b>165</b>	<b>165</b>	<b>161</b>	<b>161</b>	<b>(4)</b>	<b>-2.4%</b>

## IV. PROGRAM ALLOCATIONS

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
 4.0 Regulation  
 Fiscal Year 2024-25  
 Tentative Budget - August 1, 2024

FY 2023-24 Budget (Adopted)		163	24,395,707		
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
	Salaries and Benefits		(4)	(176,822)	
1	Decrease in Total Fringe Benefits	(64,325)			The overall decrease is due to the re-allocation of staff to other District programs netted against increases in the District's FRS and FICA contributions and the cost-of-living increase in the Fiscal Year 2023-24 Budget distributed out to staff.
2	Decrease in Salary and Wages	(112,497)			
	Other Personal Services			-	
	Contracted Services			(101,600)	
3	Decrease in Environmental Resource Permitting	(101,600)			The decrease is in IT consulting services for Regulation Module development.
	Operating Expenses			(1,457)	
4	Decrease in Water Use Permitting	(1,457)			The decrease is in business travel.
	Operating Capital Outlay			-	
	Fixed Capital Outlay			-	
	Interagency Expenditures (Cooperative Funding)			-	
	Debt			-	
	Reserves			-	
<b>TOTAL REDUCTIONS</b>			<b>(4)</b>	<b>(279,879)</b>	

## IV. PROGRAM ALLOCATIONS

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
 4.0 Regulation  
 Fiscal Year 2024-25  
 Tentative Budget - August 1, 2024

New Issues					
Issue	Description	Issue Amount	Workforce	Category	Subtotal
	Salaries and Benefits				-
	Other Personal Services				-
	Contracted Services				134,124
1	Increase in Regulation IT Support	97,124			The increase is in ERP module support services.
2	Increase in Regulation Program Support	37,000			The increase is in administrative contract support, ERP reporting, water use permitting advertising and large volume scanning support.
	Operating Expenses				922,988
3	Increase in Regulation Program Support	50,168			The increase is in property insurance in support of flight operations for the regulatory program.
4	Increase in Environmental Resource Permitting	54,189			The increase is in credit card processing fees and business travel.
5	Increase in Regulation IT Support	818,631			The increase is in the need for additional IT software and hardware maintenance.
	Operating Capital Outlay				-
	Fixed Capital Outlay				-
	Interagency Expenditures (Cooperative Funding)				-
	Debt				-
	Reserves				-
<b>TOTAL NEW ISSUES</b>			<b>0</b>		<b>1,057,112</b>
<b>4.0 Regulation</b>					
Total Workforce and Tentative Budget for FY 2024-25			159	\$	25,172,940

## IV. PROGRAM ALLOCATIONS

### Changes and Trends

This program represents a continued level of service. The proposed funding level supports the review of an average of 480 water use permit applications; 605 environmental and surface water permit applications; and numerous compliance investigations per quarter. The program also stays current with construction certifications. Decreases in Contracted Services are from decreases in permitting support costs. Increase in Salaries and Benefits is due to cost-of-living increases, increases in FRS contributions and employer's share of FICA taxes.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$25.2 million, a 3.2 percent (\$777,233) increase from the Fiscal Year 2023-24 Adopted Budget of \$24.4 million. This increase is due primarily to an 8.6 percent (\$32,524) increase in Contracted Services for IT consulting services and a 17.7 percent (\$921,531) increase in Operating Expenses due to an increase in property insurance and hardware and software maintenance. These increases are partially offset by a 0.9 percent (\$176,822) decrease in Salaries and Benefits due to a decrease in staff allocated to this program.

### Major Budget Items for this program include the following:

- Salaries and Benefits (\$18.6 million) (159 FTEs)
- Other Personal Services (2 OPS):
  - Water Use Permitting contractor support for permit administration (\$31,733)
  - Environmental Resource and Water Use Permitting contract support for permit application processing (\$31,733)
- Contracted Services:
  - Water Use Permitting for publishing legal notices of receipt of application for individual consumptive use permits (\$52,000)
  - Environmental Resource Permitting (\$27,958), which includes:
    - Scanning and Advertising Services (\$14,958)
    - Contract Pilot Services (\$13,000)
  - Regulation IT Support (\$270,329), which includes:
    - Computer consulting services (\$201,324)
    - Copier/printer leases (\$44,005)
    - Network Cabling (\$25,000)
- Operating Expenses:
  - Regulation Program Support for self-insurance programs (comprised of health insurance, workers compensation, property insurance, general liability) (\$3.9 million).
  - Regulation IT Support (\$1.8 million), which includes:
    - IT Software/Hardware maintenance (\$1.6 million)
    - IT Hardware maintenance (\$92,195)
    - Telecommunications Services (\$108,884)



#### IV. PROGRAM ALLOCATIONS

- Environmental Resource Permitting (\$439,424), which includes:
  - Aircraft fuel, hangar rental, and annual maintenance costs for routine compliance flights for staff to do aerial inspections to determine the start of construction to permitted sites, monitor the construction of surface water management systems, and locate any sites that are doing work without the appropriate permits in place. Wetland and natural preserve areas are also inspected to detect if any changes or impacts have occurred (\$233,744).
  - Credit Card Processing and County Recording Fees for permit application payment (\$186,380)
  - Office supplies, travel, and postage (\$19,300)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

### 4.1 Consumptive Use Permitting - *The review, issuance, renewal, and enforcement of water use permits*

#### District Description

Consumptive use permitting is a state-mandated activity assigned to the water management districts. The objective of this activity is to ensure safe, efficient, equitable, and reliable development and utilization of the state's water resources. This includes the review, issuance, renewal, and enforcement of water use permits. The major components are to review and to prepare recommendations for permit applications for all consumptive uses of water within the District boundaries; and complete post-permit compliance reviews of priority projects based on staffing resources.

This activity also includes pre-permit planning, permit issuance, dispute resolution, litigation support, criteria and rule development, Coastal Zone Management support, automation and administrative support, and rulemaking to update consumptive use permit rules to implement the regulatory recommendations of the District's regional water supply plans.

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

##### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 4.1 - Consumptive Use Permitting

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative - Adopted)	% of Change (Tentative - Adopted)
Salaries and Benefits	\$ 3,946,310	\$ 3,795,488	\$ 3,899,003	\$ 5,861,370	\$ 5,538,671	\$ (322,699)	-5.5%
Other Personal Services	\$ 25,837	\$ 26,814	\$ 22,619	\$ 31,733	\$ 31,733	\$ -	0.0%
Contracted Services	\$ 42,850	\$ 54,596	\$ 51,320	\$ 52,000	\$ 52,000	\$ -	0.0%
Operating Expenses	\$ 528	\$ 5,024	\$ 741	\$ 2,632	\$ 1,175	\$ (1,457)	-55.4%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 4,015,525</b>	<b>\$ 3,881,922</b>	<b>\$ 3,973,682</b>	<b>\$ 5,947,735</b>	<b>\$ 5,623,579</b>	<b>\$ (324,156)</b>	<b>-5.5%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 5,623,579	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,623,579

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 5,538,671	\$ -	\$ 5,538,671
Other Personal Services	\$ 31,733	\$ -	\$ 31,733
Contracted Services	\$ 52,000	\$ -	\$ 52,000
Operating Expenses	\$ 1,175	\$ -	\$ 1,175
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 5,623,579</b>	<b>\$ -</b>	<b>\$ 5,623,579</b>

#### Changes and Trends

The proposed funding level supports the review of an average of 480 water use permit applications and numerous related compliance investigations per quarter. Contracted Services such as advertising have increased as the number of average permits reviewed trends upward in conjunction with inflation. The District is required to advertise all applications for individual water use permits. The Water Use Bureau initiated and continues to implement the Public Water Supply Task Force. The Task Force is comprised of water use compliance analysts with the objective of collaborating with Public Water Supply permittees by encouraging involvement and open dialogue on Public Water Supply compliance issues. The increase in Operating Expenses

## IV. PROGRAM ALLOCATIONS

from Fiscal Year 2020-21 to Fiscal Year 2022-23 is due to conference registrations for online webinars for required training. An increase in Salaries and Benefits is due to cost-of-living increases, increases in FRS contributions, and employer's share of FICA taxes offset by staffing vacancies.

### **Budget Variances**

The Fiscal Year 2024-25 Tentative Budget is \$5.6 million, a 5.5 percent (\$324,156) decrease from the Fiscal Year 2023-24 Adopted Budget of \$5.9 million due primarily to a 5.5 percent (\$322,699) decrease in Salaries and Benefits due to a reduction in staff allocated to this activity partially offset by a projected increases to the District's contribution to FRS and employer's share of FICA taxes.

### **Major Budget Items for this activity include the following:**

- Salaries and Benefits (\$5.5 million)
- Other Personal Services:
  - Water Use Permitting contractor support for the permit administration effort (\$31,733)
- Contracted Services:
  - Water Use Permitting for publishing legal notice of receipt of application for individual consumptive use permits (\$52,000)
- Operating Expenses:
  - Small tools (\$225)
  - Business Travel (\$950)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

### 4.2 Water Well Construction Permitting and Contractor License - The review, issuance, renewal, and enforcement of water well construction permits and regulation of contractor licensing.

#### **District Description**

There is no funding for this activity, although there is regulatory authority in consumptive use permitting for these activities, if needed, not delegated to other agencies. Well Construction Permits ensure that wells are built by licensed water well contractors and conform to water well construction permit standards. Unless exempt, a well construction permit must be obtained from the District or an agency delegated by the District prior to the construction, repair, modification, or abandonment of any water well, test well or monitor well within the District's jurisdiction. A consumptive use permit may be required before the well construction permit can be issued. The District regulates the location, construction, repair, and abandonment of water wells in Monroe and Charlotte Counties, and for wells larger than 12 inches in diameter in Broward County. The District has delegated the location construction, repair, and abandonment of water wells in its remaining counties to their respective health departments or other delegated agencies. The dates when these agreements were signed between the District and the Health Departments or other delegated agencies are listed in Chapter 40E-3 and provided below:

- Hendry – April 18, 2005
- Collier, Glades, Orange, Osceola, Palm Beach, Polk – May 11, 2005
- Broward – June 8, 2005
- Miami-Dade – August 10, 2005
- City of Cape Coral – August 10, 2005
- Lee – September 13, 2005
- Highlands, Okeechobee, Martin, St. Lucie – May 13, 2010

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 4.2 - Water Well Construction Permitting and Contractor Licensing

	Fiscal Year 2020-21 <small>(Actual - Audited)</small>	Fiscal Year 2021-22 <small>(Actual - Audited)</small>	Fiscal Year 2022-23 <small>(Actual - Audited)</small>	Fiscal Year 2023-24 <small>(Adopted)</small>	Fiscal Year 2024-25 <small>(Tentative Budget)</small>	Difference in \$ <small>(Tentative -- Adopted)</small>	% of Change <small>(Tentative -- Adopted)</small>
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating <small>(Recurring - all revenues)</small>	Non-operating <small>(Non-recurring - all revenues)</small>	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ -	\$ -	\$ -

No funding has been budgeted for the activity over the last five years.

## IV. PROGRAM ALLOCATIONS

### 4.3 Environmental Resource and Surface Water Permitting - The review, issuance, and enforcement of environmental resource and surface water permits.

#### District Description

This state-mandated activity involves the review, issuance, compliance, and enforcement of Environmental Resource Permits (ERP). The objective is to ensure that land development projects and wetland dredge and fill activities do not cause adverse environmental, water quality, or water quantity impacts, and to take necessary compliance action when permit requirements are not met. This activity includes technical review and evaluation of construction plans for proposed development activities, field inspection of project sites requesting permits or wetland determinations, compliance review of project sites, preparation of technical staff reports, and review of Sovereign Submerged Lands authorizations associated with Environmental Resource Permits. This activity also includes pre-permit planning, permit issuance, dispute resolution, litigation support, criteria and rule development, site certifications, coastal zone consistency reviews, and automation support. This ongoing activity produces technical evaluations of proposed stormwater management systems at a continued level of service to ensure compliance with water quantity, water quality, and environmental criteria. All permit applications must be processed within established time frames. Compliance reviews of issued permits and enforcement actions for unauthorized works, including the activities listed above, are all ongoing efforts.

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 4.3 - Environmental Resource and Surface Water Permitting

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative - Adopted)	% of Change (Tentative - Adopted)
Salaries and Benefits	\$ 7,864,503	\$ 8,484,014	\$ 9,034,800	\$ 9,439,407	\$ 9,932,473	\$ 493,066	5.2%
Other Personal Services	\$ 34,673	\$ 16,772	\$ 26,228	\$ 31,733	\$ 31,733	\$ -	0.0%
Contracted Services	\$ 9,383	\$ 15,070	\$ 46,035	\$ 129,558	\$ 27,958	\$ (101,600)	-78.4%
Operating Expenses	\$ 222,230	\$ 447,558	\$ 378,408	\$ 385,235	\$ 439,424	\$ 54,189	14.1%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ 51,157	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 8,130,789</b>	<b>\$ 8,963,414</b>	<b>\$ 9,536,629</b>	<b>\$ 9,985,933</b>	<b>\$ 10,431,588</b>	<b>\$ 445,655</b>	<b>4.5%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 10,431,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,431,588

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 9,932,473	\$ -	\$ 9,932,473
Other Personal Services	\$ 31,733	\$ -	\$ 31,733
Contracted Services	\$ 27,958	\$ -	\$ 27,958
Operating Expenses	\$ 439,424	\$ -	\$ 439,424
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 10,431,588</b>	<b>\$ -</b>	<b>\$ 10,431,588</b>

#### Changes and Trends

The Fiscal Year 2024-25 Tentative Budget represents a continued and consistent level of service. The proposed funding level supports the review of an average of 605 permit applications and numerous compliance investigations per quarter and staying current with

## IV. PROGRAM ALLOCATIONS

construction certifications. Contracted Services increased from Fiscal Year 2020-21 to Fiscal Year 2022-23 due to increased regulatory permitting support. The decrease in Other Personal Services from Fiscal Year 2020-21 to Fiscal Year 2022-23 is due to a reduction in support needs. The increase in Salaries & Benefits from Fiscal Year 2020-21 to Fiscal Year 2022-23 is due to cost-of-living increases, increases in FRS contributions and employer's share of FICA taxes.

### **Budget Variances**

The Fiscal Year 2024-25 Tentative Budget is \$10.4 million, a 4.5 percent (\$445,655) increase from the Fiscal Year 2023-24 Adopted Budget of \$10.0 million. The increase is due to a 5.2 percent (\$493,066) increase in Salaries and Benefits due to increases to the District's contribution to FRS and employer's share of FICA taxes and a 14.1 percent (\$54,189) increase in Operating Expenses for credit card fees. These increases are partially offset by a 78.4 percent (\$101,600) decrease in Contracted Services support for environmental resource permitting.

### **Major Budget Items for this activity include the following:**

- Salaries and Benefits (\$9.9 million)
- Other Personal Services:
  - Environmental Resource Permitting contract support for application processing (\$31,733)
- Contracted Services:
  - Scanning and Advertising Services (\$14,958)
  - Pilot Services (\$13,000)
- Operating Expenses:
  - Environmental Resource Permitting (\$439,424), which includes:
    - Aircraft fuel, hangar rental, and annual maintenance costs for routine compliance flights for staff to do aerial inspections to determine the start of construction to permitted sites, monitor the construction of surface water management systems, and locate any sites that are doing work without the appropriate permits in place. Wetland and natural preserve areas are also inspected to detect if any changes or impacts have occurred (\$229,844).
    - Credit Card Processing and County Recording Fees for permit application payment (\$186,380)
    - Office supplies, travel, and postage (\$23,200)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

### 4.4 Other Regulatory and Enforcement Activities - Regulatory and enforcement activities not otherwise categorized above.

#### District Description

This category is intended to include other District regulatory programs and activities not otherwise described in Activities 4.1 through 4.3, which is the overall management and administrative support for all regulation activities described under Program 4.0.

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 4.4 - Other Regulatory and Enforcement Activities

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative - Adopted)	% of Change (Tentative - Adopted)
Salaries and Benefits	\$ 367,088	\$ 574,175	\$ 573,485	\$ 1,327,123	\$ 1,066,151	\$ (260,972)	-19.7%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 4,240	\$ 21,664	\$ 15,613	\$ 22,732	\$ 59,732	\$ 37,000	162.8%
Operating Expenses	\$ 18,626	\$ 12,495	\$ 31,424	\$ 3,877,476	\$ 3,927,644	\$ 50,168	1.3%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 389,954</b>	<b>\$ 608,334</b>	<b>\$ 620,522</b>	<b>\$ 5,227,331</b>	<b>\$ 5,053,527</b>	<b>\$ (173,804)</b>	<b>-3.3%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 5,053,527	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,053,527

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,066,151	\$ -	\$ 1,066,151
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 45,562	\$ 14,170	\$ 59,732
Operating Expenses	\$ 60,603	\$ 3,867,041	\$ 3,927,644
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 1,172,316</b>	<b>\$ 3,881,211</b>	<b>\$ 5,053,527</b>

#### Changes and Trends

The increase in Salaries and Benefits between Fiscal Year 2020-21 to Fiscal Year 2022-23 is due to an increase in FRS retirement contributions and employer's share of FICA taxes and cost-of-living salary increases. The variance in Contracted Services between Fiscal Year 2020-21 to Fiscal Year 2022-23 is due to advertising expenses, and the variance in Operating Expenses between Fiscal Year 2020-21 to Fiscal Year 2022-23 is due to insurance expenses, conference registrations and travel expenses.

This activity is primarily the overall management and administrative support for all regulation activities described under category 4.0.

#### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$5.1 million, a 3.3 percent (\$173,804) decrease from the Fiscal Year 2023-24 Adopted Budget of \$5.2 million. The decrease is due to a 19.7 percent (\$260,972) decrease in Salaries and Benefits which reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2023-24 as well as decreases in new hires salaries commensurate with experience. The decrease is partially offset by a 162.8 percent (\$37,000) increase in Contracted

#### IV. PROGRAM ALLOCATIONS

Services for administrative services including large-volume scanning and permit reporting. There is also a 0.3 percent (50,168) increase in Operating Expenses for helicopter insurance and staff training.

**Major Budget Items for this activity are included in the following:**

- Salaries and Benefits (\$1.1 million)
- Contracted Services:
  - Administrative Contractor (\$24,000)
  - Claims Handling and Fees, Advertising & Physicals (\$22,732)
  - ERP Notice Reporting, WU Advertising, Large Volume Scanning (\$13,000)
- Operating Expenses:
  - Medical, Dental & Vision/Liability Claims Paid (\$3.6 million)
  - Administrator /Actuarial Fees Paid (\$281,976)

There are no items funded with Fund Balance.



## IV. PROGRAM ALLOCATIONS

**4.5 Technology and Information Services** - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

### District Description

Information technology items (salaries, contractors, hardware and software maintenance, and other operating costs) are directly charged to operational activities of District core functions where there is a clear linkage between the operational activity and the information technology system, application or staff that is used to support the operational activities.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 4.5 - Technology and Information Services

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative – Adopted)	% of Change (Tentative – Adopted)
Salaries and Benefits	\$ 1,831,741	\$ 1,751,778	\$ 1,771,737	\$ 2,129,481	\$ 2,043,264	\$ (86,217)	-4.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 181,068	\$ 143,753	\$ 89,460	\$ 173,205	\$ 270,329	\$ 97,124	56.1%
Operating Expenses	\$ 1,114,515	\$ 941,323	\$ 835,699	\$ 932,022	\$ 1,750,653	\$ 818,631	87.8%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 3,127,324</b>	<b>\$ 2,836,854</b>	<b>\$ 2,696,897</b>	<b>\$ 3,234,708</b>	<b>\$ 4,064,246</b>	<b>\$ 829,538</b>	<b>25.6%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 4,064,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,064,246

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,043,264	\$ -	\$ 2,043,264
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 270,329	\$ -	\$ 270,329
Operating Expenses	\$ 1,750,653	\$ -	\$ 1,750,653
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 4,064,246</b>	<b>\$ -</b>	<b>\$ 4,064,246</b>

### Changes and Trends

This activity represents a continued level of service of the past five years. Contracted Services had a decrease from Fiscal Year 2020-21 to Fiscal Year 2022-23 for consulting services and application development as a regulation software replacement module was completed. The decrease in Operating Expenses from Fiscal Year 2020-21 to Fiscal Year 2022-23 is due to fluctuation in funding requirements for computer software, utilities, and computer parts and supplies.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$4.1 million, a 25.6 percent (\$829,538) increase from the Fiscal Year 2023-24 Adopted Budget of \$3.2 million. The increase is due to an 87.8 percent (\$818,631) increase in Operating Expenses for IT software and hardware maintenance, and a 56.1 percent (\$97,124) increase in Contracted Services for IT consulting services. These

#### IV. PROGRAM ALLOCATIONS

increases are partially offset by a 4.0 percent (\$86,217) decrease in Salaries and Benefits due to a decrease in staff allocated to this activity.

**Major Budget Items for this activity include the following:**

- Salaries and Benefits (\$2.0 million)
- Contracted Services:
  - Copier/Printer Lease (\$44,005)
  - SAP and Security Consulting Services (\$201,324)
- Operating Expenses:
  - IT Software Maintenance (\$1.5 million)
  - Telecommunications Services (\$108,884)
  - IT Hardware Maintenance (\$94,884)

There are no items funded with Fund balance.

## IV. PROGRAM ALLOCATIONS

### Program 5.0 Outreach

This program includes all environmental education activities, such as water conservation campaigns and water resource education; public information activities; all lobbying activities relating to local, regional, state, and federal governmental affairs; and all public relations activities, including related public service announcements and advertising in the media.

### District Description

This program provides clear concise and consistent information regarding District missions, functions, programs, project, and other operational aspects. Environmental activities are designed to reach broad audiences to provide increased awareness of flood control and water management resource issues and other roles and responsibilities of the District among the more than 9 million residents in South Florida. The District works to leverage opportunities for earned (free) media and outreach through the creation and distribution of e-newsletters and via the District's website, which contains updated information about priority programs and water resource related issues.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 5.0 Outreach

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 1,134,957	\$ 1,199,558	\$ 1,202,431	\$ 1,345,195	\$ 1,415,860	\$ 70,665	5.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 7,752	\$ 4,019	\$ 18,883	\$ 30,100	\$ 30,100	\$ -	0.0%
Operating Expenses	\$ 48,134	\$ 59,197	\$ 75,509	\$ 56,795	\$ 64,295	\$ 7,500	13.2%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 1,190,843</b>	<b>\$ 1,262,774</b>	<b>\$ 1,296,823</b>	<b>\$ 1,432,090</b>	<b>\$ 1,510,255</b>	<b>\$ 78,165</b>	<b>5.5%</b>

#### SOURCE OF FUNDS

Fiscal Year 2024-25

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 1,415,860	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,415,860
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 30,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,100
Operating Expenses	\$ 64,295	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64,295
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 1,510,255</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,510,255</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	10	\$ 972,404	\$ 1,415,860	\$ -	\$ 1,415,860
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 30,100	\$ -	\$ 30,100
Operating Expenses			\$ 64,295	\$ -	\$ 64,295
Operating Capital Outlay			\$ -	\$ -	\$ -
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 1,510,255</b>	<b>\$ -</b>	<b>\$ 1,510,255</b>

#### WORKFORCE

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

WORKFORCE CATEGORY	Fiscal Year					Adopted to Tentative 2023-24 to 2024-25	
	2020-21	2021-22	2022-23	2023-24	2024-25	Difference	% Change
Authorized Positions	10	10	10	10	10	-	0.0%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	-	-
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
<b>TOTAL WORKFORCE</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>-</b>	<b>0.0%</b>

## IV. PROGRAM ALLOCATIONS

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
 5.0 Outreach  
 Fiscal Year 2024-25  
 Tentative Budget - August 1, 2024

FY 2023-24 Budget (Adopted)		10	1,432,090		
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits				-	
Other Personal Services				-	
Contracted Services				-	
Operating Expenses				-	
Operating Capital Outlay				-	
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves				-	
<b>TOTAL REDUCTIONS</b>			-	-	

## IV. PROGRAM ALLOCATIONS

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
 5.0 Outreach  
 Fiscal Year 2024-25  
 Tentative Budget - August 1, 2024

Issue		Description	New Issues	Issue Amount	Workforce	Category	Subtotal	
Salaries and Benefits							70,665	
1		Increase in Total Salaries and Wages		44,972				The increase reflects the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2023-24, and decreases in new hires salaries commensurate with experience.
2		Increase in Total Fringe Benefits		25,693				The fringe benefit increases are due to increases in the District's contribution to FRS, employer's share of FICA taxes and Health Insurance.
Other Personal Services							-	
Contracted Services							-	
Operating Expenses							7,500	
3		Increase in Public Information		7,500				The increase is due to additional needs in public outreach.
Operating Capital Outlay							-	
Fixed Capital Outlay							-	
Interagency Expenditures (Cooperative Funding)							-	
Debt							-	
Reserves							-	
<b>TOTAL NEW ISSUES</b>					<b>0</b>		<b>78,165</b>	
<b>5.0 Outreach</b>								
Total Workforce and Tentative Budget for FY 2024-25					10	\$	1,510,255	

## IV. PROGRAM ALLOCATIONS

### Changes and Trends

Over the past few years, with a streamlined District organization, it remains important to assess the potential impact of state and federal legislative activity and keep Executive Staff and the Governing Board informed. The increases in Contracted Services and Operating Expenses between Fiscal Year 2020-21 to Fiscal Year 2022-23 are due to a one-time offsite storage charge and increases in public engagement and video production expenses. Increases in Salaries and Benefits are due to cost-of-living increases, increases in FRS contributions, and employer's share of FICA taxes.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$1.5 million, a 5.5 percent (\$78,165) increase from the Fiscal Year 2023-24 Adopted Budget of \$1.4 million. The variance is due to a 5.3 percent (\$70,665) increase in Salaries and Benefits due to cost-of-living increase and increases to the District's contribution to FRS and employer's share of FICA taxes and a 13.2 percent (\$7,500) increase in Operating Expenses for business travel.

### Major Budget Items for this program include the following:

- Salaries and Benefits (\$1.4 million) (10 FTEs)
- Contracted Services:
  - Legislative Cooperative Position (\$27,000)
  - Public Information for media related services (\$3,100)
- Operating Expenses:
  - Public Information (\$59,795), which includes:
    - Media related equipment and Outreach services (\$35,675)
    - Membership dues, office supplies, training, and conferences (\$24,120)
  - Lobby Tools (\$4,500)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

**5.1 Water Resource Education** - Water Management District activities and media publications that present factual information on the nature, use, and management of water resources (including water supply and demand management). This program also includes teacher education and training activities.

### District Description

Water Management District activities and media publications that present factual information on the nature, use, and management of water resources (including water supply and demand management). This program also includes teacher education and training activities.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 5.1 - Water Resource Education

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
<small>Fiscal Year 2024-25</small>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

		Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits		\$ -	\$ -	\$ -
Other Personal Services		\$ -	\$ -	\$ -
Contracted Services		\$ -	\$ -	\$ -
Operating Expenses		\$ -	\$ -	\$ -
Operating Capital Outlay		\$ -	\$ -	\$ -
Fixed Capital Outlay		\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)		\$ -	\$ -	\$ -
Debt		\$ -	\$ -	\$ -
Reserves - Emergency Response		\$ -	\$ -	\$ -
<b>TOTAL</b>		\$ -	\$ -	\$ -

No funding has been budgeted for the activity over the last five years.

## IV. PROGRAM ALLOCATIONS

**5.2 Public Information** - All public notices regarding water management district decision-making and Governing Board, basin board, and advisory committee meetings, public workshops, public hearings, and other District meetings; and factual information provided to the public and others by a water management district regarding District structure, functions, programs, budget, and other operational aspects of the District.

### District Description

This outreach component is designed to reach broad audiences to provide increased awareness of flood control and water management resource issues and the roles and responsibilities of the District among the over 9 million residents in South Florida. This includes the development and distribution of publications, public service programming, public meetings, presentations, water resource education, media relations, social media, and content management of the agency website to provide clear, concise, and consistent information regarding District mission, structure, functions, programs, projects and other operational aspects. The District works to leverage opportunities for earned (free) media and outreach through the creation and distribution of e-newsletters and via the District’s website, which contains updated information about priority programs and water resource related issues.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 5.2 - Public Information

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative – Adopted)	% of Change (Tentative – Adopted)
Salaries and Benefits	\$ 1,134,957	\$ 1,199,558	\$ 1,202,431	\$ 1,345,195	\$ 1,415,860	\$ 70,665	5.3%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 7,752	\$ 4,019	\$ 2,604	\$ 3,100	\$ 3,100	\$ -	0.0%
Operating Expenses	\$ 40,434	\$ 57,853	\$ 61,690	\$ 52,295	\$ 59,795	\$ 7,500	14.3%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 1,183,143</b>	<b>\$ 1,261,430</b>	<b>\$ 1,266,725</b>	<b>\$ 1,400,590</b>	<b>\$ 1,478,755</b>	<b>\$ 78,165</b>	<b>5.6%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 1,478,755	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,478,755

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,415,860	\$ -	\$ 1,415,860
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 3,100	\$ -	\$ 3,100
Operating Expenses	\$ 59,795	\$ -	\$ 59,795
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 1,478,755</b>	<b>\$ -</b>	<b>\$ 1,478,755</b>

### Changes and Trends

Over the past few years, with a streamlined District organization, it remains important to assess the potential impact of state and federal legislative activity and keep Executive Staff and the Governing Board informed. The decrease in Contracted Services between Fiscal Year 2020-21 to Fiscal Year 2022-23 is due to a decrease in outreach activities. The increase in Operating Expenses between Fiscal Year 2020-21 to Fiscal Year 2022-23 is due to increases in public



## IV. PROGRAM ALLOCATIONS

engagement and video production expenses. Increases in Salaries and Benefits are due to cost-of-living increases, increases in FRS contributions, and employer's share of FICA taxes.

### **Budget Variance**

The Fiscal Year 2024-25 Tentative Budget of \$1.5 million is a 5.6 percent (\$78,165) increase from the Fiscal Year 2023-24 Adopted Budget of \$1.4 million. The variance is due to a 5.3 percent (\$70,665) increase in Salaries and Benefits due to cost-of-living increases and increases to the District's contribution to FRS and employer's share of FICA taxes and a 14.3 percent (\$7,500) increase in Operating Expenses for business travel.

### **Major Budget Items for this program include the following:**

- Salaries and Benefits (\$1.4 million)
- Contracted Services:
  - Public Information for media related services (\$3,100)
- Operating Expenses:
  - Public Information (\$59,795), which includes:
    - Media related equipment and Outreach services (\$35,675)
    - Membership dues, office supplies, training, and conferences (\$24,120)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

**5.3 Public Relations** - Water management district activities, advertising, and publications with the purpose of swaying public opinion about the District or a water management issue, countering criticisms of the District, or engendering positive feelings toward the District.

### District Description

Proposed water management district activities, advertising, and publications with the purpose of swaying public opinion about the District or a water management issue, countering criticisms of the District, or engendering positive feelings toward the District.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 5.3 - Public Relations

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ -	\$ -	\$ -

No funding has been budgeted for the activity over the last five years.

## IV. PROGRAM ALLOCATIONS

**5.4 Lobbying/Legislative Affairs/Cabinet Affairs** - Influencing or attempting to influence legislative action or non-action through oral or written communication or an attempt to obtain the goodwill of a member or employee of the Legislature. (See s. 11.045, Florida Statutes) For purposes of the standard budget reporting format, this definition includes Federal legislative action or non-action.

### District Description

This outreach component provides information and support to state and federal elected and appointed officials and staff regarding water management initiatives and priorities. It includes the District's federal legislative program, which works with congressional members and staff, as well as the District's state legislative program, which works with the Florida Legislature, its committees, and off-session coordination with legislatively appointed committees and delegations.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 5.4 - Cabinet & Legislative Affairs

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative - Adopted)	% of Change (Tentative - Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ 16,279	\$ 27,000	\$ 27,000	\$ -	0.0%
Operating Expenses	\$ 7,700	\$ 1,344	\$ 13,820	\$ 4,500	\$ 4,500	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ 7,700	\$ 1,344	\$ 30,099	\$ 31,500	\$ 31,500	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 31,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,500

### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 27,000	\$ -	\$ 27,000
Operating Expenses	\$ 4,500	\$ -	\$ 4,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 31,500	\$ -	\$ 31,500

### Changes and Trends

Over the past few years, with a streamlined District organization, it remains important to assess the potential impact of state and federal legislative activity and keep Executive Staff and the Governing Board informed. The increases in Contracted Services and Operating Expenses from Fiscal Year 2020-21 to Fiscal Year 2022-23 are due to a one-time offsite storage charge and an increase in meeting expenses.

### Budget Variances

This activity has no change from the Fiscal Year 2023-24 Adopted Budget of \$31,500.

### Major Budget Items for this activity include the following:

- Contracted Services:

#### IV. PROGRAM ALLOCATIONS

- Legislative Cooperative Position (\$27,000)
- Operating Expenses:
  - Lobby Tools (\$4,500)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

### 5.5 Other Outreach Activities - Outreach activities not otherwise categorized above.

Outreach activities not otherwise categorized above.

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 5.5 - Other Outreach Activities

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative - Adopted)	% of Change (Tentative - Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	<small>Fiscal Year 2024-25</small>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ -	\$ -	\$ -

No funding has been budgeted for the activity over the last five years.

## IV. PROGRAM ALLOCATIONS

**5.6 Technology and Information Services** - This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

### District Description

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 5.6 - Technology and Information Services

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
<small>Fiscal Year 2024-25</small>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

		Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits		\$ -	\$ -	\$ -
Other Personal Services		\$ -	\$ -	\$ -
Contracted Services		\$ -	\$ -	\$ -
Operating Expenses		\$ -	\$ -	\$ -
Operating Capital Outlay		\$ -	\$ -	\$ -
Fixed Capital Outlay		\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)		\$ -	\$ -	\$ -
Debt		\$ -	\$ -	\$ -
Reserves - Emergency Response		\$ -	\$ -	\$ -
<b>TOTAL</b>		\$ -	\$ -	\$ -

No funding has been budgeted for the activity over the last five years.

## IV. PROGRAM ALLOCATIONS

### Program 6.0 District Management and Administration

This program includes all governing [and basin board] support; executive support; management information systems; unrestricted reserves; and general counsel, ombudsman, human resources, finance, audit, risk management, and administrative services.

#### District Description

This program encompasses the business functions necessary to operate the District, including executive direction, legal services, internal audit services, budget, finance, procurement, human resources, risk management and other administrative support.

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 6.0 District Management and Administration

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative - Adopted)	% of Change (Tentative - Adopted)
Salaries and Benefits	\$ 18,216,529	\$ 17,619,568	\$ 19,771,023	\$ 20,851,941	\$ 21,795,947	\$ 944,006	4.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 3,865,638	\$ 3,396,618	\$ 3,546,456	\$ 4,863,524	\$ 3,947,014	\$ (916,510)	-18.8%
Operating Expenses	\$ 7,142,438	\$ 10,330,304	\$ 9,949,998	\$ 14,322,973	\$ 14,116,878	\$ (206,095)	-1.4%
Operating Capital Outlay	\$ 1,435,162	\$ 1,566,448	\$ 689,069	\$ 1,378,229	\$ 1,188,000	\$ (190,229)	-13.8%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ 138,531	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 30,659,767</b>	<b>\$ 32,912,938</b>	<b>\$ 34,095,077</b>	<b>\$ 41,416,667</b>	<b>\$ 41,047,839</b>	<b>\$ (368,828)</b>	<b>-0.9%</b>

#### SOURCE OF FUNDS

Fiscal Year 2024-25

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 21,795,947	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,795,947
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 3,947,014	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,947,014
Operating Expenses	\$ 13,251,076	\$ 865,802	\$ -	\$ -	\$ -	\$ -	\$ 14,116,878
Operating Capital Outlay	\$ 1,188,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,188,000
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 40,182,037</b>	<b>\$ 865,802</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 41,047,839</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	161	\$ 14,929,084	\$ 21,795,947	\$ -	\$ 21,795,947
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 3,791,484	\$ 155,530	\$ 3,947,014
Operating Expenses			\$ 10,891,545	\$ 3,225,333	\$ 14,116,878
Operating Capital Outlay			\$ 1,188,000	\$ -	\$ 1,188,000
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ -	\$ -	\$ -
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 37,666,976</b>	<b>\$ 3,380,863</b>	<b>\$ 41,047,839</b>

#### WORKFORCE

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

WORKFORCE CATEGORY	Fiscal Year					Adopted to Tentative 2023-24 to 2024-25	
	2020-21	2021-22	2022-23	2023-24	2024-25	Difference	% Change
Authorized Positions	162	158	159	159	161	2	1.3%
Contingent Worker	0	0	0	0	0	-	-
Other Personal Services	0	0	0	0	0	-	-
Intern	0	0	0	0	0	-	-
Volunteer	0	0	0	0	0	-	-
<b>TOTAL WORKFORCE</b>	<b>162</b>	<b>158</b>	<b>159</b>	<b>159</b>	<b>161</b>	<b>2</b>	<b>1.3%</b>

## IV. PROGRAM ALLOCATIONS

South Florida Water Management District  
**REDUCTIONS - NEW ISSUES**  
 6.0 District Management and Administration  
 Fiscal Year 2024-25  
 Tentative Budget - August 1, 2024

FY 2023-24 Budget (Adopted)		159	41,416,667		
Reductions					
Issu	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
	Salaries and Benefits			-	
	Other Personal Services			-	
	Contracted Services			(1,648,908)	
1	Decrease in IT Executive Direction	(95,778)			The decrease is due to the reallocation of funds for security and safety initiatives for the Operations and Maintenance of Lands and Works program.
2	Decrease in Maintenance, Monitor, Evaluate/Report Insurance Plans	(1,553,130)			The decrease is due to the reallocation of funds for security and safety initiatives for the Operations and Maintenance of Lands and Works program.
	Operating Expenses			(1,307,165)	
3	Decrease in Desktop Technology	(81,217)			The decrease is in computer replacement upgrades.
4	Decrease in Network Support	(275,000)			The decrease is due to the completion of conference room technology updates.
5	Decrease in Administrative Support	(950,948)			The decrease in CERP Central Service Indirect Costs offset.
	Operating Capital Outlay			(239,857)	
6	Decrease in IT Executive Direction	(50,000)			The decrease is in web firewall application upgrades.
7	Decrease in Network Support	(189,857)			The decrease is due to the completion of the data center enhancements and infrastructure replacements.
	Fixed Capital Outlay			-	
	Interagency Expenditures (Cooperative Funding)			-	
	Debt			-	
	Reserves			-	
<b>TOTAL REDUCTIONS</b>		-		(3,195,930)	



## IV. PROGRAM ALLOCATIONS

**South Florida Water Management District**  
**REDUCTIONS - NEW ISSUES**  
**6.0 District Management and Administration**  
**Fiscal Year 2024-25**  
**Tentative Budget - August 1, 2024**

New Issues				
Issu	Description	Issue Amount	Workforce	Category Subtotal
Salaries and Benefits			2	944,006
1	Increase in Total Fringe Benefits	283,590		Fringe Benefits increases are due to increases to the District's contribution to FRS and employer's share of FICA taxes and Health Insurance.
2	Increase in Total Salaries and Wages	660,416		Increase in Salaries and Wages is partially due to the implementation of the cost of living increase in Fiscal Year 2023-24 and an increased allocation of staff to the program.
Other Personal Services				-
Contracted Services				732,398
3	Increase in SAP Solutions Center	146,773		The increase is due increased costs for SAP support consulting services and SAP licenses.
4	Increase in Administration - Records Management	20,000		The increase is due to increases costs for offsite records services.
5	Increase in Application Development	324,224		The increase is due to rising costs in application services and software replacement.
6	Increase in Geospatial Services	241,401		The increase is due to additional needs in Satellite Imagery and Analytics Services.
Operating Expenses				1,101,070
7	Increase in Maintenance, Monitor, Evaluate/Report Insurance Plans	83,700		The increase is due to rising costs in liability and workers compensation insurance.
8	Increase in Administration - Governing Board & Executive	52,550		The increase is due to additional needs to support the Governing Board meetings.
9	Increase in Federal & Tribal Affairs	50		The increase is due additional safety equipment needs.
10	Increase in IT Business Support	824,228		The increase is due to increased costs in software and hardware maintenance.
11	Increase in IT Executive Direction	79,012		The increase is due to additional technology training needs.
12	Increase in Public Information - Intergovernmental	5,000		The increase is to support additional technology training.
13	Increase in Telecommunications	56,530		The increase is in cell phone fees.
Operating Capital Outlay				49,628
14	Increase in Systems Administration	49,628		The increase is due to new virtual desktop infrastructure.
Fixed Capital Outlay				-
Interagency Expenditures (Cooperative Funding)				-
Debt				-
Reserves				-
<b>TOTAL NEW ISSUES</b>			<b>2</b>	<b>2,827,102</b>
<b>6.0 District Management and Administration</b>				
Total Workforce and Tentative Budget for FY 2024-25			161	\$ 41,047,839

### Changes and Trends

Increases in Salaries and Benefits between Fiscal Year 2020-21 and Fiscal Year 2022-23 are due to cost-of-living increases, increases in FRS contributions, and employer's share of FICA taxes. The increase in Operating Expenses between Fiscal Year 2020-21 and Fiscal Year 2022-23 is due to increases in medical insurance, self-insurance, property tax, and county appraisal

## IV. PROGRAM ALLOCATIONS

fees. The decrease in Operating Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 is due to a decrease in end-of-life equipment replacements in Fiscal Year 2022-23.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$41.0 million, a 0.9 percent (\$368,828) decrease from the Fiscal Year 2023-24 Adopted Budget of \$41.4 million. The decrease is the result of an 18.8 percent (\$916,510) decrease in Contracted Services due to the reallocation of funding to support safety and security initiatives for the Operations and Maintenance Works and Lands program, a 1.4 percent (\$206,095) decrease in Operating Expenses due to a decrease in audio visual enhancements for conference rooms that were completed, and a 13.8 percent (\$190,229) decrease in Operating Capital Outlay for auditorium and data center enhancements and infrastructure replacements that were also completed. These decreases are partially offset by a 4.5 percent (\$944,006) increase in Salaries and Benefits due to cost-of-living increases, increases to the District's contribution to FRS and employer's share of FICA taxes and an addition of staff allocated to this program.

### Major Budget Items for this program are included in the following:

- Salaries and Benefits: (\$21.8 million) (161 FTEs)
- Contracted Services:
  - Application Development for IT Consulting Services and Enterprise Software Development (\$1.7 million)
  - Administration –
    - Records Management (\$74,000)
    - Budget Development/Report (\$65,000)
    - Employment Staffing (\$71,350)
    - Purchasing Services (\$45,500)
    - Legal Services (\$484,724)
  - Maintenance, Monitor, Evaluate/Report Insurance Plans (\$175,677)
  - Perform Audits & Investigations (\$169,000) – Independent Audit Services
  - IT Executive Direction – IT Security Services – (\$67,720)
  - IT Business Support –
    - Copy/ Printer Lease (\$57,545)
    - IT Consulting Services (\$38,250).
  - SAP Solutions Center (\$467,065), which includes:
    - SAP Licenses and Services (\$410,000)
    - SAP Support Services (\$57,065)
- Operating Expenses:
  - Maintenance, Monitor, Evaluate/Report Insurance Plans (\$6.9 million) for Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability)

#### IV. PROGRAM ALLOCATIONS

- Administrative Support (-\$2.7 million), which includes:
  - CERP Indirect Staff Support credits (-\$4.5 million); the CERP indirect Staff Support credits are an offset to the expenditure in the CERP activity, resulting in a credit in this activity. Primary cost offset is Self-Insurance charges for workers compensation, auto and general liability (\$1.8 million)
- IT Business Support (\$1.8 million) for Hardware and Storage hardware maintenance
- Tax Collector/Property Appraiser (\$6.8 million) for Commissions and property appraiser fees associated with the collection of District-wide ad valorem taxes are shown in this activity.
- Telecommunications (\$494,270) for phones, phone lines cellular and telecommunication services.
- Business Operations Support (\$202,405) for copier, postage, and printing services.
- Network Support – Wired phone and conference room upgrades, audio and visual equipment, and services (\$43,797).
- Desktop Technology (\$60,864)
- Legal Services – (\$74,529)
- Operating Capital Outlay:
  - End -of-life equipment replacements (\$388,000)
  - Virtual Desktop Technology (\$800,000)

Items funded with Fund Balance include a portion of Tax Collector & Property Appraiser Fees (\$865,802).

## IV. PROGRAM ALLOCATIONS

**6.1 Administrative and Operations Support** - Executive management, executive support, Governing Board support, [basin board support], ombudsman, inspector general, general counsel, human resources, insurance, risk management, finance, accounting, procurement, budget, vehicle pool.

### District Description

This activity supports and plays a key role in accomplishing District goals and objectives by providing executive direction, financial and human resources expertise, legal advice, counsel and representation, procurement, risk management, and general support functions. The mission of the administrative bureaus is to provide the highest quality and cost-effective human, business, and technical services, with a commitment to maximize transparency and demonstrate accountability to the public. These activities are vital for effective management, informed decision-making, and mandatory/statutory compliance and to help ensure the organization can accomplish its mission in a timely, planned, cost effective and organized fashion.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### 6.1 - Administrative and Operations Support

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative - Adopted)	% of Change (Tentative - Adopted)
Salaries and Benefits	\$ 18,216,529	\$ 17,619,568	\$ 19,771,023	\$ 20,851,941	\$ 21,795,947	\$ 944,006	4.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 3,865,638	\$ 3,396,618	\$ 3,546,456	\$ 4,863,524	\$ 3,947,014	\$ (916,510)	-18.8%
Operating Expenses	\$ 2,144,763	\$ 3,470,624	\$ 4,008,071	\$ 7,550,913	\$ 7,344,818	\$ (206,095)	-2.7%
Operating Capital Outlay	\$ 1,435,162	\$ 1,566,448	\$ 689,069	\$ 1,378,229	\$ 1,188,000	\$ (190,229)	-13.8%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ 138,531	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ 25,662,092	\$ 26,053,298	\$ 28,153,150	\$ 34,644,607	\$ 34,275,779	\$ (368,828)	-1.1%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 34,275,779	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,275,779

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 21,795,947	\$ -	\$ 21,795,947
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 3,791,484	\$ 155,530	\$ 3,947,014
Operating Expenses	\$ 4,985,287	\$ 2,359,531	\$ 7,344,818
Operating Capital Outlay	\$ 1,188,000	\$ -	\$ 1,188,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 31,760,718	\$ 2,515,061	\$ 34,275,779

### Changes and Trends

Increases in Salaries and Benefits between Fiscal Year 2020-21 and Fiscal Year 2022-23 are due to cost-of-living increases, increases in FRS contributions, and employer's share of FICA taxes. The increase in Operating Expenses between Fiscal Year 2020-21 and Fiscal Year 2022-23 is due to increases in medical insurance, self-insurance, property tax, and county appraisal fees. The decrease in Operating Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 is due to end-of-life equipment replacements that were completed.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$34.3 million, a 1.1 percent (\$368,828) decrease from the Fiscal Year 2023-24 Adopted Budget of \$34.6 million. The decrease is the result of an 18.8 percent (\$916,510) in Contracted Services due to the reallocation of funding to support

## IV. PROGRAM ALLOCATIONS

safety and security initiatives for the Operations and Maintenance of Lands and Works program, a 2.7 percent (\$206,095) decrease in Operating Expenses due to audio visual enhancements for conference rooms that were completed, and a 13.8 percent (\$190,229) decrease in Operating Capital Outlay for auditorium and data center enhancements and infrastructure replacements that were also completed. These decreases are partially offset by a 4.5 percent (\$944,006) increase in Salaries and Benefits due to cost-of-living increases, increases to the District's contribution to FRS and employer's share of FICA taxes, and an addition of employees allocated to this program.

### Major Budget Items for this activity are included in the following:

- Salaries and Benefits (\$21.8 million)
- Contracted Services:
  - Application Development for IT Consulting Services and Enterprise Software Development (\$1.7 million)
  - Administration –
    - Records Management (\$74,000)
    - Budget Development/Report (\$65,000)
    - Employment Staffing (\$71,350)
    - Purchasing Services (\$45,500)
    - Legal Services (\$484,724)
  - Maintenance, Monitor, Evaluate/Report Insurance Plans (\$175.677)
  - Perform Audits & Investigations (\$169,000) – Independent Audit Services
  - IT Executive Direction – IT Security Services – (\$67,720)
  - SAP Solutions Center (\$467,065), which includes:
    - SAP Support Licenses and Services (\$410,000)
    - SAP Support Services (\$57,065)
- Operating Expenses:
  - Maintenance, Monitor, Evaluate/Report Insurance Plans (\$6.9 million) Self-Insurance Programs (comprised of health insurance, workers compensation, property insurance, general liability).
  - IT Business Support (\$1.8 million), which includes:
    - Hardware and Storage hardware maintenance (\$1.8 million)
  - Administrative Support (-\$2.7 million), which includes:
    - CERP Indirect Staff Support credits (-\$4.5 million); the CERP indirect Staff Support credits are an offset to the expenditure in the CERP activity, resulting in a negative expenditure in this activity. CERP indirect costs include Executive and Administrative service costs that are not charged directly to the project but are applied to project salaries based upon an agreed upon rate. Primary cost offset is

#### IV. PROGRAM ALLOCATIONS

Self-Insurance charges for workers compensation, auto and general liability (\$1.8 million).

- Telecommunications for phones, data lines, local and long-distance services (\$494,270)
- Network Support – Wired phone and conference room upgrades, audio and visual equipment and services (\$43,797)
- Legal Services – (\$74,529)
- Business Operations Support (\$202,405)
- Desktop Technology (\$60,864)
- IT Executive Direction - Training and membership's (\$155,982)
- Operating Capital Outlay:
  - End -of-life equipment replacements (\$388,000)
  - Virtual Desktop Technology (\$800,000)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

**6.1.1 Executive Direction** - This subactivity includes the executive office, Governing Board and executive services support, and the Office of the Ombudsman. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the Department of Environmental Protection, the Florida Legislature, and the Executive Office of the Governor.

### District Description

This sub-activity includes the executive office, Governing Board and executive services support, and the Office of the Ombudsman. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the DEP, the Florida Legislature, and the Executive Office of the Governor. The executive direction sub-activity provides agency-wide direction in a manner consistent with the policy direction of the Governing Board, the DEP, the Florida Legislature, and the Executive Office of the Governor.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 6.1.1 - Executive Direction

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative - Adopted)	% of Change (Tentative - Adopted)
Salaries and Benefits	\$ 999,499	\$ 1,018,668	\$ 1,152,039	\$ 1,002,341	\$ 926,260	\$ (76,081)	-7.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ (266,630)	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 4,824	\$ 48,279	\$ 28,268	\$ 23,085	\$ 23,085	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 1,004,323</b>	<b>\$ 1,066,947</b>	<b>\$ 913,676</b>	<b>\$ 1,025,426</b>	<b>\$ 949,345</b>	<b>\$ (76,081)</b>	<b>-7.4%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 949,345	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 949,345

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 926,260	\$ -	\$ 926,260
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 23,085	\$ -	\$ 23,085
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 949,345</b>	<b>\$ -</b>	<b>\$ 949,345</b>

### Changes and Trends

This sub-activity represents a continued level of service consistent with the past five years; however, increases in Salaries and Benefits between Fiscal Year 2020-21 and Fiscal Year 2022-23 is due to cost-of-living increases, increases in FRS contributions and employer's share of FICA taxes. Operating Expenses increased between Fiscal Year 2020-21 and Fiscal Year 2022-23 for business travel, training, and one-time District uniform purchases in Fiscal Year 2021-22. Contracted Services decreased during Fiscal Year 2022-23 due to legal services that were moved to a project, resulting in a credit.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$949,345, a 7.4 percent (\$76,081) decrease from the Fiscal Year 2023-24 Adopted Budget of \$1.0 million due to a decrease of 7.6 percent (\$76,081) in Salaries and Benefits due to reallocation of staff positions assigned to this sub-activity.

#### IV. PROGRAM ALLOCATIONS

**Major Budget Items for this sub-activity are included in the following:**

- Salaries and Benefits (\$926,260)
- Operating Expenses:
  - Agency Management and Coordination (\$23,085), which includes:
    - District Travel and Training (\$22,985)

There are no items funded with Fund Balance.



## IV. PROGRAM ALLOCATIONS

**6.1.2 General Counsel/Legal** - The Office of the General Counsel provides professional legal advice, representation, rulemaking services, research, preventative law, and counsel to the District's Governing Board, Executive Team, and its component units. The office's responsibilities include matters relating to contracts, land management and personnel matters.

### District Description

The General Counsel program represents the District in all legal matters including environmental, regulatory, water supply, and real estate. Legal services are delivered by providing advice to the Governing Board and District staff and by representing the District before the Florida Division of Administrative Hearings and in both state and federal courts.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 6.1.2 - General Counsel / Legal

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 2,392,114	\$ 2,095,608	\$ 2,543,890	\$ 2,649,485	\$ 2,719,495	\$ 70,010	2.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 366,057	\$ 285,417	\$ 367,528	\$ 484,724	\$ 484,724	\$ -	0.0%
Operating Expenses	\$ 19,714	\$ 51,276	\$ 52,730	\$ 74,529	\$ 74,529	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 2,777,885</b>	<b>\$ 2,432,301</b>	<b>\$ 2,964,148</b>	<b>\$ 3,208,738</b>	<b>\$ 3,278,748</b>	<b>\$ 70,010</b>	<b>2.2%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2024-25	\$ 3,278,748	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,719,495	\$ -	\$ 2,719,495
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 484,724	\$ -	\$ 484,724
Operating Expenses	\$ 74,529	\$ -	\$ 74,529
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 3,278,748</b>	<b>\$ -</b>	<b>\$ 3,278,748</b>

### Changes and Trends

This activity has represented a consistent level of service over the last five years. The increase in Salaries and Benefits between Fiscal Year 2020-21 and Fiscal Year 2022-23 is due to cost-of-living increases, FRS Retirement contributions, and employer's share of FICA taxes. The increase in Operating Expenses between Fiscal Year 2020-21 and Fiscal Year 2022-23 is due to books, subscriptions, training, and Florida Bar Dues and Memberships.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$3.3 million, a 2.2 percent (\$70,010) increase from the Fiscal Year 2023-24 Adopted Budget of \$3.2 million due to a 2.6 percent (\$70,010) increase in Salaries and Benefits due to increases to the District's contribution to FRS and employer's share of FICA taxes.

### Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$2.7 million)
- Contracted Services:

#### IV. PROGRAM ALLOCATIONS

- Legal Services (\$484,724), which includes:
  - Legal and technical support services (\$364,000)
- Operating Expenses:
  - Legal Services (\$74,529), which includes:
    - Books and Subscriptions (\$13,500)
    - District travel (\$20,069)
    - Training and conferences (\$24,964)
    - Florida Bar Dues & Memberships (\$10,588)
    - Office Supplies & Other fees (\$5,408)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

**6.1.3 Inspector General** - *The Office of the Inspector General serves as a primary point for the coordination of activities that promote accountability, effectiveness, and efficiency, and prevent and detect fraud and abuse in the District.*

### District Description

The Inspector General program provides citizens living within the boundaries of the South Florida Water Management District, including their Governing Board, elected representatives, and District management, with an independent view of operations through objective and professional audits, investigations, reviews, and evaluations of the economy, efficiency, and effectiveness of taxpayer-financed programs.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 6.1.3 - Inspector General

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 669,973	\$ 648,725	\$ 556,263	\$ 706,628	\$ 691,247	\$ (15,381)	-2.2%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 160,000	\$ 163,709	\$ 160,000	\$ 169,000	\$ 169,000	\$ -	0.0%
Operating Expenses	\$ 5,162	\$ 5,492	\$ 6,987	\$ 15,739	\$ 15,739	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 835,135</b>	<b>\$ 817,926</b>	<b>\$ 723,250</b>	<b>\$ 891,367</b>	<b>\$ 875,986</b>	<b>\$ (15,381)</b>	<b>-1.7%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2024-25	\$ 875,986	\$ -	\$ -	\$ -	\$ -	\$ -

### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 691,247	\$ -	\$ 691,247
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 169,000	\$ -	\$ 169,000
Operating Expenses	\$ 15,739	\$ -	\$ 15,739
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 875,986</b>	<b>\$ -</b>	<b>\$ 875,986</b>

### Changes and Trends

This sub-activity represents a continued level of service consistent with Fiscal Year 2022-23 and the past five years. The decrease in Salaries and Benefits in Fiscal Year 2022-23 is due to staff vacancies.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$875,986, a 1.7 percent (\$15,381) decrease from the Fiscal Year 2023-24 Adopted Budget of \$891,367. The decrease is due to a 2.2 percent (\$15,381) decrease in Salaries and Benefits from the reallocation of staff budgeted to this sub-activity.

### Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$691,247)
- Contracted Services:
  - Perform Audits and Investigations (\$169,000), which includes:

#### IV. PROGRAM ALLOCATIONS

- Auditing services (\$160,000)
- Operating Expenses:
  - Perform Audits and Investigations (\$15,739), which includes:
    - Travel and training (\$10,384)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

**6.1.4 Administrative Support** - This subactivity includes finance, budget, accounting, risk management, and document services which provides Districtwide print and mail services, all aspects of records management and imaging services.

### District Description

The administrative support program includes all governing and basin board support; budget, finance, risk management, business operations support, intergovernmental programs, administrative services, and fleet services, which include flight operations support and administrative vehicle support costs.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 6.1.4 - Administrative Support

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative - Adopted)	% of Change (Tentative - Adopted)
Salaries and Benefits	\$ 6,104,639	\$ 5,917,207	\$ 6,846,258	\$ 7,538,429	\$ 7,839,430	\$ 301,001	4.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 281,775	\$ 280,530	\$ 354,515	\$ 2,032,842	\$ 499,712	\$ (1,533,130)	-75.4%
Operating Expenses	\$ (1,892,050)	\$ (1,495,537)	\$ (1,635,921)	\$ 5,360,160	\$ 4,550,512	\$ (809,648)	-15.1%
Operating Capital Outlay	\$ 6,592	\$ 27,330	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ 23,187	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ 4,500,956	\$ 4,729,530	\$ 5,588,039	\$ 14,931,431	\$ 12,889,654	\$ (2,041,777)	-13.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 12,889,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,889,654

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 7,839,430	\$ -	\$ 7,839,430
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 344,182	\$ 155,530	\$ 499,712
Operating Expenses	\$ 2,190,981	\$ 2,359,531	\$ 4,550,512
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 10,374,593	\$ 2,515,061	\$ 12,889,654

### Changes and Trends

Increases in Salaries and Benefits between Fiscal Year 2020-21 and Fiscal Year 2022-23 are due to cost-of-living increases, increases in FRS contributions, and employer's share of FICA taxes. The variance in Operating Expenses between Fiscal Year 2020-21 and Fiscal Year 2022-23 is due to increases in medical insurance, self-insurance, property tax, and county appraisal fees. The credits in Fiscal Year 2020-21 and Fiscal Year 2021-22 are due to the posting of the CERP indirect entry. The Fiscal Year 2022-23 increase is due to insurance increases. The decrease in Operating Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 is due to end-of-life equipment replacements that were completed.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$12.9 million, a 13.7 percent (\$2 million) decrease from the Fiscal Year 2023-24 Adopted Budget of \$14.9 million. The decrease is due to a 15.1 percent (\$809,648) decrease in Operating Expenses from an increase in the CERP Indirect Staff Support credits (-\$4.5 million); the CERP indirect Staff Support credits are an offset to the expenditure in the CERP activity, resulting in a credit in this activity. Primary cost offset is Self-Insurance charges for workers' compensation, auto and general liability (\$1.8 million). There is

#### IV. PROGRAM ALLOCATIONS

also a 75.4 percent (\$1.5 million) decrease in Contracted Services due to the reallocation of funding to support safety and security initiatives for the Operations and Maintenance of Lands and Works program. The decrease is partially offset by a 4.0 percent (\$301,001) increase in Salaries and Benefits for cost-of-living increases and increases in the District's contribution to FRS and employer's share of FICA taxes.

**Major Budget Items for this sub-activity include the following:**

- Salaries and Benefits (\$7.8 million)
- Contracted Services:
  - Administration - Records Management (\$74,000)
  - Budget Development (\$65,000)
  - Comprehensive Annual Financial Report contracted services (\$142,035)
  - Maintenance, Monitor, Evaluate/Report Insurance Plans (\$175,677)
  - Manage District Investments & Debt (\$39,000)
- Operating Expenses:
  - Business Operations Support (\$202,405) which includes paper, printing, postage, and courier Service (\$198,207)
  - Maintenance, Monitor, Evaluate/Report Insurance Plans for Self-Insurance programs (\$6.9 million)
  - Administrative Support (-\$2.7 million), which includes:
    - CERP Indirect Staff Support credits (-\$4.5 million); the CERP indirect Staff Support credits are an offset to the expenditure in the CERP activity, resulting in a negative expenditure in this sub-activity. CERP indirect costs include Executive and Administrative service costs that are not charged directly to the project but are applied to project salaries based upon an agreed upon rate. Primary cost offset is Self-Insurance charges for workers compensation, auto and general liability (\$1.8 million).

## IV. PROGRAM ALLOCATIONS

**6.1.5 Fleet Services** - This subactivity includes fleet services support to all District programs and projects.

### District Description

This sub-activity includes fleet services support to all District programs and projects. Fleet costs are in Sub-Activity 3.6.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT**  
**SUBACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
**TENTATIVE BUDGET - Fiscal Year 2024-25**  
**6.1.5 - Fleet Services**

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ -	\$ -	\$ -

No funding has been budgeted for the activity over the last five years.

## IV. PROGRAM ALLOCATIONS

**6.1.6 Procurement/Contract Administration** - This subactivity supports all procurement activities to purchase goods and services.

### District Description

The procurement program purchases goods and services from vendors throughout the state and nationwide. These purchase orders and agreements are governed by the agency's commitment to quality, cost effectiveness, efficiency, and fairness in a competitive arena as well as adherence to applicable statutes, rules, and regulations.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 6.1.6 - Procurement / Contract Administration

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 1,941,993	\$ 2,124,023	\$ 2,153,250	\$ 2,402,808	\$ 2,522,457	\$ 119,649	5.0%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 23,979	\$ 8,682	\$ 9,366	\$ 45,500	\$ 45,500	\$ -	0.0%
Operating Expenses	\$ 3,960	\$ 3,000	\$ 6,414	\$ 14,400	\$ 14,400	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 1,969,932</b>	<b>\$ 2,135,705</b>	<b>\$ 2,169,031</b>	<b>\$ 2,462,708</b>	<b>\$ 2,582,357</b>	<b>\$ 119,649</b>	<b>4.9%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2024-25	\$ 2,582,357	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,522,457	\$ -	\$ 2,522,457
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 45,500	\$ -	\$ 45,500
Operating Expenses	\$ 14,400	\$ -	\$ 14,400
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,582,357</b>	<b>\$ -</b>	<b>\$ 2,582,357</b>

### Changes and Trends

This sub-activity represents a continued level of service consistent over the past five years. The increase in Salaries and Benefits is due to cost-of-living increases, FRS Retirement contributions, and employer FICA taxes. Operating Expenses increased from Fiscal Year 2020-21 to Fiscal Year 2022-23 due to parts and supplies and conference registrations. Contracted Services decreased due to a decrease in advertising expenses.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$2.6 million, a 4.9 percent (\$119,649) increase from the Fiscal Year 2023-24 Adopted Budget of \$2.5 million. The increase is due to a 5.0 percent (\$119,649) increase in Salaries and Benefits due to cost-of-living increases and increases to the District's contribution to FRS and employer's share of FICA taxes.

### Major Budget Items for this sub-activity are included in the following:

- Salaries and Benefits (\$2.5 million)
- Contracted Services:
  - Purchasing Services (\$45,500), which includes:



#### IV. PROGRAM ALLOCATIONS

- Advertising (\$40,500)
- Operating Expenses:
  - Purchasing Services (\$14,400), which includes:
    - Travel, memberships, and training (\$11,340)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

**6.1.7 Human Resources** - This subactivity provides human resources support for the District.

### District Description

The human resource program helps the District achieve its goals and objectives by attracting and retaining a high quality, diverse workforce; and by providing guidance, service, and development that enables employee success.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**SUBACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
 TENTATIVE BUDGET - Fiscal Year 2024-25  
**6.1.7 - Human Resources**

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 1,560,890	\$ 1,163,630	\$ 1,329,429	\$ 1,672,488	\$ 2,093,736	\$ 421,248	25.2%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 112,802	\$ 93,713	\$ 105,800	\$ 71,350	\$ 71,350	\$ -	0.0%
Operating Expenses	\$ 27,957	\$ 30,653	\$ 56,844	\$ 92,853	\$ 92,853	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 1,701,649</b>	<b>\$ 1,287,996</b>	<b>\$ 1,492,073</b>	<b>\$ 1,836,691</b>	<b>\$ 2,257,939</b>	<b>\$ 421,248</b>	<b>22.9%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 2,257,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,257,939

### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 2,093,736	\$ -	\$ 2,093,736
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 71,350	\$ -	\$ 71,350
Operating Expenses	\$ 92,853	\$ -	\$ 92,853
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,257,939</b>	<b>\$ -</b>	<b>\$ 2,257,939</b>

### Changes and Trends

This sub-activity represents a continued level of service over the past five years. The increase in Salaries and Benefits is due to cost-of-living increases, FRS Retirement contributions, and employer FICA taxes. Fluctuations in Operating Expenses are due to consulting and training expenses.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$2.3 million, a 22.9 percent (\$421,248) increase from the Fiscal Year 2023-24 Adopted Budget of \$1.8 million due to a 25.2 percent (\$421,248) increase in Salaries and Benefits due to cost-of-living increase and increases to the District's contribution to FRS and employer's share of FICA taxes. Additionally, there is a reallocation of staff to this sub-activity.

### Major Budget Items for this sub-activity include the following:

- Salaries and Benefits (\$2.1 million)
- Contracted Services:
  - Employment Staffing (\$71,350), which includes:
    - Advertising (\$45,000)

#### IV. PROGRAM ALLOCATIONS

- Professional and subscription services (\$26,350)
- Operating Expenses:
  - Employee Staffing (\$61,098), which includes:
    - Relocation Expenses (\$37,350)
    - Training (\$9,817)
    - HR Services (\$12,540)
  - Training and Development (\$31,755) which includes:
    - Consulting Service (\$23,680)
    - Training Supplies (\$3,150)
    - Salary Surveys (\$4,340)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

### 6.1.8 Communications - This subactivity includes telecommunications for the District.

#### District Description

The telecommunications sub-activity provides District staff with telephone equipment, cellular telephones, service, and data lines.

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 6.1.8 - Communications

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative - Adopted)	% of Change (Tentative - Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ 25,599	\$ 46,333	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 668,855	\$ 568,919	\$ 533,380	\$ 437,740	\$ 494,270	\$ 56,530	12.9%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ 668,855	\$ 568,919	\$ 579,713	\$ 437,740	\$ 494,270	\$ 56,530	12.9%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ 494,270	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 494,270

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 494,270	\$ -	\$ 494,270
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 494,270	\$ -	\$ 494,270

#### Changes and Trends

This sub-activity represents a continued level of service over the past five years with a decrease in Operating Expenses over the three actual years resulting from communication utility services. The increase in Contracted Services in Fiscal Year 2022-23 is due to a telecommunications audit for cost savings opportunities. The decrease in Operating Expenses in Fiscal Year 2022-23 is due to a decrease in data line, phone service, and wireless devices. Contracted Services decreases in Fiscal Year 2021-22 and Fiscal Year 2022-23 are due to telecommunication audit and support services not budgeted in Fiscal Year 2023-24.

#### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$494,270, a 12.9 percent (\$56,530) increase from the Fiscal Year 2023-24 Adopted Budget of \$437,740 due to an increase in cell phone expenses.

#### Major Budget Items for this sub-activity include the following:

- Operating Expenses:
  - Telecommunications for phones, data lines, local and long-distance services (\$494,270)

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

**6.1.9 Technology and Information Services** - This subactivity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

### District Description

This sub-activity includes oversight and direction of computer services, computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desk top support, and application development.

A large portion of this activity's budget is related to maintenance and support of the District's hardware and software; systems engineering; as well as managing, maintaining, and enhancing the District's computer infrastructure. This infrastructure includes a substantial microwave network that ties together all remote sites throughout the District's 16-county jurisdiction.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 6.1.9 - Technology and Information Services

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 4,547,421	\$ 4,651,707	\$ 5,189,894	\$ 4,879,762	\$ 5,003,322	\$ 123,560	2.5%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 2,921,025	\$ 2,538,968	\$ 2,769,545	\$ 2,060,108	\$ 2,676,728	\$ 616,620	29.9%
Operating Expenses	\$ 3,306,341	\$ 4,258,542	\$ 4,959,369	\$ 1,532,407	\$ 2,079,430	\$ 547,023	35.7%
Operating Capital Outlay	\$ 1,428,570	\$ 1,539,118	\$ 689,069	\$ 1,378,229	\$ 1,188,000	\$ (190,229)	-13.8%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ 115,344	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 12,203,357</b>	<b>\$ 12,988,335</b>	<b>\$ 13,723,221</b>	<b>\$ 9,850,506</b>	<b>\$ 10,947,480</b>	<b>\$ 1,096,974</b>	<b>11.1%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2024-25	\$ 10,947,480	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)		Non-operating (Non-recurring - all revenues)		TOTAL
Salaries and Benefits	\$ 5,003,322	\$ -	\$ -	\$ -	\$ 5,003,322
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 2,676,728	\$ -	\$ -	\$ -	\$ 2,676,728
Operating Expenses	\$ 2,079,430	\$ -	\$ -	\$ -	\$ 2,079,430
Operating Capital Outlay	\$ 1,188,000	\$ -	\$ -	\$ -	\$ 1,188,000
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 10,947,480</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,947,480</b>

### Changes and Trends

Over the past few years, this sub-activity has increased due to the consolidation of technical positions within the District to the IT Bureau. Between Fiscal Year 2020-21 to Fiscal Year 2022-23, Operating Capital Outlay decreased due to end-of-life network component replacements that were completed. Operating Expenses increased due to computer hardware and software maintenance and computer software subscriptions in Fiscal Year 2021-22 to Fiscal Year 2022-23 but have decreased budget Fiscal Year 2023-24. The increase in Salaries and Benefits is due to cost-of-living increase, FRS contributions and employer's share of FICA taxes.

### Budget Variances

The Fiscal Year 2024-25 Tentative Budget is \$11.0 million, a 11.1 percent (\$1,096,974) increase from the Fiscal Year 2023-24 Adopted Budget of \$9.9 million. The increase is due to a 2.5

#### IV. PROGRAM ALLOCATIONS

percent (\$123,560) increase in Salaries and Benefits due to increases to the District's contribution to FRS and employer's share of FICA taxes. There is a 29.9 percent (\$616,620) increase in Contracted Services due to IT application consulting services and software licenses, which is partially offset by a 13.8 percent (\$190,229) decrease in Operating Capital Outlay due to auditorium and data center enhancements that were completed. There is also a 35.7 percent (\$547,023) increase in Operating Expenses due to increases in software and hardware maintenance.

**Major Budget Items for this sub-activity include the following:**

- Salaries and Benefits (\$5.0 million)
- Contracted Services:
  - Applications Development for enterprise software development (\$1.7 million)
  - SAP Solutions Center for enterprise application support (\$467,065)
  - Network Support (\$61,398)
  - IT Business Support (\$95,795) for applications IT consulting services
  - IT Executive Direction (for Computer consulting and subscription services, enterprise resource support, and IT security) – (\$67,720)
- Operating Expenses:
  - Desktop Technology (\$60,864)
  - IT Executive Direction (\$155,982)
  - Network Support (\$43,797)
  - IT Business Support for Hardware and Hardware Storage maintenance (\$1,809,782)
- Operating Capital Outlay:
  - Network Support (\$280,000)
  - Systems Administration (\$800,000) for Infrastructure Hardware and Software

There are no items funded with Fund Balance.

## IV. PROGRAM ALLOCATIONS

**6.2 Computer/Computer Support** - Computer hardware and software, computer support and maintenance, computer reserves / sinking fund.

### District Description

Computer hardware and software, computer support and maintenance, computer reserves / sinking fund.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 6.2 - Computer/Computer Support

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ 16,720	\$ 4,252	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ -	\$ 16,720	\$ 4,252	\$ -	\$ -	\$ -	-

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

		Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits		\$ -	\$ -	\$ -
Other Personal Services		\$ -	\$ -	\$ -
Contracted Services		\$ -	\$ -	\$ -
Operating Expenses		\$ -	\$ -	\$ -
Operating Capital Outlay		\$ -	\$ -	\$ -
Fixed Capital Outlay		\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)		\$ -	\$ -	\$ -
Debt		\$ -	\$ -	\$ -
Reserves - Emergency Response		\$ -	\$ -	\$ -
<b>TOTAL</b>		\$ -	\$ -	\$ -

No funding has been budgeted to the activity for the last five years except in Fiscal Year 2021-22 and Fiscal Year 2022-23 for fleet lease expense.

## IV. PROGRAM ALLOCATIONS

**6.3 Reserves** - This activity is included in the District's General Fund Deficiencies Reserve.

### District Description

This activity is included in the District's General Fund Deficiencies Reserve.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 6.3 - Reserves

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2024-25	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ -	\$ -	\$ -

No funding has been budgeted for the activity over the last five years.



## IV. PROGRAM ALLOCATIONS

### 6.4 Other – (Tax Collector/Property Appraiser Fees)

#### District Description

This activity is comprised of county tax collector and property appraiser fees. Tax collector fees are calculated as a percent of taxes collected by the tax collector on behalf of the District. Property appraiser fees are based on the District’s share of responsibility for the respective property appraisers’ operating budgets. These fees are calculated by each respective county office in accordance with Florida Statutes.

The District pays fees and commissions to the offices of the Property Appraisers and Tax Collectors of each county within the District for services provided annually for tax roll preparation, tax collections, and distributions. The property appraiser fees are calculated by applying the ratio of District ad valorem taxes as a proportion of the total taxes levied by each county for the preceding fiscal year against each county property appraiser’s budget. The tax collector commissions are calculated as three percent of the amount of ad valorem property taxes collected and remitted on assessed valuation up to \$50 million, and two percent on the balance above that first threshold. Fees and commissions are set by Florida Statutes and are non-negotiable.

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### 6.4 - Other - (Tax Collector / Property Appraiser Fees)

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative – Adopted)	% of Change (Tentative – Adopted)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 4,997,675	\$ 6,842,960	\$ 5,937,675	\$ 6,772,060	\$ 6,772,060	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ 4,997,675	\$ 6,842,960	\$ 5,937,675	\$ 6,772,060	\$ 6,772,060	\$ -	0.0%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	Fiscal Year 2024-25	\$ 5,906,258	\$ 865,802	\$ -	\$ -	\$ -	\$ -

#### OPERATING AND NON-OPERATING

Fiscal Year 2024-25

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 5,906,258	\$ 865,802	\$ 6,772,060
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 5,906,258	\$ 865,802	\$ 6,772,060

#### Changes and Trends

The increase in Operating Expenses between Fiscal Year 2021-22 and Fiscal Year 2022-23 is due primarily to the increase in Property Appraiser fees and Tax Collector commissions for processing, collecting, and distributing ad valorem taxes for the District. The fees and commissions increase because the District’s proportion of each county is going up based on the total taxable value and the amount of ad valorem levy being processed.

## IV. PROGRAM ALLOCATIONS

### Budget Variances

There is no change from the Fiscal Year 2023-24 Adopted Budget of \$6.8 million. Tax collector and property appraiser fees are budgeted on an annual basis using the methods described above.

### Major Budget Items for this activity include the following:

- Operating Expenses:
  - Tax Collector/Property Appraiser (\$6.8 million) for commissions and property appraiser fees associated with the collection of District-wide ad valorem taxes are shown in this activity. Expenses for the Everglades Forever Act remain in Activity 1.2 (Research, Data Collection, Analysis, and Monitoring) to properly tie the cost of collecting the tax to the associated fund and activities.

Items funded with Fund Balance include a portion of Tax Collector & Property Appraiser Fees (\$865,802).

## IV. PROGRAM ALLOCATIONS

### B. District Specific Programs

#### 1. *District Springs Program*

*Not Applicable to South Florida Water Management District*

## IV. PROGRAM ALLOCATIONS

### 2. *District Everglades Program (Only SFWMD)*

#### **District Description**

The District Everglades Program is focused on the District's responsibilities outlined in the Everglades Forever Act (EFA) as well as the settlement agreement. The goal of the District Everglades Program is to contribute to Everglades restoration by improving water quality, hydrology, and ecology.

The Everglades Forever Act (EFA), passed by the Florida Legislature in 1994, directed the District to implement regulatory source control programs in all areas tributary to the Everglades Protection Area (EPA) to reduce phosphorus in stormwater runoff. The District was also required to acquire land, then design, permit, construct and operate a series of treatment wetlands, referred to as Everglades stormwater treatment areas (STAs), to reduce phosphorus levels from stormwater runoff and other sources before it enters the EPA.

In 2012, the State of Florida and the U.S. Environmental Protection Agency reached consensus on new Restoration Strategies for further improving water quality in the Everglades, which build upon the existing projects and further improve the quality of stormwater entering the Everglades. On September 10, 2012, DEP issued the District consent orders associated with EFA and National Pollutant Discharge Elimination System (NPDES) permits, which outlined a suite of projects with deadlines for completion. The goal of the new water quality improvement features is to further reduce phosphorus concentrations and assist in achieving compliance with State water quality standards. The identified projects primarily consist of reservoirs referred to as flow equalization basins (FEBs), STA expansions, and associated infrastructure and conveyance improvements. The EFA was amended in 2013 by the Florida Legislature to include the 2012 Restoration Strategies Regional Water Quality Plan.

The Florida Legislature continued its commitment to Everglades restoration as evidenced through the passage of House Bill 989 in 2016 (Chapter 2016-201) and Senate Bill 10 in 2017 (Chapter 2017-10), providing a recurring \$32 million appropriation for the implementation of the projects required by the Everglades Forever Act through Fiscal Year 2023-24.

In 2020, also under this program, the District initiated construction on a suite of STA Refurbishment projects that will improve the hydraulics, vegetation conditions, and treatment performance of the existing STAs. These are being completed as a proactive measure to ensure the facilities are poised to achieve compliance with the Water Quality Based Effluent Limit (WQBEL) once all the Restoration Strategies projects are complete.

## IV. PROGRAM ALLOCATIONS

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
TENTATIVE BUDGET - Fiscal Year 2024-25

#### District Everglades Program

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 17,415,091	\$ 16,827,731	\$ 18,608,196	\$ 21,923,369	\$ 22,046,692	\$ 123,323	0.6%
Other Personal Services	\$ 27,966	\$ 16,119	\$ 16,119	\$ 16,119	\$ 23,764	\$ 7,645	47.4%
Contracted Services	\$ 6,755,036	\$ 5,177,932	\$ 4,218,847	\$ 3,429,149	\$ 6,876,283	\$ 3,447,134	100.5%
Operating Expenses	\$ 15,170,451	\$ 15,797,151	\$ 22,387,502	\$ 18,421,615	\$ 27,436,116	\$ 9,014,501	48.9%
Operating Capital Outlay	\$ 2,080,045	\$ 1,573,454	\$ 2,475,836	\$ 885,628	\$ 828,528	\$ (57,100)	-6.4%
Fixed Capital Outlay	\$ 128,749,690	\$ 159,801,985	\$ 100,020,283	\$ 15,749,521	\$ 48,832,442	\$ 33,082,921	210.1%
Interagency Expenditures (Cooperative Funding)	\$ 326,691	\$ 1,025,259	\$ 1,174,832	\$ 230,408	\$ 550,772	\$ 320,364	139.0%
Debt	\$ 16,786,811	\$ 16,783,354	\$ 16,774,254	\$ 16,754,113	\$ 16,740,149	\$ (13,964)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000	\$ -	0.0%
<b>TOTAL</b>	<b>\$ 187,311,781</b>	<b>\$ 217,002,985</b>	<b>\$ 165,675,869</b>	<b>\$ 80,409,922</b>	<b>\$ 126,334,746</b>	<b>\$ 45,924,824</b>	<b>57.1%</b>

### Changes and Trends

Expenditure decreases and increases in Salaries and Benefits between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect reduced planning, coordination, and source control research for Restoration Strategies as the projects move from design to construction, as well as the impacts of cost-of-living increases in Fiscal Year 2022-23, increased staffing resources for projects coming online, and rate increases in the District's contribution to FRS and employer's share of FICA taxes.

Expenditure decreases in Other Personal Services between Fiscal Year 2020-21 and Fiscal Year 2022-23 are due to a reduced need in hydrologic database archival services.

Expenditure decreases in Contracted Services between Fiscal Year 2020-21 and Fiscal Year 2022-23 are primarily due to the completion of the S-319 and S-362 Generator Replacement and Relocation Project, partially offset by increases due to the progress of Restoration Strategies Science Plan studies.

Expenditure increases in Operating Expenses between Fiscal Year 2020-21 and Fiscal Year 2022-23 are due to the progress of Restoration Strategies Science Plan studies and increased pumping to send water south through the STAs, STA pump engine overhaul program, STA refurbishments, and increased costs for STA pumping operations and aquatic vegetation maintenance.

Expenditure decreases and increases in Operating Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 are primarily due to shifting cashflow requirements in this expense category for Restoration Strategies, including G-341 Conveyance Improvements, STA-1W Expansion #1 & 2, and C-139 FEB, offset by increases in STA refurbishments, including STA 5/6 Connection to Lake Okeechobee, STA-2 Refurbishments, and STA 1-E Central Flow-ways Cells 3 & 4.

Expenditure decreases in Fixed Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect the progress from planning through design and construction of projects in Restoration Strategies, including STA-1W Phase 2, STA-1E Modifications, C-139 FEB, and G-

## IV. PROGRAM ALLOCATIONS

341 Conveyance Improvements; and STA Capital Construction, including STA-1W and STA-2 Refurbishments.

Expenditure increases in Interagency Expenditures between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect the progress of Restoration Strategies Science Plan studies.

### **Budget Variances**

The Fiscal Year 2024-25 Tentative Budget is \$126.3 million, a 57.1 percent (\$45.9 million) increase from the Fiscal Year 2023-24 Adopted Budget of \$80.4 million.

The major variances in expense categories are:

Salaries and Benefits increased 0.6 percent (\$123,323) primarily due to the net impact of the actual distribution of cost-of-living increases, which were budgeted as high-level estimates across the programs in Fiscal Year 2023-24, as well as increases to the District's contribution to FRS and employer's share of FICA taxes, which are offset by the realignment of staffing resources to other programs as Restoration Strategies projects and studies are nearing completion.

Other Personal Services increased 47.4 percent (\$7,645) due to increased contingent worker rates for hydrologic data processing in support of STA monitoring and assessment.

Contracted Services increased 100.5 percent (\$3.4 million) primarily due to one-time state funding for STA 5/6 SCADA Stilling Well Platform Project (\$1.6 million), US Fish and Wildlife Services grant for endangered species compliance strategy (\$1 million), anticipated DEP grant for S-333 Monitoring (\$1 million), and increases for Groundwater Exchange Monitoring and Modeling (\$185,000), offset by decreased cashflow requirements in this expense category for STA structure inspections and pump station modifications and repairs (\$445,012).

Operating Expenses increased 48.9 percent (\$9 million) primarily due to increases for Pump Station Modifications and Repairs (\$5.9 million), STA operations and maintenance, including pump station and structure modifications and repairs, as well as increases in New Works for restoration projects coming online, such as the STA 1W Expansion #2, C-139 FEB, and EAA STA (\$2.5 million), Flight Operations Facility Construction (\$588,626).

Operating Capital Outlay decreased 6.4 percent (\$57,100) due to reductions in capital equipment requirements for STA operations and maintenance including pump station maintenance (\$145,100), offset by an increase in STA permit-required monitoring equipment (\$88,000).

Fixed Capital Outlay increased 210.1 percent (\$33.1 million) due to increases for STA Pump Station Modifications, including the G-6A Pump Station Construction Project (\$13.8 million), STA Structure Modifications, including STA 1-E Cells 3 & 4 and STA 1-W Refurbishments (\$29.1 million), and Flight Operations Facility Construction (\$170,291), which are offset by decreases in one-time state appropriations in this expense category for STA Capital Construction, including STA 5/6 Connection to Lake Okeechobee (\$10 million).

Interagency Expenditures increased 139 percent (\$320,364) primarily due to increases for Groundwater Exchange Monitoring and Modeling (GEMM) (\$120,000), aquatic plant control in support of Everglades STA Enhancement Evaluations (\$100,000) and increases for SCADA and ecological monitoring in support of New Works coming online (\$100,364).

**Major Budget Items for this Specific Program include the following:**

## IV. PROGRAM ALLOCATIONS

- Salaries and benefits (22.0 million)

Major Projects under this program are funded with capital Salaries and Benefits (included in the Salaries and Benefits number above), Operating Expenses and Fixed Capital Outlay.

Project Name	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
STA-1E Central Flow-way Cells 3 & 4N	\$ 34,257	\$ -	\$ -	\$ -	\$ 14,067,595	\$ -	\$ -	\$ -	\$ -	\$ 14,101,852
STA-1W Repairs / Replacements	\$ 34,257	\$ -	\$ -	\$ -	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ 15,034,257
G-6A Pump Station	\$ -	\$ -	\$ -	\$ -	\$ 16,740,149	\$ -	\$ -	\$ -	\$ -	\$ 16,740,149
Control Panel Upgrade G-310, G-335, S-319, S-362	\$ -	\$ -	\$ -	\$ -	\$ 998,000	\$ -	\$ -	\$ -	\$ -	\$ 998,000
Flight Operations Facility	\$ -	\$ -	\$ -	\$ 588,626	\$ 170,291	\$ -	\$ -	\$ -	\$ -	\$ 758,917
G-310, G-335 Trash Rake Replace/Waterproof	\$ 104,047	\$ -	\$ -	\$ 3,400,430	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,504,477
G-370 & G-372 Trash Rake/Fuel Farm Refurbs	\$ 40,370	\$ -	\$ -	\$ 730,211	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 770,581
<b>Grand Total</b>	<b>\$ 212,931</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,719,267</b>	<b>\$ 46,976,035</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 51,908,233</b>

**Major Budget Items not found in the Appendix C Table are provided by budget category below:**

- Contracted Services:
  - STA Operations and Maintenance, including vegetation management, structure inspection program, site management, and STA permit-required monitoring (\$2.6 million)
  - STA 5/6 SCADA Stilling Well Platform Project (\$2.4 million)
  - STA science and evaluation, including optimization and performance, source controls and BMP studies, and monitoring and recovery of impacted areas in the Everglades (\$1.9 million)
- Operating Expenses:
  - STA Operations and Maintenance, including vegetation management, structure inspection program, site management, and STA permit-required monitoring (\$19.8 million)
  - STA science and evaluation, including optimization and performance, source controls and BMP studies, and monitoring and recovery of impacted areas in the Everglades (\$693,750)
  - Program Support (\$2.2 million)
- Operating Capital Outlay:
  - STA Operations and Maintenance, including pump station maintenance and STA permit-required monitoring equipment (\$740,528)
  - STA science and evaluation, including laboratory equipment (\$88,000)
- Interagency Expenditures:
  - STA Operations and Maintenance, including vegetation management, site management, and STA permit-required monitoring (\$430,772)
  - Groundwater Exchange Monitoring and Modeling in support of Everglades Research and Evaluation (\$120,000)
- Debt:
  - Debt service payments (\$16.7 million)
- Reserves:

#### **IV. PROGRAM ALLOCATIONS**

- Hurricane/Emergency Reserves for the STAs areas (\$3 million)

Items funded with fund balance include: Hurricane/Emergency Reserves for the STAs (\$3 million), and portions of Flight Operations Facility (\$758,917), Everglades Research and Evaluation (\$705,886), Everglades Program Support (\$603,933), and Everglades STA aquatic plant control (\$165).



## IV. PROGRAM ALLOCATIONS

### 3. *Comprehensive Everglades Restoration Plan (CERP)*

#### District Description

The CERP contains 68 major components that involve the creation of reservoirs, wetland-based water quality treatment areas and other features. These components will vastly improve the quantity, quality, timing, and distribution of water for the South Florida environment. Benefits will be widespread and include improvements in:

- Lake Okeechobee
- The Caloosahatchee River and Estuary
- The St. Lucie River and Estuary
- The Indian River Lagoon
- Loxahatchee Watershed, River and Estuary
- Lake Worth Lagoon
- Biscayne Bay and Biscayne National Park
- Florida Bay
- Picayune Strand
- Big Cypress National Preserve
- The Everglades Protection Area, including:
  - The Loxahatchee National Wildlife Refuge (WCA-1)
  - Water Conservations Areas 2 and 3
  - Everglades National Park

In addition, implementation of the CERP will improve and sustain water supplies for urban and agricultural needs, while maintaining current C&SF Flood Control Project purposes.

The CERP includes pilot projects to test technologies, such as aquifer storage and recovery and seepage management methods, which are essential to the implementation of CERP. The CERP also includes seven critical restoration projects, for which Project Cooperation Agreements were executed and the projects constructed by the USACE and the District.

The CERP program encompasses:

- Planning and Evaluation
- Pre-construction Engineering and Design
- Real Estate Acquisition
- Environmental Remediation and Mitigation
- Permitting
- Capital Construction
- Operations and Maintenance, Repair, Rehabilitation and Replacement of Constructed Facilities
- A Science-Based Adaptive Assessment and Monitoring Effort
- Program Management Activities

#### IV. PROGRAM ALLOCATIONS

Implementation of the CERP began with Water Resources Development Act (WRDA) of 2000 and the execution of the Design Agreement between the USACE and the District in May 2000. The Design Agreement covers the terms and conditions for 50-50 cost-share on the costs for planning, design, development of construction plans and specifications, engineering during construction, adaptive assessment and monitoring and several CERP programmatic activities.

In August of 2009, the District and the USACE executed the “Master Agreement for Cooperation in Constructing and Operating, Maintaining, Repairing, Replacing and Rehabilitating Projects Authorized to be undertaken pursuant to the Comprehensive Everglades Restoration Plan” (CERP Master Agreement). The CERP Master Agreement covers the terms and conditions for 50-50 cost-share on the costs for real estate acquisition and construction of CERP projects, as well as costs for long-term operation, maintenance, repair, replacement and rehabilitation (OMRR&R) of those projects.

In the WRDA of 2007, Congress authorized the following CERP Projects for construction – Indian River Lagoon South – Phase 1, Site 1 Impoundment (Fran Reich Preserve), Picayune Strand Restoration and the *Melaleuca* Eradication Facility.

In 2014, Congress passed the Water Resources Reform and Development Act (WRRDA) that authorized four additional CERP projects: Caloosahatchee (C-43) West Basin Storage Reservoir, Biscayne Bay Coastal Wetlands - Phase I, C-111 Spreader Canal Western and Broward County Water Preserve Areas.

In the WRDA of 2016, Congress authorized the Central Everglades Planning Project (CEPP) that was subsequently modified by the CEPP Post Authorization Change Report (PACR), authorized in WRDA 2018 and modified in WRDA 2020 to include the Everglades Agricultural Area (EAA) Reservoir. In WRDA 2020, Congress also authorized the Loxahatchee River Watershed Restoration Project and modifications to the Caloosahatchee (C-43) West Basin Storage Reservoir. WRDA 2022 authorized expedited completion of the EAA Reservoir Project including the inflow pump station.

From 2000 through 2023, the District and the USACE maintained the 50-50 cost-share balance under the Design Agreement with no requirement for cash payments to the USACE. The balance was maintained by development and management of annual work plans that allocated the planning, design and construction work and expenditures between the District and the USACE. The District and USACE continue to work closely to maintain the 50-50 cost-share balance without the District being required to make cash contributions to the USACE. In 2004, the District initiated design and construction of several CERP projects. In recent years, the District focused available resources on six major construction projects: C-111 Spreader Canal Western, C-44 Reservoir Pump Station and Stormwater Treatment Area (STA), Biscayne Bay Coastal Wetlands - Phase 1, Picayune Strand Restoration, the Caloosahatchee (C-43) West Basin Storage Reservoir, and the Central Everglades Planning Project.

The Tentative Fiscal Year 2024-25 Budget includes new state appropriation funding of \$669.4 million for planning, design, construction and land acquisition for the CEPP EAA A-2 STA, associated Canal Conveyance improvements, and CEPP North features. Also funding for the Caloosahatchee (C-43) West Basin Storage Reservoir, the Indian River Lagoon South (IRL-S) C-44 / C-23 Interconnect Canal, the IRL-S South Reservoir, the C25 Reservoir and STA, the Lake Okeechobee Watershed Restoration Project, Biscayne Bay Coastal Wetlands Phase I

## IV. PROGRAM ALLOCATIONS

Cutler Wetlands, Western Everglades Restoration Project and the Loxahatchee River Watershed Restoration Project.

The completed project features of the Biscayne Bay Coastal Wetlands - Phase I (Deering Estate Flow-way and portions of the L-31E Flow-way), C-111 Spreader Canal Western Project and Picayune Strand Restoration (Merritt Pump Station, Faka Union Pump Station and Miller Pump Station) projects, Site 1 Phase 1 Project and the *Melaleuca* Eradication and Other Exotic Plants Project are now in the post-construction Operation and Maintenance phase.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25

TENTATIVE BUDGET - Fiscal Year 2024-25

#### Comprehensive Everglades Restoration Plan Program

	Fiscal Year 2020-21 (Actual - Audited)	Fiscal Year 2021-22 (Actual - Audited)	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Salaries and Benefits	\$ 7,388,909	\$ 8,029,408	\$ 8,819,672	\$ 10,544,596	\$ 11,349,492	\$ 804,896	7.6%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 9,568,661	\$ 7,628,104	\$ 5,162,064	\$ 1,589,733	\$ 5,249,675	\$ 3,659,942	230.2%
Operating Expenses	\$ 7,094,678	\$ 5,379,133	\$ 5,989,598	\$ 8,674,686	\$ 12,042,256	\$ 3,367,570	38.8%
Operating Capital Outlay	\$ 12,974,664	\$ 27,436,066	\$ 37,210,953	\$ 17,069,000	\$ 18,394,130	\$ 1,325,130	7.8%
Fixed Capital Outlay	\$ 214,521,238	\$ 301,742,018	\$ 320,961,699	\$ 470,037,193	\$ 625,174,010	\$ 155,136,817	33.0%
Interagency Expenditures (Cooperative Funding)	\$ 3,703,425	\$ 1,758,889	\$ 2,209,445	\$ 1,907,987	\$ 20,515,727	\$ 18,607,740	975.3%
Debt	\$ 13,567,439	\$ 13,564,646	\$ 13,548,611	\$ 13,541,012	\$ 13,529,726	\$ (11,286)	-0.1%
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 268,819,014</b>	<b>\$ 365,538,264</b>	<b>\$ 393,902,042</b>	<b>\$ 523,364,207</b>	<b>\$ 706,255,016</b>	<b>\$ 182,890,809</b>	<b>34.9%</b>

### Changes and Trends

Expenditure increases in Salaries and Benefits between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect the realignment of staff to support the implementation of CERP projects as they move through planning, design, engineering, and construction phases, as well as increases in Salary rates, FRS retirement rates, and FICA taxes.

Expenditure decreases in Contracted Services between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect the decreases in cashflow requirements in this expense category for the Lake Okeechobee Watershed Restoration ASR Wells, CEPP South Old Tamiami Trail Removal Project, C-23/C-24 Storage Components, as the projects progress through planning, design, and construction of phases, as well as decreases for C-44 Reservoir and STA as the project transitioned to the operational testing and monitoring phase.

Expenditure decreases in Operating Expenses between Fiscal Year 2020-21 and Fiscal Year 2022-23 are primarily due to decreases for EAA Reservoir Project lease payments, S-332B Pump Station Culvert Replacement, and indirect cost allocations.

Expenditure increases in Operating Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 are due to increases in state appropriations for CERP to support the C-43 West Basin Storage Reservoir Project, Lake Okeechobee Watershed Restoration ASR Wells, Indian River Lagoon South Project – C-23/C-24 Storage Components and C-25 Reservoir & STA, Western

## IV. PROGRAM ALLOCATIONS

Everglades Restoration Project L-28 South Culverts, Loxahatchee River Watershed Restoration – Flow ways 2 and 3, and Biscayne Bay Coastal Wetlands – Cutler Wetlands, and Okeechobee Field Station and Clewiston Field Station relocations in support of CERP; CEPP components, including North S-8A Culvert and Canal, North L-6 Divide, EAA S-623 Pump Station, L-5 Canal, Miami Canal Backfill, New Waters Seepage Barrier, and South S-356 Pump Station.

Expenditure increases in Fixed Capital Outlay between Fiscal Year 2020-21 and Fiscal Year 2022-23 reflect increased state appropriated funding for CERP and the progress from planning through design and construction of projects, including C-43 West Basin Storage Reservoir, Lake Okeechobee Watershed Restoration ASR Wells, EAAA-2 STA, EAAA-2 Reservoir, EAA Canal Conveyance, CEPP New Waters Seepage Barrier, CEPP North L-6 Divide, CEPP South S-356 Pump Station, Biscayne Bay Coastal Wetlands – Cutler Wetlands, Western Everglades Restoration L-28 South Culverts, Lake Okeechobee Watershed Restoration ASR Wells, and land acquisition for C-111 South Glades Project.

Expenditure decreases and increases in Interagency Expenditures between Fiscal Year 2020-21 and Fiscal Year 2022-23 are primarily due to decreases in Indian River Lagoon South cash payments to the USACE for relocation activities, and cash-payment to FDOT for EAAA-2 STA bridge design and construction, and increase due to one-time cash payment to USACE for Lake Okeechobee Component A.

### **Budget Variances**

The Fiscal Year 2024-25 Tentative Budget of \$706.0 million is a 34.9 percent (\$182.7 million) increase from the Fiscal Year 2023-24 Adopted Budget of \$523.4 million.

The major variances in expense categories are:

Salaries and Benefits increased 7.6 percent (\$804,896) due to project staffing fluctuations.

Fixed Capital Outlay increased 33 percent (\$155.1 million) due primarily to increased cash flow requirements for the Caloosahatchee (C-43) West Basin Storage Reservoir (\$74.6 million), the Indian River Lagoon South C23 /C-24 South Reservoir and C-25 Reservoir and STA projects (\$87.4 million), and the Biscayne Bay Coastal Wetlands Cutler Wetlands project (\$24.1 million), on-going construction of CEPP components (\$2.1 million), and the refurbishment of the Clewiston and Okeechobee Field stations in support of CERP projects moving to Operations (\$7.1 million). These increases were offset by a decrease in a one-time rebudget of prior years' state appropriations for CERP (\$30.8M) and C-111 South Dade foundation project (\$9.4 million).

Contracted Services increased 230.2 percent (\$3.7 million) due to increases in New Works for C-44 Reservoir and STA and EAA A-2 STA as the projects transition from construction to operational testing and monitoring (\$798,492), as well as C-43 West Basin Storage Reservoir dam surveying expenses (\$606,500), Lake Okeechobee Watershed Restoration ASR Wells laboratory support staff (\$198,000), Interagency Modeling (\$117,000), and one-time grant funding from DEP for RECOVER activities (\$2.4 million), offset by realignment of permitting support services to Operating Expenses (\$400,000).

Operating Capital Outlay increased 7.8 percent (\$1.3 million) due to increases in the Western Everglades Restoration Project L-28 South Culverts (\$14 million) largely offset by a (\$12.8 million) decrease in the Loxahatchee River Watershed Restoration Project.

## IV. PROGRAM ALLOCATIONS

Operating Expenses increased 38.8 percent (\$3.4 million) due to net increases in New Works from state appropriations for operational testing and monitoring of CERP Projects as they transition from construction to operations, including C-44 Reservoir and STA, Biscayne Bay Coastal Wetlands, and EAAA-2 STA (\$1.8 million), and increases for CERP Central Service Indirect Costs (\$1.6 million).

Interagency Expenditures increased 975.3 percent (\$18.6 million) primarily due to one-time state appropriations for payment to Florida DOT for the construction of US-27 EAAA-2 Reservoir Inflow-Outflow Canal Bridges Project (\$18.2 million), CEPP South S-355W Gated Spillway (\$287,000), and CEPP South L-67 Culverts (\$140,000).

### Major Budget Items for this Specific Program include the following:

- Salaries and Benefits (11.3 million)

Major Projects under this program are funded with Salaries and Benefits (included in the Salaries and Benefits number above), Contracted Services, Operating Capital Outlay, and Fixed Capital Outlay.

Project Name	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures	Debt	Reserves	Grand Total
CEPP New Water Seepage Barrier CNT13-NW	\$ 29,445	\$ -	\$ -	\$ -	\$ -	\$ 14,581,870	\$ -	\$ -	\$ -	\$ 14,611,315
Clewiston FS Modernization	\$ 112,883	\$ -	\$ -	\$ -	\$ -	\$ 8,500,000	\$ -	\$ -	\$ -	\$ 8,612,883
CP Okeechobee FS Admin Bldg Replacement	\$ 94,801	\$ -	\$ -	\$ -	\$ -	\$ 31,860,816	\$ -	\$ -	\$ -	\$ 31,955,617
C-43 West Basin Storage Reservoir	\$ 607,829	\$ -	\$ 606,500	\$ 664,243	\$ -	\$ 160,956,663	\$ -	\$ -	\$ -	\$ 162,835,235
C-18W Reservoir - Loxahatchee River Flowway 2	\$ 109,516	\$ -	\$ -	\$ -	\$ 2,218,130	\$ -	\$ -	\$ -	\$ -	\$ 2,327,646
IRL S C-23 to C-44 Interconnect - Estuary Discharge Diversion	\$ 43,067	\$ -	\$ -	\$ -	\$ -	\$ 26,000,000	\$ -	\$ -	\$ -	\$ 26,043,067
Lake Okeechobee WRP ASR Wells	\$ 342,133	\$ -	\$ 198,000	\$ -	\$ -	\$ 50,000,000	\$ -	\$ -	\$ -	\$ 50,540,133
WERP L-28 South Culverts	\$ 58,925	\$ -	\$ -	\$ -	\$ 16,000,000	\$ -	\$ -	\$ -	\$ -	\$ 16,058,925
CEPP N S-630 Pump Station & L-4 Levee	\$ 102,775	\$ -	\$ -	\$ -	\$ -	\$ 44,100,000	\$ -	\$ -	\$ -	\$ 44,202,775
IRLS C-25 Reservoir & STA	\$ 134,384	\$ -	\$ -	\$ -	\$ -	\$ 24,000,000	\$ -	\$ -	\$ -	\$ 24,134,384
CEPP EAA Reservoir S-623 Pump Station	\$ 143,976	\$ -	\$ -	\$ -	\$ -	\$ 54,000,000	\$ -	\$ -	\$ -	\$ 54,143,976
IRL C23/24 Storage Components	\$ 441,182	\$ -	\$ -	\$ -	\$ -	\$ 82,100,000	\$ -	\$ -	\$ -	\$ 82,541,182
CEPP NW Miami & NNR Canal Conve Imp	\$ 203,634	\$ -	\$ -	\$ 11,861	\$ -	\$ 43,106,091	\$ -	\$ -	\$ -	\$ 43,321,586
CEPP North S-8A Gated Culvert & Canal	\$ 159,966	\$ -	\$ -	\$ -	\$ -	\$ 13,200,000	\$ -	\$ -	\$ -	\$ 13,359,966
CEPP N Miami Canal Backfill & L5 CNT8	\$ 153,061	\$ -	\$ -	\$ -	\$ -	\$ 32,000,000	\$ -	\$ -	\$ -	\$ 32,153,061
<b>Grand Total</b>	<b>\$ 2,737,577</b>	<b>\$ -</b>	<b>\$ 804,500</b>	<b>\$ 676,104</b>	<b>\$ 18,218,130</b>	<b>\$ 584,405,440</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 606,841,751</b>

### Major Budget Items not found in the Appendix C Table are provided by budget category below:

- Contracted Services:
  - RECOVER and adaptive assessment and monitoring (\$2.6 million)
  - Data Management and Interagency Modeling (\$172,000)
  - Indian River Lagoon South - Operations, testing, and monitoring of the C-44 STA (\$1 million)
- Operating Expenses:
  - Program indirect support (\$5 million)
  - Indian River Lagoon – Operations, testing, and monitoring of the C-44 STA (\$5 million)
  - RECOVER (\$48,800)
  - Adaptive assessment and monitoring (\$25,000)
- Operating Capital Outlay:
  - Picayune Strand Restoration project support (\$150,000)
- Interagency Expenditures:

#### **IV. PROGRAM ALLOCATIONS**

- RECOVER and adaptive assessment and monitoring (\$1.5 million)
- BBCW (\$46,417)
- Debt:
  - Debt service payments (\$13.5 million)

## IV. PROGRAM ALLOCATIONS

### C. Program Allocations by Area of Responsibility

Subsection 373.535(1)(a)2., F.S., requires the District to report the total estimated amount in the District budget for each area of responsibility (AOR). All programs and activities at water management districts are categorized by four AORs: water supply, water quality, flood protection and floodplain management, and natural systems.

Expenditures in the four AORs are provided only at the program level. These AOR (water supply, water quality, flood protection and floodplain management, and natural systems) expenditures are estimates only and have been allocated among the programs, since a project may serve more than one purpose.

Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each AOR.

The following tables provide the AOR expenditures for Fiscal Years 2022-23 (Actual – Audited), 2023-24 (Adopted Budget) and 2024-25 (Tentative Budget).

## IV. PROGRAM ALLOCATIONS

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY**  
Fiscal Year 2022-23 (Actual - Audited)  
**TENTATIVE BUDGET - Fiscal Year 2024-25**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2022-23 (Actual - Audited)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resources Planning and Monitoring</b>	<b>\$40,093,277</b>	<b>\$7,667,368</b>	<b>\$21,268,917</b>	<b>\$1,409,490</b>	<b>\$9,747,503</b>
1.1 - District Water Management Planning	8,853,327	X	X	X	X
1.1.1 Water Supply Planning	2,663,449	X			X
1.1.2 Minimum Flows and Levels	36,595	X			X
1.1.3 Other Water Resources Planning	6,153,284	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	28,179,862	X	X	X	X
1.3 - Technical Assistance	187,687	X			X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	2,872,401		X		X
<b>2.0 Land Acquisition, Restoration and Public Works</b>	<b>\$613,319,139</b>	<b>\$109,843,233</b>	<b>\$164,894,810</b>	<b>\$9,282,018</b>	<b>\$329,299,078</b>
2.1 - Land Acquisition	0				
2.2 - Water Source Development	6,515,963	X			
2.2.1 Water Resource Development Projects	424,458	X			
2.2.2 Water Supply Development Assistance	6,091,505	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	603,389,098	X	X	X	X
2.4 - Other Cooperative Projects	741,030	X			
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	2,673,047		X	X	X
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>\$254,389,035</b>	<b>\$57,866,499</b>	<b>\$45,976,573</b>	<b>\$118,517,092</b>	<b>\$32,028,872</b>
3.1 - Land Management	27,960,871	X	X	X	X
3.2 - Works	164,522,375	X	X	X	X
3.3 - Facilities	5,178,184	X	X	X	X
3.4 - Invasive Plant Control	31,830,970	X	X	X	X
3.5 - Other Operation and Maintenance Activities	6,073,388	X	X	X	X
3.6 - Fleet Services <sup>(2)</sup>	9,071,549	X	X	X	X
3.7 - Technology & Information Services <sup>(1)</sup>	9,751,698	X	X	X	X
<b>4.0 Regulation</b>	<b>\$16,827,731</b>	<b>\$5,436,029</b>	<b>\$2,891,480</b>	<b>\$4,333,046</b>	<b>\$4,167,175</b>
4.1 - Consumptive Use Permitting	3,973,682	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	0				
4.3 - Environmental Resource and Surface Water Permitting	9,536,629	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	620,522	X	X	X	X
4.5 - Technology & Information Service	2,696,897	X	X	X	X
<b>5.0 Outreach</b>	<b>\$1,296,823</b>	<b>\$324,206</b>	<b>\$324,206</b>	<b>\$324,206</b>	<b>\$324,206</b>
5.1 - Water Resource Education	0				
5.2 - Public Information	1,266,725	X	X	X	X
5.3 - Public Relations	0				
5.4 - Cabinet & Legislative Affairs	30,099	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$925,926,005</i>				
<b>6.0 District Management and Administration</b>	<b>\$34,095,077</b>				
6.1 - Administrative and Operations Support	28,153,150				
6.1.1 - Executive Direction	913,676				
6.1.2 - General Counsel / Legal	2,964,148				
6.1.3 - Inspector General	723,250				
6.1.4 - Administrative Support	5,588,039				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	2,169,031				
6.1.7 - Human Resources	1,492,073				
6.1.8 - Communications	579,713				
6.1.9 - Technology & Information Services	13,723,221				
6.2 - Computer/Computer Support	4,252				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	5,937,675				
<b>TOTAL</b>	<b>\$960,021,082</b>				



## IV. PROGRAM ALLOCATIONS

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY**  
Fiscal Year 2023-24 (Adopted)  
**TENTATIVE BUDGET - Fiscal Year 2024-25**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2023-24 (Adopted)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resources Planning and Monitoring</b>	<b>\$53,273,635</b>	<b>\$17,734,845</b>	<b>\$21,533,923</b>	<b>\$2,215,305</b>	<b>\$11,789,563</b>
1.1 - District Water Management Planning	16,804,397	X	X	X	X
1.1.1 Water Supply Planning	14,083,887	X			X
1.1.2 Minimum Flows and Levels	170,445	X			X
1.1.3 Other Water Resources Planning	2,550,065	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	32,968,629	X	X	X	X
1.3 - Technical Assistance	207,882	X			X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	3,292,727		X		X
<b>2.0 Land Acquisition, Restoration and Public Works</b>	<b>\$686,318,879</b>	<b>\$131,568,334</b>	<b>\$188,624,250</b>	<b>\$4,540,232</b>	<b>\$361,586,063</b>
2.1 - Land Acquisition	0				
2.2 - Water Source Development	22,385,612	X			
2.2.1 Water Resource Development Projects	264,209	X			
2.2.2 Water Supply Development Assistance	22,121,403	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	660,875,751	X	X	X	X
2.4 - Other Cooperative Projects	396,726	X			
2.5 - Facilities Construction and Major Renovations	0	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	2,660,790		X	X	X
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>\$420,039,819</b>	<b>\$107,233,906</b>	<b>\$58,922,331</b>	<b>\$210,422,983</b>	<b>\$43,460,600</b>
3.1 - Land Management	21,302,038	X	X	X	X
3.2 - Works	310,853,625	X	X	X	X
3.3 - Facilities	6,997,071	X	X	X	X
3.4 - Invasive Plant Control	45,661,514	X	X	X	X
3.5 - Other Operation and Maintenance Activities	7,056,822	X	X	X	X
3.6 - Fleet Services <sup>(2)</sup>	8,470,494	X	X	X	X
3.7 - Technology & Information Services <sup>(1)</sup>	19,698,255	X	X	X	X
<b>4.0 Regulation</b>	<b>\$24,395,707</b>	<b>\$8,537,768</b>	<b>\$4,213,664</b>	<b>\$6,033,688</b>	<b>\$5,610,586</b>
4.1 - Consumptive Use Permitting	5,947,735	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	0				
4.3 - Environmental Resource and Surface Water Permitting	9,985,933	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	5,227,331	X	X	X	X
4.5 - Technology & Information Service	3,234,708	X	X	X	X
<b>5.0 Outreach</b>	<b>\$1,432,090</b>	<b>\$358,023</b>	<b>\$358,023</b>	<b>\$358,023</b>	<b>\$358,023</b>
5.1 - Water Resource Education	0				
5.2 - Public Information	1,400,590	X	X	X	X
5.3 - Public Relations	0				
5.4 - Cabinet & Legislative Affairs	31,500	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$1,185,460,130</i>				
<b>6.0 District Management and Administration</b>	<b>\$41,416,667</b>				
6.1 - Administrative and Operations Support	34,644,607				
6.1.1 - Executive Direction	1,025,426				
6.1.2 - General Counsel / Legal	3,208,738				
6.1.3 - Inspector General	891,367				
6.1.4 - Administrative Support	14,931,431				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	2,462,708				
6.1.7 - Human Resources	1,836,691				
6.1.8 - Communications	437,740				
6.1.9 - Technology & Information Services	9,850,506				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	6,772,060				
<b>TOTAL</b>	<b>\$1,226,876,797</b>				

## IV. PROGRAM ALLOCATIONS

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY**  
Fiscal Year 2024-25 (Tentative Budget)  
**TENTATIVE BUDGET - Fiscal Year 2024-25**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2024-25 (Tentative Budget)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resources Planning and Monitoring</b>	<b>\$57,745,011</b>	<b>\$19,236,646</b>	<b>\$24,411,078</b>	<b>\$1,793,052</b>	<b>\$12,304,236</b>
1.1 - District Water Management Planning	16,317,628	X	X	X	X
1.1.1 Water Supply Planning	13,876,614	X			X
1.1.2 Minimum Flows and Levels	0	X			X
1.1.3 Other Water Resources Planning	2,441,014	X	X	X	X
1.2 - Research, Data Collection, Analysis and Monitoring	37,032,450	X	X	X	X
1.3 - Technical Assistance	201,081	X			X
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	4,193,852		X		X
<b>2.0 Land Acquisition, Restoration and Public Works</b>	<b>\$881,444,827</b>	<b>\$170,837,155</b>	<b>\$231,930,419</b>	<b>\$4,782,142</b>	<b>\$473,895,111</b>
2.1 - Land Acquisition	0				
2.2 - Water Source Development	22,397,479	X			
2.2.1 Water Resource Development Projects	275,236	X			
2.2.2 Water Supply Development Assistance	22,122,243	X			
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	856,285,295	X	X	X	X
2.4 - Other Cooperative Projects	396,523	X			
2.5 - Facilities Construction and Major Renovations	0	X	X	X	X
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	2,365,530		X	X	X
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>\$623,411,130</b>	<b>\$146,725,846</b>	<b>\$128,034,324</b>	<b>\$277,152,743</b>	<b>\$71,498,218</b>
3.1 - Land Management	22,075,726	X	X	X	X
3.2 - Works	514,437,950	X	X	X	X
3.3 - Facilities	5,030,338	X	X	X	X
3.4 - Invasive Plant Control	49,741,605	X	X	X	X
3.5 - Other Operation and Maintenance Activities	8,897,242	X	X	X	X
	8,699,833	X	X	X	X
	14,528,436	X	X	X	X
<b>4.0 Regulation</b>	<b>\$25,172,940</b>	<b>\$8,537,408</b>	<b>\$4,318,645</b>	<b>\$6,386,388</b>	<b>\$5,930,499</b>
4.1 - Consumptive Use Permitting	5,623,579	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	0				
4.3 - Environmental Resource and Surface Water Permitting	10,431,588	X	X	X	X
4.4 - Other Regulatory and Enforcement Activities	5,053,527	X	X	X	X
4.5 - Technology & Information Service	4,064,246	X	X	X	X
<b>5.0 Outreach</b>	<b>\$1,510,255</b>	<b>\$377,564</b>	<b>\$377,564</b>	<b>\$377,564</b>	<b>\$377,564</b>
5.1 - Water Resource Education	0				
5.2 - Public Information	1,478,755	X	X	X	X
5.3 - Public Relations	0				
5.4 - Cabinet & Legislative Affairs	31,500	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$ 1,589,284,163</i>				
<b>6.0 District Management and Administration</b>	<b>\$41,047,839</b>				
6.1 - Administrative and Operations Support	34,275,779				
6.1.1 - Executive Direction	949,345				
6.1.2 - General Counsel / Legal	3,278,748				
6.1.3 - Inspector General	875,986				
6.1.4 - Administrative Support	12,889,654				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	2,582,357				
6.1.7 - Human Resources	2,257,939				
6.1.8 - Communications	494,270				
6.1.9 - Technology & Information Services	10,947,480				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	6,772,060				
<b>TOTAL</b>	<b>\$1,630,332,002</b>				

## V. SUMMARY OF STAFFING LEVELS

This section summarizes workforce levels at the District from Fiscal Year 2020-2025.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**SUMMARY OF WORKFORCE**  
 Fiscal Years 2020-21, 2021-22, 2022-23, 2023-24 and 2024-25  
 TENTATIVE BUDGET - Fiscal Year 2024-25

PROGRAM	WORKFORCE CATEGORY	2020-21 to 2024-25					Adopted to Tentative 2023-24 to 2024-25			
		Difference	% Change	2020-21	2021-22	2022-23	2023-24	2024-25	Difference	% Change
All Programs	Authorized Positions	72	4.88%	1,475	1,475	1,475	1,511	1,547	36	2.38%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	3	3	3	3	3	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	<b>TOTAL WORKFORCE</b>	<b>72</b>	<b>4.87%</b>	<b>1,478</b>	<b>1,478</b>	<b>1,478</b>	<b>1,514</b>	<b>1,550</b>	<b>36</b>	<b>2.38%</b>
Water Resources Planning and Monitoring	Authorized Positions	2	0.87%	229	229	223	222	231	9	4.05%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	1	1	1	1	1	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	<b>TOTAL WORKFORCE</b>	<b>2</b>	<b>0.87%</b>	<b>230</b>	<b>230</b>	<b>224</b>	<b>223</b>	<b>232</b>	<b>9</b>	<b>4.04%</b>
Land Acquisition, Restoration and Public Works	Authorized Positions	(2)	-1.21%	165	159	166	171	163	(8)	-4.68%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	<b>TOTAL WORKFORCE</b>	<b>(2)</b>	<b>-1.21%</b>	<b>165</b>	<b>159</b>	<b>166</b>	<b>171</b>	<b>163</b>	<b>(8)</b>	<b>-4.68%</b>
Operation and Maintenance of Lands and Works	Authorized Positions	77	10.32%	746	756	754	786	823	37	4.71%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	<b>TOTAL WORKFORCE</b>	<b>77</b>	<b>10.32%</b>	<b>746</b>	<b>756</b>	<b>754</b>	<b>786</b>	<b>823</b>	<b>37</b>	<b>4.71%</b>
Regulation	Authorized Positions	(4)	-2.45%	163	163	163	163	159	(4)	-2.45%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-	0.00%	2	2	2	2	2	-	0.00%
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	<b>TOTAL WORKFORCE</b>	<b>(4)</b>	<b>-2.42%</b>	<b>165</b>	<b>165</b>	<b>165</b>	<b>165</b>	<b>161</b>	<b>(4)</b>	<b>-2.42%</b>
Outreach	Authorized Positions	-	0.00%	10	10	10	10	10	-	0.00%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	<b>TOTAL WORKFORCE</b>	<b>-</b>	<b>0.00%</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>-</b>	<b>0.00%</b>
District Management and Administration	Authorized Positions	(1)	-0.62%	162	158	159	159	161	2	1.26%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	-		-	-	-	-	-	-	
	Intern	-		-	-	-	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	<b>TOTAL WORKFORCE</b>	<b>(1)</b>	<b>-0.62%</b>	<b>162</b>	<b>158</b>	<b>159</b>	<b>159</b>	<b>161</b>	<b>2</b>	<b>1.26%</b>

## VI. PERFORMANCE MEASURES

### VI. PERFORMANCE MEASURES

This section presents a selection of process performance measurements that were developed through a joint effort with the Department of Environmental Protection and all five water management districts. These measures reflect three of the core mission areas of the District – natural systems, water quality, and water supply – as well as mission support activities. The information is reported as of the end of Fiscal Year 2022-23 and is in a standard format developed for this report.

**Overall Goal:** The District budget maintains core missions and prioritized programs are administered both effectively and efficiently.

#### A. Natural Systems

**Primary Goal:** To restore the hydrology of natural systems and improve water quality of natural systems.

- Natural System Objective 1: Maintain the integrity and functions of water resources and related natural systems.
  - Number of Minimum Flows and Minimum Water Levels (MFLs) and Reservations, by water body type, established annually (fiscal year) and cumulatively.
  - Number and percentage of water bodies meeting their adopted MFLs.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**PERFORMANCE MEASURES - NATURAL SYSTEMS**  
 Fiscal Year 2022-23 End of Year Performance Data  
 Tentative Budget - August 1, 2024

Natural Systems Primary Goal: To restore the hydrology of natural systems and improve water quality of natural systems		
NS Objective 1: Maintain the integrity and functions of water resources and related natural systems		
Annual Measures	Fiscal Year 2022-23	
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively	Annual	Cumulative
Aquifer	0	14
Estuary	0	6
Lake	0	2
River	0	3
Spring	0	0
Wetland	0	22
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively	Annual	Percent
Number of water bodies meeting MFLs	17	42.50%
Number of water bodies with adopted MFLs	40	

- Natural System Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.
  - For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies within an adopted or approved recovery prevention strategy.

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**PERFORMANCE MEASURES - NATURAL SYSTEMS**  
 Fiscal Year 2022-23 End of Year Performance Data  
 Tentative Budget - August 1, 2024

Natural Systems Primary Goal: To restore the hydrology of natural systems and improve water quality of natural systems		
NS Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition		
Annual Measures	Fiscal Year 2022-23	
For water bodies not meeting their adopted MFLs, the number percentage of those water bodies with an adopted recovery or prevention strategy	Annual	Percent
Number of water bodies with an adopted recovery or prevention strategy	23	100.00%
Number of water bodies supposed to have an adopted recovery or prevention strategy	23	

## VI. PERFORMANCE MEASURES

### B. Water Quality

**Primary Goal:** To achieve and maintain surface water quality standards.

- Water Quality Objective 1: Identify the efficiency of permit review, issuance, and relative cost of permit processing.
  - For closed applications, median time to process Environmental Resource Permits (ERPs) by permit type and total.
  - For ERPs, cost to issue permit for all permit types.
  - For ERPs, in-house application to staff ratio for all permit types.

Performance Measures  
Water Quality  
SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**PERFORMANCE MEASURES - WATER QUALITY**  
Fiscal Year 2022-23 End of Year Performance Data  
Tentative Budget - August 1, 2024

Water Quality Primary Goal: To achieve and maintain surface water quality standards										
WQ Objective 1: Identify the efficiency of permit review, issuance and relative cost of permit processing										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Fiscal Year 2022-23 Annualized Performance	
For closed applications, the median time to process ERP by permit type and total	Median		Median		Median		Median		Median	
Exemptions and noticed general permits	28.00		29.00		28.00		29.00		28.00	
Individually processed permits	64.50		76.00		81.00		77.00		69.00	
All authorizations combined	52.00		60.00		60.00		58.00		55.00	
For ERPs, cost to issue permit for all permit types	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit
Total cost	\$351,612.32	\$264.57	\$376,816.27	\$270.31	\$371,795.99	\$256.59	\$382,848.57	\$260.97	\$1,483,073.15	\$263.00
Number of permits	1,329		1,394		1,449		1,467		5,639	
For ERPs, In-House application to staff ratio for all permit types	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	1,329	54.92	1,394	70.76	1,449	71.03	1,467	75.23	5,639	67.29
Number of staff for the permit areas	24.20		19.70		20.40		19.50		83.80	

### C. Water Supply

**Primary Goal:** To ensure a safe and adequate source of water for all users.

- Water Supply Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.
  - Districtwide, estimated amount of water (million gallons per day) made available through projects that the District has constructed or contributed funding to, excluding conservation projects.
  - Uniform residential per capita water use (Public Supply) by District (gallons per capita per day).

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**PERFORMANCE MEASURES - WATER SUPPLY**  
Fiscal Year 2022-23 End of Year Performance Data  
Tentative Budget - August 1, 2024

Water Supply Primary Goal: To ensure a safe and adequate source of water for all users	
WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs	
Annual Measures	Fiscal Year FY22-23
District-wide, the quantity (MGD) of the 2020-2040 Public Supply increase in demand that has been met, excluding water conservation projects	MGD
	205.15
Uniform residential per capita water use (Public Supply) by District (gallons per capita per day)	GPCD
	85.28

- Water Supply Objective 2: To identify the efficiency of permit review and issuance and relative cost of permit processing.

## VI. PERFORMANCE MEASURES

- For closed applications, median time to process Consumptive Use Permits (CUPs) by permit type and total.
- For CUPs, cost to issue permit for all permit types.
- For CUPs, in-house application to staff ratio for all permit types.

### Performance Measures

#### Water Supply

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**PERFORMANCE MEASURES - WATER SUPPLY**  
 Fiscal Year 2022-23 End of Year Performance Data  
 Tentative Budget - August 1, 2024

**Water Supply Primary Goal: To ensure a safe and adequate source of water for all users**

WS Objective 2: Identify the efficiency of permit review, issuance and relative cost of permit processing										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		Fiscal Year 2022-23 Annualized Performance	
For closed applications, the median time to process CUP by permit type and total	Median		Median		Median		Median		Median	
Individually processed permits (all sizes)	11.00		12.00		13.00		15.00		12.00	
All authorizations combined	12.00		12.00		13.00		16.00		13.00	
For CUPs, cost to issue permit for all permit types (BPM and Metric - Report Quarterly Measures)	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit
Total cost	\$213,794.14	\$346.51	\$201,620.38	\$288.44	\$197,545.49	\$255.89	\$209,166.12	\$296.27	\$822,126.13	\$294.25
Number of permits	617		699		772		706		2,794	
For CUPs, In-House application to staff ratio for all permit types (Metric - Report Quarterly Measures)	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	617	40.86	699	52.95	772	59.38	706	50.79	2,794	50.62
Number of staff for the permit areas	15.10		13.20		13.00		13.90		55.20	

### D. Mission Support

**Primary Goal:** Support District core programs both effectively and efficiently.

- Mission Support Objective 1: To assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.
  - Administrative costs as a percentage of total expenditures (cumulative totals reported for each quarter during a fiscal year).

### Performance Measures

#### Mission Support

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**PERFORMANCE MEASURES - MISSION SUPPORT**  
 Fiscal Year 2022-23 End of Year Performance Data  
 Tentative Budget - August 1, 2024

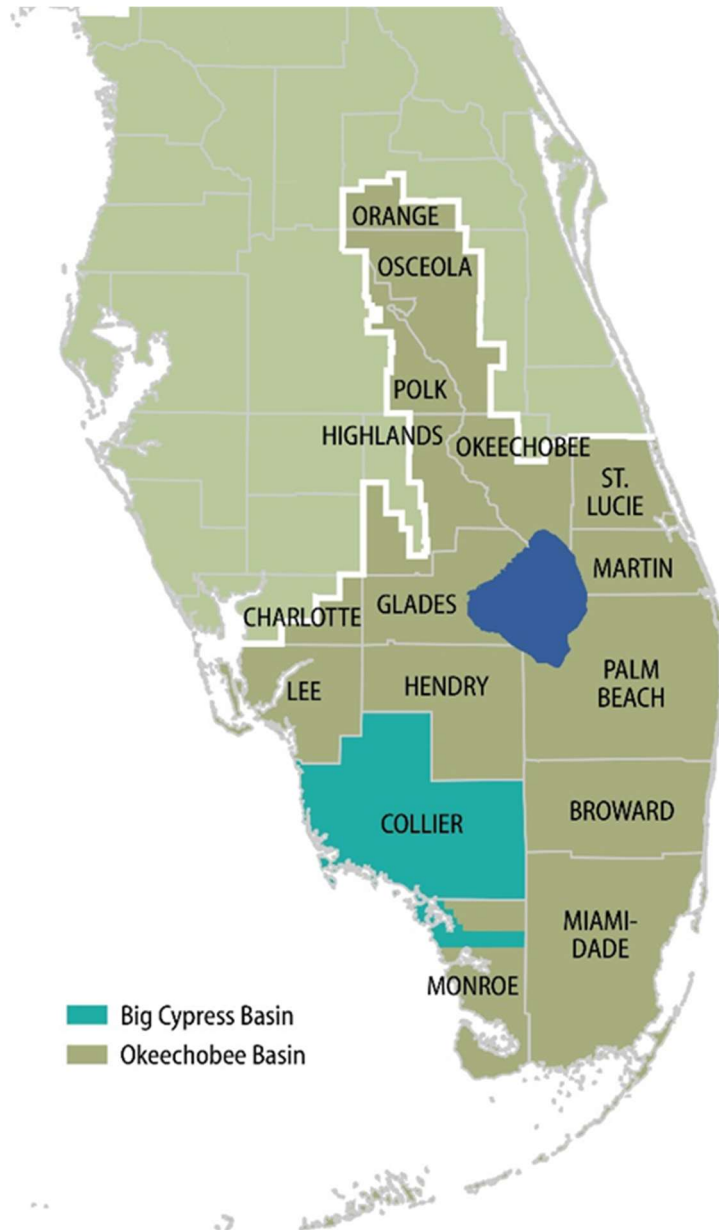
**Mission Support Primary Goal: Support District core programs both effectively and efficiently**

MS Objective 1: To assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs		
Annual Measures	Fiscal Year 2022-23	
<b>Administrative Costs (State 5.0 &amp; 6.0) as a Percentage of Total Expenditures (report cumulative totals for each quarter during a fiscal year)</b>	Number	Percent
Administrative Costs (State Programs 5.0 & 6.0)	\$35,391,900	3.69%
Total expenditures (State Programs 1.0 through 6.0)	\$960,021,082	

## VII. BASIN BUDGETS

The Florida State Legislature enacted the Water Resources Act in 1972 which divided the state into five regional Water Management Districts defined along natural hydrologic boundaries. This Act (Chapter 373) also greatly expanded the responsibilities of the Districts. Further definition of water management roles was established as a result of a legislative amendment resulting in the establishment of two basin boards within the South Florida Water Management District. The basins were named Okeechobee Basin and Big Cypress Basin.

**Figure 5. Map of District Basins Geographic Areas**



## VII. BASIN BUDGETS

### A. Big Cypress Basin

The Big Cypress Basin encompasses all of Collier and a small portion of mainland Monroe counties. The basin also includes the natural lands of the Corkscrew Swamp and Sanctuary, the Big Cypress National Preserve, the Florida Panther National Wildlife Refuge, the Fakahatchee Strand, the Corkscrew Regional Ecosystem Watershed, Picayune Strand State Forest, and the 10,000 Islands. Programs include the Big Cypress Basin Watershed Management Plan, stormwater projects, and other capital improvements projects to store additional water, recharge groundwater, and improve water quality in Naples Bay.

Property owners within the Big Cypress Basin were most recently assessed through the Fiscal Year 2023-24 Adopted Budget the aggregate millage rate of 0.1926 mills, which is comprised of the District-at-large millage rate of 0.0948 mills and the Big Cypress Basin millage rate of 0.0978 mills.

The Fiscal Year 2024-25 proposed millage rate for the property owners within the Big Cypress Basin is 0.1926 mills, which is comprised of the District-at-large continuation millage rate of 0.0948 mills and the Big Cypress Basin continuation millage rate of 0.0978 mills. Final millage rates and budget for the proposed Fiscal Year 2024-25 Big Cypress Basin Budget will be presented for discussion and approval by the Basin Board in August 2024 and will be presented for discussion and adoption by the District Governing Board in September 2024.



## VII. BASIN BUDGETS

### ACTUAL AUDITED - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2022-23

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT Big Cypress Basin

	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
<b>REVENUES</b>							
<i>Non-dedicated Revenues</i>							
Fund Balance							
Ad Valorem Taxes							
Permit & License Fees							
Local Revenues							
State General Revenue							
Miscellaneous Revenues							
<i>Non-dedicated Revenues Subtotal</i>							\$ -
<i>Dedicated Revenues</i>							
District Revenues	\$ 2,043,252	\$ -	\$ 9,350,744	\$ -	\$ 6,199	\$ 243,141	\$ 11,643,336
Fund Balance	-	-	-	-	-	-	-
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	-	-	-	-	-	-	-
State General Revenues	-	-	-	-	-	-	-
Land Acquisition Trust Fund	-	-	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-	-	-
Water Protection & Sustainability Trust Fund (WPSTF)	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	-	-	592	-	-	-	592
Federal Revenues	-	-	894	-	-	-	894
Federal through State (FDEP)	-	-	-	-	-	-	-
<i>Dedicated Revenues Subtotal</i>	2,043,252	-	9,352,230	-	6,199	243,141	11,644,822
<b>TOTAL REVENUES</b>	<b>\$ 2,043,252</b>	<b>\$ -</b>	<b>\$ 9,352,230</b>	<b>\$ -</b>	<b>\$ 6,199</b>	<b>\$ 243,141</b>	<b>\$ 11,644,822</b>
<b>EXPENDITURES</b>							
Salaries and Benefits	\$ 542,614	\$ -	\$ 1,785,339	\$ -	\$ 6,199	\$ -	\$ 2,334,152
Other Personal Services	-	-	-	-	-	-	-
Contracted Services	\$ 60,169	\$ -	\$ 351,915	\$ -	\$ -	\$ -	\$ 412,084
Operating Expenses	\$ 145,155	\$ -	\$ 2,991,191	\$ -	\$ -	\$ 243,141	\$ 3,379,487
Operating Capital Outlay	-	-	\$ 433,300	-	-	-	\$ 433,300
Fixed Capital Outlay	-	-	\$ 1,419,458	-	-	-	\$ 1,419,458
Interagency Expenditures	\$ 1,295,314	\$ -	\$ 62,500	\$ -	\$ -	\$ -	\$ 1,357,814
Debt	-	-	-	-	-	-	-
Reserves	-	-	-	-	-	-	-
<b>TOTAL EXPENDITURES</b>	<b>\$ 2,043,252</b>	<b>\$ -</b>	<b>\$ 7,043,703</b>	<b>\$ -</b>	<b>\$ 6,199</b>	<b>\$ 243,141</b>	<b>\$ 9,336,295</b>
<b>PERSONNEL</b>							
Full-time Equivalents	4	0	23	0	0	0	27
Contract/Other	0	0	0	0	0	0	0
<b>TOTAL PERSONNEL</b>	<b>4</b>	<b>0</b>	<b>23</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27</b>

## VII. BASIN BUDGETS

### ADOPTED BUDGET - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2023-24

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT Big Cypress Basin

	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
<b>REVENUES</b>							
<i>Non-dedicated Revenues</i>							
Fund Balance							
Ad Valorem Taxes							
Permit & License Fees							
Local Revenues							
State General Revenue							
Miscellaneous Revenues							
<b>Non-dedicated Revenues Subtotal</b>							\$ -
<i>Dedicated Revenues</i>							
District Revenues	\$ 1,775,330	\$ -	\$ 10,969,597	\$ -	\$ 34,888	\$ 345,000	\$ 13,124,815
Fund Balance	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State General Revenues	-	-	-	-	-	-	-
Land Acquisition Trust Fund	-	-	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-	-	-
Water Protection & Sustainability Trust Fund (WPSTF)	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	-	-	-	-	-	-	-
Federal Revenues	-	-	-	-	-	-	-
Federal through State (FDEP)	-	-	-	-	-	-	-
<b>Dedicated Revenues Subtotal</b>	1,775,330	-	12,969,597	-	34,888	345,000	15,124,815
<b>TOTAL REVENUES</b>	\$ 1,775,330	\$ -	\$ 12,969,597	\$ -	\$ 34,888	\$ 345,000	\$ 15,124,815
<b>EXPENDITURES</b>							
Salaries and Benefits	\$ 602,630	\$ -	\$ 2,176,052	\$ -	\$ 34,888	\$ -	\$ 2,813,570
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 621,000	\$ -	\$ 1,148,086	\$ -	\$ -	\$ -	\$ 1,769,086
Operating Expenses	\$ 9,380	\$ -	\$ 4,656,262	\$ -	\$ -	\$ 345,000	\$ 5,010,642
Operating Capital Outlay	\$ -	\$ -	\$ 589,197	\$ -	\$ -	\$ -	\$ 589,197
Fixed Capital Outlay	\$ -	\$ -	\$ 2,400,000	\$ -	\$ -	\$ -	\$ 2,400,000
Interagency Expenditures	\$ 542,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 542,320
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ 2,000,000
<b>TOTAL EXPENDITURES</b>	\$ 1,775,330	\$ -	\$ 12,969,597	\$ -	\$ 34,888	\$ 345,000	\$ 15,124,815
<b>PERSONNEL</b>							
Full-time Equivalents	5	0	20	0	0	0	25
Contract/Other	0	0	0	0	0	0	0
<b>TOTAL PERSONNEL</b>	5	0	20	0	0	0	25

## VII. BASIN BUDGETS

### TENTATIVE BUDGET - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2024-25

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT Big Cypress Basin

	Water Resources Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
<b>REVENUES</b>							
<i>Non-dedicated Revenues</i>							
Fund Balance							
Ad Valorem Taxes							
Permit & License Fees							
Local Revenues							
State General Revenue							
Miscellaneous Revenues							
<b>Non-dedicated Revenues Subtotal</b>							\$ -
<i>Dedicated Revenues</i>							
District Revenues	\$ 1,439,590	\$ -	\$ 12,778,706	\$ -	\$ 35,852	\$ 345,000	\$ 14,599,148
Fund Balance	\$ -	\$ -	\$ 7,407,797	\$ -	\$ -	\$ -	\$ 7,407,797
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	-	-	-	-	-	-	-
State General Revenues	-	-	-	-	-	-	-
Land Acquisition Trust Fund	-	-	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-	-	-
Water Protection & Sustainability Trust Fund (WPSTF)	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	-	-	-	-	-	-	-
Federal Revenues	-	-	-	-	-	-	-
Federal through State (FDEP)	-	-	-	-	-	-	-
<b>Dedicated Revenues Subtotal</b>	1,439,590	-	20,186,503	-	35,852	345,000	\$ 22,006,945
<b>TOTAL REVENUES</b>	\$ 1,439,590	\$ -	\$ 20,186,503	\$ -	\$ 35,852	\$ 345,000	\$ 22,006,945
<b>EXPENDITURES</b>							
Salaries and Benefits	\$ 61,000	\$ -	\$ 907,326	\$ -	\$ -	\$ -	\$ 968,326
Other Personal Services	-	-	-	-	-	-	-
Contracted Services	-	-	8,900,000	-	-	-	8,900,000
Operating Expenses	\$ 543,590	-	-	-	-	-	\$ 543,590
Operating Capital Outlay	-	-	1,450,000	-	-	-	\$ 1,450,000
Fixed Capital Outlay	\$ 14,780	-	4,648,823	-	-	345,000	\$ 5,008,603
Interagency Expenditures	-	-	-	-	-	-	-
Debt	-	-	2,000,000	-	-	-	\$ 2,000,000
Reserves	\$ 820,220	-	2,280,354	-	35,852	-	\$ 3,136,426
<b>TOTAL EXPENDITURES</b>	\$ 1,439,590	\$ -	\$ 20,186,503	\$ -	\$ 35,852	\$ 345,000	\$ 22,006,945
<b>PERSONNEL</b>							
Full-time Equivalents	5	0	20	0	0	0	25
Contract/Other	0	0	0	0	0	0	0
<b>TOTAL PERSONNEL</b>	5	0	20	0	0	0	25

## VII. BASIN BUDGETS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**SOURCES, USES, AND WORKFORCE COMPARISON FOR THREE FISCAL YEARS**  
 Fiscal Years 2022-23 (Actual - Audited) 2023-24 (Adopted) 2024-25 (Tentative)  
 TENTATIVE BUDGET - Fiscal Year 2024-25

**Big Cypress Basin**

AD VALOREM TAX COMPARISON BIG CYPRESS BASIN	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	(Tentative -- Adopted)
Ad Valorem Taxes	\$ 11,317,727	\$ 12,742,562	\$ 13,870,004		
New Construction Estimate	\$ 271,866	\$ 232,496	\$ 434,763		
Millage Rate	0.0978	0.0978	0.0978		
Rolled-Back Rate	0.0978	0.0877	0.0914		
Percent Change from Rolled-Back Rate	0.0%	11.5%	7.0%		
Current Year Gross Taxable Value for Operating Purposes	\$122,416,547,052	\$138,775,424,931	\$152,359,910,421	\$ 13,584,485,490	9.8%
Current Year Net New Taxable Value	\$2,895,638,018	\$2,486,671,858	\$4,630,654,068	\$ 2,143,982,210	86.2%
Current Year Adjusted Taxable Value	\$119,520,909,034	\$136,288,753,073	\$147,729,256,353	\$ 11,440,503,280	8.4%
<b>SOURCE OF FUNDS</b>					
	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
<i>Non-dedicated Source of Funds</i>					
Fund Balance	-	-	-	-	-
Ad Valorem Taxes	-	-	-	-	-
Permit & License Fees	-	-	-	-	-
Local Revenues	-	-	-	-	-
State General Revenue	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-
<i>Non-dedicated Source of Funds Subtotal</i>	-	-	-	-	-
<i>Dedicated Source of Funds</i>					
District Revenues	\$ 11,643,336	\$ 13,124,815	\$ 14,599,148	\$ 1,474,333	11.2%
Fund Balance	-	2,000,000	7,407,797	5,407,797	270.4%
Debt - Certificate of Participation (COPS)	-	-	-	-	-
Local Revenues	-	-	-	-	-
State General Revenues	-	-	-	-	-
Land Acquisition Trust Fund	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-
P2000 Revenue	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-
Water Protection & Sustainability Trust Fund (WPSTF)	-	-	-	-	-
Florida Forever	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-
Other State Revenue	592	-	-	-	-
Federal Revenues	894	-	-	-	-
Federal through State (FDEP)	-	-	-	-	-
<i>Dedicated Source of Funds Subtotal</i>	11,644,822	15,124,815	22,006,945	6,882,130	45.5%
<b>SOURCE OF FUNDS TOTAL</b>	<b>\$ 11,644,822</b>	<b>\$ 15,124,815</b>	<b>\$ 22,006,945</b>	<b>\$ 6,882,130</b>	<b>45.5%</b>
<b>USE OF FUNDS</b>					
Salaries and Benefits	\$ 2,334,152	\$ 2,813,570	\$ 968,326	\$ (1,845,244)	-65.6%
Other Personal Services	-	-	-	-	-
Contracted Services	412,084	1,769,086	8,900,000	7,130,914	403.1%
Operating Expenses	3,379,487	5,010,642	543,590	(4,467,052)	-89.2%
Operating Capital Outlay	433,300	589,197	1,450,000	860,803	146.1%
Fixed Capital Outlay	1,419,458	2,400,000	5,008,603	2,608,603	108.7%
Interagency Expenditures	1,357,814	542,320	-	(542,320)	-100.0%
Debt	-	-	2,000,000	2,000,000	-
Reserves	-	2,000,000	3,136,426	1,136,426	56.8%
<b>USE OF FUNDS TOTAL</b>	<b>\$ 9,336,295</b>	<b>\$ 15,124,815</b>	<b>\$ 22,006,945</b>	<b>\$ 6,882,130</b>	<b>45.5%</b>
<b>WORKFORCE</b>					
Authorized Positions	27	25	25	-	0.0%
Contingent Worker	-	-	-	-	-
Other Personal Services	-	-	-	-	-
<b>TOTAL WORKFORCE</b>	<b>27</b>	<b>25</b>	<b>25</b>	<b>-</b>	<b>0.0%</b>

## VII. BASIN BUDGETS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**THREE YEAR USES OF FUNDS BY PROGRAM**  
 Fiscal Years 2022-23 (Actual - Audited) 2023-24 (Adopted) 2024-25 (Tentative)  
 BIG CYPRESS BASIN

PROGRAMS AND ACTIVITIES	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
<b>1.0 Water Resources Planning and Monitoring</b>	<b>2,043,251</b>	<b>1,775,330</b>	<b>1,439,590</b>	<b>(335,740)</b>	<b>-18.9%</b>
1.1 - District Water Management Planning	1,869,209	1,028,287	1,246,998	218,711	21.3%
1.1.1 Water Supply Planning	-	-	-	-	-
1.1.2 Minimum Flows and Levels	-	-	-	-	-
1.1.3 Other Water Resources Planning	1,869,209	1,028,287	1,246,998	218,711	21.3%
1.2 - Research, Data Collection, Analysis and Monitoring	174,042	747,043	192,592	(554,451)	-74.2%
1.3 - Technical Assistance	-	-	-	-	-
1.4 - Other Water Resources Planning and Monitoring Activities	-	-	-	-	-
1.5 - Technology & Information Services	-	-	-	-	-
<b>2.0 Land Acquisition, Restoration and Public Works</b>	-	-	-	-	-
2.1 - Land Acquisition	-	-	-	-	-
2.2 - Water Source Development	-	-	-	-	-
2.2.1 Water Resource Development Projects	-	-	-	-	-
2.2.2 Water Supply Development Assistance	-	-	-	-	-
2.2.3 Other Water Source Development Activities	-	-	-	-	-
2.3 - Surface Water Projects	-	-	-	-	-
2.4 - Other Cooperative Projects	-	-	-	-	-
2.5 - Facilities Construction and Major Renovations	-	-	-	-	-
2.6 - Other Acquisition and Restoration Activities	-	-	-	-	-
2.7 - Technology & Information Service	-	-	-	-	-
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>7,043,704</b>	<b>12,969,597</b>	<b>20,186,503</b>	<b>7,216,906</b>	<b>55.6%</b>
3.1 - Land Management	176,812	135,000	1,771,573	1,636,573	1212.3%
3.2 - Works	5,119,878	11,285,913	16,545,516	5,259,603	46.6%
3.3 - Facilities	122,339	158,013	99,831	(58,182)	-36.8%
3.4 - Invasive Plant Control	1,310,534	1,058,557	1,308,975	250,418	23.7%
3.5 - Other Operation and Maintenance Activities	65,867	145,911	134,595	(11,316)	-7.8%
3.6 - Fleet Services	246,621	179,793	326,013	146,220	81.3%
3.7 - Technology & Information Services	1,653	6,410	-	(6,410)	-100.0%
<b>4.0 Regulation</b>	-	-	-	-	-
4.1 - Consumptive Use Permitting	-	-	-	-	-
4.2 - Water Well Construction Permitting and Contractor Licensing	-	-	-	-	-
4.3 - Environmental Resource and Surface Water Permitting	-	-	-	-	-
4.4 - Other Regulatory and Enforcement Activities	-	-	-	-	-
4.5 - Technology & Information Service	-	-	-	-	-
<b>5.0 Outreach</b>	<b>6,199</b>	<b>34,888</b>	<b>35,852</b>	<b>964</b>	<b>2.8%</b>
5.1 - Water Resource Education	-	-	-	-	-
5.2 - Public Information	6,199	34,888	35,852	964	2.8%
5.3 - Public Relations	-	-	-	-	-
5.4 - Cabinet & Legislative Affairs	-	-	-	-	-
5.5 - Other Outreach Activities	-	-	-	-	-
5.6 - Technology & Information Service	-	-	-	-	-
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>9,093,154</i>	<i>14,779,815</i>	<i>21,661,945</i>	<i>6,882,130</i>	<i>46.6%</i>
<b>6.0 District Management and Administration</b>	<b>243,141</b>	<b>345,000</b>	<b>345,000</b>	<b>-</b>	<b>0.0%</b>
6.1 - Administrative and Operations Support	-	-	-	-	-
6.1.1 - Executive Direction	-	-	-	-	-
6.1.2 - General Counsel / Legal	-	-	-	-	-
6.1.3 - Inspector General	-	-	-	-	-
6.1.4 - Administrative Support	-	-	-	-	-
6.1.5 - Fleet Services	-	-	-	-	-
6.1.6 - Procurement / Contract Administration	-	-	-	-	-
6.1.7 - Human Resources	-	-	-	-	-
6.1.8 - Communications	-	-	-	-	-
6.1.9 - Other	-	-	-	-	-
6.2 - Computers / Computer Support	-	-	-	-	-
6.3 - Reserves	-	-	-	-	-
6.4 - Other (Tax Collector / Property Appraiser Fees)	243,141	345,000	345,000	-	0.0%
<b>GRAND TOTAL</b>	<b>9,336,294</b>	<b>15,124,815</b>	<b>22,006,945</b>	<b>6,882,130</b>	<b>45.5%</b>

## VII. BASIN BUDGETS

### B. Okeechobee Basin

The Okeechobee Basin is based on the sprawling Kissimmee-Okeechobee-Everglades ecosystem, which stretches from Central Florida's Chain of Lakes to Lake Okeechobee and south to the Florida Keys. It includes the 700,000 acres within the Everglades Agricultural Area, the heavily developed southeast coast, and Everglades National Park. The Okeechobee Basin encompasses whole or parts of 15 of the 16 counties (excludes Collier County) within the District's boundaries of central and southern Florida.

Property owners within the Okeechobee Basin were most recently assessed through the Fiscal Year 2023-24 Adopted Budget an aggregate millage rate of 0.2301 mills, which is comprised of the District-at-large millage rate of 0.0948 mills, the Okeechobee Basin millage rate of 0.1026 mills and the Everglades Construction Project millage rate of 0.0327 mills.

The Fiscal Year 2024-25 proposed millage rate for the property owners within the Okeechobee Basin is 0.2301 mills, which is comprised of the District-at-large continuation millage rate of 0.0948 mills, the Okeechobee Basin continuation millage rate of 0.1026 mills and the Everglades Construction Project continuation millage rate of 0.0327 mills. Final millage rates and budget for the proposed Fiscal Year 2024-25 Budget will be presented for discussion and adoption by the District Board in September 2024.

## VII. BASIN BUDGETS

### ACTUAL AUDITED - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2022-23

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT Okeechobee Basin

	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
<b>REVENUES</b>							
<i>Non-dedicated Revenues</i>							
Fund Balance							
Ad Valorem Taxes							
Permit & License Fees							
Local Revenues							
State General Revenue							
Miscellaneous Revenues							
<b>Non-dedicated Revenues Subtotal</b>							\$ -
<i>Dedicated Revenues</i>							
District Revenues	\$ 3,179,499	\$ 8,523,795	\$ 108,117,009	\$ 1,054	\$ 30,047	\$ 3,045,047	\$ 122,896,451
Fund Balance	-	-	18,790,088	-	-	-	\$ 18,790,088
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	\$ -
Local Revenues	-	-	36,079	-	-	-	\$ 36,079
State General Revenues	-	297,534	-	-	-	-	\$ 297,534
Land Acquisition Trust Fund	-	-	-	-	-	-	\$ -
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	\$ -
P2000 Revenue	-	-	-	-	-	-	\$ -
FDOT/Mitigation	-	-	-	-	-	-	\$ -
Water Management Lands Trust Fund	-	-	-	-	-	-	\$ -
Water Protection & Sustainability Trust Fund (WPSTF)	-	-	-	-	-	-	\$ -
Florida Forever	-	-	-	-	-	-	\$ -
Save Our Everglades Trust Fund	-	-	-	-	-	-	\$ -
Alligator Alley Tolls	-	-	-	-	-	-	\$ -
Other State Revenue	-	-	3,641,464	-	-	-	\$ 3,641,464
Federal Revenues	-	-	7,498,087	-	-	-	\$ 7,498,087
Federal through State (FDEP)	-	-	-	-	-	-	\$ -
<b>Dedicated Revenues Subtotal</b>	3,179,499	8,821,329	138,082,727	1,054	30,047	3,045,047	\$ 153,159,703
<b>TOTAL REVENUES</b>	\$ 3,179,499	\$ 8,821,329	\$ 138,082,727	\$ 1,054	\$ 30,047	\$ 3,045,047	\$ 153,159,703
<b>EXPENDITURES</b>							
Salaries and Benefits	\$ 1,571,962	\$ 5,474,041	\$ 50,988,487	\$ 1,054	\$ 4,593	\$ 3,571	\$ 58,043,708
Other Personal Services	\$ 56,381	-	-	-	-	-	\$ 56,381
Contracted Services	\$ 375,354	\$ 1,494,189	\$ 5,804,291	-	\$ 16,279	\$ 7,800	\$ 7,697,913
Operating Expenses	\$ 217,096	\$ 1,089,558	\$ 50,157,979	-	\$ 9,175	\$ 3,033,676	\$ 54,507,484
Operating Capital Outlay	\$ 121,020	\$ 358,943	\$ 9,512,731	-	-	-	\$ 9,992,694
Fixed Capital Outlay	\$ 24,187	\$ 60,455	\$ 21,421,762	-	-	-	\$ 21,506,404
Interagency Expenditures	\$ 813,499	\$ 344,143	\$ 19,746	-	-	-	\$ 1,177,388
Debt	-	-	177,731	-	-	-	\$ 177,731
Reserves	-	-	-	-	-	-	\$ -
<b>TOTAL EXPENDITURES</b>	\$ 3,179,499	\$ 8,821,329	\$ 138,082,727	\$ 1,054	\$ 30,047	\$ 3,045,047	\$ 153,159,703
<b>PERSONNEL</b>							
Full-time Equivalents	14	41	503	0	0	0	558
Contract/Other	0	0	0	0	0	0	0
<b>TOTAL PERSONNEL</b>	14	41	503	0	0	0	558

## VII. BASIN BUDGETS

### ADOPTED BUDGET - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2023-24

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT Okeechobee Basin

	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
<b>REVENUES</b>							
<i>Non-dedicated Revenues</i>							
Fund Balance							
Ad Valorem Taxes							
Permit & License Fees							
Local Revenues							
State General Revenue							
Miscellaneous Revenues							
<b>Non-dedicated Revenues Subtotal</b>							\$ -
<i>Dedicated Revenues</i>							
District Revenues	\$ 3,213,862	\$ 11,518,704	\$ 118,091,908	\$ 101,600	\$ 27,000	\$ 5,046,666	\$ 137,999,740
Fund Balance			39,841,231				\$ 39,841,231
Debt - Certificate of Participation (COPS)							-
Local Revenues							-
State General Revenues							-
Land Acquisition Trust Fund							-
FDEP/EPC Gardiner Trust Fund							-
P2000 Revenue							-
FDOT/Mitigation							-
Water Management Lands Trust Fund							-
Water Protection & Sustainability Trust Fund (WPSTF)							-
Florida Forever							-
Save Our Everglades Trust Fund							-
Alligator Alley Tolls							-
Other State Revenue							-
Federal Revenues			4,981,194				4,981,194
Federal through State (FDEP)							-
<b>Dedicated Revenues Subtotal</b>	3,213,862	11,518,704	162,914,333	101,600	27,000	5,046,666	\$ 182,822,165
<b>TOTAL REVENUES</b>	\$ 3,213,862	\$ 11,518,704	\$ 162,914,333	\$ 101,600	\$ 27,000	\$ 5,046,666	\$ 182,822,165
<b>EXPENDITURES</b>							
Salaries and Benefits	\$ 1,961,929	\$ 7,218,595	\$ 58,749,784	\$ -	\$ -	\$ 10,224	\$ 67,940,532
Other Personal Services	\$ 13,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,750
Contracted Services	\$ 286,950	\$ 1,924,720	\$ 21,266,398	\$ 101,600	\$ 27,000	\$ 1,553,130	\$ 25,159,798
Operating Expenses	\$ 34,304	\$ 1,999,341	\$ 37,761,892	\$ -	\$ -	\$ 3,483,312	\$ 43,278,849
Operating Capital Outlay	\$ -	\$ 52,000	\$ 6,878,472	\$ -	\$ -	\$ -	\$ 6,930,472
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures	\$ 916,929	\$ 324,048	\$ 20,000	\$ -	\$ -	\$ -	\$ 1,260,977
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves	\$ -	\$ -	\$ 38,237,787	\$ -	\$ -	\$ -	\$ 38,237,787
<b>TOTAL EXPENDITURES</b>	\$ 3,213,862	\$ 11,518,704	\$ 162,914,333	\$ 101,600	\$ 27,000	\$ 5,046,666	\$ 182,822,165
<b>PERSONNEL</b>							
Full-time Equivalents	17	54	492	0	0	0	563
Contract/Other	0	0	0	0	0	0	0
<b>TOTAL PERSONNEL</b>	17	54	492	0	0	0	563



## VII. BASIN BUDGETS

### TENTATIVE BUDGET - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2024-25

#### SOUTH FLORIDA WATER MANAGEMENT DISTRICT

##### Okeechobee Basin

	Water Resource Planning and Monitoring	Land Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
<b>REVENUES</b>							
<i>Non-dedicated Revenues</i>							
Fund Balance							
Ad Valorem Taxes							
Permit & License Fees							
Local Revenues							
State General Revenue							
Miscellaneous Revenues							
<i>Non-dedicated Revenues Subtotal</i>							\$ -
<i>Dedicated Revenues</i>							
District Revenues	\$ 3,931,920	\$ 14,014,091	\$ 131,449,982	\$ -	\$ 27,000	\$ 3,483,575	\$ 152,906,568
Fund Balance		569,144	44,810,378				\$ 45,379,522
Debt - Certificate of Participation (COPS)							\$ -
Local Revenues							\$ -
State General Revenues							\$ -
Land Acquisition Trust Fund							\$ -
FDEP/EPC Gardiner Trust Fund							\$ -
P2000 Revenue							\$ -
FDOT/Mitigation							\$ -
Water Management Lands Trust Fund							\$ -
Water Protection & Sustainability Trust Fund (WPSTF)							\$ -
Florida Forever							\$ -
Save Our Everglades Trust Fund							\$ -
Alligator Alley Tolls							\$ -
Other State Revenue							\$ -
Federal Revenues			4,981,194				\$ 4,981,194
Federal through State (FDEP)							\$ -
<i>Dedicated Revenues Subtotal</i>	3,931,920	14,583,235	181,241,554		27,000	3,483,575	\$ 203,267,284
<b>TOTAL REVENUES</b>	\$ 3,931,920	\$ 14,583,235	\$ 181,241,554	\$ -	\$ 27,000	\$ 3,483,575	\$ 203,267,284
<b>EXPENDITURES</b>							
Salaries and Benefits	\$ 2,194,966	\$ 8,031,770	\$ 63,667,662			\$ 263	\$ 73,894,661
Other Personal Services	\$ 32,822	\$ 2,360,125	\$ 2,428,867				\$ 4,821,814
Contracted Services	\$ 415,698	\$ 2,768,540	\$ 36,260,009		\$ 27,000		\$ 39,471,247
Operating Expenses	\$ 244,402	\$ 415,500	\$ 314,372			\$ 3,483,312	\$ 4,457,586
Operating Capital Outlay	\$ 50,000	\$ 569,144	\$ 40,127,337				\$ 40,746,481
Fixed Capital Outlay		\$ 438,156	\$ 205,520				\$ 643,676
Interagency Expenditures	\$ 994,032						\$ 994,032
Debt							\$ -
Reserves			\$ 38,237,787				\$ 38,237,787
<b>TOTAL EXPENDITURES</b>	\$ 3,931,920	\$ 14,583,235	\$ 181,241,554	\$ -	\$ 27,000	\$ 3,483,575	\$ 203,267,284
<b>PERSONNEL</b>							
Full-time Equivalents	17	58	521	0	0	0	596
Contract/Other	0	0	0	0	0	0	0
<b>TOTAL PERSONNEL</b>	17	58	521	0	0	0	596

## VII. BASIN BUDGETS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**SOURCES, USES, AND WORKFORCE COMPARISON FOR THREE FISCAL YEARS**  
 Fiscal Years 2022-23 (Actual - Audited) 2023-24 (Adopted) 2024-25 (Tentative)  
 TENTATIVE BUDGET - Fiscal Year 2024-25

**Okeechobee Basin**

AD VALOREM TAX COMPARISON OKEECHOBEE BASIN	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
Ad Valorem Taxes	\$ 119,276,859	\$ 134,446,636	\$ 147,675,206		
New Construction Estimate	\$ 2,477,459	\$ 1,551,844	\$ 2,855,957		
Millage Rate	0.1026	0.1026	0.1026		
Rolled-Back Rate	0.1026	0.0920	0.0945		
Percent Change from Rolled-Back Rate	0.0%	11.5%	8.6%		
Current Year Gross Taxable Value for Operating Purposes	\$ 1,236,137,875,070	\$ 1,386,528,498,910	\$ 1,528,297,216,435	\$ 141,768,717,525	10.2%
Current Year Net New Taxable Value	\$ 25,152,891,556	\$ 15,821,320,498	\$ 28,995,666,859	\$ 13,174,346,361	83.3%
Current Year Adjusted Taxable Value	\$ 1,210,984,983,514	\$ 1,370,707,178,412	\$ 1,499,301,549,576	\$ 128,594,371,164	9.4%
<b>SOURCE OF FUNDS</b>					
	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
<i>Non-dedicated Source of Funds</i>					
Fund Balance	-	-	-	-	-
Ad Valorem Taxes	-	-	-	-	-
Permit & License Fees	-	-	-	-	-
Local Revenues	-	-	-	-	-
State General Revenue	-	-	-	-	-
Miscellaneous Revenues	-	-	-	-	-
<i>Non-dedicated Source of Funds Subtotal</i>	-	-	-	-	-
<i>Dedicated Source of Funds</i>					
District Revenues	\$ 122,896,451	\$ 137,999,740	\$ 152,906,568	\$ 14,906,828	10.8%
Fund Balance	18,790,088	39,841,231	45,379,522	5,538,291	13.9%
Debt - Certificate of Participation (COPS)	-	-	-	-	-
Local Revenues	36,079	-	-	-	-
State General Revenues	297,534	-	-	-	-
Land Acquisition Trust Fund	-	-	-	-	-
FDEP/EPC Gardinier Trust Fund	-	-	-	-	-
P2000 Revenue	-	-	-	-	-
FDOT/Mitigation	-	-	-	-	-
Water Management Lands Trust Fund	-	-	-	-	-
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-
Florida Forever	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-
Other State Revenue	3,641,464	-	-	-	-
Federal Revenues	7,498,087	4,981,194	4,981,194	-	0.0%
Federal through State (FDEP)	-	-	-	-	-
<i>Dedicated Source of Funds Subtotal</i>	153,159,703	182,822,165	203,267,284	20,445,119	11.2%
<b>SOURCE OF FUNDS TOTAL</b>	<b>\$ 153,159,703</b>	<b>\$ 182,822,165</b>	<b>\$ 203,267,284</b>	<b>\$ 20,445,119</b>	<b>11.2%</b>
<b>USE OF FUNDS</b>					
Salaries and Benefits	\$ 58,043,708	\$ 67,940,532	\$ 73,894,661	\$ 5,954,129	8.8%
Other Personal Services	56,381	13,750	4,821,814	4,808,064	34967.7%
Contracted Services	7,697,913	25,159,798	39,471,247	14,311,449	56.9%
Operating Expenses	54,507,484	43,278,849	4,457,586	(38,821,263)	-89.7%
Operating Capital Outlay	9,992,694	6,930,472	40,746,481	33,816,009	487.9%
Fixed Capital Outlay	21,506,404	-	643,676	643,676	-
Interagency Expenditures	1,177,388	1,260,977	994,032	(266,945)	-21.2%
Debt	177,731	-	-	-	-
Reserves	-	38,237,787	38,237,787	-	0.0%
<b>USE OF FUNDS TOTAL</b>	<b>\$ 153,159,703</b>	<b>\$ 182,822,165</b>	<b>\$ 203,267,284</b>	<b>\$ 20,445,119</b>	<b>11.2%</b>
<b>WORKFORCE</b>					
Authorized Positions	558	563	596	33	5.9%
Contingent Worker	-	-	-	-	-
Other Personal Services	-	-	-	-	-
<b>TOTAL WORKFORCE</b>	<b>558</b>	<b>563</b>	<b>596</b>	<b>33</b>	<b>5.9%</b>

## VII. BASIN BUDGETS

SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
**THREE YEAR USES OF FUNDS BY PROGRAM**  
 Fiscal Years 2022-23 (Actual - Audited) 2023-24 (Adopted) 2024-25 (Tentative)  
 OKEECHOBEE BASIN

PROGRAMS AND ACTIVITIES	Fiscal Year 2022-23 (Actual - Audited)	Fiscal Year 2023-24 (Adopted)	Fiscal Year 2024-25 (Tentative Budget)	Difference in \$ (Tentative -- Adopted)	% of Change (Tentative -- Adopted)
<b>1.0 Water Resources Planning and Monitoring</b>	<b>3,179,499</b>	<b>3,213,862</b>	<b>3,931,920</b>	<b>718,058</b>	<b>22.3%</b>
1.1 - District Water Management Planning	148,228	45,044	64,133	19,089	42.4%
1.1.1 Water Supply Planning	33,187	-	-	-	-
1.1.2 Minimum Flows and Levels	-	-	-	-	-
1.1.3 Other Water Resources Planning	115,041	45,044	64,133	19,089	42.4%
1.2 - Research, Data Collection, Analysis and Monitoring	3,031,271	3,167,148	3,866,687	699,539	22.1%
1.3 - Technical Assistance	-	-	-	-	-
1.4 - Other Water Resources Planning and Monitoring Activities	-	-	-	-	-
1.5 - Technology & Information Services	-	1,670	1,100	(570)	-34.1%
<b>2.0 Land Acquisition, Restoration and Public Works</b>	<b>8,821,329</b>	<b>11,518,704</b>	<b>14,583,235</b>	<b>3,064,531</b>	<b>26.6%</b>
2.1 - Land Acquisition	-	-	-	-	-
2.2 - Water Source Development	10,624	16,461	17,130	669	4.1%
2.2.1 Water Resource Development Projects	10,624	16,461	17,130	669	4.1%
2.2.2 Water Supply Development Assistance	-	-	-	-	-
2.2.3 Other Water Source Development Activities	-	-	-	-	-
2.3 - Surface Water Projects	8,469,570	11,150,440	13,857,296	2,706,856	24.3%
2.4 - Other Cooperative Projects	-	-	-	-	-
2.5 - Facilities Construction and Major Renovations	-	-	-	-	-
2.6 - Other Acquisition and Restoration Activities	-	-	-	-	-
2.7 - Technology & Information Service	341,135	351,803	708,809	357,006	101.5%
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>138,082,727</b>	<b>162,914,333</b>	<b>181,241,554</b>	<b>18,327,221</b>	<b>11.2%</b>
3.1 - Land Management	6,435,722	6,704,032	6,273,867	(430,165)	-6.4%
3.2 - Works	112,975,912	126,829,275	153,440,487	26,611,212	21.0%
3.3 - Facilities	997,414	3,231,568	217,872	(3,013,696)	-93.3%
3.4 - Invasive Plant Control	6,678,782	13,020,796	7,654,306	(5,366,490)	-41.2%
3.5 - Other Operation and Maintenance Activities	2,214,013	2,458,952	3,476,133	1,017,181	41.4%
3.6 - Fleet Services	7,428,627	7,042,922	3,721,693	(3,321,229)	-47.2%
3.7 - Technology & Information Services	1,352,255	3,626,788	6,457,196	2,830,408	78.0%
<b>4.0 Regulation</b>	<b>1,054</b>	<b>101,600</b>	<b>-</b>	<b>(101,600)</b>	<b>-100.0%</b>
4.1 - Consumptive Use Permitting	-	-	-	-	-
4.2 - Water Well Construction Permitting and Contractor Licensing	-	-	-	-	-
4.3 - Environmental Resource and Surface Water Permitting	-	101,600	-	(101,600)	-100.0%
4.4 - Other Regulatory and Enforcement Activities	1,054	-	-	-	-
4.5 - Technology & Information Service	-	-	-	-	-
<b>5.0 Outreach</b>	<b>30,048</b>	<b>27,000</b>	<b>27,000</b>	<b>-</b>	<b>0.0%</b>
5.1 - Water Resource Education	-	-	-	-	-
5.2 - Public Information	4,594	-	-	-	-
5.3 - Public Relations	-	-	-	-	-
5.4 - Cabinet & Legislative Affairs	25,454	27,000	27,000	-	0.0%
5.5 - Other Outreach Activities	-	-	-	-	-
5.6 - Technology & Information Service	-	-	-	-	-
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>150,114,657</i>	<i>177,775,499</i>	<i>199,783,709</i>	<i>22,008,210</i>	<i>12.4%</i>
<b>6.0 District Management and Administration</b>	<b>3,045,046</b>	<b>5,046,666</b>	<b>3,483,575</b>	<b>(1,563,091)</b>	<b>-31.0%</b>
6.1 - Administrative and Operations Support	208,034	1,850,347	287,256	(1,563,091)	-84.5%
6.1.1 - Executive Direction	3,226	-	-	-	-
6.1.2 - General Counsel / Legal	132	-	-	-	-
6.1.3 - Inspector General	-	-	-	-	-
6.1.4 - Administrative Support	9,476	1,553,530	263	(1,553,267)	-100.0%
6.1.5 - Fleet Services	-	-	-	-	-
6.1.6 - Procurement / Contract Administration	-	-	-	-	-
6.1.7 - Human Resources	-	-	-	-	-
6.1.8 - Communications	194,987	286,993	286,993	-	0.0%
6.1.9 - Other	213	9,824	-	(9,824)	-100.0%
6.2 - Computers / Computer Support	-	-	-	-	-
6.3 - Reserves	-	-	-	-	-
6.4 - Other (Tax Collector / Property Appraiser Fees)	2,837,012	3,196,319	3,196,319	-	0.0%
<b>GRAND TOTAL</b>	<b>153,159,703</b>	<b>182,822,165</b>	<b>203,267,284</b>	<b>20,445,119</b>	<b>11.2%</b>

## VIII. APPENDICES

### A. Related Reports

The following table includes a list of reports provided to the state that support the District's Annual Service Budget. Also, included are the due dates and the District's contact information.

The mandated Consolidated Annual Report (CAR) is satisfied by the South Florida Water Management District utilizing the South Florida Environmental Report (SFER) – Volume II as well as portions of Volume I. This is a major consolidation effort authorized by the Florida Legislature in 2005-36, Laws of Florida, and Subsection 373.036(7), F.S. The SFERs for current and historical years are posted on the District's website at [www.sfwmd.gov/sfer](http://www.sfwmd.gov/sfer).

The following table is supplemented with the list of reports consolidated into the three-volume SFER (due annually on March 1) that are provided to the state and linked to the Tentative Budget submission (due annually on August 1).

VIII. APPENDICIES

PLAN / REPORT / ACTIVITY <sup>1</sup>	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
<b>Preliminary Budget</b>	Annually January 15	Candida Heater	<a href="mailto:cheater@sfwmd.gov">cheater@sfwmd.gov</a> 561-682-6486
<b>Tentative Budget</b>	Annually August 1	Candida Heater	<a href="mailto:cheater@sfwmd.gov">cheater@sfwmd.gov</a> 561-682-6486
<b>VOLUME I – THE SOUTH FLORIDA ENVIRONMENT</b>			
<p><b>South Florida Hydrology and Water Management - Volume I, Chapter 2A</b> A water year review of the South Florida regional water management system along with the impacts from hydrologic variation. This chapter does not fulfill statutory requirements.</p>	Annually March 1	Nicole Cortez	<a href="mailto:ncortez@sfwmd.gov">ncortez@sfwmd.gov</a> 561-254-4380
<p><b>Water Climate Resilience Metrics – Volume I, Chapter 2B</b> As part of a series of resilience initiatives, the District is currently developing a set of water and climate resilience metrics to track and document shifts and trends in District-managed water and climate observed data. These efforts support the assessment of current and future climate condition scenarios, operational decisions, and District resiliency priorities. This chapter reports on key significant findings in terms of long-term trend analysis and potential climate correlation factors observed during the past water year. This chapter does not fulfill statutory requirements.</p>	Annually March 1	Nicole Cortez	<a href="mailto:ncortez@sfwmd.gov">ncortez@sfwmd.gov</a> 561-254-4380
<p><b>Water Quality in the Everglades Protection Area - Volume I, Chapter 3</b> Provides (1) an assessment of water quality within the Everglades Protection Area (EPA) for the water year, (2) numerous reporting requirements under the Everglades Forever Act (EFA), (3) a preliminary assessment of total phosphorus (TP) criterion achievement, and (4) an annual update of the comprehensive overview of nitrogen and phosphorus concentrations and loads throughout the EPA. The chapter may also contain information related to mercury and sulfur in the Everglades. This chapter fulfills requirements for the CAR (Section 373.036(7)(e)2, Florida</p>	Annually March 1	Mailin Sotolongo-Lopez (DEP)	<a href="mailto:mailin.sotolongolopez@dep.state.fl.us">mailin.sotolongolopez@dep.state.fl.us</a> 850-245-2182

VIII. APPENDICIES

PLAN / REPORT / ACTIVITY <sup>1</sup>	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
Statutes (F.S.) and the EFA (Sections 373.4592(4)(d)1, 373.4592(4)(d)5, 373.4592(4)(e), and 373.4592(13), F.S.).			
<p><b>Nutrient Source Control Programs in the Southern Everglades - Volume I, Chapter 4</b></p> <p>A water year review of regional nutrient source control program status and related activities in major watersheds within the Southern Everglades. This chapter fulfills requirements for the CAR (Section 373.036(7)(e)2, F.S.) and the EFA (Sections 373.4592(4)(d)1, 373.4592(4)(d)5, and 373.4592(13), F.S.).</p>	Annually March 1	Youchao Wang	<a href="mailto:ywang@sfwmd.gov">ywang@sfwmd.gov</a> 561-682-2895
<p><b>Restoration Strategies – Design and Construction Status of Water Quality Improvement Projects - Volume I, Chapter 5A</b></p> <p>Provides the status of the current Restoration Strategies projects for the water year, in accordance with the EFA and National Pollutant Discharge Elimination System (NPDES) permits and associated consent orders. This chapter fulfills requirements for the CAR (Section 373.036(7)(e)2, F.S.) and the EFA (Section 373.4592(13), F.S.).</p>	Annually March 1	Robert Shuford	<a href="mailto:rshufor@sfwmd.gov">rshufor@sfwmd.gov</a> 561-681-8800 x2155
<p><b>Performance and Operation of the Everglades Stormwater Treatment Areas - Volume I, Chapter 5B</b></p> <p>Assessments of each Everglades Stormwater Treatment Area (STA) and individual flow-way treatment performance; information on STA operational status, maintenance activities and enhancements; and updates on applied scientific studies relevant to the STAs. This chapter fulfills requirements for the CAR (Section 373.036(7)(e)2, F.S.) and the EFA (Sections 373.4592(4)(d)1, 373.4592(4)(d)5, and 373.4592(13), F.S.).</p>	Annually March 1	Michael Chimney	<a href="mailto:mchimney@sfwmd.gov">mchimney@sfwmd.gov</a> 561-682-6523
<p><b>Restoration Strategies Science Plan - Volume I, Chapter 5C</b></p> <p>Report on the Science Plan for the Everglades STAs intended to integrate and synthesize information to effectively</p>	Annually March 1	R. Thomas James	<a href="mailto:tjames@sfwmd.gov">tjames@sfwmd.gov</a> (561) 682-6356

VIII. APPENDICIES

PLAN / REPORT / ACTIVITY <sup>1</sup>	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
<p>communicate scientific findings and understanding of the plan results to management and stakeholders; cover the progress of the Science Plan implementation; and incorporate the status and findings of research, monitoring, and modeling efforts outlined in the plan. This chapter fulfills requirements for the CAR (Section 373.036(7)(e)2, F.S.), and the EFA (Sections 373.4592(4)(d)3, 373.4592(4)(d)5, and 373.4592(13), F.S.).</p>			
<p><b>Everglades Systems Assessments - Volume I, Chapter 6</b>            A summary of Everglades Research and evaluation key findings during the water year, presented within five main fields: (1) hydrology, (2) wildlife ecology, (3) plant ecology, (4) ecosystem ecology, and (5) landscape patterns and ecology. This chapter fulfills requirements for the CAR (Section 373.036(7)(e)2, F.S.) and the EFA (Sections 373.4592(4)(d)2, 373.4592(4)(d)5, and 373.4592(13), F.S.).</p>	<p>Annually March 1</p>	<p>Fred Sklar</p>	<p><a href="mailto:fsklar@sfwmd.gov">fsklar@sfwmd.gov</a> 561-682-6504</p>
<p><b>Status of Invasive Species - Volume I, Chapter 7</b>            A water year status report on invasive species programs that provides updates on priority invasive species, programmatic overviews of regional invasive species initiatives, and key issues linked to managing and preventing biological invasions in South Florida ecosystems. This chapter fulfills requirements for the CAR (Section 373.036(7)(e)2, F.S.), and the EFA (Sections 373.4592(4)(g) and 373.4592(13), F.S.).</p>	<p>Annually March 1</p>	<p>LeRoy Rodgers  Alex Onisko</p>	<p><a href="mailto:lrodgers@sfwmd.gov">lrodgers@sfwmd.gov</a> 561-682-2773  <a href="mailto:aonisko@sfwmd.gov">aonisko@sfwmd.gov</a> 561-682-2254</p>
<p><b>Northern Everglades and Estuaries Protection Program Annual Progress Report - Volume I, Chapter 8A</b>            In accordance with Sections 373.036(7)(e)1 (CAR) and 403.0675, F.S., and NEEPP legislation (Sections 373.4595(3), and 373.4595(6), F.S.), this report (in conjunction with Chapters 8B, 8C, and 8D) comprises the NEEPP Annual Progress Report for the Lake Okeechobee, St. Lucie River, and</p>	<p>Annually March 1</p>	<p>Stacey Ollis</p>	<p><a href="mailto:sollis@sfwmd.gov">sollis@sfwmd.gov</a> 561-682-2039</p>

VIII. APPENDICIES

PLAN / REPORT / ACTIVITY <sup>1</sup>	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
<p>Caloosahatchee River watersheds. The report also documents the status of DEP's Lake Okeechobee, Caloosahatchee Estuary, and St. Lucie River and Estuary basin management action plans (BMAPs), and Florida Department of Agriculture and Consumer Services' (FDACS') implementation of the agricultural nonpoint source best management practices (BMPs) in the Northern Everglades watersheds. It also contains an accounting of Fiscal Year 2023-24 expenditures and includes the NEEPP Fiscal Year 2024-25 Annual Work Plan.</p>			
<p><b>Lake Okeechobee Watershed Protection Plan Annual Progress Report – Volume I, Chapter 8B</b>            In accordance with Section 373.036(7)(e)1, F.S. (CAR), and NEEPP legislation (Sections 373.4595(3) and 373.4595(6), F.S.), this report (in conjunction with Chapter 8A) comprises the NEEPP Annual Progress Report for Lake Okeechobee and the Lake Okeechobee Watershed. The report covers the water year status update on the Lake Okeechobee Watershed Research and Water Quality Monitoring Program and the Lake Okeechobee Watershed Construction Project.</p>	<p>Annually March 1</p>	<p>Stacey Ollis</p>	<p><a href="mailto:sollis@sfwmd.gov">sollis@sfwmd.gov</a> 561-682-2039</p>
<p><b>St. Lucie River Watershed Protection Plan Annual Progress Report - Volume I, Chapter 8C</b>            In accordance with NEEPP legislation (Sections 373.4595(4) and 373.4595(6), F.S.), this report (in conjunction with Chapter 8A) comprises the NEEPP Annual Progress Report for the St. Lucie River Watershed. The report covers the water year status update on research and water quality monitoring programs for both the St. Lucie Estuary and St. Lucie River Watershed. It also provides an update on the St. Lucie River Watershed Construction Project.</p>	<p>Annually March 1</p>	<p>Stacey Ollis</p>	<p><a href="mailto:sollis@sfwmd.gov">sollis@sfwmd.gov</a> 561-682-2039</p>



VIII. APPENDICIES

PLAN / REPORT / ACTIVITY <sup>1</sup>	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
<p><b>Caloosahatchee River Watershed Protection Plan Annual Progress Report - Volume I, Chapter 8D</b>            In accordance with NEEPP legislation (Sections 373.4595(4) and 373.4595(6), F.S.), this report (in conjunction with Chapter 8A) comprises the NEEPP Annual Progress Report for the Caloosahatchee River Watershed. The report covers the water year status update on research and water quality monitoring programs for both the Caloosahatchee Estuary and Caloosahatchee River Watershed. It also provides an update on the Caloosahatchee River Watershed Construction Project.</p>	<p>Annually March 1</p>	<p>Stacey Ollis</p>	<p><a href="mailto:sollis@sfwmd.gov">sollis@sfwmd.gov</a> 561-682-2039</p>
<p><b>Kissimmee River Restoration and Other Kissimmee Basin Initiatives - Volume I, Chapter 9</b>            A water year status report on activities within the Kissimmee River Basin that include ecosystem restoration, ecological data collection and evaluation, hydrologic modeling, and adaptive management of water and land resources. This chapter does not fulfill any statutory requirements.</p>	<p>Annually March 1</p>	<p>Joseph Koebel  Steve Bousquin</p>	<p><a href="mailto:jkoebel@sfwmd.gov">jkoebel@sfwmd.gov</a> 561-682-6925  <a href="mailto:sbousqu@sfwmd.gov">sbousqu@sfwmd.gov</a> 561-682-2719</p>
<p><b>Volume I Peer and Public Review Process and Products - Volume I, Appendix 1-1</b>            A document provides comments and responses produced for the annual South Florida Environmental Report peer and public review process, which is conducted as required by Section 373.4592(4)(d)5, F.S., of the EFA.</p>	<p>Annually March 1</p>	<p>Kim Richer</p>	<p><a href="mailto:kricher@sfwmd.gov">kricher@sfwmd.gov</a> 561-682-2425</p>
<p><b>Comprehensive Everglades Restoration Plan Annual Report – 470 Report - Volume I, Appendix 1-2</b>            In accordance with Sections 373.036(7)(e)3 (CAR) and 373.470(7), F.S., (Everglades Restoration Investment Act), this annual report provides required yearly Comprehensive Everglades Restoration Plan (CERP) financial reporting and status of CERP implementation.</p>	<p>Annually March 1</p>	<p>Gregory Rogers</p>	<p><a href="mailto:grogers@sfwmd.gov">grogers@sfwmd.gov</a> 561-682-6199</p>

VIII. APPENDICIES

PLAN / REPORT / ACTIVITY <sup>1</sup>	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
<p><b>Everglades Forever Act Annual Financial Report – Volume I, Appendix 1-3</b> Pursuant to Section 373.45926(3), F.S., (Everglades Trust Fund) as amended by Section 33 of Chapter 2011-34, this annual report presents required yearly financial reporting on the Everglades Trust Fund and EFA implementation status. This appendix also fulfills requirements set forth for the CAR (Section 373.036(7)(e)4, F.S.) and the EFA (Section 373.4592(14), F.S.).</p>	<p>Annually March 1</p>	<p>Julie Maytok</p>	<p><a href="mailto:jmaytok@sfwmd.gov">jmaytok@sfwmd.gov</a> 561-682-6027</p>
<p><b>SFER VOLUME II – DISTRICT ANNUAL PLANS AND REPORTS</b></p>			
<p><b>Fiscal Year 2023-2024 Fiscal and Performance Accountability Report - Volume II, Chapter 2</b> Implementation status report for the Strategic Plan and resulting Annual Work Plan, including activity summaries and success indicators for the District's programs and projects during the fiscal year. This chapter fulfills Sections 373.036(2)(f)4 and 373.036(7)(b)1, F.S., for the CAR and 373.199(7)(c), F.S., for the Florida Forever Water Management District Work Plan.</p>	<p>Annually March 1</p>	<p>Deborah Martel</p>	<p><a href="mailto:dmartel@sfwmd.gov">dmartel@sfwmd.gov</a> 561-682-6061</p>
<p><b>2024 Priority Water Bodies - Volume II, Chapter 3</b> In accordance with Sections 373.036(7)(b)2, F.S. for the CAR and 373.042, 373.0421 and 373.223(4), F.S.; and Chapter 40E-8, Sections 62-40.473(9), and 62-40.474(5), Florida Administrative Code (F.A.C.) for Minimum Flows and Minimum Water Levels (MFLs) and water reservations, this chapter annually identifies water bodies for which MFLs and water reservations must be established or updated.</p>	<p>Annually March 1</p>	<p>James Beerens</p>	<p><a href="mailto:jabeeren@sfwmd.gov">jabeeren@sfwmd.gov</a> 561-682-2028</p>
<p><b>Five-Year Capital Improvements Plan - Volume II, Chapter 4</b> In accordance with Sections 216.043 (Budgets for Fixed Capital Outlay), 373.036(7)(b)3 (CAR), 373.536(6)(a)3 (District Budget), and 373.</p>	<p>Annually March 1</p>	<p>Julie Maytok</p>	<p><a href="mailto:jmaytok@sfwmd.gov">jmaytok@sfwmd.gov</a> 561-682-6027</p>

VIII. APPENDICIES

PLAN / REPORT / ACTIVITY <sup>1</sup>	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
536(6)(a)4 (District Budget), F.S., this annual report of the District’s capital projects covers all the agency’s programs, includes project-level detail, and shows projected expenditures and corresponding funding sources for the five-year reporting period.			
<p><b>Five-Year Water Resource Development Work Program - Volume II, Chapter 5A</b></p> <p>In accordance with Sections 373.036(7)(b)4, 373.036(7)(b)5, and 373.036(7)(b)8, F.S., for the CAR and 373.536(6)(a)4, F.S. for the District Budget, the projected five-year period financial costs and water supply benefits for implementing the District’s regional water supply plans, as well as status report of the water resource development efforts in the fiscal year are reported. In addition, this annual report also summarizes the alternative water supply projects funded by the District including the quantity of water made available, agency funding and total cost as required by Section 373.707, F.S. It also contains Projects Associated with a Prevention or Recovery Strategy for Fiscal Year 2024-25 through Fiscal Year 2028-29.</p>	Annually March 1	Stacey Payseno	<a href="mailto:spayseno@sfwmd.gov">spayseno@sfwmd.gov</a> 561-682-2577
<p><b>Projects Associated with a Basin Management Action Plan for Fiscal Year 2025 through Fiscal Year 2029 – Volume II, Appendix 5A-1</b></p> <p>Pursuant to Section 373.036(7)(b)8.a., F.S., for the CAR this appendix provides a list of projects associated with BMAPs along with their planned implementation costs.</p>	Annually March 1	Stacey Ollis	<a href="mailto:sollis@sfwmd.gov">sollis@sfwmd.gov</a> 561-682-2039
<p><b>Projects in the Five-Year Work Program with Grading for Each Watershed, Water Body, or Water Segment – Volume II, Chapter 5B</b></p> <p>Pursuant to Section 373.036(7)(b)9, F.S., for the CAR, the chapter is an annual report containing a grade for each watershed, water body, or water segment for which projects are located</p>	Annually March 1	Shimelis Setegn  James Beerens	<a href="mailto:ssetegn@sfwmd.gov">ssetegn@sfwmd.gov</a> 561-682-2252  <a href="mailto:jabeeren@sfwmd.gov">jabeeren@sfwmd.gov</a> 561-682-2028

VIII. APPENDICIES

PLAN / REPORT / ACTIVITY <sup>1</sup>	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
that are associated with BMAPs, MFLs, alternative water supply, and the Cooperative Funding Program (CFP) representing the level of impairment and violations of adopted MFLs.			
<p><b>Florida Forever Work Plan, 2025 Annual Update - Volume II, Chapter 6A</b></p> <p>As required by Sections 259.105(7)(b) (Florida Forever Act), 373.036(7)(b)6 (CAR), and 373.199(7)(b) (Florida Forever Water Management District Work Plan), F.S., this annual report summarizes current projects eligible for funding under the Florida Forever Act (Chapter 259.105, F.S.), as well as projects eligible for state acquisition monies from the appropriate account or trust fund under Section 373.139(3)(c), F.S. (Acquisition of Real Property), for land acquisition, water resource development, stormwater management, water body restoration, recreational facility construction, public access improvements, and invasive plant control.</p>	<p>Annually March 1</p>	<p>Dolores Arias</p>	<p>doarias@sfwmd.gov 561-682-6838</p>
<p><b>Land Stewardship Annual Report – Volume II, Chapter 6B</b></p> <p>As required by Sections 259.101 (Florida Preservation 2000 Act), 373.036(7)(b)(6) (CAR), and 373.199(7)(a) (Florida Forever Water Management District Work Plan), F.S., this annual report summarizes the management and maintenance of lands acquired under the Save Our Rivers Program, Florida Forever Trust Fund, Preservation 2000, and Save Our Everglades Trust Fund on a perpetual basis and lands acquired for CERP and other water resource projects on an interim basis.</p>	<p>Annually March 1</p>	<p>Maria Dessources  Jim Schuette</p>	<p><a href="mailto:mdessour@sfwmd.gov">mdessour@sfwmd.gov</a> 561-924-5310 x3338  <a href="mailto:jschuett@sfwmd.gov">jschuett@sfwmd.gov</a> 561-682-6055</p>
<p><b>Mitigation Donation Annual Report - Volume II, Chapter 7</b></p> <p>In accordance with Sections 373.036(7)(b)7 (CAR) and 373.414(1)(b)2 (Additional Criteria for Activities in Surface Water and Wetlands), F.S., this annual report</p>	<p>Annually March 1</p>	<p>Karyn Allman</p>	<p>kaallman@sfwmd.gov 561-682-7293</p>

VIII. APPENDICIES

PLAN / REPORT / ACTIVITY <sup>1</sup>	DUE DATE	CONTACT	E-MAIL ADDRESS TELEPHONE
provides a summary on endorsed mitigation projects, including the available mitigation fund balance and expenditures, and a description of restoration and management activities.			
<b>SFER VOLUME III – ANNUAL PERMIT REPORTS</b>			
<b>Comprehensive Everglades Restoration Plan Regulation Act Projects - Volume III, Chapter 2</b> Annual report to comply with various reporting conditions required by permits issued by DEP under the Comprehensive Everglades Restoration Plan Regulation Act (CERPRA; Section 373.1502, F.S.).	Annually March 1	Chris King  Nirmala Jeyakumar	<a href="mailto:ctking@sfwmd.gov">ctking@sfwmd.gov</a> 561-682-2723  <a href="mailto:njeyaku@sfwmd.gov">njeyaku@sfwmd.gov</a> 561-682-6471
<b>Everglades Forever Act Projects - Volume III, Chapter 3</b> Annual report to comply with various reporting conditions required by permits issued by DEP under the EFA (Section 373.4592, F.S.).	Annually March 1	Nirmala Jeyakumar  Chris King	<a href="mailto:njeyaku@sfwmd.gov">njeyaku@sfwmd.gov</a> 561-682-6471  <a href="mailto:ctking@sfwmd.gov">ctking@sfwmd.gov</a> 561-682-2723
<b>Northern Everglades and Estuaries Protection Program Projects - Volume III, Chapter 4</b> Annual report to comply with various reporting conditions required by permits issued by DEP under the NEEPP legislation (Section 373.4595, F.S.).	Annually March 1	Nirmala Jeyakumar  Chris King	<a href="mailto:njeyaku@sfwmd.gov">njeyaku@sfwmd.gov</a> 561-682-6471  <a href="mailto:ctking@sfwmd.gov">ctking@sfwmd.gov</a> 561-682-2723
<b>Environmental Resource Permitting Projects - Volume III, Chapter 5</b> Annual report to comply with various reporting conditions required by permits issued by DEP under the Environmental Resource Permit Program legislation (Chapter 373, Part IV, F.S., and Title 62, F.A.C.).	Annually March 1	Nirmala Jeyakumar  Chris King	<a href="mailto:njeyaku@sfwmd.gov">njeyaku@sfwmd.gov</a> 561-682-6471  <a href="mailto:ctking@sfwmd.gov">ctking@sfwmd.gov</a> 561-682-2723

<sup>1</sup> Based on 2025 SFER chapter titles and content and 2025 SFER Lead Author List.

## VIII. APPENDICIES

### B. Alternative Water Supply Funding

Pursuant to Section 373.707(6)(a), F.S., the District has reviewed its funding for water resource development and alternative water supply (AWS) projects. To implement water resource development projects, as prioritized in its regional water supply plans, the District’s Preliminary Budget includes a total of \$746.6 million for Fiscal Year 2024-25.

Since Fiscal Year 2019-20, the Governor and Florida Legislature have appropriated funds to the Department of Environmental Protection (DEP) for the development of water resource and water supply projects to help communities plan for and implement conservation, reuse, and other water supply and water resource development projects. Priority funding will be given to regional projects in the areas of greatest need and for projects that provide the greatest benefit. Project proposals and ranking recommendations by each of the water management districts have been submitted to the DEP for funding considerations. A summary of the AWS projects by anticipated funding type is within the Fiscal Year 2024-25 Tentative Budget is included in the table below.

### SOUTH FLORIDA WATER MANAGEMENT DISTRICT ALTERNATIVE WATER SUPPLY FUNDING Fiscal Year 2024-25 Tentative Budget

Funding Source	Fiscal Year 2024-25 Tentative Budget	% of Total
District Funding for AWS	\$ 148,951,867	19.6%
State Funding for AWS	\$ 612,275,828	80.4%
<b>TOTAL FUNDING FOR AWS</b>	<b>\$ 761,227,695</b>	<b>100.00%</b>

**District Funding for AWS     \$148,951,867**

- C&SF: (\$131,694,781)
- Water Supply Program: (\$17,257,086)

**State Funding for AWS     \$612,275,828**

- Alternative Water Supply: (\$22,000,000)
- C&SF: (\$27,819,165)
- Lake Okeechobee Watershed: (\$50,000,000)
- C-43 West Basin Storage Reservoir: (\$162,056,663)
- IRL-S C-25 Reservoir and STA: (\$24,000,000)
- IRL-S C-44/C-23 Estuary Diversion Canal: (\$26,000,000)
- IRL-S C23/C24 North and South Reservoir: (\$82,100,000)
- Loxahatchee River Watershed Restoration: (\$2,218,130)
- CEPP North: (\$103,881,870)
- EAA Storage Reservoir Conveyance/STA/Pump Station: (\$112,200,000)

## VIII. APPENDICIES

### C. Project Worksheets

These projects listed in Appendix C include projects that provide a direct benefit to the water quality or quantity in the District or that increase recreations opportunities on public lands. The Districts major project categories are in support of Everglades restoration and the Operations and Maintenance Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure program. For Fiscal Year 2024-25, the District has included 41 projects in Appendix C totaling more than \$939.7 million to restore and protect water resources within the District.

State Subactivity	Project Name	Project Type	Project Description	Project Status	Construction Completion Date	Waterbody Benefited	RWSP Region Supported	BMAP/RAP Supported	MGD Made Available upon Completion	TN Reduction (lbs./yr.)	TP Reduction (lbs./yr.)	Size of Drainage Basin Treated	Sewer Made Available	Septic Systems Eliminated	District Tentative Budgeted Funding (FY 2024-25)	Future District Funding Commitments
1.1.1	2025 CFWI RWSP	Water Resource and Water Supply Development	This project includes continued support and participation in the inter-agency Central Florida Water Initiative (CFWI) coordination effort. The purpose of CFWI is to develop and implement a comprehensive water management strategy in the Central Florida Planning Area to meet growing water demands while protecting and preserving natural resources. This includes water supply planning, water conservation, regulatory initiatives, and water resource assessments. From a planning perspective, this effort includes implementation of the 2020 CFWI Regional Water Supply Plan (RWSP) approved in November 2020 and the development of the 2025 Update to this RWSP. The 2025 Update will provide updated demand estimates and projections based on a planning horizon of 2045, updated evaluations using these projections, and updated recommendations, and address any subsequent direction from the Florida Legislature, the Water Management District Governing Boards and the Steering Committee and the Florida Department of Environmental Protection.	Underway	9/30/2026	Upper Floridan Aquifer	SF CFWI (aka Upper Kissimmee Basin)	(blank)	N/A	N/A	N/A	N/A	N/A	N/A	\$ 594,261	District Ad Valorem
2.2.2	CFP/DEP - Alternative Water Supply	Water Resource and Water Supply Development	Regional and priority Reclaimed Water projects (some which support ocean outfall - LEC only). Priority brackish and surface water projects in the Upper Kissimmee Basin/CFWI and the Upper and Lower East Coast	Underway	N/A	N/A	SF-District-Wide	N/A	50.50 mgd capacity and 51.92 mgd brackish and reclaimed water distribution capacity	N/A	N/A	N/A	N/A	N/A	\$ 22,122,243	Future funding to come from future state Appropriations for AWS.
2.3.1	C-43 West Basin Storage Reservoir	Natural System Restoration	The requested funds will be used to continue construction of the C-43 Reservoir, increasing the amount of storage capacity within the Caloosahatchee basin. Water storage in the Caloosahatchee basin is critical to capturing runoff from the basin and regulatory releases from Lake Okeechobee. The Caloosahatchee (C-43) West Basin Storage Reservoir project will improve quantity, timing and distribution of freshwater flows to the Caloosahatchee River and Estuary. Water storage in the Caloosahatchee basin is critical to capturing runoff from the basin and regulatory releases from Lake Okeechobee. The Caloosahatchee (C-43) West Basin Storage Reservoir project will improve quantity, timing and distribution of freshwater flows to the Caloosahatchee River and Estuary. The project will store 170,000 ac. ft. of water.	Underway	TBD	Caloosahatchee River/ Estuary	SF Lower West Coast	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 162,835,235	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	CEPP-EAA: North New River & Miami Canal Improvements	Natural System Restoration	The Miami and North New River Canals will deliver water from Lake Okeechobee and the EAA Basin to the future A-2 Reservoir and A-2 STA. Canal conveyance improvements will be done by deepening and widening the Miami Canal to increase capacity by 1,000 cubic feet per second (cfs) and the North New River Canal to increase capacity by 200 cfs. By delivering water from Lake Okeechobee to the A-2 Reservoir and STA, the project will help to decrease damaging discharges from Lake Okeechobee to the Northern Estuaries which will contribute to reducing harmful algal blooms.	Underway	TBD	Lake Okeechobee, Miami Canal, North New River Canal, St. Lucie Estuary, Caloosahatchee Estuary	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 43,321,586	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	Okeechobee Field Station Replacement	Flood Control	The Okeechobee Field Station Relocation consists of the design and construction of a new Okeechobee Field Station. The new facility will be located on land owned by the District. The existing Field Station has reached the end of its useful life and requires replacement with facilities that meet current code requirements and facility needs. The new facility will consolidate and centrally locate the works and services provided in support of the District's mission for existing infrastructure operations as well as support new infrastructure that are in design and construction in the CERP and NEEPP programs. They include critical projects such as the recently completed C44 Reservoir & STA, C23/24 North and South Reservoirs and STA, C25 Reservoir & STA, Brady Ranch and Grassy Island FEBs & ASR Wells, and LOWRP / ASR wells.	Underway	3/15/2027	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 31,955,617	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	Boma FEB	Natural System Restoration	Funding is for the design, engineering, and construction of the Boma FEB. This project will construct an FEB on the District-owned Boma property that stores surface water, reduces nutrient loading in the estuary, and assists in meeting the C-43 minimum flows and levels. The FEB will be designed to attenuate high flows and store excess run-off from the basin to reduce wet-season, freshwater releases to the Caloosahatchee River Estuary during times when these releases would be deemed harmful to the health of the estuary. Provides regional storage within the Caloosahatchee River Watershed to reduce harmful discharges to the estuary. Preliminary estimated benefits for this project are 7,200 ac-ft/yr storage.	Underway	11/31/2028	Caloosahatchee River	N/A	Caloosahatchee BMAP	N/A	TBD	TBD	TBD	N/A	N/A	\$ 24,557,491	Funding for this project to come from the NEEPP Future Year Appropriation
2.3.1	Clewiston Field Station Replacement	Flood Control	The Clewiston Field Station Relocation consists of the design and construction of a new Clewiston Field Station. The new facility will be located on recently purchased land in Hendry County. The existing Field Station has reached the end of its useful life and requires replacement with facilities that meet current code requirements and facility needs. The new facility will consolidate and centrally locate the works and services provided in support of the District's mission for existing infrastructure operations as well as support new infrastructure that are in design and construction in the CERP, CEPP, NEEPP and Restoration Strategies programs. They include critical projects such as the C-43 Caloosahatchee Reservoir, A2 STA and Reservoir, Boma FEB, Lake Hippochee FEB Phase 1 and 2, C-139 FEB, and CEPP North Features.	Underway	12/31/2026	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 8,612,883	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	C-18W Reservoir - Loxahatchee River Flow-way 2	Natural System Restoration	Flow-way 2 Features: C-18W Impoundment 9,500 ac-ft, inflow pump station, seepage canal and 4 ASR wells. Provides majority of freshwater river restoration flows to eliminate the exceedances and MFL violations on the Wild and scenic NW Fork of the Loxahatchee River. Restores critical river habitat and keeps salinity levels from going too far upstream and impacting the river ecology. C-18W impoundment provides 9,500 ac-ft of storage and the 4 ASR wells ~ 12,000 ac-ft of below ground storage.	Underway	9/30/1931	Loxahatchee River Watershed	N/A	N/A	N/A	TBD	TBD	TBD	N/A	N/A	\$ 2,327,646	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	IRL S C-23 to C-44 Interconnect - Estuary Discharge Diversion	Natural System Restoration	The project is for the design and construction of the proposed canal connection between the C-23 canal and the C-44 Reservoir & STA project. This connection will divert, via pump, excess water from the C-23 Canal that cannot be captured by the C-23 and C-24 reservoirs. The excess water will be diverted to the South Fork of the St. Lucie River, after treatment in the C-44 STA. The project will provide water storage, water quality treatment, and wetland restoration that reduces harmful discharges into the St. Lucie River and Estuary.	Underway	3/15/2025	North Fork St. Lucie River, St. Lucie River Middle Estuary	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 26,043,067	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	Lake Okeechobee (LOWRP) ASR Wells	Natural System Restoration	LOWRP is a Comprehensive Everglades Restoration Plan (CERP) planning effort designed to improve water levels in Lake Okeechobee; improve the quantity and timing of discharges to the St. Lucie and Caloosahatchee estuaries; restore degraded habitat for fish and wildlife throughout the study area; and increase the spatial extent and functionality of wetlands.	Underway	TBD	Lake Okeechobee, Caloosahatchee Estuary, St. Lucie Estuary	N/A	N/A	TBD	N/A	N/A	920000	N/A	N/A	\$ 50,540,133	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	IRL C23/24 Storage Components	Natural System Restoration	The C-23/24 Reservoir and STA are components of the Indian River Lagoon South Restoration Project Implementation Report Recommended plan. The land for these components is to be acquired by the District (has been 80% acquired) and the design and construction is to be conducted by the Corps of Engineers. These components are expected to attenuate, store and divert harmful watershed flows from the C-23 and C-24 basins that are discharged to the St. Lucie Estuary and Indian River Lagoon through the Central and South Florida Flood Control project's C-23 and C-24 canals. The design and construction of these components, along with the remainder of the IRLS components will result in improved conditions to establish an ecologically healthy river and lagoon.	Underway	6/30/2032	Southern Indian River Lagoon (IRL-S), St. Lucie River	N/A	N/A	TBD	TBD	TBD	TBD	N/A	N/A	\$ 82,541,182	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	Grassy Island FEB	Natural System Restoration	Flow Equalization Basin and Aquifer Storage and Recovery facility that stores surface water and reduces total phosphorus loads to Taylor Creek, and assists in water delivery and operational flexibility to the Taylor Creek Stormwater Treatment Area. The project will improve water quality of the discharges from the Taylor Creek Sub watershed into Lake Okeechobee.	Underway	8/31/2026	S-191 Basin in Taylor Creek/Nubbin Slough Sub watershed/Lake Okeechobee	N/A	Lake Okeechobee BMAP	N/A	N/A	1742 lbs/yr	984	N/A	N/A	\$ 14,673,081	Funding for project to come from the NEEPP Future Year Appropriations
2.3.1	CEPP North S-8A Gated Culvert & Canal	Natural System Restoration	The purpose of the Central Everglades Planning Project (CEPP) is to improve the quantity, quality, timing and distribution of water flows to the Northern Estuaries, central Everglades (Water Conservation Area, WCA 3), ENP and Florida Bay while increasing water supply for municipal, industrial and agricultural users. The proposed project includes construction of some conveyance features that will deliver and distribute existing flows and redirected Lake Okeechobee water through WCA 3A. Project 101261 consists of design and construction by the SFWMD of the new S-8A (canal connection to L-4 and a culvert) to deliver water from the Miami Canal west to L-4 (3120 cfs) and to the remaining Miami Canal segment (1040 cfs). Potential design modifications to the existing S-8/G-404 complex will be also assessed. S-8 pump station design modifications include a new hydraulic connection from S-8 to the degraded L-4 Levee (New S8A), utilization of the existing G-404 pump station (570 cfs design capacity), and leaving the 1-2 mile segment of the Miami Canal as available gateway conveyance capacity during peak flow events.	Underway	4/30/2027	Everglades, Water Conservation Area 3A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 13,359,966	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	WERP L-28 South Culverts	Natural System Restoration	Improve the quantity, quality, timing and distribution of water in the Western Everglades, Reestablish ecological connectivity of wetland and upland habitats in the western Everglades with restored freshwater flow paths, Reduce the severity and frequency of wildfires, Restore low nutrient conditions. Project will provide early benefits ahead of the planning project receiving authorization in WRDA 2024. The operable culverts are a project compensate part of the larger WERP project that will facilitate flow from southwest WCA3A through the culverts into Big Cypress National Preserve when conditions allow for restoration flows.	Underway	TBD	Big Cypress National Preserve	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 16,058,925	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	CEPP N S-630 Pump Station & L-4 Levee	Natural System Restoration	The S-630 pump station is 360cfs and will be located west of the L-4 levee degrade, with the intent to provide water supply deliveries. The L-4 Levee degrade will remove approximately 3 miles of the interior levee to allow for sheet flow into the northwest corner of WCA 3A. The purpose of the Central Everglades Planning Project (CEPP) is to improve the quantity, quality, timing and distribution of water flows to the Northern Estuaries, central Everglades (Water Conservation Area, WCA 3), ENP and Florida Bay while increasing water supply for municipal, industrial and agricultural users. The proposed project includes construction of some conveyance features that will deliver and distribute existing flows and redirected Lake Okeechobee water through WCA 3A. Project 101307 consists of design and construction by the SFWMD of: 1) the new S-630 pump station (360 cfs) that will retain the existing functionality of STA-5/6 and maintain water supply to existing legal users and 2) converting the L-4 canal into a spreader canal degrade by degrading approximately 2.9 miles of the southern L-4 levee along the northern boundary of WCA-3A.	Underway	8/30/2028	Everglades, Water Conservation Area 3A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 44,202,775	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	CEPP N Miami Canal Backfill & L5 CNT8	Natural System Restoration	The proposed project consists of design and construction of the modifications to the eastern remnant L-5 Canal and the west L-5 Canal to accommodate 500 cfs, and 3,000 cfs, respectively. The CEPP recommended plan includes degrading spoil mounds north of S-339 and hybrid (leaving some created mounds in place) approach south of S-339 and backfilling 13.5 miles of the Miami Canal between L-75 and approximately 1.5 miles south of the S-8 pump station. As stated in the PIR, Miami Canal backfilling is primarily dependent upon material from the L-5 canal conveyance improvements with other material coming from the L-4 levee degrade, new S-8A canal (that connects the L-4 and Miami Canal) and the adjacent spoil mounds located along the Miami Canal north of Interstate 75 (I-75). These two features should be performed concurrently in a contract.	Underway	11/30/2027	North Miami River	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 32,153,061	Project funding is estimated to come from legislative appropriations for Everglades Restoration



State Subactivity	Project Name	Project Type	Project Description	Project Status	Construction Completion Date	Waterbody Benefited	RWSP Region Supported	BMAP/RAP Supported	MGD Made Available upon Completion	TN Reduction (lbs./yr.)	TP Reduction (lbs./yr.)	Size of Drainage Basin Treated	Sewer Made Available	Septic Systems Eliminated	District Tentative Budgeted Funding (FY 2024-25)	Future District Funding Commitments	
2.3.1	CEPP New Water Seepage Barrier CNT13-NW	Natural System Restoration	The L-31N Seepage Management Pilot Project began in 2001, as part of the Comprehensive Everglades Restoration Plan (CERP). The intent of the pilot project was to determine the appropriate technology needed to control seepage from the Everglades National Park (ENP) and provide the appropriate amount of ground-water flow to minimize potential impacts to the West Well Field and Biscayne Bay. To meet these needs, a levee curtain wall (vertical subsurface barrier) has been proposed along the L-31N Levee in Miami-Dade County to reduce seepage flow from the ENP. The concept was subsequently explored as part of the SFWMD South Dade study and Florida Bay Initiatives. The Miami-Dade Limestone Products Association, as part of a private mitigation initiative, constructed approximately five miles of curtain wall using a cement bentonite slurry adjacent to the ENP to reduce seepage losses from the ENP. This project builds upon the all previous efforts and will design and construct an approximately 5-mile curtain wall along L-357W Levee northwest of S-357 pump station, in Miami-Dade County, Florida.	Underway	12/31/2024	ENP	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$	14,611,315	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	Biscayne Bay Coastal Wetlands Cutler Flowway- S-701 Pump Station and Conveyance System	Natural System Restoration	Rerouting direct canal flows to Biscayne Bay into coastal wetlands at three locations: Deering Estate (complete); Cutler Wetlands and L-31E Flow-way. The use of pumps, culverts and spreader swales will help balance salinity levels in the near shoreline habitat of the bay and restore freshwater flows to coastal wetlands. This will improve the ecological health of this habitat which is a crucial nursery for shrimp, shellfish and fish.  Re-hydrate coastal mangrove wetlands by re-distributing freshwater flows via pump stations and spreader canals. These funds are for construction of the Phase 1 Cutler Wetlands.  Redistribute freshwater flows to coastal mangroves and restore critical habitat for fish and wildlife. Improve the quantity, timing and distribution of point source flows to Biscayne Bay and Biscayne National Park. Diverts freshwater to tidal creeks and improves nearshore salinity.	Underway	12/31/2025	Nearshore Biscayne Bay and coastal wetlands	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$	40,468,187	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	S-332B & S-332C Pump Station Replacement	Natural System Restoration	Replace two temporary pump stations with permanent pump stations that convey seepage collected in L-31N Canal to the C-111 North Detention Area and South Detention Area to create a hydrologic ridge adjacent to Everglades National Park. The goal is to reduce seepage losses from Everglades National Park and increase wetland hydroperiods. Land was previously acquired as part of the C-111 South Dade Project, a jointly cost-shared project between USACE-SFWMD	Underway	TBD	Everglades National Park	(blank)	(blank)	(blank)	(blank)	(blank)	(blank)	N/A	N/A	\$	694,172	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	IRLS C-25 Reservoir & STA	Natural System Restoration	This project captures, stores, and treats water in the C-25 Basin from the C-25 Canal prior to flowing down stream into the northern St. Lucie Estuary and Indian River Lagoon. This reservoir will be 1,300 acres and be 4.6 feet deep. These funds support the design, engineering and construction.  Stormwater treatment area that works in conjunction with the C-25 Reservoir to improve the water quality by reducing nutrient levels in the C-25 basin flows. The STA is approximately 163 acres and will operate at approximately 2.5 ft.	Underway	6/30/2028	Southern Indian River Lagoon (IRL-S)	TBD	TBD	TBD	TBD	TBD	TBD	N/A	N/A	\$	24,134,384	Project funding is estimated to come from legislative appropriations for Everglades Restoration
2.3.1	CEPP EAA Reservoir S-623 Pump Station	Natural System Restoration	The S-623 pump station will be located between the EAA A-2 Reservoir and the Inflow/Outflow Canal approximately 570 feet north of the north reservoir embankment and will provide a reservoir inflow pumping capacity of 4,600 cfs. The pump station will be connected to the Inflow/Outflow Canal supplying up to 3,200 cfs from the Miami Canal and 1,500cfs from the North New River Canal (NNRC) via an intake canal and individual intake bays connected to the pump intakes.	Underway	9/30/2029	A-2 Reservoir	TBD	TBD	TBD	TBD	TBD	TBD	N/A	N/A	\$	54,143,976	Project funding is estimated to come from legislative appropriations for Everglades Restoration
															\$	687,234,682	
3.1.1	C-139 Annex Restoration Project	Natural System Restoration	The Sam Jones/Abiaki Prairie Wetland Restoration (C-139 Annex Wetland Restoration) project is located on the C-139 Annex. The C-139 Annex is a 17,904 acre citrus grove parcel located in Hendry County, Florida purchased by the District in 2010. The restoration project encompasses approximately 7,813 acres of the C-139 Annex property and is generally located south of the existing FPL easement corridor and north of the Seminole Tribe of Florida's Big Cypress Reservation. The project will restore natural hydrology and reestablish historic wetland habitat, complementing Restoration Strategies by returning more historic conditions to the project area. The intent of the project is for mitigation of wetland impacts associated with limestone mining activities in the Lake Belt Region. The restoration project was approved by the Lake Belt Mitigation Committee in December 2012.	Underway	TBD	WCA3	N/A	N/A	TBD	N/A	N/A	7800	N/A	N/A	\$	5,822,759	Funding for this project will be allocated from the Lake Belt Mitigation Fund/Lake Belt Miners.
3.2.1	G-310, G-335 Pump Station Trash Rake Replacement	Flood Control	To support continued District operations, aging structures require periodic maintenance and repairs. G-310 & G-335 are located in the West Palm Beach Field Station service area. The G-310 Pump Station is located adjacent to the Loxahatchee Preserve and STA-1W, approximately 10 miles south of SR 80. The G-335 Pump Station is located adjacent to Pump Station G-436 and WCA2 is approximately 7 miles NE of US 27. The project work at G-310 & G-335 includes the removal of the existing trash rake system and replacement of the trash rake system at upstream bridge locations for G-310 and existing bridge at G-335, exhaust fan shroud replacements, building exterior concrete repair and waterproofing, lube oil fuel tanks and diesel and lube oil piping sandblasting and re-coating, and the addition of fall protection measures (adders, parapet handrail, etc.).	Underway	12/31/2027	WCA2	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$	3,504,477	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	BCB Structures Monitoring & Control Upgrade - Lake Trafford Tower	Flood Control	New Lake Trafford Telemetry Tower to assist sites will be remotely controlled and monitored from B1 and BCB control room. Site data will be available on a real time server, total visibility of all site parameters including historical data. The sites can be polled for instant values and will report automatically any change of state. Commercial power and generators will be monitored, generators will have remote shut off control. Proven technology and communication upgrades will bring the sites to the District standards in effect	Underway	8/30/2026	Cocohatchee Canal, Faka Union canal, and Golden Gate canal	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$	3,112,619	Big Cypress Basin Ad Valorem funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	West Palm Beach Field Station Maintenance Systems Replacements	Flood Control	Upgrades to the WPBFS B-134 Building for health and safety in the paint mixing room and shop.	Underway	12/31/2026	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$	2,772,649	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	G-6A Pump Station	Flood Control	This project encompasses the refurbishment of the S-6 pump station, as well as the design and construction of a new permanent auxiliary pump station G6A. The S-6 pump station, constructed in 1957, is a high capacity pump station, with a design capacity of 2,925 cubic feet per second (cfs). The purpose of the S-6 pump station is conveyance of surface water from Lake Okeechobee and the agricultural area northwest of the pump station via the Hillsboro Canal to STA 2; water is treated in STA 2 and then moved to WCA 2A. Emergency water supply to WCA 1 (untreated water) can be made in conjunction with G-338. S-6 is also operated to provide regulatory discharges from Lake Okeechobee when canal capacity is not needed for runoff from the Everglades Agricultural Area. As of today, the S-6 Pump Station is over 60 years old, beyond its planned life of 50 years. Some major components of this pump station are showing signs of heavy corrosion and normal wear and tear, which could result in inefficient operation over time and even lead to an unplanned shutdown if the deficiencies are not corrected in time. This project will refurbish the S-6 pump station and bring the subject components up to current District standards. The goal is to achieve an additional 50-year service life upon the completion of this project.	Underway	TBD	WCA, EAA	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$	56,526,557	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	S-7 Pump Station Refurbishment	Flood Control	Pump station S-7 is one of the key structures that support the District's flood control mission in the Everglades Agricultural Area. The primary purpose of the S-7 pump station is to discharge drainage water via the North New River Canal from the agricultural area northwesterly of the pumping station into Conservation Area No. 2, at the rate of 3/4 inch per day from the 125 square mile tributary drainage area. S-7 pump station is equipped with three (3) 144-inch diameter horizontal axial pumps rated at 830 cfs each for a total capacity of 2,490 cfs. This station also has an adjacent gated spillway that allows water to enter the Water Conservation Area (WCA) 2 through gravity discharge if the water level in WCA 2 is low enough. This project will refurbish the S-7 pump station and bring the subjected components up to current District standard. The goal is to achieve 50-year service life and reliable continuous operation upon the completion of this project.	Underway	TBD	North New River	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$	611,184	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	Underground Storage Tank Replacements	Flood Control	This project will consist of the replacement of 7 underground storage tanks that are 30 years or older. Six (6) out of the seven (7) tanks are used for vehicle fuel, the seventh one serves an emergency generator located on the roof of B-1 Building at Headquarters. The six (6) vehicle fuel tanks are in field stations where revitalization projects are not scheduled in the near future. The manufacturer's 30-year warranty has expired on all seven (7) tanks. Due to high environmental risk of soil and groundwater contamination from leaking underground tanks, it has been advised to replace the tanks with aboveground storage tank when availability of space permits it.	Underway	9/30/2026	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$	5,008,677	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	S-29 Structure Resiliency Improvement & Forward Pump Station	Flood Control	This project will fulfill the objectives of the SFWMD Flood Protection Level of Service Program. The objective of this phase II study is to evaluate different flood mitigation adaptation strategies, prioritize project implementation, and provide conceptual design for different mitigation projects in the C8 and C9 watersheds in the northern Miami Dade County and South Broward County area.	Underway	9/30/2028	C8 and C9 watersheds	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$	50,063,037	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	Control Panel Upgrade G-310, G-335, S-319, S-362 Pump Stations	Flood Control	This project consists of furnishing materials and equipment necessary to upgrade the existing control panels for new security and operational needs at each of the main systems at the G-310, G-335, S-319 and S-362 pump stations.	Underway	12/31/2025	STA 1 W and Water Conservation Area	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$	998,000	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	Gate Hoist Conversion	Flood Control	These 15 District spillways will have their current gate hoist system (hydraulic cylinder) replaced with a skid mounted cable drum hoist. The projects will be performed in conjunction with the Major Gate Overhauls for each structure, administered by the West Palm Beach Field Station. For this pilot project, the hoist at S-176 will be the first of the 26 hoists to be converted to cable drum by District personnel performing the demolition and installation work.	Underway	9/30/2027	Central and Southern Florida System (C&SF)	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$	885,412	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure

State Subactivity	Project Name	Project Type	Project Description	Project Status	Construction Completion Date	Waterbody Benefited	RWSP Region Supported	BMAP/RAP Supported	MGD Made Available upon Completion	TN Reduction (lbs./yr.)	TP Reduction (lbs./yr.)	Size of Drainage Basin Treated	Sewer Made Available	Septic Systems Eliminated	District Tentative Budgeted Funding (FY 2024-25)	Future District Funding Commitments
3.2.1	S-27 Structure Resiliency Improvement & Forward Pump Station	Flood Control	The S-27 Structure will be improved by adding a 1,500 cubic feet per second (cfs) forward pump station with C-7 Canal west bank alignment modification, raising of existing 527 super-structure and repair of deficiencies identified in the FY20 Structure Inspection Report. The structure deficiencies include replacement of the gates and lifting mechanism, replacement of the service bridge, foundation evaluation for structure improvements, replacement of the control building, upstream and downstream corrosion repair of steel wingwalls and tiebacks, replacement of the steel and asbestos sheet piles, safety railings and fencing, fall protection, and evaluation of an active cathodic protection system. While the structure is undergoing design review, it will be evaluated to see if self-preservation mode modifications are necessary. A fully functional water control structure is necessary so that it continues to provide the expected level of flood protection and saltwater intrusion for the C-7 Basin.	Underway	9/30/2028	C-7	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 50,058,345	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	G-370 & G-372 Trash Rake/Fuel Farm Refurbishment	Flood Control	The project consists of minor refurbishments to the G-370 and G-372 pump stations, which include Trash Rake Improvements, Fuel Farm Upgrades, and Structural Repairs to improve maintenance, safety and operability during storm events.	Underway	11/30/2025	Lake Okeechobee, North New River, Miami River, A1FEB, STA 3/4	SF District-wide	(blank)	NA	NA	NA	NA	N/A	N/A	\$ 770,581	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	STA-1W Repairs / Replacements	Natural System Restoration	A complete topography survey of STA-1W, including treatment cell ground elevation, levee and canal/ditch cross sections, and existing structure location and invert information will be used to design and implement a comprehensive, phased refurbishment of the STA. The structure refurbishments address the eastern flow-way and include repair/replacement of culvert structures from the original ENRP construction: replacement of the G-253 CMP culvert structures from the original ENRP construction with new concrete box culvert structures; in-kind repair/replacement of the G-305D structure to address leaking seals; in-kind repair/replacement of the G-304 A-J, G-306 A-J series of single gated CMPs, used to convey water from Cell 5A, 5B and the seepage canal to outflow canal to address corrosion at the gate stem, gate frame, and culverts and to address potential gasket displacement which could develop into tears and flow; and in-kind repair/replacement of the G-327A in kind repair/replacement to address flow at one of the gaskets.	Underway	9/30/2026	STA 1 W	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 15,034,257	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	L-8 FEB G-539 Pump Replacement	Natural System Restoration	This project is for the replacement of two of the six failing pumps at the G-539 (L-8 FEB pump station).	Underway	9/30/2025	L-8 FEB	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 2,550,000	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	S-193 Navigation Lock Gate Replacement	Flood Control	Under certain head conditions during operation of the Lake Okeechobee lakeside gates, vibration of the east lakeside gate is very high. Numerous attempts have been made to fix this problem, but none have been fully successful. The gate has operationally failed in the past by getting stuck in either the open, closed or partially open position, any of which would pose navigation problems. The lakeside gates also have a recess below the bottom of the gates that has chain barriers to prevent manatee entrapment. One manatee mortality in 2018 has been attributed to a manatee being trapped under the gate, presumably due to failure of the chain system. The gate recess geometry may have been a factor in other mortalities.	Underway	6/30/2026	Lake Okeechobee	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 1,448,477	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	Flight Operations Facility	Flood Control	The project requires the design and construction of an easily accessible and permanent Flight Operations Facility including: helipad, associated helicopter parking area for the three South Florida Water Management District (SFWMD) helicopters; maintenance, storage and office facilities for two (2) mechanics and four (4) pilots. In addition, the proposed facility will be equipped with an above ground fuel tank for the helicopters' fueling service. SFWMD lease will no longer be renewed at PBIA.	Underway	1/31/2026	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 11,077,083	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	BCB I-75-2 Structure Replacement	Flood Control	The project consists of constructing a new structure South of Pine Ridge Road and demolishing the existing structure. The new structure is expected to be similar to Cypress 1 structure recently built with 3 bays, each 8 to 10 feet wide with single stem gates with a 75-foot service bridge. Unlike the old weir, the new structure will be fully automated to make operations more efficient. I-75W2 replacement is required since the structure does not have sufficient draw-down capacity needed to handle additional flows. Additional capacity is also required for emergency conditions and to provide more operational flexibility. Flowrate design capacity is to be 600 CFS.	Underway	6/30/2027	I-75 Canal	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 2,603,127	Big Cypress Basin Ad Valorem funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	S-25B & S-26 PS Maintenance & Resiliency	Flood Control	The S-25B and S-26 pump stations are coastal structures which are critical to the operation of flood control in Miami-Dade County. This project will ensure operability of aging infrastructure as well as planning for implementation of new facilities to meet future needs. The project for each site has three (3) phases. Phase I consists of updating the stations to allow for the use of portable generators to be used should an existing obsolete generators fail. Phase II will install new generators and auxiliary components in the existing building. Phase III will address affects of sea level rise at each site. Phase III is part of the resiliency planning efforts for the Central & South Florida Flood Control Project originally constructed by the USACE.	Underway	11/30/2025	C-5 and C-6	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 1,305,000	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	STA-1E Central Flow-way Cells 3 & 4N	Natural System Restoration	The STA-1E Central Flow-way project will address compromised hydraulics and poor vegetation conditions (including floating emergent vegetation referred to as tussocks) caused by uneven topography and short circuit channels. Additionally, the spreader and collections canals will be reshaped and armored at the inflow structures. The objective is to improve the treatment performance of the STA-1E Central Flow-way.	Underway	9/30/2025	STA 1 E	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 14,101,852	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
3.2.1	Control Panel Upgrades for Picayune, S-127 and G-420	Flood Control	This project will provide upgrades for station control panels and engine control panels, including: design, materials, fabrication, installation & commissioning, testing and training at the S-127, S-129, S-131, S-133, S-135, G-420, S-486, S-487, and S-488 pump stations. The project also includes Command and Control Centers at S-127 and S-487.	Underway	9/30/2025	Lake Okeechobee and L-29	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	\$ 1,497,010	Funding for this project will be allocated within the O&M Capital Rehabilitation, Refurbishment and Replacement of Aging Infrastructure
Grand Total															\$ 229,751,103	\$ 939,702,289

**VIII. APPENDICIES**

**D. Outstanding Debt**

In November 2006, the District issued \$546,120,000 in Certificates of Participation (COPs) to fund the construction of Everglades restoration projects. COPs are statutorily authorized tax-exempt certificates. In February 2016, the District advanced refunded \$442,025,000 of the outstanding balance of the Series 2006 COPs. This refunding was financed through the issuance of the Series 2015 Refunding COPs with a par value of \$385,425,000. The economic gain on the refunding is a net present value savings of \$72.2 million. The remaining outstanding principal balance at the end of September 30, 2023, for Fiscal Year 2024-25 through Fiscal Year 2036-37 is \$289,895,000.

The status of the District’s Series 2015 COPs is summarized below as of September 30, 2023.

**SOUTH FLORIDA WATER MANAGEMENT DISTRICT  
OUTSTANDING DEBT  
Fiscal Year 2024-25 Tentative Budget**

<b>Series</b>	<b>Original Issue Amount</b>	<b>Maturity</b>	<b>Principal</b>	<b>Interest</b>	<b>Total Requirements</b>
COPs 2015	\$385,425,000	2037	\$16,495,000	\$13,774,875	\$30,269,875

<b>Series</b>	<b>Fiscal Year</b>	<b>Principal</b>	<b>Interest</b>	<b>Total Requirements</b>
COPs 2015	2025-26	\$ 17,315,000	\$ 12,929,625	\$ 30,244,625
	2026-27	\$ 18,180,000	\$ 12,042,250	\$ 30,222,250
	2027-28	\$ 19,085,000	\$ 11,110,625	\$ 30,195,625
	2028-29 thru 2032-33	\$ 110,195,000	\$ 40,351,375	\$ 150,546,375
	2033-34 thru 2035-36	\$ 79,460,000	\$ 10,463,000	\$ 89,923,000
	2036-37	\$ 29,165,000	\$ 729,125	\$ 29,894,125
<b>TOTAL</b>		<b>\$ 273,400,000</b>	<b>\$ 87,626,000</b>	<b>\$ 361,026,000</b>

## VIII. APPENDICIES

### E. Consistency Issues for Fiscal Year 2024-25

#### 1. *Prior Fiscal Years' Summary*

In Fiscal Year 2011-12, the five water management districts agreed to and implemented a tiered management classification and performance metrics.

In Fiscal Year 2012-13 the management tiers were re-evaluated based on District size, scope, and programs of each District. The tiers are set at SFWMD Tier 1, SWFWD and SJRWMD at Tier 2, and NFWWMD and SRWMD at Tier 3. The Tier 2 and Tier 3 districts have all adopted common pay grades, which facilitates the development of more consistent nomenclature for positions. Initially, the Tier 2 districts achieved pay grade consistency for approximately 50 jobs, particularly jobs in information technology, engineering, and science.

Additionally, the performance metrics were evaluated annually and in Fiscal Year 2014-15 were finalized to include 7 CUP, 9 ERP, 1 Mission Support, 3 Natural Systems, and 3 Water Supply metrics for a total of 25 combined quarterly and annual metrics.

In addition to the structure, nomenclature, and performance metrics standards, the districts also adopted the Department of Management Services (DMS) Minimum Equipment Replacement Criteria. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, most recent annual maintenance cost, and cost per mile. For trucks, tractors, mowers, trailers, and other equipment, a mileage (hours) / age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The water management districts evaluated their fleet and equipment replacement policies, compared them to the state's criteria, and adopted the state's minimum equipment replacement criteria (floor) or established criteria more stringent than the state.

## VIII. APPENDICIES

### 2. *Current Fiscal Years' Summary*

#### a) **Staff Levels/Reorganization**

Each water management district continues to evaluate its organizational structure and staffing levels as it focuses on its core mission.

The Tentative Budget for the District shows a staffing level of 1,547 FTEs. The 36 proposed additional FTEs that were added are in support of the increased need of staff to operate and maintain new restoration projects coming on-line and workload associated with projects.

The District executive management holds regular meetings to review vacant positions and the justification for their need. Selections for all positions approved for hire are typically hired at or below the budgeted salary amount. Routine oversight and reporting to ensure staffing resources support the agency's operational needs in the most efficient manner.

#### b) **Health Insurance**

The Water Management Districts continue to explore options individually, as well as collectively, to standardize benefits and control health insurance costs for both the employee and employer. As in recent years, the District is implementing additional pharmacy benefit management controls due to the rising costs of certain prescription drugs. When seeking medical providers and diagnostic testing, employees will continue to have a choice but are incentivized to use lower cost qualified providers. Staff closely analyze plan results throughout the year to track actual claim costs in relation to the budget. Based on future medical and pharmacy cost projections, it is not necessary for the District to make any plan changes for the upcoming calendar year. Prior year plan design changes remain in effect and have positively impacted plan costs. The existing plan design that has been implemented is expected to continue to have the same positive cost saving affect:

- Maintenance medications may be filled in a 90-day supply at certain pharmacies.
- Telehealth/Virtual appointments are available to covered employees at a \$0 Copay.
- Drug manufactures will work directly with some diabetic patients who may be eligible for discounted medication.
- Specialty pharmacy efficiencies are being leveraged to provide better clinical value and price.
- Home delivery pharmacy services have been integrated to reduce retail pharmacy spending.

## VIII. APPENDICIES

### c) Contract and Lease Renewals

The District continues to examine existing contracts and work through the labor and supply chain issues with vendors. When considering lease agreements, office space should be utilized in the most efficient manner possible with a focus on saving taxpayer dollars.

Every year, as applicable, the District requests every firm under a continuing services contract to hold their labor rates for any renewal period remaining in the contract term. For example, all twenty-four firms for Professional Engineering Services for Operation, Maintenance, Repair, Replacement and Rehabilitation (OMRR&R) and Gravity Structures, Canal/Levee Refurbishment and Low Hazard Impoundment have agreed to maintain their rates for any renewal period.

Negotiated cost savings and cost avoidance are also realized through various competitive procurements of both commodities and services. Savings attributed to specific contracts include the elimination of an annual escalator or negotiation of labor rates and other direct costs. Price agreements are also awarded through a competitive process that offer discounts from suppliers on repetitive requirements. The District also realizes saving through piggy-backing the same rates and conditions from intergovernmental cooperative purchases.

Regarding office space leases, the District is utilizing its owned office space in the most efficient manner possible by leasing out available space. The District currently leases office space to DEP at its headquarters in West Palm Beach. The current leased space of 17,653 square feet at the headquarters building will be increased to nearly 22,538 square feet on November 1, 2024, and will be updated annually based on the actual square footage. For Fiscal Year 2024-25, the District anticipates receiving \$401,694 in revenue from that lease. The District also leases the daycare facility on headquarters campus resulting in \$128,035 in revenue, space in Ft. Myers Service Center to the Edison & Ford Winter Estates resulting in \$85,553 and space to Collier County BCC in the BCB Service Center resulting in \$54,727.

The District rents space for Service Centers located in Orange and Okeechobee Counties. The District also rents space at Palm Beach International Airport as it does not own suitable facilities for Hangar/Office Space. The District is currently working on moving staff from the Okeechobee location to the Okeechobee Field Station once the replacement is completed. Additionally, the District will be leasing office space at the Okeechobee Field Station to Florida Fish and Wildlife Conservation Commission staff.

## IX. CONTACTS



### South Florida Water Management District

3301 Gun Club Road  
West Palm Beach, FL 33406  
Telephone 561-686-8800  
1-800-432-2045 (within FL only)

Website: [www.sfwmd.gov](http://www.sfwmd.gov)

#### Executive Team

Drew Bartlett, Executive Director  
[dbartlett@sfwmd.gov](mailto:dbartlett@sfwmd.gov)

Jill Creech, P.E., Division Director  
Regulation  
[creech@sfwmd.gov](mailto:creech@sfwmd.gov)

Maricruz Fincher, General Counsel  
[mfincher@sfwmd.gov](mailto:mfincher@sfwmd.gov)

Taniel Koushakjian, Chief Communications and  
Public Policy Officer  
[tk@sfwmd.gov](mailto:tk@sfwmd.gov)

Jennifer Smith, Chief of Staff  
[jsmith@sfwmd.gov](mailto:jsmith@sfwmd.gov)

Jennifer Reynolds, Division Director  
Everglades Restoration  
[jreynolds@sfwmd.gov](mailto:jreynolds@sfwmd.gov)

Richard Virgil, Division Director  
Field Operations & Land Mgmt.  
[rvirgil@sfwmd.gov](mailto:rvirgil@sfwmd.gov)

Lucine Dadrian, Division Director  
Engineering, Construction & Modeling  
[ldadrian@sfwmd.gov](mailto:ldadrian@sfwmd.gov)

Lawrence Glenn, Division Director  
Water Resources  
[lglenn@sfwmd.gov](mailto:lglenn@sfwmd.gov)

Akintunde Owosina, Chief Information Officer  
Information Technology  
[aowosin@sfwmd.gov](mailto:aowosin@sfwmd.gov)

Candida Heater, Division Director  
Administrative Services  
[cheater@sfwmd.gov](mailto:cheater@sfwmd.gov)

John Mitnik, P.E., Assistant Executive  
Director, Chief District Engineer  
[jmitnik@sfwmd.gov](mailto:jmitnik@sfwmd.gov)

## IX. CONTACTS

### South Florida Water Management District Governing Board Members

Chauncey Goss, Board Chairman  
[cgoss@sfwmd.gov](mailto:cgoss@sfwmd.gov)

Scott Wagner, Vice Chairman  
[swagner@sfwmd.gov](mailto:swagner@sfwmd.gov)

Cheryl Meads  
[cmeads@sfwmd.gov](mailto:cmeads@sfwmd.gov)

Charlette Roman  
[croman@sfwmd.gov](mailto:croman@sfwmd.gov)

Jay Steinle  
[jsteinle@sfwmd.gov](mailto:jsteinle@sfwmd.gov)

Ron Bergeron, Sr.  
[rbergeron@sfwmd.gov](mailto:rbergeron@sfwmd.gov)

Charlie E. Martinez  
[cmartinez@sfwmd.gov](mailto:cmartinez@sfwmd.gov)

Benjamin Butler  
[bbutler@sfwmd.gov](mailto:bbutler@sfwmd.gov)

### Big Cypress Basin Governing Board Members

Charlette Roman, Chair  
[croman@sfwmd.gov](mailto:croman@sfwmd.gov)

Dan Waters, Vice Chair  
[dwaters@sfwmd.gov](mailto:dwaters@sfwmd.gov)

Andrew Hill  
[anhill@sfwmd.gov](mailto:anhill@sfwmd.gov)

Michelle McLeod  
[mmcleod@sfwmd.gov](mailto:mmcleod@sfwmd.gov)

Michael Romano  
[miromano@sfwmd.gov](mailto:miromano@sfwmd.gov)

Patricia Smith  
[pjsmith@sfwmd.gov](mailto:pjsmith@sfwmd.gov)







**Ron DeSantis, Governor**

**SFWMD Governing Board**

- Chauncey Goss, Chairman
- Scott Wagner, Vice Chairman
- Ron Bergeron Sr.
- Ben Butler
- Charlie E. Martinez
- Cheryl Meads
- Charlette Roman
- Jay Steinle

**SFWMD Executive Management**

- Drew Bartlett, Executive Director
- John Mitnik, Asst. Executive Director & Chief Engineer
- Jennifer Smith, Chief of Staff
- Jill Creech, Regulation Director
- Lucine Dadrian, Engineering, Construction & Modeling Director
- Maricruz Fincher, General Counsel
- Lawrence Glenn, Water Resources Director
- Candida Heater, Administrative Services Director
- Lisa Koehler, Big Cypress Basin Administrator
- Taniel Koushajian, Chief Communications & Public Policy Officer
- Dr. Carolina Maran, Chief of District Resiliency
- Akin Owosina, Chief Information Officer
- Jennifer Reynolds, Ecosystem Restoration Director
- Rich Virgil, Field Operations Director

Shawn Hamilton, Secretary,  
Florida Department of  
Environmental Protection

**Get the latest information from SFWMD**

Learn more by signing up for the District's emails.  
Visit [SFWMD.gov](http://SFWMD.gov) and click on "Subscribe for Email Updates."

Connect with us on Facebook, X, Instagram,  
LinkedIn and YouTube.



3301 Gun Club Road  
West Palm Beach, FL 33406  
[SFWMD.gov](http://SFWMD.gov)